FLA Audit Profile	
Country	Turkey
Factory name	4505/5409/6
SM Monitor	Markus Mullaer
Date(s) in factory	November 30-31, 2009
Type	Initial AV
Number of workers	800 (plus 600 workers of 5 kitchen subcontractors)
Subcontractors	Kitchen sewing
Production processes	Knitting, Dyeing, Cutting, Sewing, Make-Up, Packaging, Printing

In September 2009 the adidas Group's SAA Team began to work on a remediation plan for this MSI. Yet, in 2009, adidas' production team terminated this factory for production related issues; consequentially, the SSG Team was unable to verify that the factory completed all of the action items.

FLA Code/Compliance Issue	Country Law/Legal Reference	FLA Benchmark	Nonconformance	Risk of Noncompliance	Evidence of Noncompliance (Documentation)	If Not Core-Internal, Explain Why	Sources, Documentation	Notable Features	Is the Internal Audit Finding a Repeat Finding?	PC Remediation Plan (Feb 2, 2008)	Target Completion Date	Factory Response (Optional)	Company Follow Up (March 24, 2010)	Documentation	Completed, Pending, Ongoing	Company Follow up (June 2008)	Documentation (June 2008)	Company Follow up (Dec. 2008)	Documentation (Dec 2008)	Completed, Pending, Ongoing	Company Follow up (March 2007)	Documentation (March 2007)	Completed, Pending, Ongoing	Company Follow up (June 2007)	Documentation	Completed, Pending, Ongoing	External Verification (May 29, 2008)	Documentation	Company Follow up (July 29th, 2008)	Documentation
A Code Summary:																																
Every worked has any rate of forced labor, whether in the form of prison labor, indentured labor, bonded labor or otherwise.																																
Employment Records	According to Turkish Labor Law 4857, Article 8, the employer must keep employment records for each worker, employee and employer including date of hire, signature and wage details.	Employers will maintain sufficient hiring and employment records to demonstrate conformity.	There was a missing employment documentation in the personnel file. It was found through documentreview that there were missing signatures on the employment contracts (both for new workers and hire for employers).							HR manager has already gone through all personnel files and signed the missing documents. Factory is also missing employment agreements. In personnel files of signatures on employment agreements in the future, factory manager should also have HR staff about this procedure.	3/31/2009	Management explains, that internal monitors had previously found the missing documents in the personnel files and the HR manager had taken the employment contracts of these persons out of their employee files and submitted them to the respective workers for signature. When the monitors checked personnel files, they noticed that employer reinstated all the previously personnel were missing in these files.	Factory management prepared a policy for overtime work. Factory should also have HR staff about this procedure.	Modified hiring policy which includes the requirement of employment contracts and completion of the signatures. Training documents with the signatures of the participants.	Completed															
B Child Labor Summary:																																
No person will be employed at an age younger than 15 (or 14 where the law of the country of manufacture allows) or younger than the age for completing compulsory education in the country of manufacture where such age is higher than 15.																																
Legal compliance for juvenile workers	According to Turkish Labor Law 4857, Article 71, young workers (between 15-18) shall work maximum 8 hours per day, and 40 hours per week.	Employers will comply with applicable laws that restrict young workers, i.e., require less than maximum working age and the age of 18, prohibit overtime, prohibit night work, limit work conditions, types of work, hours of work, proof of age documentation, and overtime.	There is one young worker who is working 9 hours (including 45 hours per week active Subcontractor 1).							Factory should prepare a policy for Juvenile Workers. Policy should at least include the following points: Training for the juvenile workers, should work max 8 hours/day and 40 hours/week, should not work overtime, should get 1 year and they should have at least 24 days of paid annual vacation. Factory should ensure that OT procedures include provisions that juvenile workers should not work more than 2.5 hours OT work. Factory should provide training to juvenile workers about their additional rights. Factory should provide training to HR, line management and supervisors on juvenile worker rights.	3/31/2009		Factory management prepared a policy for juvenile workers. Trainings have been given.	Policy about "juvenile workers". Policy about working juvenile workers, HR staff, suitable workplaces, working hours, trainings with their signatures of receipt.	Completed														
C Discrimination Summary:																																
Every employee will be treated with respect and dignity. No employee will be subject to any physical, sexual, psychological or verbal harassment or abuse.																																
Monetary Fines and Penalties		Workers will not receive monetary fines and penalties for poor performance.	12 fines found through document review that non-monetary fine existed in the personnel files. Subcontractor 2 kitchen for Disciplinary Rules and Procedure which states monetary fines.							Factory should prepare a new disciplinary policy including monetary fines and penalties. Monetary fines will never be implemented. Factory should further develop procedures and trainings for HR, line managers, supervisors/monitors and workers about the new disciplinary policy.	3/31/2009	Yes disciplinary policy checked by the internal monitors was on old policy prepared in 2008. The last financial penalty was given in 5/2009. There has been an audit by Mehmet in 11/2009 and he found out that there are still fines in the areas. The report indicates that these have not been any monetary fines.	Factory prepared a new disciplinary policy that includes non-monetary fines and penalties. Developing procedures and training HR staff, management, workers' representatives and workers about the new disciplinary policy will be completed on 05/31/2008.	Photocopy of the old disciplinary policy, pay slip of November from October 2009 / Photocopy of the new policy / Trainings will be given until 05/31/2008.	Completed	Yes disciplinary policy and training documents with signatures.															
D Harsh or Inhumane Treatment:																																
No person will be subject to any discrimination in employment, including hiring, salary, benefits, advancement, discipline, termination or retirement, on the basis of gender, sexual orientation, race, religion, age, disability, sexual orientation, nationality, political opinion, or social or ethnic origin.																																
Pregnancy/Post	As per Article 32 of regulation issued on Official Newspaper dated 14.07.03 referring to Turkish Labor Law 4857, Article 86, pregnant, new mothers and breastfeeding mothers shall not work in excess of 7.5 hours per day.	Employers will ensure that pregnant women are not engaged in work that creates a discernible risk to the health of the pregnant woman.	Pregnant workers are working 9 hours per day.							The factory should find out how many pregnant workers are there in the factory. The factory should develop a policy regarding pregnant workers in compliance with labor law. Working hours are strictly 7.5 hours and no OT should be assigned to pregnant workers. All pregnant workers should be arranged according to the law.	3/31/2009		The list of pregnant workers has been prepared. The factory developed a policy for pregnant workers in compliance with the labor law. Working hours are arranged.	List of pregnant workers. Policy regarding pregnant workers.	Pending	This issue was completed in April; however, May and June have been peak periods and the factory has failed to comply with inforced laws. Factory management has been given until Sept 30 to accomplish this; subscribed to remediation, factory management must include plan that addresses more than 2 hours pregnant workers do not work OT in peak months.		Verified by interviews with pregnant workers from different departments as 12/01/2009. The issue is also discussed during worker management meeting of 12/28/2009. Management once more announced to all workers in writing that pregnant women are given longer breaks during the day.	Completed, but this issue will be still followed during future audits.				Factory management further improved its communication and inclined of arranging longer breaks for pregnant workers, changed working hours of pregnant workers. They now treat all 32.00 after working for not 7.5 hours as indicated by the law.	Working hour records and workers' interviews				B-7 of subcontractors. Bore every 2 pregnant workers, who worked at 3 by 4 levels 8.5 or 9 hours per day in month of April 2008.	Management and workers interview, detail information, documentation review of personnel files, time card details, and payrolls	After FLA audit, yasmin's company [Factory name] requested the adidas-Group, to inspect its employ[illegible] list of pregnant workers, HR department of [Factory name] once starting their work and ensure that pregnant workers are not assigned to working within legal limits. Sustainability will be checked during the next visit.
E Health and Safety:																																
Employers will provide a safe and healthy working environment to prevent accidents and injuries to health arising out of, linked with, or occurring in the course of work or as a result of the operation of employer facilities.																																
PPE		Workers shall wear appropriate protective clothing and use appropriate protective equipment. Appropriate protection, etc.) to prevent unsafe exposure (inhalation or contact with chemicals, physical agents, etc.) to workers elements, including medical exams.	Subcontractor factory should train their employees regarding PPE. Factory has fully-equipped dye kitchen and there is no need for carbon masks. Dust masks are distributed by the management to workers at the brushing section.							Factory has fully-equipped dye kitchen and there is no need for carbon masks. Dust masks are distributed by the management to workers at the brushing section. Subcontractor factory trained their workers and supervisors at the dye kitchen on PPE. Training documents with the signatures attached. H&S policy, Man supplier factory prepared and sent internal audit plan for their subcontractors. PPE and MSDS trainings for the workers working at the dye kitchen and at the Tersus DOE and trainings are continuously given to workers at spot removing section.	Training documents with the signatures of the participants. Internal audit plan. PPE usage procedures.	Completed																
Chemical Management		All chemicals and hazardous substances should be properly labeled and stored in accordance with applicable laws. Workers should receive training and have access to information in the safe use of chemicals and other hazardous substances.	Water for chemical "RAPID" 4x1000" was stored at warehouse in one of the open which is dropping from the air conditioning.							Factory should post a written announcement. Factory should not only train in their sewing policy, all employees dealing with chemicals should be trained.	21/2009	Above removed immediately. Management informed all supervisors, and workers not to use any chemical buckets/drums for other purposes.	Copy of the announcement. Revised waste policy	Completed													The label for chemical "RAPID 4x 1000" was removed at warehouse section.	Management and workers interview, detail information, documentation review of training records.	
Sanitation in Dining Area		All food preparation shall be prepared, stored, and served in a sanitary manner in accordance with applicable laws. Safe drinking water should be provided in each building.	There were no drinking glasses for workers at sewing section.							The factory/could develop a written procedure to skilled work persons and to bring new glasses, in the cupboards and train the responsible staff accordingly	21/2009	All workers also have their own small water bottles.	More glasses are bought. The system for cleaning/changing per glasses to improved in the section. The procedure was revised. Responsible staff is trained.	Revised policy. Trainings documents and signatures.	Completed															
Management System																																
F Freedom of Association and Collective Bargaining:																																
Employers will recognize and respect the right of employees to freedom of association and collective bargaining.																																
G Wages and Benefits:																																
Employers recognize that wages are essential to meeting employees' basic needs. Employers will pay workers, at a base of the minimum wage required by local law or the prevailing industry wage, whichever is higher, and will provide legally-mandated benefits.																																
Record Maintenance		All compensation records will be maintained accurately and legibly and will be acknowledged by the employee as accurate.	Complete 12 months of the time card documentation was missing for the workers in the compliance of working hours before January 2009.							Factory should contact IT company responsible for time card system. The factory should keep the documentation for the compliance of working hours before Factory should take regular backups.	3/31/2009	There has been a computer system breakdown on bad time card system. Documentation was reworked. This is verified by subcontractor factory.	There will be regular monthly backups and all data from January 2009 will be available. Photocopy from IT company. Photocopy from 2 weeks 03/31/2009. Document explaining accident measures at kitchen default.	Completed													Factory provided all workers' inded time cards for the month of April 2008 from subcontractors. Electronic recorder system was working properly.	Management and workers interview, and visual observation	
Wages/benefits	As per Article 32 of regulation issued on Official Newspaper dated 14.07.03 referring to Turkish Labor Law 4857, Article 86, pregnant, new mothers and breastfeeding mothers shall not work in excess of 7.5 hours per day. Female workers shall have breastfeeding rooms, separate from production site and toilets. Female workers shall have at least 60 or more female workers. And have nursery, maximum 250m away. If the nursery is, before the work, during the work and after the work, transportation to/from nursery. Ellie employer ian?(unable breastfeeding room and/or nursery) shall provide a member with an external organization	None female workers need a vehicle for their children. Criteria is: in possess of living establishment, as explained by management.	Factory should embark vehicle and inform all female workers. The factory will also develop a policy for the vehicle.	6/1/2009	Our factory has already provided vehicle facility at the factory premises, but it is not functioning.	The decision is taken by the top management to activate the vehicle on the target completion date. A policy will be developed and an announcement will be made to the workers.	Valid from the in assignment about the decision of activating the vehicle as of 06/01/2008.	Pending	Factory decided to work with an internal administrator to run the child care facility. They are looking for a second one of them. New deadline is 09/01/2009.	Letters from the internal administrators.	Vehicle opened on Nov 1. The management agreed to work with Ms. Ayse Ozdemir (Factory Administrator who also owns a well-known child care facility in [City name]). Factory will provide a vehicle, which will be a minivan, include social activities building. Factory management has to sign a contract with the administrator for visitor management and trained relevant personnel.	Verified by physical observation as on 07/12/2008. Verified by documentation.	Completed													Centre was opened. External child care company is running the facility. During visit, there were 5 children, allowed 50 children were in vehicle.	Management and workers interview, and visual observation	
H Hours of Work:																																
Except in extraordinary business circumstances, employees will (i) not be required to work more than the lesser of (a) 48 hours per week and 12 hours overtime or (b) the limits on regular and overtime hours allowed by the law of the country of manufacture or, where the laws of such country will not limit the hours of work, the regular work week in such country plus 12 hours overtime; and (ii) be entitled to at least one day off in every seven day period.																																
Overtime Limitations	According to Turkish Labor Law 4857, Article 63, OT hours per week shall not exceed 11 hours, provided between 2 shifts for workers. As per Turkish Labor Law 4778, Article 46, OT hours per week shall not exceed 45 hours and not more than 7 days/week. According to Turkish Labor Law 4857, Article 63, the limits on regular and overtime hours. break if the daily working hours over 7.5 hours. According to Turkish Labor Law 4857, Article 63, OT hours per week shall not exceed 11 hours, provided between 2 shifts for workers. As per Turkish Labor Law 4778, Article 46, OT hours per week shall not exceed 45 hours and not more than 7 days/week. According to Turkish Labor Law 4857, Article 63, the limits on regular and overtime hours. break if the daily working hours over 7.5 hours.	Except in extraordinary business circumstances, employees will (i) not be required to work more than the lesser of (a) 48 hours per week and 12 hours overtime or (b) the limits on regular and overtime hours allowed by the law of the country of manufacture or, where the laws of such country will not limit hours of work, the regular work week in such country plus 12 hours overtime; and (ii) be entitled to at least one day off in every 7 day period.	Workers are not provided 1.5 hours lunch break and provided 0.5 hours x 2x15 break. Workers worked without 1 day-off in November and December and overtime hours exceed 60 hours in 7 days. Workers are working hours per week, plus 12 hours OT. Workers are not provided 1.5 hours lunch break and 0.5 hours x 2x15 break. Workers worked without 1 day-off in every 7 day period. Six extraordinary circumstances (Subcontractor name) and (Subcontractor name) were working 9 hours a day, which is noncompliant with Turkish Labor Law.							Factory should develop policy regarding pregnant workers. Factory should find out how many pregnant workers are there in the factory. The factory should develop a policy regarding pregnant workers in compliance with labor law. Working hours are strictly 7.5 hours and no OT should be assigned to pregnant workers. All pregnant workers should be arranged according to the law. Factory should make sure that weekly working hours do not exceed 11 hours. Factory should make sure that all workers are indicated in the line. Daily working hours should not exceed 11 hours, unless there are forced reasons. d breakdowns conditions.	3/31/2009	All workers are provided 11 hours consecutive rest who are working 9 hours per day. This is verified by the rolling who replaced his colleague on that day/only. There are 2 shifts in the factory. There was no [illegible] in the factory. There are 2 shifts in the factory. There is no time for lunch break. There is no time for relieving purposes. Breaks are 60 minutes x/ow 12/12/2008.	Policy regarding pregnant workers is developed. Working hours policy is revised and trainings are given. Breaks are assigned.	Policy regarding pregnant workers. Policy regarding working hours and overtime policy. Training documents.	Completed															
Overtime Compensation	As per Article 32 of regulation issued on Official Newspaper dated 14.07.03 referring to Turkish Labor Law 4857, Article 86, pregnant, new mothers and breastfeeding mothers shall not work in excess of 7.5 hours per day.	Pregnant workers are working regular 9 hours per day.								The list of pregnant workers has been prepared. Factory developed a policy for pregnant workers in compliance with the labor law. Working hours are arranged.			This issue was completed in April; however, May and June have been peak periods and the factory has failed to comply with inforced laws. Factory management has been given until Sept 30 to accomplish this; subscribed to remediation, factory management must include a plan that addresses more than 2 hours pregnant workers do not work OT in peak months.	List of pregnant workers. Policy regarding pregnant workers.	Pending	This issue was completed in April; however, May and June have been peak periods and the factory has failed to comply with inforced laws. Factory management has been given until Sept 30 to accomplish this; subscribed to remediation, factory management must include a plan that addresses more than 2 hours pregnant workers do not work OT in peak months.		Verified by interviews with pregnant workers from different departments as 12/01/2009. The issue is also discussed during worker management meeting of 12/28/2009. Management once more announced to all workers in writing that pregnant women are given longer breaks, and are not supposed to work more than 7.5 hrs per day. Minutes of this meeting are available. Verified by interviews with pregnant workers and workers representatives. As an alternative, management is also offering bags to send pregnant workers home earlier.	Completed, but this issue will be still followed during future audits.				Factory management further improved its communication and inclined of arranging longer breaks for pregnant workers, changed working hours of pregnant workers. They now treat all 32.00 after working for not 7.5 hours as indicated by the law.	Working hour records and workers' interviews				B-7 of subcontractors. Bore every 2 pregnant workers, who worked at 3 by 4 levels 8.5 or 9 hours per day in month of April 2008.	Management and workers interview, and visual observation, documentation review of personnel files, time card details, and payrolls	After FLA audit, yasmin's company [Factory name] informed they have [illegible] list of pregnant workers. HR department of [Factory name] will track working hours and ensure that pregnant workers are not assigned to working within legal limits. This has been implemented immediately after FLA audit. Sustainability will be checked during the next visit.
Other		There were inconsistencies between overtime records and payments with voluntary overtime needs.								Factory should review their overtime policy. The voluntary overtime request procedures will be mentioned clearly and in detail. Points should be corrected. All supervisors and workers should be trained to avoid any inconsistencies.	3/31/2009	Supervisor round voluntary OT form which indicated that OT is and 21.00, however, this was not the real case. Workers are working voluntary OT hours more than mentioned on the form. Factory explained that Voluntary OT Forms are not filled correctly. Workers are working voluntary OT hours to indicate potential OT hours and that real working hours can be different. Supervisors did not round this form if there was no voluntary OT. Voluntary OT forms are not filled correctly because filled form with workers' signature, had already been sent to HR department to arrange food and service hours.	The overtime policy is revised. Training is given. Additionally, the top management circulated an announcement that all kinds of OT will be implemented only after top management approval.	Revised policy. Training documents. Forms from the internal auditor. Revised worker hours' hearing time records on that date.	Completed but this issue will be still followed during future audits.	Workers and supervisors were provided voluntary OT training.	Training documentation	Training has been provided to supervisors and workers. Voluntary OT forms have been redrafted, indicating that workers can be allowed to work OT only if there is no chance of working more than 2 hours overtime a day. Workers will be allowed to work OT between 20:00 and round until 20:00, but has to be approved by management with 20:00. This will increase the inconsistency.	Verified by interviews. Verified by documentation during the visit on 12/07/2008.	Completed, but this issue will be still followed during future audits.	Unannounced audits conducted at factory by F company compliance managers refocusing on risk of noncompliance. All workers interviewed specifically on voluntary OT form implementation. Again verified that voluntary OT forms have been redrafted and that no workers before OT work places. If actual OT will be less than 2 hours, then no OT will be assigned. Workers can leave for OT they signed for (has happened several times), so if OT is confirmed by supervisors, management is also verifying actual working hours (via time clock/cameras). Factory should improve "voluntary OT forms" by adding a sentence that "workers can leave if they strongly disagree". Also, management is informed to add "allowed OT Procedure" into OT Policy and give training to supervisors and workers. Overall, the management is close supervisor of this issue.	Training documents and signatures. Voluntary overtime form procedure.	Completed															
Other																																
I Overtime Compensation:																																
In addition to their contemplation for regular hours of work, employees will be compensated for overtime hours at a rate premium rate (i.e. is legally required in the country of manufacture or, in those countries where such laws do not exist, at a rate at least equal to their regular hourly compensation rate).																																
Other		There were inconsistencies between overtime records and payments with voluntary overtime needs.																														