PROCEEDINGS

of the

BOARD OF TRUSTEES

of

CORNELL UNIVERSITY

INCLUDING THE MINUTES OF CERTAIN

STANDING COMMITTEES

July 1, 1954 - June 30, 1955

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held September 20, 1954
at 4:00 p.m., Cornell Club,
107 E. 48 Street, New York City

PRESENT: Trustees: Chairman Dean, Collyer, Malott, Becker, Cisler, Gubb, Pfann, Ripley, Scheetz, Upson; Faculty Representatives: Barr, Cushman, MacDonald, Smith; Administrative Representatives: Provost Hill, Vice President-Research Wright, Treasurer Durland, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Vice Chairman Donlon, Stanley, Stutz; Administrative Representative Vice President-Business Burton.

1. APPROVAL OF MINUTES OF MEETING OF JUNE 13, 1954: It was duly voted that the minutes of the Executive Committee meeting held June 13, 1954, be approved as previously distributed.

2. DATES FOR FUTURE MEETINGS OF THE EXECUTIVE COMMITTEE: It was voted to change the hour of the next meeting of the Executive Committee from 4:00 p.m. to 6:00 p.m. on October 14, 1954, the meeting to be held at the Statler Hotel in Buffalo and to be a dinner meeting.

The desirability of changing the December meeting from the 20th to December 7th was discussed, but decision was deferred for further consideration at the meeting of October 14th.

3. BUDGET REQUESTS FOR THE COLLEGES AND FACILITIES AT CORNELL UNIVERSITY SUPPORTED BY STATE FUNDS FOR THE STATE FISCAL YEAR COMMENCING APRIL 1, 1955: Controller Peterson informed the Committee that the budget request figures presented did not include increases in salaries which were authorized by an Act of the Legislature at its last session and which have been promulgated by appropriate State officials just recently. These increases will affect the personnel in the State supported Colleges at Cornell and their salaries will be adjusted accordingly on October 1st retroactive to April 1, 1954. He estimated that this would increase the State appropriations for the units administered by Cornell by approximately $200,000.

He also advised that, because of limitations in the law or in state regulations, increases in any one year can not amount to more than two normal annual increments, it would be necessary to defer some of the authorized increases to become effective as of April 1, 1955 without being retroactive. He estimated that these costs would add another $25,000 to the State appropriation.

He pointed out that because of these increases approved for persons paid by the State it would also be necessary to make corresponding increases for employees of these colleges who are paid from Federal or Income Funds.

	Appropriation Available for 1954-55	College Requested Appropriation 1955-56	Revised Requested Appropriation 1955-56	Increase or Decrease
School of Industrial & Labor Relations				
State Funds	$ 884,007.00	$ 979,100.00	$ 964,558.00	$+ 80,551.00
Income Funds	100,500.00	100,500.00	100,500.00	---
Industrial and Research Grants	14,450.00	14,450.00	14,450.00	---
Total	$ 998,957.00	$1,094,050.00	$1,079,508.00	$+ 80,551.00
Drill Hall and Bailey Hall:				
State Funds	$ 66,465.00	$ 66,465.00	$ 66,465.00	---
Total	$ 66,465.00	$ 66,465.00	$ 66,465.00	---
School of Nutrition: (State Support)				
State Funds	$ 100,000.00	$ 100,000.00	$ 100,000.00	---
Total	$ 100,000.00	$ 100,000.00	$ 100,000.00	---

He also presented a summary of appropriations to be requested from the State for 1955-56, as follows:

	Appropriation Available for 1954-55	College Requested Appropriation 1955-56	Revised Requested Appropriation 1955-56	Increase or Decrease
Operating Budget				
New York State:-				
College of Agriculture	$ 5,972,385.00	$ 6,424,131.00	$ 6,324,235.00	$+ 351,850.00
College of Home Economics	1,291,266.00	1,385,421.00	1,373,103.00	81,837.00
Agricultural Experiment Station	1,053,576.00	1,118,893.00	1,103,239.00	+ 49,663.00
Veterinary College	946,807.00	1,042,468.00	1,037,042.22	+ 90,235.22
School of Industrial & Labor Relations	884,007.00	979,100.00	964,558.00	+ 80,551.00
Drill Hall and Bailey Hall	66,465.00	66,465.00	66,465.00	---
School of Nutrition	100,000.00	100,000.00	100,000.00	---
Total State Operating Budget	$10,314,506.00	$11,116,478.00	$10,968,642.22	$+ 654,136.22

In addition Controller Peterson presented a summary of College Income Funds, as follows:

	Balance Beginning of Year	Anticipated Receipts	Proposed Expenditures	Estimated Balance End of Yea
July 1, 1954 - June 30, 1955				
College of Agriculture	$ 967,992.	$1,273,000.	$1,280,000.	$ 960,992.
College of Home Economics	318,946.	363,000.	379,500.	302,446.
Agricultural Experiment Station	128,638.	44,000.	49,000.	123,638.
Veterinary College	64,947.	140,125.	149,000.	56,072.
School of Industrial & Labor Relations	55,503.	81,500.	100,500.	36,503.
Total	$1,536,026.	$1,901,625.	$1,958,000.	$1,479,651.
July 1, 1955 - June 30, 1956				
College of Agriculture	$ 960,992.	$1,273,000.	$1,280,000.	$ 953,992.
College of Home Economics	302,446.	363,000.	379,500.	285,946.
Agricultural Experiment Station	123,638.	44,000.	49,000.	118,638.
Veterinary College	56,072.	140,125.	149,000.	47,197.
School of Industrial & Labor Relations	36,503.	81,500.	100,500.	17,503.
Total	$1,479,651.	$1,901,625.	$1,958,000.	$1,423,276.

He also presented a statement of capital construction items including re-appropriations and new requests, as follows:

Capital Construction

Reappropriations:-

College of Agriculture:

Agricultural Engineering Building	$ 2,500,000.
New Water Supply System	375,000.
Replacement of Facilities Destroyed by Fire	70,000.

N.Y.S. Agricultural Experiment Station:

Food Processing Building	1,800,000.

Veterinary College:

Veterinary College Development	6,500,000.
Reconstruction of Steam Lines	140,000.

New Requests:-

College of Agriculture:

Equipment for Agricultural Engineering Building	300,000.
Replanning Animal Husbandry Building	- -
Two Greenhouse Units, each 75' x 30'	150,000.
20 Acres of Land Adjacent to Long Island Vegetable Research Farm at Riverhead, N.Y.	30,000.

Veterinary College:

Poultry Disease Research Building	150,000.

School of Industrial and Labor Relations:

Develop Plans for New Facilities	- -

Upon motion duly made, seconded and carried, the request for funds from the several sources for the State-supported Colleges and facilities at Cornell University for 1955-56 was approved and, further, the proposed requests for State appropriations shown above including the foregoing requests for capital expenditures were approved and recommended to the appropriate State officials for further action.

The proper officers of the University were also authorized to increase the requests to the State in order to include adjusted salaries approved for the personnel of the State-supported Colleges effective October 1st and to be retro-active to April 1, 1954; and also to request the additional funds to be approved by the State for salaries to be effective April 1, 1955, estimated to be about $25,000; and

Further, the proper officers of the University were authorized to make similar increases in salaries to members of the staffs of these several State-supported institutions whose salaries are paid from Federal or Income Funds.

4. BUDGET REPORTS OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGES IN NEW YORK:

a. Preliminary report on fiscal year 1953-54: Controller McKeegan presented the following report on the Academic Budget for the fiscal year 1953-54. He noted that these figures were preliminary in that the books are still being audited by Haskins & Sells.

POSITION OF 1953-54 ACADEMIC BUDGET
(Unrestricted Funds Only)
as of June 30, 1954

ENDOWED COLLEGES AT ITHACA

Original Budget:			
Estimated Income			$7,613,603.00
Estimated Expense			8,218,226.00
Estimated Deficit			604,623.00
Additional Appropriations		$225,681.89	
Net Change in Income Over Original Budget Estimate	$370,122.90		
Realized Savings in Lapsed Appropriations	279,411.29	649,534.19	423,852.30
Deficit - Transferred to Accumulated Deficit			$ 180,770.70

MEDICAL COLLEGE AT NEW YORK

Original Budget:	
Estimated Income	$1,387,193.00
Estimated Expense	1,395,901.00
Estimated Deficit	$ 8,708.00

Additional Appropriations:			
Approved to Date	$ 46,768.00		
Proposed for Executive Committee Meeting 8/27/54	37,000.00	$ 83,768.00	
Net Change in Income Over Original Budget Estimate	$122,618.24		
Realized Savings in Lapsed Appropriations	55,867.71	178,485.95	94,717.95
Surplus - Credited to Medical College Reserve			$ 86,009.95
Medical College Reserve Balance as of June 30, 1954			$338,711.19

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POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT
as of June 30, 1954

Total of Deficit - Previously Reported	$279,156.97
Operating Deficit for 1953-54	180,770.70
Total Accumulated Deficit	$459,927.67

POSITION OF UNRESTRICTED GIFTS
as of June 30, 1954

1. Receipts from July 1, 1953 - June 30, 1954:			
Alumni Fund		$441,526.52	
Cornell Parents Committee Program		39,262.77	
Cornell Associates Program		96,500.00	
Corporations Sustaining Program		70,000.00	
Other		45,740.00	$693,029.29
2. Expenditures:			
Alumni Fund		74,966.88	
Alumni Secretary		82,463.27	
University Development Including Council		94,900.69	252,330.84
3. Net Credited to Current Operating Income ($456,771 budgeted)			$440,698.45

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GREATER CORNELL FUND
as of June 30, 1954

1. Receipts from July 1, 1953	$ 30,923.47
2. Expenditures:	
Bronze Plaque	4,000.00
3. Free Balance	$ 26,923.47

4. Allocation as approved by Executive Committee on April 27, 1951:

Faculty Salaries	45.0%	$12,115.56	
Medical College	41.1	11,065.55	
Engineering Development	11.4	3,069.28	
President's Special Contingency	0.5	134.62	
Humanities	2.0	538.46	26,923.47
	100.0%		

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FUND FOR THE DEVELOPMENT OF THE UNIVERSITY
as of June 30, 1954

1. Uncommitted Balance in Funds - Previously Reported $90,470.39

UNRESTRICTED INCOME
1953-54
ENDOWED COLLEGES AT ITHACA

	Estimated Income	Realized Income	Excess or Deficiency
Student Tuition and Fees	$4,806,000.00	$5,087,119.80	$ 281,119.80
Endowment Funds	742,279.00	956,406.11	214,127.11
Gifts	910,000.00	693,029.29	-216,970.71
Federal and State Funds	230,432.00	230,760.29	328.29
Research Overhead	535,000.00	583,818.33	48,818.33
Miscellaneous	389,892.00	432,592.08	42,700.08
Total	$7,613,603.00	$7,983,725.00	$ 370,122.90

MEDICAL COLLEGE AT NEW YORK

Tuition and Fees	$ 320,000.00	$ 326,794.00	$ 6,794.00
Endowment Funds	456,357.00	554,050.17	97,693.17
Administrative Overhead	100,000.00	125,199.31	25,199.31
Photographic Department	16,000.00	12,280.85	-3,719.15
Full Time Fees	141,396.00	141,396.00	
New York Hospital	353,440.00	350,090.91	-3,349.09
Total	$1,387,193.00	$1,509,811.24	$ 122,618.24

b. For the year 1954-55 to date: Controller McKeegan presented the following Academic Budget report for the period July 1-September 20, 1954:

POSITION OF 1954-55 ACADEMIC BUDGET
(Unrestricted Funds Only)
as of September 20, 1954

ENDOWED COLLEGES AT ITHACA			
Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			739,197.00
Additional Appropriations:			
Approved to Date	$46,782.00		
Proposed for Meeting of September 20, 1954	64,309.00	$111,091.00	
Net Change in Estimated Income Over Original Budget Estimate:			
Endowment Income	10,000.00		
Research Overhead	3,500.00	13,500.00	97,591.00
Current Academic Budget Deficit to Date			$ 836,788.00
MEDICAL COLLEGE AT NEW YORK			
Original Budget:			
Estimated Income			$1,396,632.00
Estimated Expense			1,432,871.00
Estimated Deficit			$ 36,239.00

POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT
as of September 20, 1954

Total of Deficit - Previously Reported	$ 459,927.67

POSITION OF UNRESTRICTED GIFTS
as of August 31, 1954

1. Estimated Net Unrestricted Gifts in Academic Budget			$613,672.00
2. Appropriations for Expenses in Academic Budget:			
University Development Office including Council		$107,288.00	
Alumni Fund Office		74,724.00	
Alumni Secretary's Office		79,316.00	261,328.00
3. Estimated Gross Unrestricted Gifts in Academic Budget			$875,000.00

4. Gifts Applicable to Line 3:		
Alumni Fund	$12,226.54	
Cornell Parents Committee Program	647.50	
Cornell Associates Program	4,500.00	
Other	1,000.00	18,374.04
5. Balance Needed to Equal Estimated Income		$856,625.96

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POSITION OF UNRESTRICTED GIFTS
as of August 31, 1954

	Goal 1954-55	Receipts to 8/31/54	Balance Needed to Reach Goal
Alumni Fund	$600,000.00	$12,226.54	$587,773.46
Cornell Parents Committee	50,000.00	647.50	49,352.50
Cornell Associates Program	125,000.00	4,500.00	120,500.00
Corporations Sustaining Program	85,000.00		85,000.00
Other	15,000.00	1,000.00	14,000.00
Total	$875,000.00	$18,000.00	$856,625.96

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POSITION OF FUND FOR THE DEVELOPMENT OF THE UNIVERSITY
as of August 31, 1954

1. Uncommitted Balance in Fund - Previously Reported			$ 90,470.39
2. Proposed Additions:			
Paul G. Brown Estate	$ 42.15		
William S. Monroe Estate	3,000.00	$ 3,042.15	
3. Proposed Reduction			
Purchase of Read Property	40,426.07		
Shackelton's Point	15,000.00	55,426.07	52,383.92
4. Free Balance			$ 38,086.47

5. APPROPRIATION FOR NON-ACADEMIC SALARIES: Upon recommendation of the President it was voted that the amount of $52,500 be appropriated from current operating income to make adjustments in salaries of classified non-academic employees in order to offset the effects of salary increases among similar employees in the State-supported Colleges.

It was further voted that the salary increases be made effective as of October 1, 1954.

6. APPROPRIATION FOR PROFESSIONAL LIBRARIAN SALARIES: Upon recommendation of the President it was voted that $5,625 be appropriated from current operating income to make adjustments in salaries of classified professional librarians as of October 1, 1954

7. APPROPRIATION FOR PRINT SHOP: Upon recommendation of the President it was voted that the amount of $7,500 be appropriated from the Print Shop Reserve for the purchase of new typesetting equipment.

8. APPROPRIATION FOR DEAN OF MEN AND DEAN OF WOMEN: Upon recommendation of the President it was voted that the amount of $2,184 be appropriated from current operating income for the employment of additional secretarial staff in the office of Dean of Men and Dean of Women.

9. SUPPLEMENTAL APPROPRIATION FOR MEDICAL COLLEGE: Upon recommendation of the President it was voted the amount of $37,000 be appropriated from the current operating income of the Medical College for the fiscal year 1953-54 to cover the estimated cost of the following deferred maintenance items:

Painting	$22,000
Repairs and Repainting Exterior Windows	10,000
Replacement of Broken Tile Floors	1,600
Photographic Equipment	3,400

10. MARRIED STUDENT HOUSING: In the absence of the Vice President-Business, the President informed the Committee that the architectural firm of Von Storch, Evans, Scandale and Burkavage has completed a study of four different programs for the construction of permanent garden type apartments for married student housing. Copies of the architects' report and recommendations were distributed to the Committee for study and discussion at the next meeting. In answer to a question the President indicated that the report and recommendations would also be considered by the Buildings and Grounds Committee.

Upon recommendation of the President it was voted that $4,000 be appropriated from current operating income to cover the cost of services rendered by the architects in the preparation of the foregoing report.

11. READ PAPER COMPANY PROPERTY: Upon recommendation of the President it was voted that the sum of $40,426.07 be appropriated from the Fund for the Development of the University to cover the purchase price and incidental closing expenses for the purchase of the Read Paper Company property on Lake Street together with appurtenant water rights in Fall Creek. The purchase had been made pursuant to Executive Committee action taken at the meeting on June 13, 1954.

12. APPROPRIATION FOR SHACKELTON'S POINT: Upon recommendation of the President it was voted that the amount of $15,000 be appropriated from the Fund for the Development of the University to establish a revolving fund to permit temporary financing of the purchase of necessary equipment and furnishings in some of the residence properties at Shackelton's Point and to defray other current expenses on that property. Such expenditures are to be reimbursed to the University from earnings of the property, sale of equipment and personal property not needed for the maintenance of the property, or from University commissions as executor or trustee of the Charles S. Brown Estate.

13. CORNELL VS. MESSING BAKERIES, INC.: The University Counsel reported upon the successful conclusion of trial in the above law suit on May 19, 1954, before Mr. Justice Newman in the New York Supreme Court for Tompkins County. Mr. Meigs reported that Judge Newman had handed down his opinion holding that Cornell is entitled to judgment in cancelling the trade-mark registration of Messing Bakeries, Inc., and restraining it from using the work "Cornell" in such manner as to deceive. It was further reported that an appeal is being taken and that a stay of the judgment has been ordered pending the appeal.

14. SAVAGE FARM: The Treasurer reported that he had received offers and inquiries from time to time for the purchase of all or a part of the Savage Farm located on Hanshaw Road in northern Cayuga Heights. He reported that the University has a present investment of $37,707 in approximately 90 acres of land and that the land is presently being used by the College of Agriculture.

It was voted to hold the Savage Farm property for the future development of the University and not entertain any proposals at the present time for the sale of any portion thereof.

15. GIFT UNDER WILLIAM S. HOVEY TRUST: The President reported that Mr. William S. Hovey, of Evanston, Illinois, who died March 8, 1954, had established an inter-vivos trust providing for the gift of $25,000 to Cornell University subsequent to his death. The trustees of this trust have requested that the Executive Committee formally approve acceptance of the gift in accordance with its specified terms.

Upon recommendation of the President and upon motion duly made, seconded and carried, it was voted to accept with gratitude a gift in remainder under an inter-vivos trust established by the late William S. Hovey, of Evanston, Illinois, in accordance with the following paragraph from the deed of trust:

> "(t) The sum of TWENTY-FIVE THOUSAND DOLLARS ($25,000.00) shall be paid to CORNELL UNIVERSITY of Ithaca, New York, with the understanding that it is the sincere desire of the undersigned that the principles of Americanism as embodied in the Constitution and Bill of Rights be forever defended and upheld by such University in the manner of Chancellor Day's Philosophy."

And further that the Treasurer be authorized to receipt for the gift in behalf of the University.

16. GIFT OF BOOKS AND PERIODICALS TO ECONOMICS DEPARTMENT: The Secretary reported that Professor Emeritus Harold L. Reed had given to the Department of Economics approximately 700 technical books and 300 periodicals having an estimated value (new) of $2,424.

The Secretary was instructed to convey to Professor Reed the Executive Committee's appreciation for this valuable gift of books and periodicals.

17 HERBERT FISK JOHNSON PROFESSORSHIP ENDOWMENT: Upon recommendation of the President it was voted to transfer of $1,500 in accumulated income to the principal of the Herbert Fisk Johnson Professorship Endowment Fund.

18. THE FRANCIS NORWOOD BARD PROFESSORSHIP ENDOWMENT: Upon recommendation of the President it was voted to transfer $2,500 accumulated income to the principal of the Francis Norwood Bard Professorship Endowment Fund.

19. TUITION FOR SPECIAL COURSE IN ARCHITECTURE: Upon recommendation of the President the Executive Committee established a tuition of $220 and a fee of $30 for a special ten-week course in architecture which was sponsored by the University Summer Session in 1954.

20. FEE FOR SUMMER SURVEY CAMP: Upon recommendation of the President the following tuition and fees were established for the Summer Survey Camp offered by the School of Civil Engineering during the five-week period from August 16 through September 18, 1954:

Tuition	$105.00
Fee	20.00
Subsistence	67.00
Total	$192.00

21. RETIREMENT PLAN FOR SCHOOL OF HOTEL ADMINISTRATION: Upon recommendation of the President the Executive Committee duly enacted the following revision for Section A(2) of the Retirement Plan for the School of Hotel Administration as previously adopted by the Executive Committee on June 13, 1954:

"Using their accumulations plus accrued income in the State Retirement System to purchase retirement annuities in the Teachers' Insurance and Annuity Association. In this case the University will contribute out of Hotel School funds for the purchase of such annuity a sum equal to the pension reserve of such person in the State Retirement System plus an adjustment factor to take in account years of service. Persons who are qualified for membership in the Contributory Retirement Income Plan of the University electing this option will be required beginning July 1, 1954 to contribute towards such a retirement annuity or partly toward an annuity and partly toward the College Retirement Annuities Fund of T.I.A.A., 5% of their salary up to $12,000 per year and the University will match such contributions from Hotel School Funds as in the Contributory Retirement Income Plan. Those persons making this election who are not qualified for the Contributory Retirement Income Plan will be given an additional option of membership in that plan or refusing it and becoming subject to the University's Voluntary Non-Contributory Retirement Plan."

22. INTERIM ADMINISTRATION FOR LAW SCHOOL: Upon recommendation of the President the Executive Committee of the Law School Faculty was designated as a Law School Administration Committee and authorized to exercise the usual powers of a Dean of the Law School during the interim period from Dean Stevens' retirement on September 1, 1954 until such time as a new Dean may be appointed and take office. Professors Warren, Fricke and MacDonald (Chairman) were appointed as members of the Executive Committee of the Law School Faculty during this interim period and the Chairman of said Executive Committee was designated to serve as the principal executive officer of the Law School Administration Committee.

23. VICTOR EMANUEL LECTURESHIP: Upon recommendation of the President, with the approval of the donor, the description of the Victor Emanuel Lectureship was amended so as to broaden its scope in the following manner:

> "to secure prominent speakers each year on subjects of broad national interest and significance to help promote a better understanding among the major segments of our economy."

24. MEDICAL STAFF OF THE INFIRMARY AND CLINIC: Upon recommendation of the President it was duly voted that, the following named persons be appointed to the Medical Staff of the Infirmary and Clinic for the period July 1, 1954 through June 30, 1955:

Medical Director	Location
Dr. Norman S. Moore	Cornell University
Resident Physicians	
Dr. Mario Fortuna	Cornell University
Dr. Aristides Sevastianos	Cornell University
Dr. Maureen Meikle (9/1/54-8/31/55	Cornell University
Attending Physicians	
Dr. Ralph Alexander	Cornell University
Dr. C. Douglas Darling	Cornell University
Dr. Paul Darsie	Cornell University
Dr. Jennette Evans	Cornell University
Dr. Ethel R. Little	Cornell University
Dr. Alexius Rachun	Cornell University
Dr. Henry B. Wightman	Cornell University
Assistant Attending Physician	
Dr. Raymond Haringa	Cornell University
Emeritus Attending Physician	
Dr. Harry Britton	Cornell University
Attending Dentist	
Dr. Thomas J. O'Connell	Ithaca, New York
Roentgenologist	
Dr. Edward C. Showacre	Cornell University
Visiting Surgeons	
Dr. John Hirshfeld	Ithaca, New York
Dr. W. F. Lee	Ithaca, New York
Dr. Henry B. Sutton	Ithaca, New York

Assistant Visiting Surgeons

Dr. Joseph N. Frost	Ithaca, New York
Dr. Ralph Mazza	Ithaca, New York
Dr. Leo H. Speno	Ithaca, New York
Dr. Martin Tinker, Jr.	Ithaca, New York

Visiting Physicians

Dr. Herbert Ensworth	Ithaca, New York
Dr. Malcolm J. Mann	Ithaca, New York
Dr. Louise Mooney	Ithaca, New York
Dr. C. Lee Sprinkle	Ithaca, New York
Dr. C. Stewart Wallace	Ithaca, New York
Dr. Jocelyn Woodman	Ithaca, New York

Emeritus Visiting Physicians

Dr. J. Frank Allen	Ithaca, New York
Dr. Harry H. Crum	Ithaca, New York
Dr. Willits Wilson	Ithaca, New York

Visiting Anesthetists

Dr. Joseph Leone	Ithaca, New York
Dr. William R. Padget	Tully, New York
Dr. Philip Robinson	Ithaca, New York
Dr. Edgar Thorsland	Ithaca, New York

Visiting Dentists

Dr. A. L. LaCelle	Ithaca, New York
Dr. W. R. Neish	Ithaca, New York

Visiting Dermatologist

Dr. Joseph Mathewson	Ithaca, New York

Visiting Gynecologist and Obstetrician

Dr. Edward H. Hall	Ithaca, New York

Assistant Visiting Gynecologist and Obstetrician

Dr. Henry D. Humphrey	Ithaca, New York
Dr. Frank Janas	Ithaca, New York
Dr. Noah Kassman	Ithaca, New York
Dr. Eben Tisdale	Ithaca, New York

Visiting Ophthalmologist

Dr. Dale B. Pritchard	Ithaca, New York

Visiting Orthopedic Surgeon

Dr. Reginald Farrow	Ithaca, New York

Visiting Otolaryngologists

Dr. Horst Heinicke	Ithaca, New York
Dr. David Robb	Ithaca, New York

Visiting Roentgenologist

Dr. Murray George	Ithaca, New York
Dr. Leo P. Larkin	Ithaca, New York

Visiting Urologist

Dr. Paul Russo	Ithaca, New York

Courtesy Staff

Dr. Fritz Ascher	Ithaca, New York
Dr. H. P. Denniston	Ithaca, New York
Dr. Gregory Galvin	Ithaca, New York
Dr. Anthony Leone	Ithaca, New York
Dr. George C. McCauley	Ithaca, New York
Dr. Esther Parker	Ithaca, New York
Dr. Simon Schmal	Ithaca, New York
Dr. Edward Warren	Ithaca, New York
Dr. Hudson Wilson	Ithaca, New York

Consulting Staff

Dr. Frank E. Adair	New York City
Dr. Wardner Ayer	Syracuse, New York
Dr. Robert Broad	Ithaca, New York
Dr. Temple Burling	Ithaca, New York
Dr. Richmond Douglass	Ithaca, New York
Dr. Clayton Greene	Buffalo, New York
Dr. Thomas Laurie	Syracuse, New York
Dr. N. Stanley Lincoln	Ithaca, New York
Dr. A. H. Leighton	Ithaca, New York
Dr. Roscoe D. Severance	Syracuse, New York
Dr. W. P. Van Wagenen	Rochester, New York

Director of Laboratories

Dr. Henry Ferris	Ithaca, New York

Clinical Psychologist

Dr. John Summerskill	Cornell University

Medical Nutritionists

Betty Jean Greer	Cornell University
Dr. Charlotte Young	Cornell University

Health Counselor

Miss Frances McCormick	Cornell University

25. RESIGNATIONS: The President reported the following resignations at the Medical College effective June 30, 1954:

a. Dr. Morton C. Kahn, Associate Professor of Public Health and Preventive Medicine, on account of ill health.

b. Dr. Charles J. Kensler, Associate Professor of Pharmacology, to accept a position in industry.

26. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President it was duly voted that the following actions be taken for which funds were already provided relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARCHITECTURE

Appointments

CALEB HORNBOSTEL was appointed Visiting Critic in the College of Architecture for the period December 6, 1954 to January 22, 1955, at a salary of $1500.

JOHN W. ROSS was appointed Visiting Critic in the College of Architecture for the period from November 29 to December 4, 1954, at a salary of $300.00.

COLLEGE OF ARTS AND SCIENCES

Department of Chemistry

Salary Adjustment

Additional salary at the rate of $150 per month is to be paid to Alfred T. Blomquist, Professor of Chemistry, for additional services to be rendered for the period October 1, 1954 through May 31, 1955, in connection with a sponsored Research project..

Department of English

Appointment

FREDERICK WILSE BATESON was appointed Visiting Professor of English for the spring term of the academic year 1954-55 at a salary of $4,000 for this period, payable from the academic budget. Mr. Bateson is a lecturer in English Literature at Oxford University.

Department of Far Eastern Studies

Appointment

MISS CLAIRE HOLT was appointed Research Associate in the Department of Far Eastern Studies for a period of three years commencing September 1, 1954 at an annual salary of $8,000 for the first two years while on foreign service and a salary of $6,000 for the third year for service on campus payable from Rockefeller Foundation Grant No. 4822.

Department of Mathematics

Appointments

SALOMON BOCHNER was appointed Research Associate effective June 15 to September 15, 1954, at a monthly salary of $1000 payable from Account No. 7003.

WILLIAM FELLER was appointed Research Associate effective June 15 to September 15, 1954, at a monthly salary of $1,222.00 payable from Account No. 7003.

D. A. DARLING was appointed Research Associate effective June 15 to September 15, 1954, at a monthly salary of $653.33 payable from Account No. 7059.

Division of Modern Languages

Appointment

JOHN M. ECHOLS was appointed Visiting Associate Professor in the Division of Modern Languages for the academic year 1954-55 at an annual salary of $6,500, payable from Rockefeller Grant No. 4837.

Department of Music

Appointment

RALPH VAUGHAN WILLIAMS was appointed Visiting Professor of Music for the period September 25, 1954 through November 25, 1954 at a salary for this period of $3,000, payable from the budget and other funds available to the Music Department.

Laboratory of Nuclear Studies

Appointment

DALE R. CORSON was appointed Acting Director of the Laboratory of Nuclear Studies during the period from September 1954 to February 1955 while Director R. R. Wilson is on sabbatic leave.

Department of Sociology and Anthropology

Increases in Salary

The salary of Dr. Eric Cleveland as Research Associate in the Department of Sociology and Anthropology was increased effective July 1, 1954, so that for the 12 month period through June 30, 1955 he will receive $2,499.99 as salary from the Univerisity payable from the Milbank Memorial Fund No. 4630. During this same period, Dr. Cleveland will receive a salary direct from the Canadian National Government in the amount of $5,250.01.

The salary of Dr. William Longaker as Research Associate in the Department of Sociology and Anthropology was increased effective July 1, 1954 so that for the 12 month period through June 30, 1955 he will receive $5,124.98 as salary from the University, payable from the Milbank Memorial Fund No. 4630. During this same period, Dr. Longaker will receive a salary directly from the Canadian National Government in the amount of $2,625.02.

COLLEGE OF ENGINEERING

School of Chemical and Metallurgical Engineering

Increase in Salary

The annual salary of Associate Professor Malcolm S. Burton in the School of Chemical and Metallurgical Engineering was increased from $6,500 to $8,000 for the period July 1, 1954 through June 30, 1955, on the basis of 12 months service, payable from the academic budget.

School of Civil Engineering

Appointment

TAYLOR D. LEWIS was appointed head of the Transportation Department in the School of Civil Engineering effective August 1, 1954 with an increase in annual salary from $6,500 to $7,000. Professor Lewis will replace Professor Donald J. Belcher as department head.

School of Electrical Engineering

Appointment

PAUL W. CHARTON was re-appointed Visiting Professor of Electrical Engineering for the academic year 1954-55, without salary. Mr. Charton is an engineer with the General Electric Advanced Electronics Center.

Department of Engineering Mechanics & Materials

Leave of Absence

ERIC V. HOWELL, Associate Professor in Engineering Mechanics and Materials, was granted a leave of absence for a period of two years effective July 1, 1954 at an annual salary of $3,750, with the understanding that Professor Howell will retire from the University as of July 1, 1956.

CORNELL LAW SCHOOL

Appointment

ROBERT S. PASLEY was appointed Associate Professor of Law for a term of three academic years commencing September, 1954, at an annual salary of $10,000.

Mr. Pasley, who is 42 years of age, is presently Acting General Counsel, Department of the Navy. He graduated from the Cornell Law School with Distinction in 1936, winning all prizes and honors. From September 1936, to September 1942, he was associated with the firm Cadwalader, Wickersham and Taft in New York City. He was in military service until 1946, and has been with the Department of Navy since 1946.

C. U. R. W.

Appointment

GLENN A. OLDS was appointed, with the approval of the Board of Control of the Cornell United Religious Work, Director of C.U.R.W., effective August 1, 1954 at an annual salary of $8,000 payable from the academic budget for the year 1954-55. This expenditure is off-set by a grant from the James Foundation.

The President recommended further that Dr. Olds be admitted to the Contributory Retirement Plan.

SOCIAL SCIENCE RESEARCH CENTER

Appointment

CHANDLER MORSE was appointed director of the Social Science Research Center for a period of two years effective July 1, 1954 at an annual salary of $10,000 for 12 months service, payable from Ford Foundation Grant No. 4525. The President further recommended that Professor Morse be retained in his present status as a member of the Department of Economics but be relieved from regular teaching duties during the period of this appointment.

27. PERSONNEL ACTIONS RELATING TO THE STATE SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President it was voted that the following actions be taken for which funds were already provided relating to the respective State Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Economics

Increase in Salary

The annual salary of Professor Glenn W. Hedlund, head of the Department of Agricultural Economics was increased from $8,214 to $8,750, effective July 1, 1954, payable in ninths from State Funds.

Department of Animal Husbandry

Appointment

SEDGWICK E. SMITH was appointed Acting Head of the Department of Animal Husbandry during the absence of Professor Kenneth L. Turk, while the latter is on leave to work at the Los Banos project.

Department of Conservation

Appointment

WILLIAM J. HAMILTON, JR., was appointed Acting Head of the Department of Conservation from September, 1954, to February, 1955, while Professor G. A. Swanson is on sabbatic leave.

Extension Service

Change in Title

The title of Frederick E. Heinzelman was changed from Professor in Extension Service and Assistant State 4-H Club Leader to Professor in Extension Service and Associate State 4-H Club Leader effective July 1, 1954.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

Appointment

RALPH SEWARD was appointed Visiting Professor in the School of Industrial and Labor Relations for the fall term of the academic year 1954-55 at a salary for that period of $1,500.

28. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAU AND 4-H CLUB ORGANIZATION: Upon recommendation of the President, the following actions taken by the respective County Organizations were approved:

County Agricultural Agents

Appointments

Name	County	Date	Annual Salary
Harold E. Alexander, Asst.	Chemung	6/1-12/31/54	3800.00
Avery A. Arnold, Asst.	Columbia	4/5-12/31/54	4600.00
Howard E. Bateman	Seneca	5/1-12/31/54	5400.00
John P.H. Brand, Asst.	Greene	6/16-12/31/54	2400.00
Dalton K. Gray, Asst.	Livingston	7/1-12/31/54	4100.00
W. Kennard Lacy, Asst.	Otsego	3/17-12/31/54	3800.00
Ronald H. Martin, Asst.	Madison	6/21-12/31/54	4000.00
Arne Nissen	Asst. Agent-at-Large	6/1-12/31/54	3800.00
Arne Nissen, Asst.	Cayuga	5/1-31/54	3800.00
Robert C. O'Knefski, Asst.	Nassau	7/1-12/31/54	5640.00
Frank P. Schwencke, Asst.	Cayuga	6/1-12/31/54	4700.00
Gardner P. Smith, Asst.	Herkimer	7/1-12/31/54	4100.00
Norman J. Smith, Asst.	Nassau	7/1-12/31/54	5904.00

Summer Assistants

Samuel G. Carmer	Cattaraugus	6/21/54	2400.00
John F. Spencer	Chautauqua	6/21/54	2400.00
Keith R. Norton	Tompkins	6/16/54	3000.00
Dana G. Dalrymple	Wayne	6/21/54	3000.00
Douglas S. Brodie	Yates	6/21/54	2400.00

Increases in Salary

Antonio Aja, Jr., Asst.	Jefferson	7/1-12/31/54	3500-3800

Eric J. Kreese, Asst.	Oneida	7/1-12/31/54	4000-4200
James A. McFaul, Assoc.	Nassau	7/1-12/31/54	5640-5903.99
James A. Sleight, Asst.	Oneida	7/1-12/31/54	4300-4500
Cyril G. Small	Wayne	3/1-12/31/54	5800.10-6000.10

County 4-H Club Agents

Name	County	Date	Annual Salary
M. Edgar Chapman, Act.	Cattaraugus	7/16-1/16/55	4500.00
Elizabeth A. Dean, Asst.	Cattaraugus	7/16-12/31/54	3400.00
Patricia French, Asst.	Ulster	8/1-12/31/54	3400.00
Theodore Jenkins, Asst.	Nassau	3/16-12/31/54	4585.00
Wanda M. Kuzminski, Asst.	Oneida	8/1-12/31/54	3300.00
Janet Lee Lamont, Asst.	Niagara	5/1-12/31/54	3900.00
Margaret B. Majak, Act. Asst.	Jefferson	5/1-12/31/54	3600.00
Joseph P. Matejka, Act.	Schenectady	6/21-12/31/54	4000.00
Britta L. Miller, Asst.	Schoharie	6/1-12/31/54	3000.00
Floyd E. Morter, Jr., Asst.	St. Lawrence	5/1-12/31/54	4200.00
Avis E. Pope, Asst.	Oswego	7/1-12/31/54	3500.00
Barbara J. Reed, Asst.	Dutchess	7/1-12/31/54	3500.00
Geraldine A. Shipley, Asst.	Albany	8/1-12/31/54	3400.00
Marion S. Winchell, Act. Asst.	Wayne	7/1-12/31/54	3600.00

Increases in Salary

Blanche M. Ettinger, Asst.	Delaware	7/1-12/31/54	3200-3400
J. Frank Stephens	Franklin	3/1-12/31/54	5000-5150

County Home Demonstration Agents and Assistant Agents

County	Agent	Title	Date	Annual Salary
Leave of Absence				
Dutchess	Elena S. McHerron	Asst.	7/26/54 to 8/8/54	no salary
Madison	Kathleen Kendrick	Asst.	6/1/54 to 6/15/54	no salary
Nassau	Jessie R. Middlemast	H.D.A.	6/1/54 to 7/31/54	full salary
Resignations				
Cattaraugus	Sally Schek	Asst.	7/16/54	
Chautauqua	Ruth K. Soderstrom	Asst.	8/16/54	
Franklin	Barbara H. Hutchins	Asst.	7/31/54	
Nassau	Nancy A. Keohler	Asst.	8/31/54	
Appointments				
Broome	Anne M. Forde	Asst.	7/1/54	$3450.00
Cayuga	Elizabeth M. Frick	Asst.	6/16/54	3000.00

Chautauqua	Barbara M. Lawrence	Asst.	7/16/54	$3100.00
Chautauqua	Katherine R. Zimmerman	Asst.	7/1/54	3100.00
Delaware	Margaret O. Steen	Asst.	8/1/54	3400.00
Herkimer	Barbara J. Lillquist	Asst.	6/16/54	3000.00
Jefferson	Sally Soper	Asst.	7/12/54	3000.00
Madison	Patricia M. Webb	Asst.	8/1/54	3000.00
Steuben	Jacqueline O. Bolle	Asst.	8/9/54	3000.00

Urban

Syracuse City	Donna J. Jordahl	Asst.	7/1/54	3000.00

Changes in Title

Cayuga	Diana J. Landis	From Act. H.D.A. to H. D. A.	5/11/54	
Ulster	Helen R. Stantial	From Asst. to Assoc.	8/1/54	

Changes in Title and Increases in Salary

Fulton	Allison Lockwood	From Asst. to H.D.A.	7/16/54	$3400.00 3650.00
Monroe	Mildred L. Roland	From Asst. to Act. H.D.A.	6/16/54	$4100.00 4500.00
Orange	Martine F. Pollak	From Asst. to H.D.A	7/1/54	$3200.00 3700.00
St. Lawrence	Grace Patterson	From Asst. to H.D.A.	7/1/54	$3050.00 3500.00

Increases in Salary

Erie	Diana C. Muller	Asst.	7/1/54	$3000.00 3100.00
Erie	Janet Steven	Asst.	7/1/54	$3000.00 3100.00
Livingston	Betty J. Weibezahl	H.D.A.	7/1/54	$3209.00 3500.00
Schenectady	Joyce Johnson	H.D.A.	7/1/54	$5097.00 5500.00
Schenectady	Anne W. Levey	Asst.	7/1/54	$3737.00 4100.00
Schenectady	Edith A. Skillicorn	Asst.	7/1/54	$3000.00 3300.00
Schuyler	Carol Connelly	H.D.A.	9/1/54	$3500.00

Transfer and Increase in Salary

From Madison	Kathleen Kendrick	Asst.	6/16/54	$3000.00
to Wyoming				3300.00

29. FACULTY CHILDREN'S TUITION EXCHANGE PLAN: The President distributed to the members of the Committee a memorandum upon the above subject by Provost Hill dated September 16, 1954, with the request that they study it before the next meeting of this Committee. The principle of the proposal is that Cornell join with other Universities and Colleges in accepting children of the faculty members of other institutions as students at Cornell without charging tuition and entrance, and that the institutions of the parents of such children afford like privileges to the children of Cornell faculty members. The President stated that in view of the developments set forth in Provost Hill's memorandum he now favors Cornell's participation in the plan.

30. EDGAR A. WHITING: Upon recommendation of the President, Edgar A. Whiting was appointed Associate Director of Willard Straight Hall and Associate Director of Residential Halls effective September 1, 1954, at an annual salary of $8,700 plus a meals allowance of $120; the salary to be apportioned equally between the budgets of the two departments.

31. NEW MEN'S DORMITORIES: The President reported that four of the six new dormitories are now occupied and that within the next few days it was expected that the fifth would be occupied. The completion of the sixth unit is expected within the next two or three months.

32. BLIND STUDENTS STATE AID: Upon recommendation of the President it was duly voted to designate Lawrence R. Miller and Francis M. Tierney as fit persons to receive the State Aid to employ readers for blind students pursuant to Section 4210 of the Education Law.

33. CLASS OF 1916 ENDOWMENT: Trustee Scheetz informed the Committee that the Class of 1916 Endowment now amounts to over $160,000 in cash and that when the fund reaches the sum of $250,000 the income is to be used to support a Professorship to be known as "Class of 1916 Chair." He also reported that the University holds for this fund 700 shares of stock in the Falstaff Brewing Company and 2500 shares of stock in the Hammond Organ Company, and that the total book values of these stocks as of the present would make the aggregate of the entire fund about $202,275. The Class is attempting to bring the fund up to $250,000 by June of 1956. He requested the advice of the Committee as to whether if the Class raised the additional $47,725 in cash needed the University would make the Professorship operative promptly even though part of the $250,000 was still held in the two stocks mentioned, assuming, of course, that their market value was then high enough to maintain the value of the total fund of $250,000 or more. It was the consensus that it would be proper to inaugurate the Professorship on the basis outlined by Trustee Scheetz, having it understood, however, that the University should be free to sell some or all of the stocks mentioned when in its discretion it deems it advisable, and further that the fund would be capable of producing at least $10,000 per year.

ADJOURNMENT: On motion the meeting was adjourned.

Robert B. Meigs
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held October 14, 1954
at 6:00 p.m., Hotel Statler,
Buffalo, New York

PRESENT: Trustees: Vice Chairman Donlon, Collyer, Malott, Cisler, Gubb, Ripley, Scheetz, Upson; Faculty Representatives: MacDonald, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Treasurer Durland, Attorney Treman, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Chairman Dean, Becker, Pfann, Stanley, Stutz; Faculty Representatives: Barr, Cushman.

1. MINUTES OF MEETING OF SEPTEMBER 20, 1954: It was duly voted that the minutes of the Executive Committee meeting held September 20, 1954 be corrected by changing the figure $47,000 in item 33 thereof to the figure $47,725, and as so corrected be approved.

2. NEXT MEETING OF EXECUTIVE COMMITTEE: It was voted to change the date for the next meeting of this Committee from December 20, 1954 to December 7, 1954, to be held in New York City.

3. CURRENT BUDGET REPORT OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGE IN NEW YORK: Controller McKeegan presented the following budget report for the period July 1, 1954 to October 14, 1954:

ENDOWED COLLEGES AT ITHACA			
Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			$ 739,197.00
Additional Appropriations:			
Approved to Date	$111,091.00		
Proposed for Meeting of October 14, 1954	None	$111,091.00	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	13,500.00		
Tuition and Fees	200,000.00		
Unrestricted Gifts - Alumni Fund	-50,000.00	163,500.00	52,409.00
Current Academic Budget Deficit to Date			$ 686,788.00

NOTE: The appropriation of $5,000 for the Social Science Library study hereafter made, from current operating income, increases this deficit to $ 691,788.00

MEDICAL COLLEGE AT NEW YORK

Original Budget:	
Estimated Income	$1,396,632.00
Estimated Expense	1,432,871.00
Estimated Deficit	$ 36,239.00

POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT as of October 14, 1954

Total of Deficit - Previously Reported	$ 459,927.67

POSITION OF UNRESTRICTED GIFTS as of September 30, 1954

1. Estimated Net Unrestricted Gifts in Academic Budget		$563,672.00
2. Appropriations for Expenses in Academic Budget:		
University Development Office including Council	$107,288.00	
Alumni Fund Office	74,724.00	
Alumni Secretary's Office	79,316.00	261,328.00
3. Estimated Gross Unrestricted Gifts in Academic Budget		825,000.00
4. Gifts Applicable to Line 3:		
Alumni Fund	$ 14,989.04	
Cornell Parents Committee Program	692.50	
Cornell Associates Program	4,500.00	
Other	29,150.00	49,331.54
5. Balance Needed to Equal Estimated Income		$775,668.46

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POSITION OF UNRESTRICTED GIFTS as of September 30, 1954

	Goal 1954-55	Receipts to 9/30/54	Balance Needed to Reach Goal
Alumni Fund	$550,000.00	$14,989.04	$535,010.96
Cornell Parents Committee Program	50,000.00	692.50	49,307.50
Cornell Associates Program	125,000.00	4,500.00	120,500.00
Corporations Sustaining Program	85,000.00	25,000.00	60,000.00
Other	15,000.00	4,150.00	10,850.00
Total	$825,000.00	$49,331.54	$775,668.46

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POSITION OF FUND FOR THE DEVELOPMENT OF THE UNIVERSITY
as of September 30, 1954

1.	Total in Fund - Previously Reported		$38,086.47
2.	Proposed Additions:		
	Mary K. Buckwalter's Estate	$23,893.16	
3.	Proposed Reductions:		
	Social Science Library - Architect Studies	5,000.00	18,893.16
4.	Free Balance		$56,979.63

NOTE: Since the $5,000 in item 3 immediately above was charged to current operating income, the free balance is $61,979.63, instead of $56,979.63.

4. APPROPRIATION FOR THE CORNELL COMPUTING CENTER: Upon recommendation of the President it was duly voted that the budget of the Cornell Computing Center for 1954-55 be increased to $44,000 by an appropriation of $3,379 from the income of the Computing Center to be used for wages. It is anticipated that the income of the Center will be greater than originally estimated by an amount more than sufficient to offset the additional appropriation.

5. APPROPRIATION FOR SOCIAL SCIENCE LIBRARY STUDY: The President recommended an appropriation of $5,000 from the University Development Fund for an architectural study and sketch plans of a possible new Social Science Library. He stated that Cornell is committed to a system of decentralized libraries. He also advised that this study is needed to further develop negotiations with the State in this matter.

Trustee Scheetz suggested that such an appropriation should be from current operating income rather than the University Development Fund.

Trustee Cisler thought it would be desirable to have a physical inventory and space use study of the University's buildings and also its lands before undertaking new buildings. He stated that this had been requested before and he suggested the employment of an outside consulting firm to make the study. Vice President Burton stated that such a survey had been made as to buildings and that shortly after the first of the year the information had been made available to the Buildings and Grounds Committee.

President Malott opposed the use of outside consultants as being disrupting and demoralizing to faculty. He also stated that there was no doubt of the need for additional library space on the campus.

On motion of Trustee Cisler the sum of $5,000 or so much thereof as may be needed was duly appropriated from current operating income to be used for the services of Mr. Searle H. Von Storch in an architectural study and sketch plan of a Social Science Library.

6. PHYSICAL INVENTORY AND SPACE USE SURVEY: After a discussion of this matter in connection with the preceding item and on motion of Chairman Collyer it was voted that the Administration deliver to the Chairman of the Buildings and Grounds Committee the study of building use which it has made and the Chairman of the Buildings and Grounds Committee was requested to inform the Administration as to what further information or studies he desires and to report to this Committee upon the matter.

7. APPROPRIATION FOR MILITARY DEPARTMENT: Upon recommendation of the President it was duly voted that the amount of $1,250 be appropriated from the Military Reserve Account to be used to purchase chairs and tables to furnish two new classrooms in Barton Hall which have been made available to the Military department by the transfer of Physical Education to Teagle Hall.

8. MEN'S DORMITORY FINANCING: Treasurer Durland informed the Committee that the action of the Board taken June 15, 1953 requiring that the Men's Dormitories be financed by a 35-year amortization with interest at 3-3/4% contemplated that most of the $4,200,000 would have been spent by June 30, 1954 and provided that amortization should begin on that date, the first payment being due December 31, 1954. He reported, however, that up to the present the University has advanced only about $3,000,000 and that the final cost might be somewhat less than $4,200,000. He therefore recommended, with the approval of the Chairman of the Executive Committee and the Chairman of the Investment Committee, that the action of the Board taken June 15, 1953 (item 9, page 1735, Board Minutes) be amended so that the semi-annual payment of $149,691.24, payable semi-annualy beginning December 31, 1954 to cover interest and amortization on the Men's Dormitories, Comstock and Dickson Halls be made effective one year later, the first payment to become due December 31, 1955, and that in the meantime interest be charges on all advances for construction at the rate of 3-3/4% and that the maturity of the loan continue to be the original date, namely, June 30, 1989. The foregoing recommendations were duly voted.

9. VIRUS DISEASES RESEARCH LABORATORY FUND: Upon recommendation of the President it was duly voted that the Virus Diseases Research Laboratory Reserve Fund be renamed the Research Laboratory for Diseases of Dogs Reserve; and it was further voted that the sum of $150,000 be transferred from that Fund and be established as a separate fund to be called the Research Laboratory for Diseases of Dogs Fund and classified C-3, the income to be added to principal until needed for the support of the Laboratory operations.

It was further voted that any balances of operating funds remaining after providing for the budget of the Virus Diseases Research Laboratory be added to this newly established Fund each year.

10. PLANT ENGINEER: Upon recommendation of the President it was duly voted to appoint Richard G. Karch as Plant Engineer in the Department of Buildings and Grounds, effective October 1, 1954, at a salary of $8,000 per annum, and to include Mr. Karch in the Contributory Retirement Plan as of October 1, 1954.

11. BUILDING DEMOLITION: Upon recommendation of the President and on motion of Chairman Cisler of the Buildings and Grounds Committee duly made and carried, the President was authorized to proceed with the demolition of the house at 29 East Avenue, the temporary dormitories on the Kline Road site, and the remaining temporary dormitories on the Baker Dormitory Site.

12. NAMING OF THE NEW MEN'S DORMITORIES: President Malott recited the circumstances of the bequest of Daniel J. Tompkins which seem to make it appropriate to name one of these units in his memory. Chairman Cisler suggested that it would be appropriate to name one after John S. Parke who had so much to do with their planning and construction. Trustee Scheetz suggested that one should serve as a memorial to James Parmelee. Chairman Collyer suggested the name of John McMullen. The President mentioned that suggestions had been made to name the dormitory units after the several Finger Lakes or after the Six Nations of the Iroquois.

It was voted that the Administration and the Buildings and Grounds Committee make recommendations as to the naming of these buildings to the Executive Committee.

13. CLEARANCE IN CONNECTION WITH RESEARCH FOR MILITARY AGENCIES: Upon recommendation of the President it was duly voted that the following resolution be adopted:

> RESOLVED, that such officers of the University as may have been properly cleared, shall permit no information or material classified by the government for military security purposes to be transmitted to or fall into the possession of any member of this Board of Trustees who is not entitled by his own personal security clearance to have access to the same.

14. FACULTY CHILDREN'S TUITION EXCHANGE PLAN: Upon recommendation of the President and of the University Faculty, the Administration of the University was duly authorized to take the necessary steps to have Cornell University join in the Faculty Children's Tuition Exchange Plan as outlined in the memorandum entitled Tuition Exchange Policies attached hereto.

15. FURMAN LLOYD MULFORD FUND: Upon recommendation of the President, it was duly voted that the Furman Lloyd Mulford Fund be held for investment and for the production of income, and that it be classified A-3.

16. MARRIED STUDENT HOUSING: The President recommended that the University be authorized to proceed with the custom built project on the Kline Road site in accordance with the recommendation contained in the study made by Von Storch, Evans, Scandale and Burkavage which had previously been distributed to the Committee. Vice President Burton presented data as to the methods of financing the project based on that report, as follows:

	Private Insurance	Private Banking	Federal
Per cent of loan to project cost	2/3	2/3	100% excl. land
Security	Full faith and credit on guar.	Full faith and credit or guar.	Mtge. and reserve for int. and amortization
Period	25-30 yrs.	20 years	40 years
Interest	3.75%	4.5%	3.25%
Annual requirement for int. & amort.	5.61% (30 yrs.) 6.23% (25 yrs.)	7.52%	4.5%
Throw-off required	$46,213*(30 yrs.) $51,321*(25 yrs.)	$61,948*	$37,070

*Full loan figured for comparative purposes.

Rents of $70 and $80 respectively for one and two bedrooms including water hot water and heat will support the interest and amortization for a Federal loa A full loan of 3.75%-30 years would require a rent increase of 12% and a full

loan of 4.5%-20 years would require an increase of 33%.

The annual requirement for interest and amortization on the financing for the present dormitories is 5.18%.

It was pointed out that this Committee on June 14, 1954 had authorized the proper officers of the University to apply for a Housing and Home Finance Agency Loan in the amount of $675,000 for this purpose, and that the President's recommendation is essentially the same except for the increased amount.

The President mentioned the proposal of Mr. Harry Wade for the financing of dormitories and housing by insurance companies but felt that this particular matter should go forward independently of that larger proposal.

After extended discussion it was duly voted that the Executive Committee recommend to the Board of Trustees that the Administration of the University be authorized to proceed with the project to provide custom built residential quarters for married students in the Kline Road area at a cost not to exceed $825,000; and the proper officers of the University were authorized to apply to the United States of America through its Housing and Home Finance Agency for a loan not to exceed $825,000 pursuant to Title 4 of the Housing Act of 1950, for the purpose of financing housing for married students, and further that the President report to the December meeting of the Executive Committee upon the method of financing the project.

17. MARY J. HULL ESTATE: Upon recommendation of the President the University Attorney and the University Counsel were authorized to settle the controversy over the will of Mary J. Hull substantially on the following basis:

1. All specific legacies provided for in her will and administration expenses to be paid;

2. Out of the net residue, estimated to be about $500,000, one-quarter to be paid to Miss Nina Hull;

3. The income on one-quarter of the remainder of $375,000 to be paid to Miss Nina Hull for life and then the income on one-half of that one-quarter to be paid to each of her two nieces for life,

the claimant to pay any taxes due on this settlement; and authority was given to increase the fund subject to the life income provisions from one-quarter of the estimated remainder of $375,000 to one-quarter of the estimated net residuary estate of $500,000.

18. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President, the following actions were duly taken for which funds are already provided, relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARCHITECTURE

Appointments

ROLAND A. WANK was appointed Visiting Critic in the College of Architecture for the five-week period from September 27 to October 30, 1954, at a salary of $1,500 for that period.

EDWARD J. WORMLEY was appointed Visiting Critic in the College of Architecture for the period November 1 to November 20, 1954, at a salary of $900 for that period.

COLLEGE OF ARTS AND SCIENCES

Department of Chemistry

Appointment

FREDERICK SEITZ was appointed Baker Lecturer in Chemistry for the period October 5 through October 29, 1954, at a salary of $2,200 for that period, payable from Baker Lectureship Fund Account No. 295.

19. PERSONNEL ACTIONS RELATING TO THE STATE-SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATION OF FUNDS: Upon recommendation of the President it was duly voted that the following actions be taken for which funds were already provided relating to the respective State Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Animal Husbandry

Appointment

KENNETH HARSHBARGER was appointed Assistant Professor of Animal Husbandry, effective for one year commencing September 16, 1954, at an annual salary of $6,490 payable in 9ths from College Funds.

Department of Rural Education

Appointment

HELEN L. WARDEBERG was appointed Assistant Professor of Elementary Education, effective October 1, 1954 to June 30, 1957, at an annual salary of $6,002 payable in 9ths from State funds.

County 4-H Club Agents-at-Large

Resignations

Resignations of the following County 4-H Club Agents-at-Large were accepte effective on dates indicated:

Name	Date
Marjorie R. Ellis	8/16/54
Barbara Jean Murphy	8/31/54
Kenneth L. Bell	8/31/54
Maria A. Maiorana	8/31/54

Appointments

The following were appointed County 4-H Club Agents-at-Large, effective fo the periods and at the salaries indicated:

Name	Date	Annual Salary
Joyce Sargent	9/15-12/31/54	$3300 (S-L.Am.)
Mary Lou Sipperley	8/16-12/31/54	3400 (S-L.Am.)

20. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAUS AND 4-H CLUB ORGANIZATIONA: Upon recommendation of the President, the following actions taken by the respective County Organizations were duly approved:

County Agricultural Agents

Resignations:

Resignations of the following agents, effective on dates indicated, be accepted:

Name	County	Date
Arne Nissen, Asst.	Agents-at-Large	8/31/54
John P. H. Brand, Act. Asst.	Greene	9/11/54

Appointments

The following be appointed County Agricultural Agents, at annual salaries indicated, effective as indicated:

Name	County	Date	Annual Salary
Paul G. Mattern, Jr., Asst.	Cattaraugus	8/1-12/31/54	$4000
Arne Nissen, Asst.	Jefferson	9/1-12/31/54	3900
Felix T. Barmonde, Asst.	Onondaga	8/16-12/31/54	4000
John E. Pawlick, Asst.	Rensselaer	8/24-12/31/54	4000
Lemert Q. Wilbur, Asst.	Tioga	8/1-12/31/54	2400

Increases in Salary

Antonio Aja, Jr., Asst.	Jefferson	9/1-12/31/54	$3800-3900
Dalton K. Gray, Asst.	Livingston	1/1-12/31/54	4100-4300

County 4-H Club Agents

Resignations

Resignations of the following agents, effective on dates indicated, be accepted:

Harold B. Sweet	Broome	7/31/54
Jane L. Merry, Asst.	Madison	8/31/54
V. Joseph McAuliffe	Rensselaer	8/31/54

Leave of Absence

John L. Stookey, County 4-H Club Agent, Niagara County, be granted sabbatic leave of absence, effective for five and one-half months beginning June 7, 1955 with full salary.

Appointments

Name	County	Date	Annual Salary
Glenn O. McMillen, Act.	Broone	8/16-12/31/54	$4000
Barbara Jean Murphy, Asst.	Jefferson	9/1-12/31/54	3300
Jane L. Merry, Asst.	Monroe	9/1-12/31/54	4200
Maria A. Maiorana, Asst.	Orange	9/1-12/31/54	3300
Kenneth L. Bell	Rensselaer	9/1-12/31/54	4200

Marjorie R. Ellis, Asst.	Tompkins	8/16-12/31/54	3500
Elizabeth P. Davidsen, Act. Asst.	Washington	9/1-12/31/54	3300
Donald W. Burton	Schoharie	8/16-12/31/54	4695.08

Increase in salary

Louise E. Laverty, Asst.	Schenectady	7/1-12/31/54	3300-3500

ADJOURNMENT: Upon motion the meeting was adjourned.

Robert B. Meigs
Secretary

****

TUITION EXCHANGE

POLICIES

1. Eligibility for Membership

Membership is limited to non-profit, undergraduate colleges or universities. Colleges or universities with graduate schools may, if they wish, include the children of graduate school employees in their own definition of "faculty children." Exchange credits may be earned, however, only by tuition remission at undergraduate schools -- either specialized, professional, or liberal arts. The effect of this provision is to make the plan available to graduate school employee children but to limit the benefit in all cases to free tuition for an undergraduate education. The Board of Directors, however, may reject any application or limit the conditions of membership in any instance in which the ability of the institution to pay for its exports with imports is questionable.

2. Five-Year Estimate

Upon entering the exchange each college reports its estimate of the number of faculty children of other member institutions to whom it will remit tuition during the succeeding five years. The estimate should be as close as possible to the number of its own faculty children becoming of college age during the five years -- minus those who will attend the home institution and minus an allowance for those who will attend no other member college because of attendance at non-member colleges; inability to gain admission to any college; marriage; draft; death, etc. Each college may define "faculty children" in any way it wishes. That is, it may include the children of professional, research, administrative, clerical and maintenance staff as well as teachers.

3. Annual Revision of Estimates

After the first year of membership and at the end of each succeeding year, each college is requested to make a revised estimate for five years ahead. In no case may the revised estimate be lower than the number of net debits already incurred. For example, if 6 children of College X have received full tuition remission from other member colleges, College X must agree to remit the full tuition of at least 6 children from other colleges during the next five-year period.

4. Semester Units of Exchange

Five-year estimates, initially stated as numbers of children, are translated into numbers of semesters of tuition remission. The ledgers and balance sheets of the exchange carry the expected numbers of semesters of tuition remission for each child and are corrected each year to show the actual numbers of semesters of tuition remission. For example, if a child from College A enters College B, College A is debited and College B is credited for eight semester units. If the child then drops out in the middle of the sophomore year, College A's debit and College B's credit would then be reduced to three semester units. Attendance for any part of a semester is counted as a full semester. Since some colleges operate upon a two-semester and some upon a three or four quarter basis, semesters and quarters are equated upon the balance sheets and ledgers of the exchange as follows:

1. Three quarters equal two semesters.
2. Two quarters equal two semesters.
3. One quarter equals one semester.

5. Credit Limit

Each college should limit its net credits earned by tuition remissions to thirty per cent of its estimated tuition remissions for the succeeding five years. For example, if the five-year estimate of College "A" is twenty children (160 semester credits) and the current net credit (imports minus exports) is six children (48 semester credits), College "A" need remit no more tuitions until additional exports have brought the net credit below forty-eight semester credits. This provision serves to protect each college against a "run" on its resources.

6. Debit Limit

The net debits of any college shall not at any time exceed forty per cent of the estimated credits to be earned during the succeeding five years. Faculty children from colleges exceeding this limit will not be granted tuition remissions by other member colleges. They may, of course, be granted a tuition remission by the home college. This provision is designed to protect member colleges from the embarrassment of being unable to pay their debts. The Board of Directors may, however, raise or lower this debt limit as high as fifty per cent or as low as thirty per cent in order to meet special problems occurring in the case of particular institutions.

7. Excessive Applications

Colleges having applications for tuition remission in one year which, if granted, would exceed their credit limit are free to select the actual grantees in any way they wish. Some colleges may wish to do this upon a first-come-first-served basis. Others may wish to hold all applications until a deadline and select from them on a basis of merit, geographical distribution or customary close relations with particular institutions. If the latter policy is adopted, selections should be made as early as possible in order to discourage multiple applications. Rejected applicants for tuition remission should be notified immediately that the quota is complete.

8. Withdrawel from the Exchange

Any college wishing to withdraw from the exchange may do so at any time that its credits are equal to or greater than its debits.

9. Admissions Standards and Eligibility for Tuition Remission

Each member college is completely free to apply its normal admission standards to any child applying under the Tuition Exchange agreement for admission and tuition remission. The exporting college, however, is the sole judge as to whether the child is eligible for a tuition remission except that the importing college may refuse a tuition remission on the ground that to do so would result in exceeding its thirty per cent credit limit.

10. Definition of Tuition

"Tuition" does not include special fees, room, or board, but may include fees normally paid by all undergraduates. Each member institution is requested to file with the Director a statement showing (a) tuition; (b) fees normally paid by all undergraduates; and (c) the amount actually remitted to eligible students. This information is tabulated and published periodically to all member colleges. Eligible students applying for admission to member colleges must, however, rely on member college catalogs for statements about special fees, room, board and incidentals.

11. No Dollar Value Settlements

Regardless of considerable differences in the stated dollar cost of tuition charged by member colleges, all settlements are in semester units of education -- not in dollars. It is educational opportunity, not money, which is exchanged.

12. Partial Tuition Remission

Since it is the policy of the exchange to promote every means of making college teaching economically more attractive, membership in the exchange is limited, except by vote of the Board of Directors, to those institutions which grant full tuition remissions to their own employee children.

13. Exception of Dormitory Facilities

Since a few colleges which remit tuition to their own faculty children do not permit these children to live in college dormitories, any college may stipulate that a tuition remission is conditional on the student's securing a room outside of college facilities. Faculty members sending their children to other colleges may wish to rent rooms in their homes to exchange students.

14. Membership Fees

The exchange, although initially sponsored and financially assisted by the Fund for the Advancement of Education is self-supported by an initiation fee of $10 and annual membership fees established by the Board of Directors on the basis of the size of each institution and the use which it makes of the exchange.

15. Amendments

Changes in these Policies may be made by a two-thirds majority of the entire Board of Directors.

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

BOARD OF TRUSTEES

Meeting held October 15, 1954 at 10:00 a.m., and October 16, 1954 at 9:00 a.m., at the Hotel Statler, Buffalo, New York

PRESENT: October 15, 1954: Trustees, Chairman Collyer, Arnold, Cisler, Cornell, Donlon, Emanuel Flanigan, Grumman, Gubb, Hollander, Irish, Johnson, Kimball, Knight, Levis, Malott, McConnell, Mitchell, Newman, Noyes, Ripley, Scheetz, Upson, Wade; Trustees Emeritus: Gannett, Griffis; Faculty Representatives: MacDonald, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Treasurer Durland, Attorney Treman, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Becker, Carey, Columbus, Corsi, Creal, Dean, Dewey, Du Mond, Gibson, Heck, Keller, Mahoney, Murray, Olin, Pfann, Schurman, Stanley, Stutz, R. H. Taylor, Tuttle, Wilson; Trustees Emeritus: Myron Taylor, Teagle, Whitman; Faculty Representatives: Barr, Cushman.

1. MINUTES OF MEETINGS OF THE BOARD OF TRUSTEES AND STANDING COMMITTEES:

a. Board of Trustees: Upon recommendation of the Secretary it was duly voted that item 19 of the minutes of the Board of Trustees meeting of June 14, 1954 be corrected as follows, brackets indicating deletions and underlining indicating insertions:

> "19. CORNELL AERONAUTICAL LABORATORY: Dr. Wright gave a brief report of the operations of the Cornell Aeronautical Laboratory, Inc., at Buffalo, mentioning that it had contributed to University operations approximately ($500,000) $60,000 this year primarily in the fellowships and a recently established professorship."

and that as so corrected the minutes be approved.

b. Executive Committee: It was duly voted to ratify and confirm the minutes of the meeting of the Executive Committee held June 13, 1954 as distributed and of the meeting of September 20, 1954 as corrected.

2. JOHN S. PARKE: Trustee Emeritus Griffis presented the following memorial and resolution concerning the late John S. Parke, former Trustee:

> John S. Parke, member of this Board, died at Harkness Pavilion in New York City on August 13, 1954.
>
> His death brings sorrow to the hearts of his many friends and admirers and constitutes an irreparable loss to Cornell. His mind was ever busy in his devoted efforts in behalf of the University.

His unusual training and rare skill in building construction made it possible for him to contribute outstanding service as Chairman of the Buildings and Grounds Committee.

John Parke was brought up as a mechanic, was educated as an architect and graduated with the class of 1923. He worked for Marc Eidlitz & Son, Inc., (headed by the late Otto M. Eidlitz '85 and Robert J. Eidlitz '85) one of the great building constructors in the United States; served as Vice President of the company that succeeded this organization, Vermilya-Brown Co. Inc., before accepting the Executive Vice Presidency of the Presbyterian Hospital in New York City. He also served as Vice Chairman of the New York State Housing Authority.

Long and unusual training in the building industry particularly fitted him to help select architects and contractors and to write specifications and contracts on a basis that provided the University with buildings of great beauty and maximum efficiency at minimum cost. It so happens that he served the University during the most active building experience in its existence. The period marked the construction of Statler Hall, Kimball Hall, Thurston Hall, Anabel Taylor Hall, Teagle Hall and the Men's Dormitories in Ithaca, and F. W. Olin Hall for the Medical College in New York.

If extra money was needed for additional facilities his skill and tact in negotiation with the donors brought forth the necessary added funds.

It is the opinion of the members of the Buildings and Grounds Committee that without his foresight, skill and tenacious adherence to ideals it would have been impossible to build the Men's Dormitories at a cost that could be carried by the rentals possible.

He was an effective salesman for Cornell and greatly stimulated prospective donors in their enthusiasm to aid our much beloved institution.

Now therefore be it RESOLVED that this Board records its profound sorrow at John Parke's death and desires to record that the University through all time should be deeply grateful for his untiring and selfless devotion to it.

And be it further RESOLVED that copies of this statement and this resolution be suitable engrossed and presented to his family.

The foregoing memorial and resolution was unanimously adopted by a standing vote in memory of Mr. Parke.

3. CHAIRMAN OF BUILDINGS AND GROUNDS COMMITTEE: Upon nomination of the Chairman, Walker L. Cisler was duly elected Chairman of the Buildings and Grounds Committee. The existing vacancy on the Committee was not filled.

4. INVESTMENT COMMITTEE: It was reported that Elbert P. Tuttle had resigned from the Investment Committee, and upon nomination by the Chairman, Leroy R. Grumman was elected to the Investment Committee to fill that unexpired term.

5. MEDICAL COLLEGE ADVISORY COMMITTEE: Upon recommendation of the Chairman, Victor Emanuel was duly elected a member of the Medical College Advisory Committee for a four-year term which began July 1, 1954.

6. REPORTS OF THE PRESIDENT AND PROVOST:

a. President Malott

President Malott called the Board's attention to his Annual Report for the Year 1953-54 which had been distributed to them and to the copies of his address to the Cornell University Council entitled From Now to 1960-A Pre-view, and to the book entitled Cornell in Pictures from 1868 to 1953 which had been compiled by Professor C.V.P. Young.

Size of the University

He reported that the total enrollment at the University at Ithaca for the fall term was 9,538 as compared to 9,436 last year, and adding the enrollment in the Medical College of 337 and in the School of Nursing of 224, makes the total student enrollment for this year 10,099. Comparative figures broken down into colleges and schools and as between men and women were distributed. This tabulation also showed that the freshman class this year is 2,005 students as compared to 2,114 last year and that of these numbers 507 were women this year as against 582 last year.

Financial Aid to Undergraduates

The President reported that 1,550 undergraduate students had received financial aid in the form of scholarships last year in the amount of $767,000. Student loans to undergraduates totalled $95,000. In addition, 2,500 students were given part-time employment by the University at a total remuneration of nearly $500,000. This means that approximately 20% of all undergraduates received scholarship aid and nearly one-third worked at one time or another for the University. There is, of course, some duplication in these figures since students on scholarships may also work for the University.

Student Relations

The question of deferred rushing seems to have been accepted quietly and there are no particular complaints from the fraternities concerning this action.

Key Positions to be Filled

The Deanship of the Law School remains unfilled and the School is being administered by a committee of three, headed by Professor MacDonald.

In addition the Administration has been seeking a man to head the Development Offices of the University. Two possibilities are being considered at the present time.

Gift Report

He presented the Gift Report for the fiscal year 1954-55 through September 1954 as follows:

	AMOUNT RECEIVED DURING SEPTEMBER 1954	TOTAL AMOUNT RECEIVED
COLLEGES AT ITHACA		
For Current Operations		
Wholly Unrestricted		
Cornell Alumni Fund	$ 2,764.75	$ 14,989.04
Cornell Associates Program	--	4,500.00
Cornell Parents Program	45.00	692.50
Corporation Sustaining Program	25,000.00	25,000.00
Other	3,150.00	4,150.00
Total Wholly Unrestricted	30,959.75	49,331.54
Supplemental Support of Departmental Budgets	505.00	1,859.25
Total Unrestricted	31,464.75	51,190.79
Restricted		
Student Aid		
Fellowships	34,815.00	58,925.75
Scholarships	79,789.74	94,248.79
Grants	10.00	10.00
Prizes	25.00	59.79
Total Student Aid	114,639.74	153,244.33
Research & Investigatorship Grants		
Endowed Colleges	36,400.00	126,960.70
State Colleges	37,329.02	93,635.08
Total Research & Invest. Grants	73,729.02	220,595.78
Miscellaneous	496.20	22,699.20
Total Restricted	188,864.96	396,539.31
TOTAL CURRENT OPERATIONS	220,329.71	447,730.10
For Capital Operations		
Endowment Funds	6,511.33	157,625.82
Non-Endowment Funds	11,607.18	19,562.18
Funds Functioning As Endowments	58,893.16	71,970.31
Life Income Funds	2,000.00	2,075.00
Construction & Equipment	200,000.00	628,010.96
TOTAL CAPITAL OPERATIONS	279,011.67	879,244.27
Gifts in Kind	3,362.20	3,362.20
Loan Funds	--	1,000.00
TOTAL GIFTS TO COLLEGES AT ITHACA	502,703.58	1,331,336.57
Gifts to Medical College		
Student Aid	1,950.00	30,294.00
Research Grants	149,208.78	367,494.60
Departmental Development	5,955.50	32,916.50
TOTAL GIFTS TO MEDICAL COLLEGE	157,114.28	430,705.10
TOTAL GIFTS TO CORNELL	$659,817.86	$1,762,041.67

He advised that the Alumni Fund is $5,000 ahead of its receipts last year and that over-all giving to the University to date is $1,760,000 as against approximately $1,000,000 last year.

The Next Decade

An ever more effective teaching program should be the University's aim, in the President's opinion, and he thought that more work should be carried on in Asian history and civilizations and also in the fields of archeology and astronomy. He expressed the desirability of the establishment of more University professorships such as the John L. Senior Professorship. He thought that the College of Arts and Sciences had not attained the stature it deserves and that some attention should be given to the philosophy of the job of the College of Arts and Sciences and to the broad area of general education.

He mentioned the financial difficulties of the University and stressed the need of both economies and more income to work toward a balanced budget.

In this connection he pointed out that the College of Engineering could take more students without corresponding increases in costs and that the College of Arts and Sciences could accommodate more women students if the needed housing could be provided for more women. Another measure he mentioned to improve the financial situation is to cut down the attrition in the student body that occurs every year.

Buildings

The President mentioned the need of a Social Science Library, and the Engineering buildings needed to complete the Engineering quadrangle at the south end of the campus.

He also called attention to the need for an auditorium to seat about 7500 people, pointing out that there is no place where the entire undergraduate student body can congregate. He also mentioned the need for an auditorium to seat about 750 people since there is nothing between Bailey Hall which seats 2100 and the next largest which seats only 450. Recent lecturers have drawn crowds that exceed the 450 capacity yet are too small to warrant the use of Bailey Hall.

He also pointed out that self-amortizing dormitories for women to accommodate 300 or 400 are desirable.

He reported that the Johnny Parsons Club at Beebe Lake has greatly deteriorated and is in need of rebuilding and enlarging. Other needs are an alumni center, a skating rink, a women's sports club, and new buildings for the Medical Clinic. He emphasized the need for recreational facilities at the University so that students will remain in Ithaca over weekends rather than drive into surrounding cities. In conclusion he stated the continuous and most important need of the University to be unrestricted giving.

b. Provost Hill

Provost F. F. Hill presented an address to the Board entitled What Size Cornell? This address had been delivered to the Cornell University Council on October 1, 1954 and printed copies were distributed to members of the Board.

c. Questions and Suggestions

At the conclusion of the reports by the President and Provost, several questions were asked and suggestions made, including the suggestion that the Administration give the Board of Trustees its recommendations as to the desirable size of the University by schools and colleges, together with

The operating costs of these separate units, and also the additional facilities needed and their estimated costs.

7. TREASURER'S REPORT: Treasurer Durland presented his report for the fiscal year 1953-54, the eighty-sixth of the University, as follows:

Income and Expenditures

Total income of the University for the year was $33,939,999.70 and total expense was $34,034,760.45.

The Endowed Colleges at Ithaca alone had total receipts of $15,538,273.70 derived from the following sources:

Tuition and Fees	33.5%
Endowment Income	12.0
Gifts	13.6
Cornell Related Activities	24.7
Federal and State Appropriations, including Research Contracts	11.9
Miscellaneous	4.3
	100.0%

From the above receipts the sum of $541,480.18 was either transferred to the principal of interest bearing funds and reserves or to current restricted fund balances and is therefore not included in the income statement.

Expenditures of the Endowed Colleges at Ithaca totalled $15,177,543.32, summarized as follows:

Administration	2.9%
General	7.4
Instruction	31.3
Library	3.2
Maintenance of Plant	7.5
Restricted Expendable Funds, including Applied Research	15.1
Cornell Related Activities	26.0
Student Aid and Life Income Payments	6.6
	100.0%

These percentages would be somewhat different if they included the State Colleges and the Medical College in New York

Results in Endowed Colleges

The Endowed College at Ithaca had an operating deficit of $180,770.70 against a budgeted deficit of $604,623.00. The loss was charged to the accumulated deficit bringing that figure to $459.927.67.

The Medical College at New York had an operating surplus of $86,009.95 against a budgeted deficit of $8,708.00. This surplus was credited to the Medical College Reserve bringing that reserve to a total of $338,711.19.

State Colleges and Other Divisions

The State Colleges and other divisions, including Experiment Stations, operated well within their income as a group.

Cornell Related Activities and Wholly-owned Subsidiaries

The Cornell Related Activities, sometimes referred to as the Auxiliary Enterprises, had excess of income over booked expense of $78,450.58 (after allowing for $107,011.30 appropriated from Endowed College current income). This balance was reinvested in equipment or added to the reserves relating to their respective operations. These enterprises are made up of the following units: Residential and Dining Halls, Purchasing Department, Radio Station WHCU, Utilities and Service Shops, Photo Science, University Press, Athletic Division, Infirmary, Willard Straight Hall, Music Entertainment, Medical College Bookstore, and Medical College Dormitories.

The wholly-owned subsidiaries, namely, the Cornell Aeronautical Laboratory, the Cornell Campus Store, the Cornell Research Foundation, all had an excess of income over booked expense.

Summary of Operating Results

As stated above, the Endowed Colleges had an operating loss of $180,770.70, the Medical College a surplus of $86,009.95, the Cornell Related Activities a consolidated surplus of $78,450.58, and all the other divisions, including the wholly-owned subsidiaries, operated either within their income or with a surplus or a small deficit, but as a whole the University operated without loss. The aggregate reserves of all these divisions total about $3,374,000.00 after, of course, deducting the accumulated deficit of the Endowed Colleges at Ithaca. This reserve is exclusive of the reserves relating to the endowment accounts which will be discussed in the paragraphs that follow.

Investment

The funds participating in the investment pool earned enough so that we were able to pay 5% on the endowments and still have a surplus remaining of about $170,000. This result was after deducting all direct out-of-pocket expenses including salaries of investment personnel, service charges, amortization of bonds, and depreciation on real estate properties. The above surplus was added to the Income Stabilization Reserve, which reserve now stands at $2,263,418.74. This reserve can be drawn upon in any year that income from investments is not sufficient to meet the amounts budgeted therefrom.

In addition to the income mentioned above we had net realized capital gains of $1,267,893.86. This amount was added to the Investment Reserve, which brought that account up to a total of $8,089,035.17. Since the beginning of our 1954-55 fiscal year we have taken additional profits and contracted for sales of securities which will supplement this reserve by approximately $698,000. At the moment, therefore, our realized reserves total $11,050,453.91.

In addition there were unrealized capital gains which on June 30th amounted to $10,595,206.88. At the present time this same figure is approximately $12,000,000. As Trustees you had to account for about $54 million of endowment and current funds on June 30, 1954. Against this you had securities with a market value of about $73 million so that there was a cushion of some $19 million. Due to the improvement in market values since July 1 of this year, this cushion now exceeds $21 million.

All the separately invested accounts, including the Annuity Fund, are in the aggregate valued considerably above their original cost.

Now let us look at the composition of the investment list in the consolidated investment pool. Based on market values of June 30 it was broken down about as follows:

Bonds	$27,266,521.08	38.72%
Preferred Stocks	1,653,730.00	2.35
Common Stocks	33,019,987.05	46.90
First Mortgages	939,997.97	1.33
Leased Real Estate	1,483,984.00	2.11
University Dormitories	4,095,768.34	5.82
University Heating System	1,350,475.97	1.92
University Water System	125,515.12	.18
University Electric & Hydro System	260,105.98	.36
Miscellaneous	213,798.45	.31
Total Consolidated Pool Only	$70,409,883.96	100.00%

At the present time there are $6,045,663.86 of funds invested in University enterprises. This is 8.59% of the consolidated investment pool at market value and 16% of the endowments at Ithaca. About 20% of our common stocks at market value are in Public Utilities, 14% in Oils, 10% in Banks, 10% in Chemicals, and the rest spread among different industries such as Food, Merchandising, Metals, and Construction. Our largest single investment is in Christiana Securities, a holding company for Du Pont and General Motors; our second largest single investment is in the common stock of Standard Oil Company of New Jersey. Nearly 60% of our investment income is derived from common stock dividends, although, as pointed out above, common stocks comprise less than 50% of the investment pool at market values.

We continue to carry a substantial position in high-grade short-term bonds, due to the fact that we have many funds participating in the pool which can be withdrawn on short notice and are therefore in the nature of demand deposits.

During the year we advanced over $2 million of the $4,200,000 loan on the new men's dormitories, but outside of this we have made few changes in our real estate holdings. We did, however, complete construction of a new store in Batavia for the W. T. Grant Company at a cost of about $450,000. This is leased to Grant at 5-3/4% net for a period of 30 years with a provision that we have the option of taking our income based on 3% of sales. Our experience has been that these options become very valuable, and I think I can say that within relatively few years we will be receiving about 8% on our investment.

I might also report to you that we have completed arrangements for sale of our Hotels Statler stock to the Hilton chain. This sale will produce a very substantial profit, not only for the investment pool but for the Statler Hotel Maintenance and Replacement Endowment, which was established at Cornell a few years ago by the Trustees of the Statler Foundation.

Miscellaneous Remarks

Last year the volume of business from all sources which went through the University's books in the Treasurer's Office totalled some $93,000,000.

In closing I want to particularly express my appreciation to Chairman Ripley, Vice Chairman Flanigan, and to the other members of the Investment Committee for their concerted efforts and support which contributed so effectively toward the year's results. We are fortunate indeed to have men of this caliber on our Board.

Chairman Collyer expressed his concurrence and that of the Board in the Treasurer's tribute to the members of the Investment Committee for their wise, skillful and devoted services.

8. REPORTS AND RECOMMENDATIONS FROM THE EXECUTIVE COMMITTEE: Vice Chairman Donlon of the Executive Committee presented the following reports and recommendations:

a. From its meeting of June 13, 1954:

The winter meeting of the Board was scheduled for February 25 and 26, 1955 at Ithaca, N. Y.

b. From its meeting of September 20, 1954:

(1) Budget Requests: The Executive Committee considered and approved the overall budget and budget requests for appropriations from State funds for the State institutions administered by Cornell University and recommended to the appropriate State officials for appropriate action the revised requested appropriations for 1955-56 as follows:

	Appropriation Available for 1954-55	College Requested Appropriation 1955-56	Revised Requested Appropriation 1955-56	Increase or Decrease
Operating Budget				
New York State:-				
College of Agriculture	$ 5,972,385.00	$ 6,424,131.00	$ 6,324,235.00	$+ 351,850.00
College of Home Economics	1,291,266.00	1,385,421.00	1,373,103.00	+ 81,837.00
Agricultural Experiment Station	1,053,576.00	1,118,893.00	1,103,239.00	+ 49,663.00
Veterinary College	946,807.00	1,042,468.00	1,037,042.22	+ 90,235.22
School of Industrial & Labor Relations	884,007.00	979,100.00	964,558.00	+ 80,551.00
Drill Hall and Bailey Hall	66,465.00	66,465.00	66,465.00	---
School of Nutrition	100,000.00	100,000.00	100,000.00	---
Total State Operating Budget	$10,314,506.00	$11,116,478.00	$10,968,642.22	$+ 654,136.22

(2) Capital Construction and Rehabilitation Projects: The Committee also approved the following schedule of Capital Construction and Rehabilitation Projects, for the State Supported Colleges and requests for re-appropriations or new appropriations for the year 1955-56, and recommended them to the appropriate State officials as follows:

Capital Construction

Reappropriations:-

College of Agriculture:

Agricultural Engineering Building	$2,500,000.
New Water Supply System	375,000.
Replacement of Facilities Destroyed by Fire	70,000.

N.Y.S. Agricultural Experiment Station:

Food Processing Building	1,800,000.

Veterinary College:

Veterinary College Development	6,500,000.
Reconstruction of Steam Lines	140,000.

New Requests:-

College of Agriculture:

Equipment for Agricultural Engineering Building	300,000.
Replanning Animal Husbandry Building	- -
Two Greenhouse Units, each 75' x 30'	150,000.
20 Acres of Land Adjacent to Long Island Vegetable Research Farm at Riverhead, N.Y.	30,000.

Veterinary College:

Poultry Disease Research Building	150,000.

School of Industrial and Labor Relations:

Develop Plans for New Facilities	- -

On motion of Vice Chairman Donlon, it was duly voted to approve the budget requests and capital construction requests above set forth and also to approve the authorization which the Executive Committee had given the University Administration to adjust the State budget requests to comply with statutory salary increases provided by the State after the preparation of these requests.

(3) Results of 1953-4 Operations: These results were reported as follows:

(a) After lapsing unexpended appropriations, the final operating deficit of the Endowed Colleges at Ithaca was $180,770.70, and that sum was transferred to the Accumulated Deficit, thereby making the total Accumulated Deficit $459,927.67

(b) The Medical College ended the year with a surplus of $86,009.95, which was transferred to the Medical College Reserve, bringing that fund to $338,711.19.

9. CORNELL AERONAUTICAL LABORATORY, INC.: At this point the meeting recessed and reconvened with the Directors and administrative staff of the Cornell Aeronautical Laboratory, Inc., for lunch. Theodore P. Wright, Vice President of the University and President of Cornell Aeronautical Laboratory, Inc., welcomed the members of the Board of Trustees to Buffalo for the purpose of visiting the Aeronautical Laboratory. He presented the newly appointed director of the Laboratory, Mr. Ira Ross, and outlined the tour of inspection of the Laboratory to follow after the luncheon.

At the Laboratory Dr. Wright reported to the Board upon the finances and operations of the Laboratory. He indicated that the sales of services last year were in the gross amount of approximately $10,000,000. Personnel of the Laboratory are about 1,000 people and its working capital is approximately $1,800,000. Its total assets are $6,617,000, made up of current assets of $2,675,000 and fixed assets of $3,669,000, and miscellaneous items of $273,000. The foregoing figures are exclusive of reserves amounting to $2,162,000. The ratio of current assets to current liabilities is 3.6.

The gross earnings last year amounted to $665,000, which were used as follows:

Internal research	$163,000
Fellowships and professorships	44,000
Reserves for disallowable and unallowable items	72,000

Net to reserves:

Internal research	$100,000
Equipment replace.	130,000
Net income	146,000

Because of greater use of the wind tunnel it was possible to pay off the existing indebtedness of the Laboratory in the amount of $161,000 last June.

As to the future prospects of the Laboratory, Dr. Wright indicated that federal appropriations for research and development have been constant since about 1952, including $350,000,000 for aircraft research and $250,000,000 for research in guided missiles. He indicated that the backlog of the work to be done by the Laboratory averages about one year's work. On June 30th the backlog was $9,000,000, on September 30th it was $13,500,000, and it is estimated that on December 31st it will be about $10,500,000. The composition of this work is 50% departmental and 50% "across the board" involving several departments of the Laboratory. The wind tunnel has been operated on three shifts and it is now expected that with increased demand it will operate on week-ends to the equivalent of four shifts. The occupancy hours per month have gone from a low of 100 in 1951 to 250 in 1954, and it was estimated that this use will increase in 1955 to 300 hours per month. Dr. Wright indicated that the extensive use of this facility is due to the installation of a propeller dynamometer and a transonic throat.

The industrial division has a backlog of $150,000 of work for commercial concerns and of $250,000 for the Government. Other departments of the Laboratory have a backlog of $50,000 for commercial concerns, making a total for industrial research of $450,000. Bids are outstanding for an additional $200,000 for this type of work and proposals have been prepared for an additional $300,000. The policy of the Laboratory in regard to industrial research is

that of slow growth because the commitments and responsibilities of the Laboratory to the military services are such that it cannot handle much more in the way of commercial research. It plans to gain sufficient commercial sales and technical competence to be readily expandable in case of need occasioned by drop in military orders.

Dr. Wright mentioned the building program which is under way for an addition to the Laboratory building at a cost of $1,750,000, which will provide 100,000 square feet of additional space, with 28,000 square feet as an extension to the present building and 72,000 square feet in a separate unit. The construction is being done by John W. Cowper & Co., and it is expected that it will be completed during the period March to May 1955.

Dr. Wright then turned the meeting over to Director Ira Ross who greeted the Trustees and explained briefly what would be covered in the tour of the Laboratory. He then introduced the several heads of the departments where demonstrations had been arranged. The Board then went on a tour of the Laboratory, inspecting the wind tunnel, the supersonic wind tunnel, and witnessed a demonstration of shock tube equipment and a wave jet engine. They then went to the Crash Safety Division where they saw demonstrations of various safety helmets and saw motion pictures of what happens to the human form in automobile crashes at various speeds and under various conditions. The Trustees were then taken to the hangar where they were given an unclassified talk on guided missiles and witnessed demonstrations in regard to oscillation both in aircraft and automobiles and the part played by automobile tires in this occurrence. They also witnessed a demonstration of the maneuverability and stability characteristics of a helicopter.

The Board reconvened at 9:00 a.m. Saturday, October 16, 1954 in the Statler Hotel, Buffalo, New York, and the following were PRESENT: Trustees: Chairman Collyer, Arnold, Cisler, Cornell, Donlon, Emanuel, Flanigan, Grumman, Gubb, Irish, Johnson, Kimball, Knight, Levis, Malott, McConnell, Mitchell, Pfann, Ripley, Scheetz, Upson, Wade; Faculty Representative: Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice-President-Research Wright, Treasurer Durland, Attorney Treman, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Becker, Carey, Columbus, Corsi, Creal, Dean, Dewey, Du Mond, Gibson, Heck, Hollander, Keller, Mahoney, Murray, Newman, Noyes, Olin, Schurman, Stanley, Stutz, R. H. Taylor, Tuttle, Wilson; Trustees Emeritus: Gannett, Griffis, Myron Taylor, Teagle, Whitman; Faculty Representatives: Barr, Cushman, MacDonald.

10. REPORTS AND RECOMMENDATIONS FROM THE EXECUTIVE COMMITTEE MEETING OF OCTOBER 14, 1954:

a. Current Budget Report for the Endowed Colleges at Ithaca and the Medical College in New York: Vice Chairman Donlon reported that the current budget deficit to date of the Endowed Colleges at Ithaca is $691,788, and that the current budget deficit of the Medical College in New York is $36,239.

b. Vice Chairman Donlon also reported that since the last meeting of the Board, the Executive Committee has made appropriations from current operating income of the University in the total amount of $64,309, and has made no appropriations from the current operating income of the Medical College.

c. Men's Dormitory Financing: Vice Chairman Donlon reported that the Executive Committee at its meeting on Thursday had voted to change the date when amortization of the advance for the new Men's Dormitories would begin to accrue, from June 30, 1954 to July 1, 1955 so that the first semi-annual payment of $149,691.24 will become due December 31, 1955, and that in the meantime interest

charged on advances for this construction will be at the rate of 3-3/4% but the maturity date of the advance will continue to be the original date, June 30, 1989. It was duly voted that this modification of the Board's action of June 15, 1953 be approved.

d. Married Student Housing: Upon recommendation of the Executive Committee and on motion of Vice Chairman Donlon duly carried, the Board authorized the Administration of the University to proceed with the project to provide custom built residential quarters for married students in the Kline Road area at a cost not to exceed $825,000; and the proper officers of the University were authorized to apply to the United States of America through its Housing and Home Finance Agency for a loan not to exceed $825,000 pursuant to Title 4 of the Housing Act of 1950, for the purpose of financing housing for married students, and further that the President report to the December meeting of the Executive Committee upon the method of financing the project.

Trustee Flanigan expressed the opinion that the University should have a complete statement of the housing problem in Ithaca, indicating the amount of money needed to solve the problem. He suggested that a plan be prepared for the next five years.

e. Social Science Library: Vice Chairman Donlon reported that $5,000 or so much thereof as may be needed had been appropriated from current operating income to retain Mr. Searle H. Von Storch to make an architectural study and sketch plan of the proposed Social Science Library.

11. REPORT OF MEETING OF CORNELL UNIVERSITY COUNCIL: In the absence of Chairman Gibson of the Cornell University Council, Trustee Scheetz reported that 92 members attended the meeting as compared with 132 who attended last year. He pointed out, however, that the present membership of the Council is less than it was last year and he thought that the meeting was most successful. The talks of President Malott and Provost Hill were well received and the members of the Council responded to the problems of the University. Mr. Sheetz also mentioned the fine impression made by the John L. Senior Professor, Dexter Perkins, in his speech to the Council on United States foreign policy. He reported that a study is under way to streamline the fund raising organization of the University.

12. REPORT OF BY-LAWS REVISION COMMITTEE: The Chairman reported that this Committee recommends that Section 2 of Article II of the By-laws of the University be amended by deleting the following:

> "All holders of degrees awarded by Cornell University shall be Alumni of the University, and shall be entitled to vote for Alumni Trustees under and in pursuance of the provisions contained in Section 5703 of the Education Law of the State of New York."

and that the following be included in lieu thereof:

> "Alumni of the University entitled to vote for Alumni Trustees under and in pursuance of the provisions contained in Section 5703 of the Education Law of the State of New York shall be those persons who as former students at Cornell University have qualified or hereafter shall qualify as a member of one of the following three groups:
>
> a. Graduates;
> b. Matriculates in the undergraduate colleges and schools whose entering classes have graduated;
> c. Former candidates for advanced degrees."

On motion duly made, seconded and carried, and by the concurring vote of a majority of those present, and more than eighteen concurring, Section 2 of Article II of the By-Laws of the University was amended as above set forth.

Chairman Pfann gave an interim report on the progress of the By-Laws Revision Committee.

13. TRAFFIC RULES AND REGULATIONS: Upon recommendation of the President it was duly voted that Sections I, II, III, IV, and V of the Traffic Rules and Regulations adopted by the Board of Trustees on April 27, 1940 be repealed and pursuant to #5708 of the Education Law that the following traffic rules and regulations be adopted and enacted in their place:

REGULATIONS OF GENERAL APPLICATION

I. Application of the Vehicle and Traffic Law.

Such provisions of the New York State Vehicle and Traffic Law that control or regulate vehicular and pedestrian traffic and parking (notwithstanding references in the Vehicle and Traffic Law to public highways, streets, roads or sidewalks) are adopted and made applicable to the streets, roads and highways, owned, controlled or maintained by Cornell University within the grounds of the University that constitute parts of its educational and research plants located in the City and Town of Ithaca, New York; except that the provisions of the following sections are not to be made applicable and are not adopted.

#56 - The provisions of this section relating to specific speeds.

#86 - subd. 6 - This subdivision insofar as it prohibits parking with the left side of the vehicle nearest the curb.

II. Speed Regulations

No person shall drive a vehicle on the University streets, roads, or highways at a speed greater than twenty-five miles per hour excepting that in Vetsburg and East Vetsburg the speed limit is fifteen miles per hour. Violation of this regulation shall be a traffic infraction, and may be punished as provided in #70, subd. 10 of the Vehicle and Traffic Law.

III. Special Conditions.

Notwithstanding any rules and regulations which may be in force, the Board on Traffic Control or its representatives shall have the power at times of unusual crowds on the University grounds to park cars and route traffic as seems best to meet the emergency and any reasonable instructions of uniformed police may be enforced under this rule.

IV. Authority of the Board of Traffic Control.

The Board on Traffic Control shall have authority to make, promulgate, and indicate by appropriate notices, signs, signals, or directions, additional rules and regulations controlling parking, parking areas, through streets,

and other related matters the regulation of which is authorized by the Board of Trustees of Cornell University and by the New York State Vehicle and Traffic Law.

14. SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION: It was duly voted that the President be authorized, upon the recommendation of the Faculty of the School of Business and Public Administration to put into effect increases in the general entrance requirements of the School whenever in the judgment of its Dean and the President such change has become feasible, and further that when such increases in the general entrance requirements in the School of Business and Public Administration become effective, the name of the School be changed to the Graduate School of Business and Public Administration.

15. ACQUISITION OF CORNELL AERONAUTICAL LABORATORY, INC.: Trustee Upson reviewed the early history of events leading to the gift by the Curtiss-Wright Company of its Aeronautical Laboratory to Cornell University. He mentioned the large part played by Dean Hollister in working out the transfer with Mr. Guy Vaughn and the speed with which the negotiations were consummated which resulted in the gift being made the latter part of December 1945. He also mentioned the part played by Dean Hollister as well as others in procuring grants of working capital from the eastern aircraft manufacturers in the amount of $670,000. The Chairman also informed the Board of the assistance rendered in this matter by Trustees Victor Emanuel and Leroy R. Grumman. Trustee Emanuel mentioned the great contribution rendered by Dr. Theodore Wright and Clifford Furnas as leaders of the Laboratory.

Chairman Collyer requested President Wright of the Laboratory to look into the possibility of changing its name to Cornell University Aeronautical Laboratory, Inc. He stated that many people did not know that the word "Cornell" in its name referred to Cornell University. Trustee Donlon indicated that there might be some difficulty legally in including "University" in the title.

RESOLUTIONS OF THANKS: On motion of Trustee Donlon, the following resolutions were adopted:

RESOLVED that the Trustees of Cornell University hereby express to the Cornell Club of Buffalo, the Buffalo Club of Cornell Women, and the Cornell Club of Niagara Falls, their thanks and gratitude for the hospitality of these organizations in entertaining the Board of Trustees of Cornell University at dinner on Friday October 15, 1954 on the occasion of that Board's meeting in Buffalo and for the splendid and interesting evening that they made possible.

RESOLVED that the Board of Trustees of Cornell University hereby express to the Director of the Cornell Aeronautical Laboratory, Inc. and his staff the thanks and appreciation of this Board for the Laboratory's hospitality in entertaining the Cornell Board at luncheon on Friday October 15, 1954 and for the most interesting and instructive tour of the Laboratory activities following that luncheon, and express their great interest in the work of the Laboratory which has been further stimulated by this visit and actual observation of its operation.

RESOLVED that the Board of Trustees of Cornell University hereby express to Mr. Theodore Kruger, General Manager of the Statler

Hotel at Buffalo, the Board's thanks and appreciation for the wonderful accommodations which he made available to the Board for its meetings of October 14, 15 and 16, 1954, and for the care with which he and his associates provided for the members' comfort and convenience.

17. DIRECTOR OF CORNELL UNITED RELIGIOUS WORK: Upon presentation by the President, with his approval, of the recommendation of the University Faculty, the Board of Trustees duly voted to elect the Director of C. U. R. W. a member of the University Faculty without academic title.

18. RESIGNATIONS OF PROFESSORS AND ASSOCIATE PROFESSORS: The President reported the resignations of the following Professors, effective on the dates indicated:

COLLEGE OF ARTS AND SCIENCES

Department of English

Charles W. Jones, Professor of English, effective July 1, 1954.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Clinical Psychiatry

Dr. Carl Binger, Associate Professor of Clinical Psychiatry, effective July 1, 1954.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Vegetable Crops

Dr. Walter C. Jacob, Professor of Vegetable Crops, effective August 31, 1954.

NEW YORK STATE COLLEGE OF HOME ECONOMICS

Department of Economics of the Household and Household Management

Mrs. Esther C. Bratton, Associate Professor, effective June 30, 1954.

19. RETIREMENT OF PROFESSOR: Upon recommendation of the President, it was duly voted that Rowland W. Leiby, Professor of Entomology, New York State College of Agriculture be retired September 30, 1954.

20. RETIREMENT AND APPOINTMENT AS PROFESSOR EMERITUS: Upon recommendation of the President it was duly voted that Walter C. Muenscher, Professor of Botany, New York State College of Agriculture, be retired June 30, 1954, and, further, that he be appointed Professor of Botany, Emeritus, effective July 1, 1954.

21. PROFESSOR LLOYD R. SIMONS: Upon recommendation of the President it was duly voted that Lloyd R. Simons be appointed Professor in Extension Service Emeritus in the College of Home Economics, effective July 1, 1954.

22. ASSOCIATE PROFESSOR DOROTHY M. PROUD: Upon recommendation of the President it was duly voted that Dorothy M. Proud, Associate Professor of Institution Man-

agement in the New York State College of Home Economics, be granted a leave of absence, effective October 1, 1954 to May 31, 1956, without salary.

23. ELECTION BY BALLOT OF PROFESSORS AND ASSOCIATE PROFESSOR: Upon recommendation of the President and by ballot duly had, the following were elected to the positions indicated in the respective colleges, for which funds are already provided:

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Anatomy

Dr. Don W. Fawcett was appointed Professor of Anatomy and head of the Department of Anatomy, subject to the approval of the Joint Administrative Board, effective July 1, 1955 through June 30, 1956, at an annual salary of $15,000, to be paid from the Medical College budget.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Rural Sociology

Charles Eugene Ramsey was appointed Associate Professor of Rural Sociology, effective August 1, 1954, at an annual salary of $5,600, payable in ninths from State ($4,590) and Lever Amended ($1,010) funds.

COLLEGE OF ENGINEERING

Department of Engineering Mechanics and Materials

Eric V. Howell was appointed Professor of Engineering Mechanics and Materials effective October 16, 1954, for a period extending to his retirement date, July 1, 1956, and was granted leave of absence during this period.

ADJOURNMENT: Upon motion the meeting was adjourned.

Robert B. Meigs

Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held December 7, 1954
at 3:00 p.m., Cornell Club,
107 E. 48th Street, New York City

PRESENT: Trustees: Chairman Dean, Vice Chairman Donlon, Malott, Becker, Pfann, Ripley, Scheetz, Stanley, Upson; Faculty Representatives: Cushman, MacDonald, Smith; Administrative Representatives: Vice President-Business Burton, Vice President-Research Wright, Treasruer Durland, Attorney Treman, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Collyer, Cisler, Gubb; Faculty Representative: Barr, Administrative Representative: Hill.

1. MINUTES OF MEETING OF OCTOBER 15, 1954. It was duly voted that the minutes of the Executive Committee meeting held October 14, 1954 be approved as previously distributed.

2. CURRENT BUDGET REPORT OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGE IN NEW YORK: Chairman Dean presented the report upon the position of the 1954-55 Academic Budget as of December 7, 1954, as follows:

a. ENDOWED COLLEGES AT ITHACA

Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			$ 739,197.00
Additional Appropriations:			
Approved to Date	$116,091.00		
Proposed for meeting of December 7, 1954	4,816.97	$120,907.97	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	163,500.00		
Realized Savings in Lapsed Appropriations (Salaries)	37,500.00	201,000.00	80,092.03
Current Academic Budget Deficit to Date			$ 659,104.97

b. MEDICAL COLLEGE AT NEW YORK

Original Budget:	
Estimated Income	$1,396,632.00
Estimated Expense	1,432,871.00
Estimated Deficit	$ 36,239.00

c. POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT as of December 7, 1954

Total of Deficit - Previously Reported	$ 459,927.67

d. POSITION OF UNRESTRICTED GIFTS as of November 30, 1954

1.	Estimated Net Unrestricted Gifts in Academic Budget		$563,672.00
2.	Appropriations for Expenses in Academic Budget:		
	University Development Office including Council	$107,288.00	
	Alumni Fund Office	74,724.00	
	Alumni Secretary's Office	79,316.00	261,329.00
3.	Estimated Gross Unrestricted Gifts in Academic Budget		$825,000.00
4.	Gifts Applicable to Line 3:		
	Alumni Fund	26,304.73	
	Cornell Parents Committee Program	2,872.50	
	Cornell Associates Program	11,500.00	
	Corporations Sustaining Program	28,000.00	
	Other	6,745.00	75,422.23
5.	Balance Needed to Equal Estimated Income		$749,577.77

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e. POSITION OF UNRESTRICTED GIFTS as of November 30, 1954

	Goal 1954-55	Receipts to 11/30/54	Balance Needed to Reach Goal
Alumni Fund	$550,000.00	$26,304.73	$523,695.27
Cornell Parents Committee Fund	50,000.00	2,872.50	47,127.50
Cornell Associates Program	125,000.00	11,500.00	113,500.00
Corporations Sustaining Program	85,000.00	28,000.00	57,000.00
Other	15,000.00	6,745.00	8,255.00
Total	$825,000.00	$75,422.23	$749,577.77

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f. POSITION OF FUND FOR DEVELOPMENT OF THE UNIVERSITY as of November 30, 1954

1.	Total in Fund - Previously Reported		$ 61,979.63
2.	Proposed Additions:		
	Estate of James D. Bell	$5,000.00	
	Estate of Fred H. P. Howard	750.00	5,750.00
3.	Free Balance		$ 67,729.63

The Chairman stated that at the next meeting the Committee will have a full report upon the finances of the Department of Physical Education and Athletics.

He also presented a confidential consolidated report upon the overall financial position of the University.

3. CORNELL vs. MESSING. Upon recommendation of the President, it was duly voted that the sum of $4,816.97 be appropriated from current operating income for the fee of Whitman, Ransom & Coulson for their services in connection with this litigation and for disbursements.

4. ALBERT E. PURCHAS JR. MEMORIAL FUND. Upon recommendation of the President it was duly voted that the proceeds of the unrestricted bequest of Bertha Purchas, of which $101,817.19 has been received, be set up as a memorial fund to be known as the Albert E. Purchas Jr. Memorial Fund in memory of her son, and, further, that this Fund be classified as A-3.

5. KATHERINE M. EDWARDS FUND. Upon recommendation of the President it was duly voted that this Fund of $9,362.68 be classified C-3, and, further, that the income therefrom be made available to the Dean of the College of Arts and Sciences to be used for such purposes as he may deem to be in the best interests of that College.

6. UNIVERSITY BANK ACCOUNT. Upon recommendation of the President the Treasurer was duly authorized to open a deposit account in the name of Cornell University with the Public National Bank & Trust Company of New York, New York, N. Y., and it was voted that authorization to draw checks thereon be given to any two of the following: Lewis H. Durland, James R. Simpson, Robert T. Horn, Ralph A. Miller, Robert E. Terwillegar, provided that all checks have as one of such signatures that of Lewis H. Durland, James R. Simpson, or Robert T. Horn.

7. CHANGES IN PERSONNEL TO SIGN CHECKS. Upon recommendation of the President it was duly voted to withdraw the authority given to Mrs. E. B. Goodier to sign checks on the University's regular account in the First National Bank of Ithaca, and it was further voted that authority to sign such checks not in excess of $2,000 be given to Mrs. Joan Haskins.

8. PROPOSAL OF HARRY V. WADE FOR FINANCING DORMITORIES. The President presented for consideration the letter of Harry V. Wade of October 7, 1954 to the President in which he proposed a method of financing existing and additional dormitories through insurance company loans. The proposal contemplated the formation of a non-profit educational corporation as a Foundation to which the title to the University dormitories would be transferred. The Foundation would then borrow money from insurance companies on mortgage loans at 3-3/4%, the income from the dormitories to be pledged for the payment of the interest and repayment of the principal. The proceeds of the loan could be used to reimburse the investment pool for the funds which have already been used for dormitories, and for additional dormitory buildings.

It being the consensus that the matter should be referred to a committee for study and report, Chairman Dean appointed a committee consisting of Trustees, Ripley, Chairman, Becker, Upson, and Pfann, to study Mr. Wade's proposal and to report back to this Committee.

9. ADDITIONAL WOMEN STUDENTS. Discussion of the above proposal raised the question of additional women's dormitories, and consideration of the desirability of accepting an additional 500 women students.

The Chairman requested the President to submit a report upon the social, academic and financial effects of admitting 500 additional women students.

10. MARRIED STUDENT HOUSING. It was duly moved, seconded and carried that the administration of the University be authorized to pursue the pending application to the Federal Housing and Home Finance Agency for a loan of $825,000 for married student housing to a conclusion; and, further, that the proper officers of the University be authorized to take such actions and to execute such documents as may be required in connection therewith as approved by the President, the Chairman of the Executive Committee, and the Counsel.

11. VETERINARY COLLEGE. Upon recommendation of the President it was duly voted to allocate for the use of the Veterinary College an additional tract of about seven acres on the south side of the site allotted for the new Veterinary College by the Board of Trustees at its meeting of April 22, 1950 (Minutes 1949-50, pp. 9191-92).

12. FRED H. P. HOWARD ESTATE. Upon recommendation of the President the following resolution was duly adopted:

> Resolved that the actions of Deane W. Malott, President, and Robert B. Meigs, Secretary, in executing and delivering a quitclaim deed on or about October 18, 1954 on behalf of Cornell University to Paul Gendel covering the following described premises:
>
> > Lot 24 in Block 5 in Pitner and Sons Third Addition to Evanston, a Subdivision of the North West quarter of the North West quarter of Section 24, Township 41 North, Range 13, East of the Third Principal Meridian
>
> be ratified and confirmed.

13. SALE OF LAND TO NANCY M. HAMMOND. Upon recommendation of the President the proper officers of the University were duly authorized to convey to Nancy M. Hammond or her designee the triangle of land in the southwest corner of the so-called Snyder Hill or Hungerford tract in the Town of Ithaca, which lies on the southwest side of the Snyder Hill Road, being a triangle approximately 75' x 50' x 53', for a proper consideration.

14. STATE TROOPERS STATION. The President presented without recommendation a proposal from the State Police that the University build a Troopers Station on University land at a cost of between $19,000 and $20,000, which would be rented by the State Police at a rental which would provide 4% on the investment and amortize the investment over a period of four years.

The Committee referred the question back to the Administration with the request that it consider alternative solutions for the need of the State Troopers.

15. DIVISION OF UNCLASSIFIED STUDENTS. Upon presentation by the President, with his approval, of the recommendation of the University Faculty, it was duly voted that the Division of Unclassified Students be made a permanent component of the University.

16. FACULTY REPRESENTATIVES ON THE BOARD OF TRUSTEES. The question of amendments of the University charter necessary to constitute Faculty Representatives full Trustees of the University was considered. The Chairman requested Professor MacDonald to draft proposed legislation and to submit the same to the members of this Committee for action at the next meeting.

been working upon the matter for some time. Mr. Treman advised that he already has assurances of donations of about half of the estimated cost and it would be procured from sources not interfering with unrestricted giving.

It was duly voted that the proposal to use the President's barn as an alumni center be approved in principle subject to proper approval of details and with the understanding that no funds be spent or commitments made on this project until the entire amount needed to complete the project is obtained, and that a satisfactory operating budget can be developed.

24. STATLER HALL ADDITION. The President presented for the consideration of the Committee the following letter:

THE STATLER FOUNDATION
Established March 2, 1934
Under the Will of Ellsworth M. Statler

1330 Marine Trust Bldg.
Buffalo 3, N. Y.

Trustees
Mrs. Ellsworth M. Statler,
Chmn.
Edward H. Letchworth,
Secretary
Michael J. Montesano

Frank A. McKowne
1934-1948

November 26, 1954

Deane W. Malott, President,
Cornell University
Ithaca, New York

Dear Sir:

We, the undersigned Trustees of The Statler Foundation, are prepared to arrange for the preparation of preliminary plans for an addition to Statler Hall for the use of the School of Hotel Administration, containing an auditorium, library and other facilities, the auditorium to be known as "The Alice Statler Auditorium" all as generally discussed with you at our meeting on November 3rd.

We will employ Architects at our expense acceptable to Cornell University, and submit our preliminary plans when completed to the Dean of the School of Hotel Administration and to the Board of Trustees of the University for approval.

This offer is subject to the Board of Trustees of the University agreeing to make all the parcel of land between Statler Hall and South Avenue, including a possible small encroachment on the parking lot area at the east end, available for such project and the University supplying the necessary land and plot surveys at its expense.

It is our intention to proceed with the addition subject to a construction agreement acceptable to the Board of Trustees of the University and subject to a mutually satisfactory agreement being entered into with the University for its temporary sharing of the cost, if necessary, similar to the agreement dated May 10, 1948 between us in connection with financing the cost of the original

17. CHANGE IN UNIVERSITY CALENDAR. Upon recommendation of the President and the University Faculty, it was duly voted that the calendar for the academic year 1955-56 be amended so that the instruction will be suspended for the Christmas recess on Tuesday, December 20, 1955 at 10:00 p.m., instead of on Saturday, December 17, 1955 at 12:50 p.m., and so that instruction will be resumed on Wednesday, January 4, 1956 at 8:00 a.m., instead of on Monday, January 2, 1956 at 8:00 a.m.

18. FREDERICK MILLER SMITH. The President reported with regret the death of Frederick Miller Smith, Professor of English, Emeritus, College of Arts and Sciences, on November 11, 1954.

19. HELEN CANON. The President reported with regret the death of Helen Canon, Professor of Economics of the Household and Household Management, Emeritus, New York State College of Home Economics, on July 9, 1954.

20. KATHERINE W. HARRIS. The President reported with regret the death of Katherine W. Harris, Professor and Head of the Department of Institution Management, New York State College of Home Economics, on October 19, 1954.

21. MARY J. HULL ESTATE. Attorney Treman explained the situation relative to the University's interest in this Estate and the proposed settlement which had been worked out with the attorney for Miss Nina Hull, the contestant. Under this settlement 1/4 of the residuary estate would be paid to Miss Nina Hull outright and 1/4 would be held by the University under an agreement to pay her 4% on that amount for life and after her death this 1/4 would be divided in three parts and the income continued for each one of such parts for each one of the three nieces of Miss Nina Hull. Upon the death of each niece the obligation to pay 4% on the respective 1/3 of the 1/4 would cease. The remaining 1/2 of the Estate would be payable to Cornell University under the terms of the will but would be subject to the payment of estate taxes except for the sum of $5,000 which is to be paid out of the share of Miss Nina Hull.

It was duly voted that the President and Attorney A. H. Treman be authorized to execute and deliver a stipulation on behalf of the University to effect this settlement.

22. CORNELL BOATHOUSE PROPERTY. Mr. Treman explained that the land on which the Cornell boathouses are located is owned by the Lackawanna Railroad Company and that for many years we have rented it at $75.00 a year and have been trying to purchase the property from the Railroad. The Railroad is now willing to donate the property to the University and also grant a license to use the 1200-foot driveway leading to Third Street if we will execute the usual form of license and indemnity agreement.

It was duly voted that the University be authorized to accept the land and enter into such license or easement agreement with the Railroad Company as may be approved by Attorney Treman and Counsel Meigs.

23. THE PRESIDENT'S BARN. President Malott presented the suggestion that the large barn in the rear of the old President's house, which is of sturdy construction, might be converted into a center for the use of the alumni when they return to the University. He indicated cost estimates were that the barn could be renovated and remodeled for such use at a cost of approximately $30,000. He advised that Mr. Treman had been interested in the project and had

26. ADVISORY COMMITTEE FOR THE SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION. Upon recommendation of the President it was duly voted that there be established an Advisory Committee for the School of Business and Public Administration and that the following be elected members thereof for the academic year 1954-55: Chester I. Barnard, Lucius D. Clay, Clarence Francis, Luther Gulick, Pendleton Herring, Elmer L. Lindseth, and James A. McConnell.

27. SCHOLARSHIP HALL. The President discussed a tentative interest on the part of Mr. Thomas Gilchrist in providing funds for a men's Scholarship Hall.

The Committee expressed its appreciation of this proposal and authorized the President to proceed to develop the matter with Mr. Gilchrist.

28. TOBAGGAN HOUSE. The President stated his desire to make the former Toboggan House available as a lodge for the Cornell Glee Club and Savage Club, under an arrangement whereby they would pay the cost of renovation operation and maintenance. This proposal was approved.

29. MARCUS SINGER. The President explained briefly the situation in regard to Professor Singer and advised that the University has given him a leave of absence with salary pending the results of his trial on charges of contempt of Congress, which trial will probably take place in February 1955.

30. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President, the following actions were duly taken for which funds are already provided, relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARTS AND SCIENCES

Department of Far Eastern Studies

JOHN SYDENHAM FURNIVALL was appointed Visiting Professor, effective for the spring term of 1955, at a salary of $2,000 for that period, to be paid from the Rockefeller Foundation Southeast Asia Grant, Account No. 4837.

Department of Psychology

OLIN W. SMITH was appointed Research Associate, effective from October 15, 1954 to October 14, 1955, at a salary of $7,500 for that period, to be paid from the Office of Naval Research Contract Account No. 7068.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

FRANK F. GILMORE. It was duly voted to elect Frank F. Gilmore Professor of Production Administration, School of Business and Public Administration, effective for the Academic year 1955-56, at a salary of $12,000 for that period.

T. P. WRIGHT was appointed Professor of Air Transportation for a three-year period beginning July 1, 1955, without salary.

CENTER FOR PHOTOGRAPHIC STUDIES

CLAYTON H. JOHNSON was appointed Visiting Professor of Air Photo Interpretation, effective from October 1, 1954 through February 15, 1955, at an annual salary of $7,000 plus a 25% overseas allowance while out of the United States,

building, viz., the net income received by us (less such other reasonable commitments as we may now have or may hereafter enter into in connection with the School or with our general program) shall first be applied toward the payment of the building costs, and if from time to time such available net income shall be insufficient to meet payments as they become due on account of the building costs, the University will advance the necessary sums to meet them, subject to reimbursement by us, with interest at the rate of 4% per annum, from the first available net income received by us.

We reserve the right to abandon the project for any reason in our discretion after receipt of final estimates of construction costs, but without any expense to the University.

If this offer meets with your approval, will you so indicate by signing the carbon copy hereof and returning it to Edward H. Letchworth, Secretary, 1330 Marine Trust Building, Buffalo 3, N. Y., and we will then proceed to prepare a more detailed agreement for execution by both parties.

Very sincerely yours,

Alice S. Statler /s/

Edward H. Letchworth /s/

Michael J. Montesano /s/

As Trustees of The Statler Foundation u/t/a dated March 2, 1934

APPROVED:

_____, 1954

_____
President
Cornell University

Ld

He stated confidentially that the trustees of the Foundation estimated that the cost of the addition would be between $750,000 and $1,000,000 and that available income of the Foundation would be about $300,000 per year and that consequently it was probable that the University would not be called upon to advance any funds.

The Committee enthusiastically approved the proposal and authorized the President to approve the letter proposal for the University.

25. ROCKEFELLER FOUNDATION GRANT. President Malott reported that the Rockefeller Foundation has indicated its intention to donate to the University $500,000 as an endowment for its Far Eastern Program.

Walter Leo Griffeth as Assistant Professor of Agronomy, effective January 1, 1955 to June 30, 1957, at an annual salary of $6,150, payable in ninths from Lever Amended funds.

(c) Department of Animal Husbandry

Arnold L. Soderwall as Visiting Professor of Animal Nutrition, effective September 1, 1954 through August 31, 1955, at an annual salary of $3,000, payable in twelfths from U. S. Public Health Service Funds.

(d) Los Banos Project

Marlin G. Cline, Professor of Soil Science, effective for one year beginning on or about November 1, 1954, at an annual salary of $11,000 plus fifteen percent overseas premium, payable from Los Banos Contract Funds.

Standford N. Fertig, Associate Professor of Agronomy, effective for one year beginning on or about October 25, 1954, at an annual salary of $8,500 plus fifteen percent overseas premium, payable from Los Banos Contract Funds.

John George Matthysse, Professor of Economic Entomology, effective for one year beginning on or about October 20, 1954, at an annual salary of $8,500 plus fifteen percent overseas premium, payable from Los Banos Contract Funds.

Dorothy Proud, Associate Professor of Institution Management, effective for one year beginning on or about November 1, 1954, at an annual salary of $7,800 plus fifteen percent overseas premium, payable from Los Banos Contract Funds.

Almon J. Simms, Professor of Research, Extension Information and Publications, effective for one year beginning September 19, 1954, at an annual salary of $8,500, payable in twelfths, plus fifteen percent overseas premium, payable from Los Banos Contract Funds.

32. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAUS AND 4-H CLUB ORGANIZATIONS: Upon recommendation of the President, the following actions taken by the respective County Organizations were duly approved:

(1) Resignations

(a) Home Demonstration Agents

The resignation of Muriel W. Bolas, Genessee County, accepted, effective September 30, 1954.

(2) Leaves of Absence

(a) County Agricultural Agents

William M. Barry, Columbia County, granted a sabbatic leave for five and one-half months and one month annual vacation, effective for the period November 16, 1954 to May 31, 1955, with salary.

Frank Colling, Montgomery County, granted a sabbatic leave effective for the period January 10, 1955 to June 25, 1955, with salary.

Jean B. Ketcham, Wyoming County, granted a sabbatic leave for five and one-half months and two weeks annual vacation, effective for the period January 1 to June 30, 1955, with salary.

while working on the contract between Cornell University and the Government of the Union of Burma, Account No. 7072.

SCHOOL OF EDUCATION

Membership in the Faculty of the School of Education for ALFRED BALDWIN, Professor and Head of the Department of Child Development and Family Relationships, New York State College of Home Economics, was approved.

COLLEGE OF ENGINEERING

School of Electrical Engineering

BEN WARRINER IV was reappointed Visiting Associate Professor of Electrical Engineering for the academic year 1954-55, without salary.

CORNELL UNIVERSITY MEDICAL COLLEGE

Sloan-Kettering Division

DR. ALLYN B. LEY was appointed Assistant Director of the Sloan-Kettering Division for the period July 1, 1954 to June 30, 1955, his salary to be paid from the funds of the Memorial Center.

31. PERSONNEL ACTIONS RELATING TO THE STATE-SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATION OF FUNDS: Upon recommendation of the President it was duly voted that the following appointments be made, for which funds are already provided, relating to the respective State Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

(a) Department of Agricultural Economics

Seymour Kent Christensen as Assistant Professor of Marketing for the remainder of a three-year term, effective July 1, 1954 to June 30, 1956, at an annual salary of $5,741, payable in ninths from State funds, retroactive to April 1, 1954.

L. Mayland Parker as Assistant Professor of Land Economics, effective October 25, 1954 to August 8, 1955, at an annual salary of $5,448 payable in ninths from State funds.

John W. FitzGerald as Lecturer in Accounting, effective October 1, 1954 to January 31, 1955, at a monthly salary of $600, payable from Morrill funds.

Kendall Sewell Carpenter as Assistnat Professor of Business Management, effective November 1, 1954 to June 30, 1957, at an annual salary of $5,910, payable in ninths from State funds.

(b) Department of Agronomy

Gordon Alexander Johnsgard continued as Acting Professor of Soil Science, from June 16, 1954 to June 30, 1956, at an annual salary of $7,170, payable in ninths from State funds, retroactive to April 1, 1954.

(b) Assistant Home Demonstration Agents

Phyllis Kearl, Albany County, granted leave of absence, effective from September 27 to October 3, 1954, with salary.

Nancy Ann Brown, Urban-Syracuse City, granted leave of absence, effective from June 1, 1954 to August 16, 1954, without salary.

(3) Appointments

(a) Assistant Home Demonstration Agents

County	Assistant Agent	Date Effective to 12/31/54	Annual Salary
Allegany	Maybel M. Holmes	10/15/54	$3400
Cattaraugus	Sally S. Mueller	9/1/54	3200
Clinton	Marie A. Burrell	9/1/54	3000
Erie	Georgia M. Pert	8/16/54	3200
Monroe	Ursula A. Holahan	9/7/54	4200
Oneida	Muriel J. Wind	9/7/54	3600
Orange	Mary Jean Povlock	8/1/54	3100
St. Lawrence	L. Arlene Gould	9/16/54	3100
Saratoga	Nancy L. Bird	9/16/54	3200
Urban			
Rochester City	Elizabeth H. McKinley	11/1/54	3300

(4) Increases in Salary

(a) Home Demonstration Agents

Otsego	Amelia D. Bielaski	10/1/54	from $4700 to 5900
Westchester	Barbara C. Barkman	10/1/54	from 4409 to 5000

(b) Assistant Home Demonstration Agents

Chenango	Norma Keough	9/1/54	from $3000 to 3300
Onondaga	Nancy Ann Gere	10/1/54	from 4000 to 4300
Orange	Mary Jean Povlock	9/1/54	from 3100 to 3300

(5) Change in Title and Increase in Salary

Genessee Lucinda A. Noble, title changed from Assistant to Home Demonstration Agent, effective October 1, 1954, with salary increase from $3000 to $3500 annually.

NEXT MEETING. The hour for the meeting scheduled for February 24, 1955, at Ithaca, N.Y., was set at 1:00 p.m.

ADJOURNMENT. On motion the meeting was adjourned.

Robert B. Meigs
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held January 17, 1955
at 3:30 p.m., Cornell Club
107 E. 48th Street, New York City

PRESENT: Trustees: Chairman Dean, Vice Chairman Donlon, Malott, Collyer, Becker, Ripley, Scheetz; Administrative Representatives: Provost Hill, Controller McKeegan.

Regrets were received from the following: Trustees: Cisler, Gubb, Pfann, Stanley, Upson; Faculty Representatives: Barr, Cushman, MacDonald, Smith.

1. The President reported the expression of approval of 36 Trustees of the appointment of Mr. J. L. Zwingle as Vice President of Cornell University. There were no unfavorable expressions made. Upon recommendation of the President it was duly voted to recommend to the Board of Trustees that Mr. J. L. Zwingle be appointed Vice President of Cornell University effective July 1, 1955, at an annual salary of $20,000.

2. RADIO STATION TAX MATTERS.

A. Federal Income Tax It was reported that Radio Station WHCU has been declared subject to income taxes.

The Committee moved that the proper officers of the University file a notice of appeal to the Internal Revenue Department.

B. Real Estate Tax on Radio Tower and Transmitter Building. Provost Hill reported on the present status of this matter and after discussion it was voted to contest the taxability of the tower and transmitter building.

3. FARM AND HOME BUREAU LEGISLATION: Upon recommendation of the President it was voted to authorize the proper officers of the Administration to have legislation introduced at this session of the New York Legislature to change the names of County Farm and Home Bureaus and 4-H Club Associations to County Extension Service Association.

4. CLINIC BUILDING: The President reported on negotiations in process relative to the construction of a new clinic building to be named after a donor. The matter was discussed at some length. The President was requested to renegotiate, in order to obtain a firm commitment for payment of the balance of the gift beyond the cash payment of $50,000, and if that commitment is made, the Administration was authorized to conclude an agreement with the donor, the Frank E. Gannett Foundation.

5. MANAGER OF PURCHASES: Upon recommendation of the President the following actions were voted, that:

a. The resignation of John Jordan, Jr., as Manager of Purchases and

as Military Property Custodian be accepted as of January 17, 1955.

b. The Vice President-Business be authorized to arrange with him for continuing general or special responsibilities in the Purchasing Department at compensation approved by the President subject to availability of funds.

c. The authority of John Jordan, Jr., as Manager of Purchases to sign permits and execute bonds, notices and reports in connection with use of tax-free alcohol as required by the United States Internal Revenue Department and the State of New York be hereby rescinded as of January 17, 1955.

d. Mr. Wallace B. Rogers be appointed Manager of Purchases and Military Property Custodian effective January 17, 1955 at an annual salary of $8,000 effective January 1, 1955, and that Mr. Rogers be included in the University Contributory Retirement System.

e. On and after January 17, 1955, Wallace B. Rogers, Manager of Purchases at Cornell University, Ithaca, New York, be authorized, empowered and directed, for and on behalf of and in the name of said corporation to forthwith make application, pursuant to the laws of the United States and the regulations and decisions issued by the United States Internal Revenue Department thereunder, for a permit to use alcohol free of tax at said University and to execute and deliver to the proper authorities any and all bonds, notices, reports and papers required by said laws, regulations and decisions in the premises.

f. On and after January 17, 1955, Wallace B. Rogers, Manager of Purchases at Cornell University, Ithaca, New York, be authorized, empowered and directed, for and on behalf of and in the name of said corporation to forthwith make application, pursuant to the laws of the State of New York and the regulations thereunder, for a permit to use alcohol free of tax at said University, and to execute and deliver to the proper authorities any and all bonds, notices, reports and papers required by said laws and regulations in the premises.

6. The President reported that he and members of his administrative staff have held a series of discussions in connection with engaging an outside firm of consultants to review the administrative and non-academic organization of the University. He also reported that the firm of Cresap, McCormick and Paget had wide experience in the survey of administrative and business areas of colleges and universities and that a representative of the firm had visited the campus recently to discuss the general scope of a study at Cornell.

Upon recommendation of the President it was voted that he be authorized to engage the firm of Cresap, McCormick and Paget to survey the administrative and non-educational activities of Cornell University.

It was also voted that the President be authorized to negotiate with Cresap, McCormick and Paget as to the scope of the study and at a fee not to exceed $45,000. It is anticipated that a sizable part of the fee may be recovered through a foundation grant for this purpose.

7. BUDGET FOR THE ENDOWED COLLEGES AT ITHACA FOR 1955-56 and miscellaneous data pertaining thereto: Provost Hill presented estimates of income and expense for 1955-56 based on current rates of tuition and endowment earnings and re-

quests from the various deans, directors and department heads, projecting an anticipated deficit of approximately $1,200,000 before allowance for lapses. He also presented an estimate of income based on an increase in tuition and fees to a total of $1,000; endowment earnings at 5% rate rather than the 4% normally used for budget estimating; an increase in unrestricted gifts to a total of $1,000,000. The additional income from the above sources over the 1954-55 forecasts are estimated to be $700,000 from tuition and fees; $200,000 from endowment; $175,000 from gifts. This basis produces a balanced budget assuming a reasonable estimate for lapses. Various other data were presented on faculty salaries, administration costs, athletic division, costs by colleges to educate a student, and a cost accounting presentation of results for 1953-54 by schools and colleges.

No official action was requested or taken at the meeting but it was the consensus of the members of the Committee that tuition and fees would have to be increased to $1000, at the mid-winter meeting in February.

ADJOURNMENT: On motion the meeting was adjourned.

Paul L. McKeegan
Secretary Pro-Tem

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held February 24, 1955, at 1:00 p.m., Statler Inn. continuing at 2:00 p.m., Board Room, Edmund Ezra Day Hall, Ithaca, New York.

PRESENT: Trustees: Chairman Dean, Vice Chairman Donlon, Collyer, Malott, Becker, Cisler, Pfann, Ripley, Scheetz, Stanley, Upson; Faculty Representatives: Barr, Cushman, MacDonald, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Vice President-Elect Zwingle, Treasurer Durland, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustee Gubb.

1. MINUTES OF MEETING OF DECEMBER 7, 1954. It was voted that the minutes of the Executive Committee meeting held December 7, 1954, be corrected as follows:

Item 22: Strike out the second sentence, first paragraph, reading:

> "The Railroad is now willing to donate the property to the University in return for a license to use the 1200-foot driveway or roadway if we will execute the usual form of indemnity agreement and assume the care and maintenance of the driveway."

and substitute:

> The Railroad is now willing to donate the property to the University and also grant a license to use the 1200-foot driveway leading to Third Street if we will execute the usual form of license and indemnity agreement.

and, as corrected, be approved.

2. CURRENT BUDGET REPORT OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGE IN NEW YORK. Vice Chairman Donlon presented the report upon the position of the 1954-55 Academic Budget as of February 24, 1955 as follows:

a. ENDOWED COLLEGES AT ITHACA

Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			$ 739,197.00
Additional Appropriations:			
Approved to Date	$120,907.97		
Proposed for Meeting of 2/24/55	5,500.00	$126,407.97	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	163,500.00		
Realized Savings in Lapsed Appropriations (Salaries)	44,649.00	208,149.00	81,741.03
Current Academic Budget Deficit to Date			$ 657,455.97

b. MEDICAL COLLEGE AT NEW YORK

Original Budget:			
Estimated Income			$1,396,632.00
Estimated Expense			1,432,871.00
Estimated Deficit			$ 36,239.00
Additional Appropriations:			
Proposed for Meeting of 2/24/55		$ 9,560.00	
Net Change in Estimated Income Over Original Budget Estimate:			
Overhead on Research Grants	$ 5,000.00		
Realized Savings in Lapsed Appropriations (Salaries)	14,750.00	19,750.00	10,190.00
Current Academic Budget Deficit to Date			$ 26,049.00

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c. POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT as of February 24, 1955

Total of Deficit - Previously Reported	$ 459,927.67

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d. POSITION OF UNRESTRICTED GIFTS as of January 31, 1955

(1) Estimated Net Unrestricted Gifts in Academic Budget			$563,672.00
(2) Appropriations for Expenses in Academic Budget:			
University Development Office including Council		$107,288.00	
Alumni Fund Office		74,724.00	
Alumni Secretary's Office		79,316.00	261,328.00
(3) Estimated Gross Unrestricted Gifts in Academic Budget (Revised)			$825,000.00

(4) Gifts Applicable to Line 3:		
Alumni Fund	161,771.35	
Cornell Parents Committee Program	7,705.00	
Cornell Associates Program	62,500.00	
Corporations Sustaining Program	28,000.00	
Other	29,215.00	289,191.35
(5) Balance Needed to Equal Estimated Income		$535,808.65

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e. POSITION OF UNRESTRICTED GIFTS as of January 31, 1955

	Goal 1954-55	Receipts to 1/31/55	Balance Needed to Reach Goal
Alumni Fund	$550,000.00	$161,771.35	$388,228.65
Cornell Parents Committee Fund	50,000.00	7,705.00	42,295.00
Cornell Associates Program	125,000.00	62,500.00	62,500.00
Corporations Sustaining Program	85,000.00	28,000.00	57,000.00
Other	15,000.00	29,215.00	-14,215.00
Total	$825,000.00	$289,191.35	$535,808.65

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f. POSITION OF FUND FOR DEVELOPMENT OF THE UNIVERSITY as of January 31, 1955

(1) Total in Fund - Previously Reported		$ 67,729.63
(2) Proposed Additions:		
Estate of James Parmelee	$ 2,250.00	
(3) Approved Commitments		
Willard Straight Alterations		
Executive Committee 4/19/54	7,000.00	4,750.00
(4) Free Balance		$ 62,979.63

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3. SUMMARY OF RECOMMENDED OPERATING BUDGET AND INCREASE IN TUITION AND FEES: The President reported that the budget studies and proposals necessitated an increase in tuition and fees.

Provost Hill presented a summary of the recommended operating budget and pointed out that in times of inflation academic salaries lag behind the general economy and that in the proposed budget an effort is being made to move those salaries toward higher levels. His study showed that an increase in tuition and fees from $885 to $1,000 per year would be expected to produce additional income of $740,000. In terms of the proposed operating budget this would mean the difference between a projected deficit of $1,232,914 without the increase in tuition and fees as against a possible deficit of only $492,914 after such increases.

Upon recommendation contained in the summary it was voted to recommend to the Board that it increase tuition from $375 to $425 a term to become effective immediately following the close of the Spring Term 1954-55 for the following divisions: Aeronautical Engineering, Architecture, Arts and Sciences, Business and Public Administration, Engineering, Hotel Administration, Law, Unclassified and Graduate Students (including the Graduate School of Medical Sciences and excluding graduate students whose major fields of studies are in the State Supported Schools or Colleges).

And further, an increase in the College and University General Fee of $7.50 a term for all the Schools and Colleges at Ithaca, to become effective immediately following the close of the Spring Term 1954-55.

And that the President be authorized to make adjustments in the tuition and fees charged for the Summer Session, Civil Engineering Summer Survey Camp, Extramural Division, and other special areas, in approximate proportion to the above tuition and fee increases.

And further recommended an increase in tuition in the Medical College at New York of $50 per term effective at the end of the current academic year, making annual tuition $1,000, with no change in fees.

The President reported that he is making minor increases in some of the room rents in the men's dormitories.

4. ATHLETIC DEPARTMENT DEFICIT: The increased deficit in the Department of Physical Education and Athletics was noted. It was suggested that a full report on Physical Education and Athletics be made, and that Trustee Pfann, as a member of the Board on Physical Education and Athletics, work with the Provost and the Controller in preparing such report for submission to this Committee.

5. MANAGEMENT CONSULTANTS. The President reported that the firm of Cresap, McCormick and Paget had been engaged to study the University's organization and operation and that they will begin work at the University about April 1, 1955, to extend for a period of about six months. He indicated that the scope of their study will not include the faculty but will include the administrative organization, and the maintenance, use, and adequacy of the physical plant. The President further reported that one-half of the estimated cost of $41,000 will be provided by a grant by the Fund for the Advancement of Education.

6. ROBERT HENRY TREMAN MEMORIAL FUND: It was noted that the income from this Fund is budgeted for the general support of Cornell United Religious Work for the first time in 1955-56 and no part of it is allocated to any specific denomination as previously.

7. CONSIDERATION OF BUDGETS OF ENDOWED COLLEGES AT ITHACA FOR THE FISCAL YEAR 1955-56: Upon recommendation of the President, it was voted that this Committee recommend to the Board of Trustees the adoption of the Administration's proposed budget for the Endowed Colleges at Ithaca for the fiscal year 1955-56, showing an over-all estimated income of $22,086,932 and a total estimated expense of $22,579,846, leaving an estimated deficit of $492,914, and that the personnel appointments contained therein be approved.

8. SCHOOL OF INDUSTRIAL AND LABOR RELATIONS: Upon recommendation of the President, it was voted to authorize the School of Industrial and Labor Relations to make charges for its special conferences, institutes, and seminars conducted on the Campus, within the following limits:

(a) A charge not exceeding $5 per day per person for attendance at conferences which fall within the normal extension program of the School and which involve special non-instructional costs for services such as supplies and materials, rental of meeting rooms, recreational facilities, group refreshments, etc.

(b) A charge not exceeding $20 per day or $100 per week per person for attendance at special programs which involve services and costs exceeding those of normal extension offerings.

(c) A charge of $75 per person for attendance at the one-week seminars and workshops conducted during the summer. This would cover instructional and other costs of the programs including any scheduled group luncheons.

9. UNIVERSITY TESTING AND SERVICE BUREAU: Upon recommendation of the President, it was voted to authorize the University Testing and Service Bureau to increase the fee for its four-week reading program from $10 to $15 for the four-week term.

And it was further voted that this Bureau be authorized to establish on a trial basis during the summer of 1955, a reading improvement program for high school juniors and seniors who plan to matriculate in a college or university, and to set a fee of $75 for such a six-week course.

10. VACATION ADMINISTRATION: Upon recommendation of the President, it duly voted to amend the action taken by the Trustees in 1946, to permit the Administration to fix allowances of vacation for employees within the general policy of three weeks vacation per year.

11. THESIS FEE-SCHOOL OF EDUCATION: Upon recommendation of the President, it was voted that the action of this Committee on this subject taken January 18, 1954 be amended to read:

" . . . each doctoral candidate, except candidates for the EdD, shall be required to pay a thesis fee of $30 at the time he submits his thesis, effective January 23, 1954, to be used to cover mailing, microfilming, and binding the library copies of the thesis and publication of the abstract; and if the Dean of the Graduate School determines that these services are necessary for a candidate for the EdD, he shall likewise pay the fee. An additional fee of $5 shall be paid if the student desires a copyright on his thesis.

12. ENDOWMENT FUNDS: Upon presentation by the President of the recommendation of the Investment Committee, it was voted that the following schedule of payments be made on Endowment Funds for the fiscal year 1955-56:

(1) 4% rate: Endowment Funds classified as follows:

(a) All categories of Class "D" and "E" funds.
(b) Class A-2; B-2; C-2;
A-3; B-3; C-3, while restricted as to principal.
(c) Class "F" with restrictions noted in 1 (b), if not separately invested.

(2) 2% rate: Non-endowment Funds classified as follows:

(a) Class A; B; C.
(b) A-1; B-1; C-1.
(c) A-2; B-2; after happening of events making principal unrestricted.
(d) A-3; B-3; C-3; after removal of restriction on principal.
(e) Class "F", without restrictions or with restrictions similar to those noted in 2 (c) if not separately invested.

13. APPROPRIATION FOR MEDICAL COLLEGE FIRE INSURANCE: Upon recommendation of the President, it was voted to appropriate $9,560 from current operating income of the Medical College for its share of the cost of fire insurance upon the New York Hospital-Cornell University Medical Center. It was later reported that this insurance covers the equipment and personal property of the University and the Medical College.

14. APPROPRIATION FOR ALUMNI TRUSTEE ELECTION EXPENSE: Upon recommendation of the President, it was voted to appropriate $1500 from current operating income to the Alumni Trustee Election Expense Account No. 90, to meet the added expense of sending ballots to approximately 28,000 additional alumni due to the broadening of the definition of Alumni.

15. APPROPRIATION FOR SOCIAL SECURITY TAXES: Upon recommendation of the President, it was voted to appropriate $4000 from current operating income to cover additional costs of Social Security taxes through June 30, 1955, made necessary by the recent amendment of the Social Security Act requiring contributions by the employer of 2% on salaries up to $4200 instead of $3600.

16. WHCU: Upon recommendation of the President, it was voted that $8500 for equipment purchased out of WHCU current funds be charged to WHCU reserve and that current funds be reimbursed in that amount.

17. FRED J. WHITON ANNUITY: Upon recommendation of the President, it was voted to ratify and confirm the action of the Treasurer in executing another $5,000 annuity contract with Mr. Fred J. Whiton on December 9, 1954.

18. CHEMICAL ENGINEERING ENDOWMENT FUND: The Secretary reported that the Executive Committee of the Administrative Board of Cornell University Council have advised this project for recommendation to the Board of Trustees of the University for approval, with the suggestion that solicitation of the Alumni of Chemical Engineering School be planned for months other than April, May, and June, months in which the Alumni Fund solicitation is at its peak.

It was voted that the proposed solicitation of funds to establish a Chemical Engineering Professorship Endowment be approved with the understanding that the solicitation be controlled by a memorandum of understanding between

the promoters of the effort and the University Development Office.

19. CLASS OF 1916 CHAIR: Trustee Scheetz presented the following proposed agreement to establish a professorship to be known as the Class of 1916 Chair:

CLASS OF 1916 FUND

To The Board of Trustees
of Cornell University:

Under Deed of Trust dated November 5, 1939, the Class of 1916 established with the University as a memorial to the Class a capital fund known as "The Class of 1916 Fund" (herein called Fund). The original minimum objective of the Class was to endow its average annual contribution to the Alumni Fund as expressed in its Proposal Letter of November 15, 1939 to the Alumni Fund.

On January 25, 1947 the Trustees, at the request of the Class, adopted resolutions (1) authorizing the dedication of the Fund to the endowment of a Memorial Professorship to be known as "The Class of 1916 Chair" in such academic department as the Trustees may from time to time select, subject to the raising of $250,000. as the minimum principal amount required for such purpose; and (2) providing that upon the extinction of the Class of 1916 or at such earlier date as the Trustees may approve, the then balance of the principal and income of the "Class of 1916 Secretary's Fund" shall be added to the principal of the Fund.

As of the date hereof the Fund Principal is represented by certain securities held in the Cornell Donors Special Portfolio and a participation in the pooled invested funds of the University (herein called Investment Pool). Collectively these investments are carried on the University books at a value in excess of $250,000; the market value of the securities in the Special Portfolio is substantially in excess of the carrying value; and the income from the Fund Principal exceeds $10,000. per annum, computing dividends on stocks in the Special Portfolio at current regular dividend rates and excluding extra dividends. The Class expects to increase the Fund Principal.

The purpose of this writing is to embody in a single document all the provisions which, subject to the approval of the Trustees, henceforth shall govern the Fund. The Fund shall be held by the University as a permanent memorial to the Class for the purposes and upon terms and conditions as follows:

1. The Trustees are authorized to accept contributions to the Fund by gift or will by (a) members of the Class of 1916 of Cornell University; and (b) any other person regardless of affiliations.

2. As used herein "Fund Principal" means all contributions heretofore or hereafter made to the Fund pursuant to Paragraph 1 above and includes (a) the principal amount in the Investment Pool credited to the Fund, (b) securities held in the Cornell Donors Special Portfolio for the account of the Fund (herein called Portfolio Securities), and (c) the principal of the Class of 1916 Secretary's Fund (herein called Secretary's Fund) whenever transferred to the Fund as provided in the Trustees' resolution adopted January 25, 1947. The book value of the Fund Principal shall be adjusted to reflect any difference

between (1) the carrying value of the Portfolio Securities and (2) the net proceeds thereof on sale or the market value thereof on transfer to the Investment Pool. Whenever the Class so requests and makes the appropriate arrangements therefor, the University shall, at its option, either sell or transfer Portfolio Securities in whole or in part to the Investment Pool. Except for Portfolio Securities, the Fund Principal shall be held and managed by the University as part of the Investment Pool and shall be entitled to the same rate of return as paid from time to time on general endowment funds. As used herein, Fund Income includes interest paid on the principal in the Investment Pool, the net income from Portfolio Securities, and any income on hand in the Secretary's Fund when the principal thereof is tranferred to the Fund.

3. So long as the Fund shall exist, the entire Fund Income for each fiscal year shall be credited to the Class of 1916 in the current annual giving program of the University. The Fund Principal, collectively and severally in event of any allocation thereof under Paragraph 4 below, shall be designated on the University books as "The Class of 1916 Memorial Fund."

4. Effective July 1, 1956, the Trustees shall annually appropriate from the Fund Income a sum sufficient to pay the salary for a full professorship to be designated as "The Class of 1916 Chair" in such academic department of the endowed divisions of the University as the Trustees may from time to time select, giving preference where feasible to the humanities or social sciences or other academic areas having universal or general appeal as distinguished from specialized areas. The annual appropriation for the Chair shall at all times be a prior charge on Fund Income, shall be sufficient to maintain a chair of high distinction, and may include supplementary or accessory benefits in addition to salary. Because income from Portfolio Securities, may not have the same stability as income from the Investment Pool, the University shall not be obligated to continue The Class of 1916 Chair during any years when the Fund Income, as it may be supplemented by other income supplied by the Class, fails to equal $10,000. per annum; but such right of suspension shall not exist after the fiscal year in which the Fund Principal in the Investment Pool equals $250,000. The Trustees may from time to time segregate on the University books such amount of the Fund Principal as they deem appropriate, not less than $250,000., for the endowment of the Chair.

5. Fund Income in excess of the appropriation for the Chair under Paragraph 4 shall be available for the operations of the University, and such excess may be allocated for the support of one or more specific operations within the regular University program provided such allocation will supply or be in relief of budgeted expense. Specific operations so sponsored shall be appropriately identified as being supported by the Fund.. So long as the Class continues as an organized Class, the Class may, with the approval of the Trustees, specify the allocation of such excess Funds Income to specific operations as above defined, but if any operation so sponsored ceased to be part of the regular University program, or in the judgment of the Trustees becomes unnecessary or inadvisable, such allocation shall terminate.

6. The Trustees shall furnish the 1916 Fiscal Committee with annual statements of the operation and condition of the Fund.

7. The 1916 Fiscal Committee is the authorized representative of the Class for all purposes of this Agreement, and the University and the Trustees

are authorized to rely upon the certification of the Class Secretary as to any action of the Committee.

8. Upon approval by the Trustees, this Agreement shall become effective and shall supersede all prior documents and understandings pertaining to the Fund.

By order of the 1916 Fiscal Committee dated: February , 1955

_____
Class President

_____
Class Secretary

Accepted: , 1955
CORNELL UNIVERSITY

_____

It was voted to approve and accept the foregoing proposal with the deep thanks and appreciation of the Committee to the Class of 1916.

20. TRAVELING FELLOWSHIPS IN AGRICULTURE: Upon recommendation of the President, it was voted to continue for this and succeeding years the increase from three to five in the number of authorized traveling fellowships in the College of Agriculture and the Agricultural Experiment Station.

21. ENGINEERING QUADRANGLE: Upon recommendation of the President, it was voted to designate the architectural firm of Perkins & Will to review the plot plan and prepare preliminary sketches for the proposed Mechanical Engineering and Civil Engineering buildings on a negotiated contract but not to exceed $30,000 from Engineering Development Fund; to be credited in part to the architects' fee if this firm is selected for a building or buildings.

22. STATLER HALL ANNEX: Vice President Burton reported that the Trustees of the Statler Foundation have suggested the firm of Holabird, Root & Burgee as the architects for the proposed addition to Statler Hall, at a fee of 7% of the cost thereof. Upon his recommendation it was voted to approve that firm as the architects for the Statler Hall addition. It was further voted that the University be authorized to advance funds for the project up to the sum of $100,000 to be outstanding at any one time for the temporary financing of the project, with interest at 4% per annum to be charged to the Statler Foundation.

23. FRANK E. GANNETT MEDICAL CLINIC: Upon recommendation of the President, the Administration was authorized to engage Mr. Conway Todd, Cornell B. Arch. 1926, M. Arch. 1927, of Rochester, N.Y., to proceed with plans for the construction of this facility.

The agreement executed between the Gannett Foundation and the University on February 9, 1955 for the financing of the proposed Clinic was read and approved.

Discussion of this matter included a consideration of the Minutes of the meeting of this Committee held January 17, 1955.

24. FRANKLIN HALL ANNEX: Upon recommendation of the President, it was voted that the Administration be authorized to demolish Franklin Hall Annex, to be financed out of special funds available for the purpose to the Buildings and Grounds Department.

25. MITCHELL ACT--MULTIPLE RESIDENCE LAW: The President reported that studies are under way to determine what the University need do to have several of its buildings meet the requirements of this law, and that it will probably involve substantial expense to make the necessary alterations or additions.

26. FACULTY REPRESENTATIVES--TRUSTEES: As directed at the meeting of December 7, 1954, proposed legislation to provide for Faculty Trustees of Cornell University was presented as prepared by Professor MacDonald. This was in the form of two bills. Under proposal A such Trustees would be elected by the Board of Trustees from persons nominated by the Faculty. Under proposal B the Faculty would both nominate and elect persons to serve as Faculty Trustees.

There was discussion as to whether the charter of the University should be amended at this time and whether the full Board should make the decision as to whether Faculty Representatives should be made voting Trustees.

Dr. Barr presented the view of the Medical Faculty that they would like to have a vote for the Faculty Representatives but if having the vote would mean that they could not make the final selection of their representative, they would prefer to have the latter authority and not have the vote.

Professor Cushman and Professor Smith both expressed their views, the former pointing out that this matter had been under deliberation for approximately twenty years and it was high time a decision was made. Professor MacDonald was not present for the discussion.

It was voted that the question of whether the Faculty Representatives should have a vote be referred to the full Board of Trustees without recommendation from this Committee. It was voted that, if the Board should decide that Faculty Representatives should have the vote, the Executive Committee recommend to the Board that the legislation to be adopted to effect that change in the charter of the University should be substantially in the form of proposal A providing election of the Faculty members by the Board itself.

27. BIRD SANCTUARY: Upon recommendation of the President, it was voted to authorize the proper officers of the University to purchase for use in connection with the Bird Sanctuary known as Sapsucker Woods the following properties at the prices indicated:

(1) From George Bardo an unimproved woodlot having a frontage of 239.9 feet on the west side of Town Line Road and a depth of 116.2 feet, for the sum of $100;

(2) From Rocco Lucenti the land lying between the Bardo lot above-mentioned and the property which the University has already purchased from Joseph Sorace on the west side of Town Line Road, by exchange and deeding to Lucenti the rear or westerly portion of the Sorace parcel which is 684' x 575';

(3) From Victor Lange a parcel of 9.5 acres on the east side of Town Line Road and south of the property purchased by the University from Arthur Lane, at a price of $70 per acre.

28. ALLOCATION OF PLOTS FOR SIGMA PHI AND PSI UPSILON: Upon recommendation of the President, it was voted to amend the agreements between the University and the Sigma Phi and Psi Upsilon fraternities so that the lots available to those fraternities in connection with the houses which they respectively occupy be defined as follows:

Sigma Phi - The parcel of land bounded on the south by a line running easterly from the south end of the west retaining wall across the south end of the east retaining wall and extending across the lane known as Forest Park Lane to the east edge of said Lane; running thence northerly along the east line of the Lane to a point which is intersected by a line running easterly and westerly equidistant between the north wall of the Sigma Phi house and the south wall of the Psi Upsilon house; running thence westerly along the said line to the west edge of the west retaining wall; thence southerly along the west edge of the west retaining wall to its end, the place of beginning.

Psi Upsilon - The parcel of land bounded on the south by a line running easterly from the west edge of the retaining wall west of the house, which line is equidistant from the north wall of the Sigma Phi house and the south wall of the Psi Upsilon house and is the boundary between their lots, to a point in the east line of Forest Park Lane; thence northerly along the east line of the Lane and parking area at the north end of Forest Park Lane; thence westerly along the north line of the parking area to its northwest corner; thence southwesterly to the north end of the retaining wall west of the Psi Upsilon house, thence southerly along the west edge of the retaining wall to the place of beginning.

29. INSURANCE PROTECTION AT AIRPORT: Provost Hill presented to the Committee a report upon the amounts and kinds of insurance carried on the University airport by Mohawk Airlines for the protection of the University. The consensus was expressed that the insurance appears to be sufficient.

30. KAPPA ALPHA FRATERNITY: The President reported that this fraternity has a lease that now extends to 1960 with a right to renew for a further period of twenty-five years to 1985. It is desirous of improving the house at a cost of about $50,000 to provide space for ten more men in order to strengthen its financial operation. Before spending the money it desires assurance from the University that the fraternity would be welcome at its present location; a new lease for a period of fifty years would be desirable. The house is opposite Myron Taylor Hall and south of the Old Armory, at the end of the campus which is now being made into the new Engineering Quadrangle. The President suggested that no action be taken on this request until the architects have completed the plot plan for the Engineering Quadrangle, as authorized at this meeting. The President's suggestion was approved.

31. SCHOLARSHIP HALL: The President reported that Mr. Thomas Gilchrist has at his disposal certain funds which he would like to grant to the University

to erect a Scholarship Hall in memory of a former German soldier. It is proposed that this building be located on the lot formerly occupied by the C. E. Treman home on the southeast side of University Avenue. The building would provide economical housing for selected students who would operate the house themselves as a cooperative group. The President further reported that Mr. Gilchrist would like Mr. Reginald Marsh to be the architect. It was duly voted to approve the foregoing proposal with the thanks of the Committee to Mr. Gilchrist.

32. SHELDON COURT: The President reported that the proprietor of Sheldon Court is desirous of selling it and that it would seem to be desirable for the University to purchase it is it could be bought for approximately $100,000. It was voted that the Treasurer of the University be authorized to negotiate with the owner for report to the Committee if and when the Administration is ready with a recommendation.

33. SAVAGE FARM: The Treasurer reported that a lot owned by the Cayuga Heights Land Corporation and adjoining the property owned by the University and now being occupied by Mrs. E. E. Day, can be purchased for the sum of $3800. This lot also adjoins the Savage Farm which is owned by the University. It was voted that the purchase of this lot by the University at the price of $3800 be authorized.

34. MARRIED STUDENTS HOUSING: Vice President Burton reported that the Housing and Home Finance Agency desired to reduce the term of the loan to 30 years instead of 40, and wanted us to provide an escrow fund of $600,000. He stated that he had informed the Agency that those terms were not acceptable and that the University would be willing to accept a loan for a period of 40 years at 3-1/4%, giving a first mortgage on the structures and land and without pledging the full credit of the University, and providing for a deposit of $100,000 in securities as security with the income payable to the University. The following resolution was adopted:

> RESOLVED that the Vice President Business or the Treasurer of Cornell University is hereby authorized and empowered in behalf of said University to borrow $825,000 from the Housing and Home Finance Agency of the United States of America, pursuant to Title IV of the Housing Act of 1950, for the purpose of constructing housing for married students, and further that such officers or either of them are authorized to execute such applications, agreements, mortgages, notes, revenue bonds, pledging the net income of said dormitories, and other documents necessary to obtain such loan, and to deposit $100,000 as security for compliance with the terms of the mortgage to be given on this loan, the income to be payable to the University; except that they are not authorized to pledge the general credit of the University for the repayment of such loan; and provided that the loan shall be redeemable during the first ten years, at some premium, if required.

35. NUMBER OF BOARD MEETINGS PER YEAR: After discussion, it was the consensus that the matter of the number of Board meetings should be submitted to the Board itself.

36. WORKMAN'S COMPENSATION COVERAGE: Upon recommendation of the President, it was voted to extend Workmen's Compensation Coverage to the faculty and administrative staff of the Endowed Colleges at Ithaca, effective July 1, 1955.

37. CONTRIBUTORY RETIREMENT INCOME PLAN: Upon recommendation of the President, the Administration was authorized to adjust retirement allowances for the following persons who are under the Contributory Retirement Income Plan so that they will equal the total pension or retirement benefits that such members would have received if included in the Non-Academic Voluntary Retirement Income Plan:

RETIRED PERSONNEL

Members of the Cornell University Contributory Retirement Income Plan who have retired from active service and are receiving less than $75 per month if they retired prior to December 1, 1952 or less than $100 per month if they retired after that date.

Retirement Date	Name	Years of Service	Monthly Retirement Allowance Being Paid	Additional Monthly Payment to equal free Pension Plan	Annual Shortage
7-1-50	Britton, Harry A.	29	$23.10	$51.90	$ 623
7-1-53	King, Henry H.	21	49.55	30.25	363
7-1-53	Thatcher, Romeyn	33	84.82	15.18	183
					$1,169

FUTURE RETIREMENTS

Members of the Contributory Retirement Income Plan who, based on present rate of premium payments, will upon retirement receive a smaller retiring allowance than is currently provided by the non-contributory Pension Plan.

		Anticipated		
7-1-56	Spry, Fred J.	$40.39	$59.61	$ 716
7-1-60	Davis, Ruth E.	47.60	52.40	629
7-1-60	Little, Ethel	50.08	25.75	309
7-1-66	Siegfried, Robert H.	80.21	19.79	240
7-1-66	Phillips, Helen F.	81.85	18.15	218
7-1-68	Gartlein, Carl W.	89.55	10.45	126
				$2,238

Upon recommendation of the President, it was voted that commencing July 1, 1955 the Contributory Retirement Income Plan be adjusted so that all persons employed by the University on and after that date and who are eligible for participation in the Contributory Retirement Income Plan shall contribute 6-1/2% of their salary up to $12,000 toward the purchase of retirement annuities under the Plan and that the University shall contribute an equal amount toward the purchase of their retirement annuities; and, further, that members of the staff and of the Contributory Retirement Income Plan in service prior to July 1, 1955, shall have the option, on or after that date, to contribute the additional 1-1/2% toward the purchase of their retirement annuities, and if they so elect the University will also increase its contribution toward those retirement annuities by the rate of 1-1/2%.

38. GROUP LIFE INSURANCE BENEFITS: Upon recommendation of the President, it was voted that the benefits of the University's Group Life Insurance Program be broadened, effective March 1, 1955, as follows:

(1) To continue paid up insurance in the amount of $1,000 after retirement under the University's age or service limit for members employed in the State Supported Colleges and the Agricultural Experiment Station at Geneva who have at least ten consecutive years of service immediately prior to retirement.

(2) To continue without cost to the member insurance in the amount of $1,000 in the case of any member who is retired by the University on or after age 50 but before 65 and who is in receipt of a disability retirement allowance paid either by the University or the New York State Employees Retirement System, provided, however, that such insurance coverage will not be continued for any member if the insurance company approves a claim for total and permanent disability benefits to be paid such member.

(3) To provide a bonus of $500 insurance coverage to every insured member of the plan whether in active service or retired. This bonus will be without cost to the member but will be subject to adjustment or discontinuance by action of the Board of Trustees. (This bonus will also be included as an additional amount payable under total and permanent disability benefits.)

39. NEW YORK HOSPITAL-CORNELL UNIVERSITY MEDICAL CENTER: Upon presentation by the President of the recommendation of the Joint Administrative Board of New York Hospital-Cornell University Medical Center, this Committee approved the allocations of positions on the Professional Resident House Staff of The New York Hospital, effective for the period July 1, 1955 to June 30, 1956, as follows:

40. WALTER C. HEASLEY, JR.: The President reported with regret the resignation of Walter C. Heasley, Jr., as Assistant to the President, effective February 1, 1955.

41. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President, the following actions were taken, for which funds are already provided, relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARTS AND SCIENCES

Department of Geology

JOHN W. WELLS was appointed Acting Chairman, effective for the period from February 4 to September 15, 1955, during the absence of W. Storrs Cole on sabbatic leave.

CENTER FOR AERIAL PHOTOGRAPHIC STUDIES

Contract between Cornell University and the Government of the Union of Burma, Account No. 7072

PROFESSOR FREDERICK W. EDMONDSON, JR., was appointed, effective for the period from November 4, 1954 for the duration of the contract, at an annual salary of $8,000 plus 25% overseas allowance while out of the United States.

TA LIANG was appointed Visiting Associate Professor effective from June 1, 1954 through April 30, 1955.

PROFESSOR T. M. BUSHNELL's salary was increased from a base rate of $8,000 to $8,500 per annum, effective July 1, 1954.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

HAROLD C. PASSER was appointed Visiting Lecturer in Managerial Economics for the spring term of the academic year 1954-55, at a salary of $3500 for that period, plus travel expenses not to exceed $500.

SCHOOL OF LAW

PROFESSOR GUSTAVUS H. ROBINSON, Cromwell Professor Emeritus, was appointed in Admiralty, effective for the spring term of the academic year 1954-55, at a salary of $3,000 for that period.

SCHOOL OF NUTRITION

ROBERT GEORGE DOUGLAS STEEL, Associate Professor of Biological Statistics, Department of Plant Breeding, New York State College of Agriculture, was appointed under the same title in the School of Nutrition, without additional salary.

42. PERSONNEL ACTIONS RELATING TO THE STATE-SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATION OF FUNDS: Upon recommendation of the

January 3, 1955

SERVICE	INTERN	ASSISTANT RESIDENTS 1st yr.	2nd yr.	3rd yr.	4th yr.	5th yr.	RESIDENTS 1st yr.	2nd yr.	TOTAL '55-'56	TOTAL '54-'55
MEDICINE	16	12	11(A)	0	0	0	3(B)	0	42	39
OBS. & GYN.	0	5	5	5	0	0	3	2	20	20
PATHOLOGY	2	2(C)	1	1	0	0	1	0	7	7
PEDIATRICS	0	10	6	0	0	0	2(B)	0	18	17
PSYCHIATRY	0	4	2	5	0	0	1	1	13	13
RADIOLOGY	0	3	5	0	0	0	5	0	13	13
SURGERY	17	14	11	17	5	0	9	3	76	75
General	15	7	6	5	4	0	3	3	43	39
Anesthesiology	0	5	0	5	0	0	0	0	10	10
Dental Surgery	2	0	1	0	0	0	0	0	3	3
Neurosurgery	0	0	0	1	0	0	1	0	2	2
Ophthalmology	0	1	1	1	0	0	1	0	4	5*
Orthopedics	0	0	0	1	0	0	1	0	2	4#
Otolaryngology	0	1	1	1	0	0	1	0	4	4
Plastic Surgery	0	0	0	1	0	0	1	0	2	2
Urology	0	0	2	2	1	0	1	0	6	6
									189	184

(A) Includes two 2nd year assistant residents for Comprehensive Care and Teaching Program, paid by Commonwealth Fund.

(B) Includes one 1st year resident for Comprehensive Care and Teaching Program, paid by Commonwealth Fund.

(C) Increase by two permissible if interns are not available.

* 1 Junior Assistant Resident USAF appointment.

\# 2 Junior Assistant Residents rotating through Hospital for Special Surgery.

President, the following actions were taken, for which funds are already provided, relating to the respective State Supported Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Economics

CLIFTON WILLIAM LOOMIS was appointed Assistant Professor of Farm Management, effective for the period February 1, 1955 to January 31, 1958, at an annual salary of $5910, payable in ninths from Smith-Lever Amended funds.

Department of Agronomy

W. KEITH KENNEDY, Professor of Agronomy, was appointed Acting Head of the Department, effective February 1, 1955, without change in annual salary.

The salary of GORDON A. JOHNSGARD, Acting Professor of Soil Science, was increased, effective January 1, 1955, from $7170 to $7998 per annum, payable in ninths from State and Morrill funds.

Department of Plant Breeding

CARL CLIFFORD LOWE was appointed Assistant Professor of Plant Breeding, for a second period of three years, effective from February 1, 1955 to January 31, 1958, at an annual salary of $5741, payable in ninths from State funds.

EARL EDWARD HOUSEMAN was appointed Visiting Consultant in Biological Statistics, in the Biometrics Unit of the Department of Plant Breeding, effective for the period February 15, to June 30, 1955, at a salary of $4500 for that period, payable from State Temporary Service Funds.

Department of Plant Pathology

ROBERT CHARLES CETAS was appointed Assistant Professor of Plant Pathology, for a second period of three years, effective from February 1, 1955 to January 31, 1958, at an annual salary of $5741, payable in twelfths from State funds.

Department of Vegetable Crops

ALVIN R. HAMSON was appointed Assistant Professor of Vegetable Crops, for a second period of three years, effective from February 1, 1955 to January 31, 1958, at an annual salary of $5991, payable in ninths from State funds.

EDWIN BURNELL OYER was appointed Assistant Professor of Vegetable Crops, effective for the period February 21, 1955 to March 31, 1957, at an annual salary of $5448, payable in ninths from State funds.

Los Banos Project

The appointment of ALLAN G. NEWHALL, Professor of Plant Pathology, was continued for another year beginning Feburary 27, 1955, at the same salary of $9000 per year, payable in twelfths, plus 15 per cent overseas differential, from Los Banos Contract Funds.

THOMAS L. YORK was appointed Associate Professor of Vegetable Crops and Plant Breeding, for a period of two years beginning on or about April 1, 1955, at an annual salary of $7750, payable in twelfths, plus 15 per cent overseas differential, from Los Banos Contract Funds.

County Agricultural Agents-at-Large

MILTON E. HISLOP was appointed, effective for the period October 1 to December 31, 1954, at an annual salary of $6600 for that period, payable from Smith-Lever Amended funds.

JOHN C. SWAN was appointed, effective for the period October 1 to December 31, 1954, at an annual salary of $6200 for that period, payable from Smith-Lever Amended funds.

KEITH R. NORTON was appointed Assistant, effective for the period October 1 to October 31, 1954, at an annual salary of $4200 for that period, payable from Smith-Lever Amended funds.

4-H Club Agents-at-Large

RUTH ANN SEACORD was appointed, effective for the period August 1 to August 16, 1954, at an annual salary of $4860.25 for that period, payable from Smith-Lever Amended funds.

GLENN D. CHAPLIN was appointed, effective for the period September 16, 1954 to January 31, 1955, at an annual salary of $3600 for that period, payable from Smith-Lever Amended funds.

The resignations of the following 4-H Club Agents-at-Large were reported:

ANNE LANKFORD, effective August 31, 1954
ANNE B. ROTH, effective August 16, 1954
MARY LOU SIPPERLEY, effective September 30, 1954.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

RALPH SEWARD was reappointed Visiting Professor, effective for the spring term of the academic year 1954-55, at a gross salary for the period of $1500, payable in weekly installments from College funds.

NEW YORK STATE VETERINARY COLLEGE

PROFESSOR D. W. BRUNER was appointed Acting Head of the Department of Pathology and Bacteriology, effective for one year commencing December 16, 1954, at an annual salary of $8914, payable in ninths.

43. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAU AND 4-H CLUB ORGANIZATION: Upon recommendation of the President, the following actions taken by the respective County Organizations were approved:

(a) Resignations

County	Name	Date
	(1) County Agricultural Agents	
Dutchess	Douglas D. Sergeant, Assoc.	10/31/54
Oneida	Milton E. Hislop	9/30/54
Rensselaer	John C. Swan	9/30/54
Summer Assistants		
Cattaraugus	Samuel G. Carmer	9/15/54
Chautauqua	John F. Spencer	9/30/54
Tompkins	Keith R. Norton	9/30/54
Wayne	Dana G. Dalrymple	8/31/54
Yates	Douglas S. Brodie	9/11/54
	(2) County 4-H Club Agents	
Orleans	David M. Barnes	9/15/54
Jefferson	Barbara J. Murphy, Asst.	10/31/54
Schenectady	Joseph P. Matejka, Act.	10/16/54
	(3) Home Demonstration Agents	
Broome	Mildred H. Bengel	11/24/54
Herkimer	Barbara J. Lillquist, Asst.	12/4/54
Seneca	Patricia A. Rask	12/16/54

(b) Sabbatic Leave with Full Salary

Rensselaer	Ethel Samson, H.D.A.	1/24-7/24/55

Leave of Absence with Salary

Oswego	Dorothy R. Hartman Asst. H.D.A.	10/8-12/31/54

(c) Appointments

County	Name	Date	Annual Salary
	(1) Assistant County Agricultural Agents		
Allegany	Floyd G. Smith	10/16-12/31/54	$4800
Chautauqua	John F. Spencer	10/1 -12/31/54	3800
Dutchess	Clyde S. Adams	10/18-12/31/54	4500
Steuben	Wilfred D. Harrington	10/4 -12/31/54	3800
Yates	John S. Adams	10/1 -12/31/54	4200
St. Lawrence	Keith R. Norton	11/1 -12/31/54	4200
	(2) Assistant Home Demonstration Agents		
Nassau	Nancy R. Duff	12/1 - 12/31/54	4295
Otsego	Barbara J. Stearns	11/16-12/31/54	3200

(d) Changes in Title - County Agricultural Agents

Nassau	Norman J. Smith Asst. to Assoc.	9/1/-12/31/54	5904
Rensselaer	Donald A. Thompson Assoc. to Acting	10/1-12/31/54	5029.27

(e) Change in Title with Increase in Salary

Oneida	Ralph H. Hadlock Assoc. to Acting County Agri. Agent	10/1-12/31/54	From 5400 to 5880

(f) Increases in Salaries

(1) County Agricultural Agents

Herkimer	Gardner P. Smith, Asst.	7/1-12/31/54	From 4100 to 4400
Madison	Russell M. Cary	1/1-12/31/54	From 5700 to 6000
Madison	Luther V. Shafer, Assoc.	1/1-12/31/54	From 5000 to 5200

(2) County 4-H Club Agent

Broome	Edna May Keen, Assoc.	8/1-12/31/54	From 4221 to 4581

(g) Changes in Name

(1) Home Demonstration Agents

County	Name	Title	Date
Erie Wyoming	from Janet Steven to Janet S. Rutherford,	Asst.	11/24/54
	from Priscilla Haddleton to Priscilla H. Ten Hagen	H.D.A.	11/30/54

44. MEETING DATE: The next meeting of the Executive Committee was set for April 18, 1955 at 3:00 p.m., Cornell Club, New York City.

45. MEETINGS OF THE BOARD OF TRUSTEES: It was reported that Commencement will be on Monday June 13th or Sunday June 12th, and that the next meeting of the Board should be arranged accordingly. The Committee recommended that the Fall meeting of the Board be held October 14 and 15, 1955 at Ithaca, N.Y.

ADJOURNMENT: On motion the meeting was adjourned.

Robert B. Meigs
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

BOARD OF TRUSTEES

Meeting held February 25, 1955 at 10:00 a.m., and February 26, 1955 at 9:00 a.m., in the Board Room, Edmund Ezra Day Hall, Ithaca, New York.

PRESENT: February 25, 1955: Trustees, Chairman Collyer, Arnold, Becker, Cisler, Columbus, Creal, Dean, Dickinson, Donlon, Emanuel, Flanigan, Gibson, Grumman, Hollander, Irish, Kimball, Levis, Malott, Mitchell, Peer, Pfann, Ripley, Scheetz, Tuttle, Upson, Wade; Faculty Representatives: Barr, Cushman, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Vice President-Elect Zwingle, Treasurer Durland, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Daniel J. Carey, William D. P. Carey, Cornell, De Luca, Gubb, Harriman, Heck, Johnson, Knight, Lubin, McConnell, Murray, Newman, Noyes, Olin, Schurman, Stanley, Reese H. Taylor, Wilson; Trustees Emeritus: Gannett, Griffis, Myron C. Taylor, Teagle, Whitman; Faculty Representative: MacDonald.

1. NEW EX OFFICIO MEMBERS OF THE BOARD OF TRUSTEES: The Chairman reported that the following persons have become ex officio members of the Board of Trustees since the last meeting, by virtue of election or appointment to the office indicated:

The Governor of New York	- Averell Harriman
The Lieutenant Governor	- George B. De Luca
The Commissioner of Agriculture	- Daniel J. Carey
The Commissioner of Commerce	- Edward T. Dickinson
The Industrial Commissioner	- Isador Lubin
Librarian, Cornell City Library	- Sherman Peer

Chairman Collyer then introduced and welcomed to the Board Ex Officio Trustees Edward T. Dickinson and Sherman Peer.

2. JAMES L. ZWINGLE: President Malott introduced Vice President-Elect Zwingle.

3. HARRY G. STUTZ: In honor of Harry G. Stutz, Trustee Pfann presented the following memorial statement:

In the death of Harry George Stutz on November 17, 1954, at the age of 69, Cornell has lost a loyal, experienced and generous supporter, and the

trustees of Cornell University have lost a wise and helpful counselor.

Born in Albany, New York, March 30, 1885, Harry entered Cornell in 1903, and, as an undergraduate, was a member of the Delta Chi Fraternity, chairman of the Class Day Committee, president of the Debate Board, member of the Cornell Era Board and a member of the Civic Club. In addition, he was a campus reporter for the Ithaca Daily News and correspondent for newspapers in New York, Boston, Philadelphia, Chicago, and other cities. He received the Bachelor of Laws degree from Cornell in 1907 and was admitted to the Bar the same year.

However, having established his qualifications to pursue the legal profession, Harry had the courage and foresight to follow the career which he liked best. His professional life both as a vocation and an avocation stands as a record of successful accomplishment as a correspondent, a reporter, an editor and publisher of a newspaper. On graduating from Cornell he became a full-time reporter for the Ithaca Daily News where, in due course, he followed Mr. Frank E. Gannett, his close friend and associate, in the post of city editor and later took over the duties of telegraph editor and editorial writer. He became managing editor of The Ithaca Journal in 1915, and in 1927, eight years after the Journal acquired the News as a part of The Gannett Group of Newspapers, Harry Stutz became the editor and publisher of the Journal-News and vice-president of the Ithaca Journal-News, Inc., the publishing corporation headed by Mr. Gannett. In May 1944, he became a trustee of the Gannett Newspaper Foundation.

His newspaper work was his greatest interest throughout his long and useful career, and his pleasure and enthusiasm over a job well done was as great in 1954 as in 1907.

Harry became a trustee of Cornell University in 1934 by virtue of his election as the statutory librarian of the Cornell Public Library Association and served during the remainder of his life as a member of the Board of Trustees and on a number of its important committees.

Because of his intense and continuous interest in the civic affairs and development of the Ithaca community and his great knowledge of that community acquired through the intimate daily contacts demanded by his job, together with his equal understanding of the purposes and responsibilities of Cornell University, he had the unique capacity to interpret the community to Cornell in proper perspective and likewise to interpret Cornell to the community. Incipient and apparently irreconcilable differences between the City and the University were successfully resolved through his understanding, devotion, patience and skill.

As a member of the Ithaca community, he gave outstanding leadership to the Boy Scouts, Community Chest, Chamber of Commerce, the War and Community Fund, the Cornell Public Library Association, the Ithaca Savings and Loan Association and a host of other organizations and projects, as well as the newspaper interests of the state and nation. He was deeply interested in boys and girls and was a stauch supporter of public education.

His talents, his experience, his interst and his profession gave Harry Stutz an irreplaceable position on the Board of Trustees. He is and will

be greatly missed, both as a valuable contributing member of the Board and as an esteemed friend and associate of its individual members.

Adoption of the statement was moved and it was unanimously adopted by a standing vote.

4. APPROVAL OF MINUTES OF MEETINGS OF THE BOARD OF TRUSTEES AND STANDING COMMITTEES:

a. Board of Trustees: The minutes of the meeting of the Board of Trustees held October 15-16, 1954 were approved.

b. Executive Committee: The minutes of the meeting held October 14, 1954, as previously distributed, and the minutes of the meeting held December 7, 1954 as corrected were ratified and confirmed.

5. REPORT BY THE PRESIDENT ON THE STATE OF THE UNIVERSITY: The President called the Board's attention to the tabulation of the number of applications for admission to the University broken down as between the various Schools and Colleges and compared to the figures for 1954-53. This tabulation showed the following totals: For 1955, 4373 men applicants, 2285 women applicants, making a total of 6658; for 1954, 3628 men applicants, 1975 women applicants, making a total of 5603; for 1953, 4019 men applicants, 2184 women applicants, making a total of 6203. He stated that the indications are that there will be more applicants in the next few years and that this will present serious problems for educational institutions all over the country.

He also presented to the Board a report on the effects of accepting an additional 500 women students. It indicated that, based on an assumed tuition of $850 and fees of $150, acceptance of that many more women would probably add gross receipts of $380,000 to the academic budget of the Edowed Colleges, which after providing for certain expenses would probably provide a net increase of $321,500-$350,000 to the Endowed budget. There would, however, be certain initial capital costs adequately to accommodate that many more women. It also would seem necessary to provide a new women's dormitory.

The study indicated no serious educational problems involved in admitting that many more women; more women students with high scholastic records would be available for admittance than would be the case if the number of men should be increased.

Summary of Proposed Operating Budget

At the President's request, Provost Hill briefly reviewed the summary of the recommended operating budget for the Endowed Colleges at Ithaca for 1955-56, which had been distributed to the members of the Board. He pointed out that of the $684,375 increase in operating expense reflected in the proposed budget, nearly $250,000 or 36.4% was for instruction and University-sponsored research, being primarily for increases in salaries and new positions. He also stated that over the last few years the operating budget has increased in a total sum of about $2,000,000 and that of that sum about one-half represented increases in faculty salaries. He called attention to the fact that if tuition and fees remain the same as at the present time the expected deficit in the proposed budget will be $1,232,914 but that at an assumed tuition of $850 and fees of $150 the budget deficit is $492,914. He mentioned the reluctance of all educational institutions to increase tuition but felt that was the

only immediate step that can be taken to avoid incurring unbearable deficits. He mentioned as long-term alternative solutions: (1) increasing current gifts; (2) cutting out more extensive operations; (3) pressing a long-term program to increase endowment income; (4) cutting down costs. In this connection he emphasized that cutting down costs throughout the University would not balance the budget unless costs in the academic departments are also reduced.

The President called the attention of the Board to a report furnished them on the economic status of the faculty, indicating that the salary levels and retirement benefits are not adequate, and indicating also that it would be extremely difficult to cut costs in academic departments. A copy of this report is appended to these minutes as Schedule A.

Budgets of the State Supported Institutions

At the President's request, Controller Peterson presented a comparative statement showing the appropriations for 1954-55 for the various State Supported Schools and Colleges and the requests for 1955-56 as approved by the State University and the amounts included in the Governor's budget. The statement showed a total increase of only $22,695 in the Governor's budget over this year's budget. Mr. Peterson explained the procedures by which the budget reaches the Legislature. He also commented that the net increase in maintenance funds of $3,456 was inadequate and the fact that the appropriation for personal services is less than the amount required to pay every position for the full year. He stated that these facts, while not serious in one year, would be very serious if continually repeated. The statement is attached hereto as Schedule B.

Rockefeller Foundation Grant

The President reported that the Rockefeller Foundation has granted the University an endowment fund of $500,000, the income from which is to be used to support the Southeast Asia Program which Cornell has been carrying on for several years.

Statler Hall Annex

The President reported upon the undertaking of the Statler Foundation to provide an addition at the south end of Statler Hall which will contain, among other things, a much needed auditorium to seat approximately 900 people.

Gannett Foundation Grant

The President informed the Board of the $450,000 grant to be made by the Gannett Foundation for the construction of the new medical clinic, advising that $50,000 has already been received and the remainder will be paid within a period of twenty years, at the discretion of the Gannett Foundation, with interest at 4% on outstanding unpaid balances.

Library Building Needs

The President advised the Board that negotiations are being conducted with the State looking toward the construction of a joint library facility to accommodate the social sciences. The idea of an undergraduate library is also being explored. A possible model of the library was exhibited.

Engineering Quadrangle

The President informed the Board that with the completion of three of the new Engineering buildings at the south end of the campus, it seems necessary to have a plot plan study made for the remainder of the area and the location of the remaining buildings to complete the Engineering Quadrangle. He pointed out that this project should be carried to a conclusion as rapidly as possible, not only to prevent a split operation of the Engineering College but also to provide much needed space for Architecture, Arts, and Business and Public Administration in the old Engineering buildings which will be vacated.

Management Survey

The President informed the Board that Cresap, McCormick and Paget have been employed to make a survey of the University operation from the standpoint of administrative organization and the maintenance, use and adequacy of the physical plant. He mentioned that one-half of the cost of $41,000 will be provided by a grant from the Fund for the Advancement of Education.

Phillips Hall

The President reported that Mr. E. L. Phillips, for whom Phillips Hall is named, would be present this afternoon for the Engineering program to be conducted in that building.

6. REPORTS AND RECOMMENDATIONS FROM THE EXECUTIVE COMMITTEE:

(a) From its meeting of January 17, 1955:

Vice President James L. Zwingle: Upon recommendation of the Executive Committee it was voted that the mail ballot conducted pursuant to the letter of the Chairman of the Executive Committee dated January 5, 1955 be ratified and Mr. Zwingle's election confirmed.

(b) From its meeting of February 24, 1955:

(1) Current Budget Report for the Endowed Colleges at Ithaca and the Medical College in New York: Chairman Dean presented the budget report as of February 24, 1955, which showed that the current academic budget deficit to that date of the Endowed Colleges at Ithaca is $657,455.97, and that the current academic budget deficit to that date of the Medical College in New York is $26,049.00.

(2) Appropriations from current operating income of the University since the last meeting of the Board were reported as $62,598.97 for the Endowed Colleges at Ithaca and $9,560 for the Medical College in New York.

(3) Increase in Tuition and Fees: Chairman Dean presented the recommendation of the Executive Committee to the Board that it increase tuition from $375 to $425 a term to become effective immediately following the close of the Spring Term 1954-55 for the following divisions: Aeronautical Engineering, Architecture, Arts and Sciences, Business and Public Administration, Engineering, Hotel Administration, Law, Unclassified and Graduate Students (including the Graduate School of Medical Sciences and excluding graduate students whose major fields of studies are in the State supported Schools or Colleges).

And further, an increase in the College and University General Fee of $7.50 a term for all the Schools and Colleges at Ithaca, to become effective immediately following the close of the Spring Term 1954-55.

And that the President be authorized to make adjustments in the tuition and fees charged for the Summer Session, Civil Engineering Summer Survey Camp, Extramural Division, and other special areas, in approximate proportion to the above tuition and fee increases.

And further recommended an increase in tuition in the Medical College at New York of $50 per term effective at the end of the current academic year, making annual tuition $1,000.

After discussion, it was voted to adopt the above recommendations of the Executive Committee and to authorize the recommended increases in tuition and fees.

(4) Budget of the Endowed Colleges at Ithaca for 1955-56: Chairman Dean reported that after lengthy consideration the Executive Committee had voted to recommend to the Board the adoption of the proposed budgets for 1955-56 for the Endowed Colleges at Ithaca.

There was a discussion of the losses in the Athletics Department and the Board was informed that the Executive Committee had requested a special committee to make an over-all study of the finances of Physical Education and Athletics and report the results to that Committee.

In the discussion of the proposed budget it was suggested that the possibility of State aid be explored. It was also suggested that a policy as to increases in the student body should be explored and that it would be advisable to determine the total future enrollment.

Upon recommendation of the Executive Committee and on motion of Chairman Dean, it was voted that the Administration's proposed budget for the Endowed Colleges at Ithaca for the fiscal year 1955-56, showing an over-all estimated income of $22,086,932 and a total estimated expense of $22,579,846, and an estimated deficit of $492,914, be adopted, and that the personnel appointments contained therein be approved.

(5) Frank E. Gannett Medical Clinic: Chairman Dean reported that the Administration had been authorized to engage Mr. Conway Todd, Cornell B Arch., 1926, M. Arch., 1927, of Rochester, N.Y., to proceed with plans for the construction of this facility, and that the agreement executed between the Gannett Foundation and the University on February 9, 1955 for the financing of the proposed Clinic, had been approved by the Committee. He read the agreement and moved its approval and that an expression of thanks from the Board of Trustees be sent to the Gannett Foundation. The motion was carried with applause and a rising vote.

(6) Statler Hall Annex: Chairman Dean reported that the Executive Committee had approved the selection of Holabird, Root & Burgee as architects for the proposed addition to Statler Hall, at a fee of 7% of the cost thereof; and had authorized the University to advance funds for the project up to the sum of $100,000 to be outstanding at any one time for the temporary financing of the project, with interest at 4% per annum to be charged to Statler

Foundation. It was voted to accept with thanks and appreciation the proposal of the Statler Foundation to donate to the University the addition to Statler Hall.

(7) Scholarship Hall: Chairman Dean reported that the Executive Committee had approved a proposal by Mr. Thomas Gilchrist to provide funds to erect a memorial Scholarship Hall on the land on the southeast side of University Avenue which was formerly the site of the C. E. Treman house, which would provide free housing for selected students who will operate the house themselves as a cooperative group. He stated that Mr. Gilchrist intended this as a memorial to a former German soldier. It was voted that the Administration be authorized to accept the proposal of Mr. Gilchrist to provide a Scholarship Hall, and that the thanks of the Board be expressed to Mr. Gilchrist.

(8) Class of 1916 Chair: Chairman Dean reported that the Executive Committee had accepted with thanks the proposal of the Class of 1916 for the establishment of a professorship to be known as the Class of 1916 Chair, effective July 1, 1956, in accordance with the proposal submitted to the Committee by Trustee Scheetz. The Board expressed its deep thanks and appreciation to the Class of 1916 for the establishment of this professorship.

(9) Married Student Housing: Chairman Dean reported upon the action of the Executive Committee authorizing the University to borrow $825,000 from the Housing and Home Finance Agency. The Board voted its approval of the action and expressed its thanks to Trustee Ripley for his comprehensive and clear report on this matter and also for his study and report on the proposal of Harry V. Wade concerning the financing of the entire dormitory system by loans from insurance companies.

(10) Number of Meetings of the Board: Chairman Dean reported that the Executive Committee had considered the advisability of resuming the system of four Board meetings per year instead of three, and that it had been the consensus that the matter should be submitted to the Board itself.

Upon discussion it was voted that for 1955-56 the Board meet four times a year instead of three, and that one of such meetings be held at the Medical College in New York. The Executive Committee was requested to work out the scheduling of the meetings, the length of the meetings in New York and elsewhere, and the meeting at which the budget should be presented, and to report to the Board at the June meeting.

(11) Meeting Dates: Chairman Dean reported that the Executive Committee had fixed dates for future meetings of the Board as follows:

Commencement meeting - June 12 and 13, 1955 at Ithaca.
Fall meeting - October 14 and 15, 1955 at Ithaca.

Upon vote of the Board, these meeting dates were approved.

(12) Faculty Trustees: Chairman Dean reported that the Executive Committee had considered the matter and had voted to refer to the Board itself, without recommendation, the basic question as to whether Faculty Representatives should be made voting Trustees, but with the recommendation that if the Board decides that Faculty Representatives should be made voting Trustees, then the legislation to be adopted to effect that change should provide for election of Faculty Trustees by the Board itself from nominations to be made by the Faculty, and that the Committee had approved a proposed bill subject to minor

modifications if desired.

President Malott explained the background and history of the situation. Many Trustees expressed their views and there was a general discussion which brought out that few if any other American universities have Faculty Trustees or even Faculty Representatives and that Cornell was a leader in providing for Faculty Representatives.

Dr. Barr gave the opinion of the Medical Faculty that they would like the vote but not at the expense of not being able themselves to elect their Faculty Trustee or Faculty Representative. They were further of the opinion that neither the School of Nursing nor the Sloan-Kettering Division should participate in the vote for Faculty Trustee or Representative from the Medical College but that voting on that matter should be restricted to the Faculty of the Medical College itself.

Chairman Collyer reviewed the three different attitudes of the Board, indicating that some were against the proposal, some were for, and others were uncertain depending upon the method of selection. He suggested the preparation of a memorandum by the Administration of all aspects of the matter, in preparation for a vote at the June meeting. It was decided to defer further consideration of the subject until the following day.

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At this point the meeting recessed and reconvened on Saturday, February 26, 1955, at 9:00 a. m. The same persons were in attendance as on the previous day, with the exception of Trustee Collyer, and with the addition of Trustee McConnell and Faculty Representative MacDonald.

(12) Faculty Trustees (Continued): On motion of Trustee Flanigan it was voted to defer to the June meeting of the Board a vote upon this question and the Administration was requested to send out a memorandum setting forth the pertinent facts and the salient arguments for and against the proposal.

7. INVESTMENT COMMITTEE REPORT: Chairman Ripley presented the following report of the Investment Committee:

This report on investment activities supplements the more complete report for the 1954-55 fiscal year given by the Treasurer at the last meeting of the Board.

As of February 2, 1955, the aggregate indicated market value of our pool account stood at $79,628,000; a new high, which compares with $70,410,000 at the June 30, 1954 fiscal year-end and $63,341,500 at this time last year. Unrealized appreciation, at $15,794,000, also represented a new high, up some $5 million since June 30, 1954. Profits realized since June 30 amount to $1,580,000, which added to the investment reserve of $8,089,000 and the income stabilization reserve of $2,263,000 provides total realized and unrealized reserves of $27,727,000, or almost 35% of aggregate indicated market value.

There has been no major change in investment policy since my last report. However, we have increased our adjusted objective in equities from 55% to 58%, although at present only 50.14% of the total pool is actually

represented in common stocks, an increase from 46.90% at June 30, 1954.

A year ago, the Investment Committee was obligated to supply funds for buildings and other purposes-- in effect temporary demand deposits in the pool--amounting to an estimated $12,000,000. With expenditures already made, we now estimate these demand deposits at approximately $7,000,000, so that we have been able to cut down our short-term bond position shown last year, and by extending maturities improve income slightly. With $9-1/2 million, or 35.67%, of the bond account maturing within five years, we are amply protected against withdrawals from the pool.

During the year our so-called "internal investment"--principally dormitories--has increased from $4,774,000 to $7,011,000, or from 6.96% to 8.81% of the aggregate indicated market value of the pool. Internal investments are now approximately 12% of total endowment funds, but approximately 20% of endowments at Ithaca.

As the Trustees are aware, the Investment Committee recommended the declaration of an extra 1% payment on endowed funds for 1953-54, making the total 5% as compared with 4% paid over a long period of years. It was able to do this largely because of the reserves which have been built up. While payment of the 5% amount cannot be guaranteed in future years, it is hoped that results will be such that such amount may be continued during the coming 1955-56 fiscal year.

8. AUDIT COMMITTEE REPORT: Chairman Gibson reported that the Committee met November 16, 1954, all members of the Committee being present and, in addition, Messrs. Tipton and Shea from Haskins & Sells, Treasurer Durland, Controllers McKeegan and Peterson, and Auditor Trousdale. The record of this meeting was as follows:

An audit report was submitted by Mr. Tipton outlining the examination of the accounts of Cornell University for the year ended June 30, 1954 by Haskins & Sells, Certified Public Accountants.

Mr. Gibson stated that the Committee members had received the report in advance and had had an opportunity to study it prior to the meeting. He felt there were only a few suggestions in the report which required discussion.

With regard to the suggestion made that the University discontinue the practice of crediting to investment income the interest charged on the coal pile and the fire insurance deposit, amounting to $19,605.79 in 1953-54, no action was taken by the Committee. It developed there are many factors involved in a change of policy in this regard.

It was pointed out that the Trustees authorized an extra dividend of 1% as distribution of investment income to the pooled funds for 1953-54, making a total of 5% distributed. While the Committee approved of this action, they felt that the question of a dividend in 1954-55 was a matter for the Investment Committee to consider. Mr. Durland said no recommendation could be made until later in the fiscal year when more information would be available as to the anticipated total in the investment income account.

The audit report called attention to the fact that a complete separation of each teller's fund in the cashier's office had not been made. It was reported that this was now being done. (The work was completed on November 18, 1954.)

Trustee Gibson brought up for discussion the insurance report which has been submitted by the Vice President-Business at the request of the Audit Committee, as Haskins & Sells had stated in their 1952-53 report that their examination did not include an investigation of the adequacy of fire or other insurance carried on the University's properties.

The insurance report listed present insurance coverage in all categories. On its face without verification of values of the properties the report appeared to meet requirements. The Committee raised the question, however, should we have a Trustee Committee to consider the adequacy of insurance, or would it be advisable to employ an outside firm of experts in this field?

Some members of the Committee felt that without factual information with regard to property values they were unable to advise the Board whether the insurance coverage was adequate. The question of the necessity or wisdom of some of the forms of extended coverage in view of premium cost was also raised and the Committee felt that informed advice on this point was required.

It was brought out that Trustee Cisler thought it would be desirable to have a physical inventory and space use study of the University's buildings. (See Executive Committee minutes of October 14, 1954, page 2415.) The Audit Committee felt that if such a survey were to be made, it would be well to consider whether it would be possible to include a study of the adequacy of insurance coverage and avoid duplication of effort and expense.

The Committee reviewed the audit made by Haskins & Sells of the Cornell Aeronautical Laboratory, Inc. It was reported that collections from the Government on contract expenditures were satisfactory.

The Committee reviewed the audit make by T. B. Maxfield, C.P.A., of the Cornell Campus Store, Inc. as of June 25, 1954.

The Audit Committee felt that the audit made by Haskins & Sells of the University records was satisfactory and recommends to the Trustees that they be employed to make the annual audit as of June 30, 1955, if a satisfactory fee can be arranged.

Trustee Cisler advised that a space use study of the University buildings will be made.

9. EMPLOYMENT OF AUDITORS: Upon recommendation of the Audit Committee, it was voted to employ the firm of Haskins & Sells to audit the University's accounts as of June 30, 1955, provided a satisfactory contract can be negotiated.

10. ANNUAL RECONSTITUTION OF THE AUDIT COMMITTEE: Upon vote, Sherman Peer was elected a member and Chairman of the Audit Committee, and Leroy R. Grumman and Jacob G. Schurman, Jr., were re-elected members of the Committee, all three for one-year terms.

11. JOINT ADMINISTRATIVE BOARD: Upon presentation by the President, it was voted to approve the recommendation of the Joint Administrative Board and to appoint Frederic W. Ecker a member of the Joint Administrative Board, New York Hospital-Cornell Medical Center, effective upon notification to Mr. Ecker of his appointment.

12. BOARD ON PHYSICAL EDUCATION AND ATHLETICS: The President reported that Professor J. Paul Leagans had been elected a faculty member of the Board on Physical Education and Athletics for a three-year term beginning January 1, 1955.

The President also reported that he had appointed students William B. Symonds and Paul W. Loberg to this Board to June 30, 1955.

13. BOARD ON STUDENT HEALTH AND HYGIENE: The President reported that Lt. Col. David R. Lyon had been elected a faculty member of the Board on Student Health and Hygiene for a three-year term beginning January 1, 1955.

The President also reported that he had appointed student Vievedie Metcalfe to this Board to June 30, 1955.

14. COUNCIL FOR THE NEW YORK STATE COLLEGE OF HOME ECONOMICS: Upon nomination of the President and the Dean of the College, Dr. Persia Campbell was elected a member-at-large for a term of three years.

15. UNIVERSITY ATTORNEY ALLAN H. TREMAN: The President reported that Mr. Treman had submitted his resignation as University Attorney, effective January 1, 1955. Upon recommendation of the President, the following resolution was adopted:

> RESOLVED that, in deference to his wishes, the resignation of Allan H. Treman as University Attorney as of January 1, 1955 be accepted, with deep regret; and, further, that this Board hereby expresses to Mr. Treman its thanks and appreciation for his devoted and skilled handling of legal matters of the University for almost twenty years.

16. LLOYD E. SLATER: Upon recommendation of the President, Mr. Lloyd E. Slater, Assistant Director of Finance, in the Finance and Business Office of the New York State College of Agriculture, was appointed Assistant Treasurer of the University with responsibility for the fiscal affairs of the University in relation to the State Supported Schools and Colleges administered by Cornell University.

17. GIFT REPORT: The President presented a Gift Report for the period July 1, 1954 through January 1955, as follows:

	AMOUNT RECEIVED DURING JANUARY 1955	TOTAL AMOUNT RECEIVED
COLLEGES AT ITHACA		
For Current Operations		
Wholly Unrestricted		
Cornell Alumni Fund	$ 34,057.26	$ 161,771.35
Cornell Associates Program	17,000.00	62,500.00
Cornell Parents Program	1,237.50	7,705.00
Corporation Sustaining Program	--	28,000.00
Other	13,750.00	29,215.00
Total Wholly Unrestricted	66,044.76	289,191.35
Supplemental Support of Departmental Budgets	6,975.50	18,930.25
Total Unrestricted	73,020.26	308,121.60
Restricted		
Student Aid		
Fellowships	500.00	68,015.75
Scholarships	10,040.10	146,605.70
Grants	--	260.00
Prizes	125.00	184.79
Total Student Aid	10,665.10	215,066.24
Research & Investigatorship Grants		
Endowed Colleges	47,059.50	349,360.91
State Colleges	18,476.50	173,951.09
Total Research & Invest. Grants	65,536.00	523,312.00
Miscellaneous	37,735.21	140,600.54
Total Restricted	113,936.31	878,978.78
TOTAL CURRENT OPERATIONS	186,956.57	1,187,100.38
For Capital Operations		
Endowment Funds	547,287.61	877,246.30
Non-Endowment Funds	21,101.03	98,670.83
Funds Functioning as Endowments	31,152.71	701,413.50
Life Income Funds	60,105.06	80,419.68
Construction & Equipment	35,557.25	926,230.71
TOTAL CAPITAL OPERATIONS	695,203.66	2,683,981.02
Gifts In Kind	9,384.75	100,902.09
Loan Funds	35.00	2,145.00
TOTAL GIFTS TO COLLEGES AT ITHACA	891,579.98	3,974,128.49
Gifts to Medical College		
Student Aid	3,500.00	51,244.00
Research Grants	188,954.15	881,905.69
Departmental Development	6,215.85	45,417.35
TOTAL GIFTS TO MEDICAL COLLEGE	198,670.00	978,567.04
TOTAL GIFTS TO CORNELL	$1,090,249.98	$4,952,695.53

The President reported that last year at this time the total gifts to the Colleges at Ithaca were $3,846,000 as compared to $3,974,000 shown in the report, and that the grand total including the Medical College was $4,671,000 last year as compared to the total shown in the report of $4,952,000.

18. JOSEPH C. HINSEY LOAN FUND: It was voted that the increment realized by the University on the gift of the Olin Foundation, Inc. for the Medical College Dormitory (of about $50,000.00) be permanently set aside as a loan fund for students of the Medical College who may be in financial need, the fund to be known as the Joseph C. Hinsey Loan Fund, and to be administered by the Dean and the Business Manager of the College and the Director of the New York Hospital - Cornell Medical Center.

19. TRAFFIC REGULATIONS: Upon recommendation by the President, and the Board on Traffic Control, it was voted to enact the following regulation:

> "That pursuant to Section 5708 of the Education Law, Cornell University does hereby prohibit heavy trucks, meaning all commercial vehicles, from traveling through the grounds and campus of Cornell University on the following streets and roads: Central Avenue, Campus Road, East Avenue, and Tower Road, provided, however, that this action shall not exclude passenger buses which have been previously authorized to use one or more of these roads or streets nor shall it prevent deliveries of merchandise or other property along such roads or streets; and that the Board on Traffic Control erect or cause to be erected, signs or markers at all intersections which will conspicuously indicate that trucks are not permitted and which shall be visible during the hours in which said prohibition is in effect; this action to be effective April 1, 1955."

20. CONFERRING OF DEGREES: Upon recommendation of the President, he was authorized to confer degrees at the completion of the first term of the academic year 1954-55, in accordance with the recommendations of the faculties, upon candidates who have fulfilled all necessary requirements, and his actions in conferring such degrees were ratified and confirmed.

21. NEW MEN'S DORMITORIES: It was reported that the Buildings and Grounds Committee had met at breakfast and had considered the naming of the new men's dormitories. It was reported that the landscaping of the dormitories will be completed this summer and that there might be a dedication ceremony next fall. It was suggested that the Trustees write the President of the University suggesting names for the six buildings. It has already been suggested that one of them be named for John S. Parke.

President Malott pointed out that one approach to the naming of buildings is to name them for the donors or for donors of substantial sums to the University even though the funds may not have been used for the particular building. Another approach to the problem is to name them after outstanding professors, which would be most meaningful to the students.

22. ENGINEERING PROGRAM OF PRECEDING DAY: Several Trustees reported that they had found the program interesting and informative and that it had focused their attention on some of the problems in the College of Engineering. Among

the problems discussed was the problem of enrolling a substantially increased number of students in Engineering so that the existing faculty and buildings can be used to capacity. The five-year program was discussed and the question was raised as to whether it adversely affected the number of admissions to the Engineering Schools. The preponderant opinion appeared to be in favor of the five-year program. The degrees awarded by the various Schools were also discussed and the question was raised as to whether there should be any change in them.

Trustee Upson stated that the members of the Board could render great assistance to the Engineering College by supporting the following proposals: (1) a deduction in the computation of individual Federal income taxes of $1,000 to every family for each child who is a student in a college or university; (2) provision of State scholarships to students in Engineering in lieu of the development of State supported Colleges.

23. VICE PRESIDENT ZWINGLE: Mr. Zwingle outlined his conception of his functions and duties as Vice President of the University in charge of the Development Office.

24. REPORT ON RESEARCH: Vice President Wright briefly outlined the overhead payments received by the University in connection with sponsored research from the Government, from industry, and from Foundations. As to the latter he indicated that little or no overhead has been received but that the Committee of the American Council on Education, of which he is a member, had recently studied this matter and had suggested that the Universities should request an overhead payment of 15% of the grants from Foundations to further the cost of administration, accounting, and other overhead items. Dr. Wright reported that he has written the principal Foundations requesting that in future grants a 15% item for overhead be included. About half of the Foundations have responded, some completely favorable, others in the negative, and some reporting that their attitude on the subject would depend upon the nature of the research projects.

25. VICTOR R. GAGE: The President reported with regret the death on January 12, 1955, of Victor R. Gage, Professor of Mechanical Engineering, Emeritus, College of Engineering.

26. JAMES A. KRUMHANSL: The President reported the resignation of James A. Krumhansl, Professor of Physics, College of Arts and Sciences, effective November 1, 1954.

27. GREGORY VLASTOS: The President reported the resignation of Gregory Vlastos, Professor of Philosophy, College of Arts and Sciences, effective June 30, 1955.

28. T. NORMAN HURD: The President reported the resignation of T. Norman Hurd, Professor of Land Economics, Department of Agricultural Economics, New York State College of Agriculture, effective December 31, 1954.

29. GENA THAMES: The President reported the resignation of Gena Thames, Associate Professor of Housing and Design, New York State College of Home Economics, effective December 31, 1954.

30. RETIREMENTS AND APPOINTMENTS AS PROFESSOR EMERITUS: Upon recommendation of the President, it was voted that the following persons be retired on the dates indicated, and be awarded the emeritus titles indicated:

CORNELL UNIVERSITY MEDICAL COLLEGE

DR. BYRON H. GOFF, Professor of Clinical Obstetrics and Gynecology, retired, was awarded Professor of Clinical Obstetrics and Gynecology, Emeritus, retroactive to July 1, 1953.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Plant Breeding

J. RANDALL LIVERMORE, Professor of Plant Breeding, was retired January 31, 1955, and awarded Professor of Plant Breeding, Emeritus, effective February 1, 1955.

Department of Rural Education

EDWIN R. HOSKINS, Professor of Rural Education, was retired January 31, 1955, and awarded Professor of Rural Education, Emeritus, effective February 1, 1955.

31. ELECTION BY BALLOT OF PROFESSORS AND ASSOCIATE PROFESSORS: Upon recommendation of the President, and by ballot the following were elected to the positions indicated in the respective Colleges, Schools and independent departments, for which funds are already provided:

COLLEGE OF ARTS AND SCIENCES

Department of Economics

ALFRED E. KAHN was promoted from Associate Professor to Professor of Economics, effective July 1, 1955, at a salary of $7,000 for the academic year.

Department of Mathematics

JACK C. KIEFER was promoted from Assistant Professor to Associate Professor of Mathematics, effective July 1, 1955, at a salary of $7,000 for the academic year.

Department of Philosophy

NORMAN MALCOLM was promoted from Associate Professor to Professor of Philosophy, effective July 1, 1955, at a salary of $7,500 for the academic year.

Department of Physics

HERBERT F. NEWHALL was promoted from Associate Professor to Professor of Physics, effective July 1, 1955, at a salary of $7,000 for the academic year.

Department of Psychology

JULIAN EDWARD HOCHBERG was promoted from Assistant Professor to Associate Professor of Psychology, effective July 1, 1955, at a salary of $5,600 for the academic year.

Department of Sociology and Anthropology

ALLAN R. HOLMBERG was promoted from Associate Professor to Professor of Anthropology, effective July 1, 1955, with salary increase also effective July 1, 1955, from $6,750 to $7,500 for the academic year.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION
-- and -- COLLEGE OF ENGINEERING

FRANK F. GILMORE was appointed Professor of Production Administration, effective July 1, 1955, at a salary of $12,000 for the academic year.

COLLEGE OF ENGINEERING

Department of Chemical Engineering

ROBERT KAUL FINN was appointed Associate Professor of Chemical Engineering, effective July 1, 1955, at a salary of $7,000 for the academic year.

Department of Metallurgical Engineering

GEORGE VERYL SMITH was appointed Bard Professor of Metallurgical Engineering, effective July 1, 1955, at a salary of $10,000 for the academic year.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Medicine

DR. J. JAMES SMITH was promoted from Assistant Professor to Associate Professor of Clinical Medicine, effective November 15, 1954 to June 30, 1955, without salary.

CORNELL UNIVERSITY INFIRMARY AND CLINIC

Department of Clinical and Preventive Medicine

DR. JOHN SUMMERSKILL was promoted from Assistant Professor to Associate Professor of Clinical Psychology, beginning with the academic year 1955-56, at a salary of $7,000 per annum, to be paid from the budget of the Infirmary and Clinic.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Economics

BENNETT AVERY DOMINICK, JR., was promoted from Assistant Professor to Associate Professor of Marketing, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,991 to $6,237, payable in ninths from State funds.

ROBERT PRINDLE STORY, was promoted from Assistant Professor to Associate Professor of Marketing, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6,490 to $6,748, payable in ninths from Lever Amended funds.

Agricultural Engineering

EVERETT DONALD MARKWARDT was promoted from Assistant Professor to Associate Professor of Agricultural Engineering, effective July 1, 1955, at annual salary of $5,448, payable in ninths from State and Lever Amended funds.

JAMES WENDELL SPENCER was promoted from Assistant Professor to Associate Professor of Agricultural Engineering, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,991 to $6,237, payable in ninths from State Research and Extension funds.

Agronomy

CARL STAFFORD BRANDT was promoted from Assistant Professor to Associate Professor of Soil Science, effective July 1, 1955, without salary.

JEFFERY EARL DAWSON was promoted from Associate Professor to Professor of Soil Science, effective July 1, 1955, at annual salary of $7,171, payable in ninths from State funds.

DOUGLAS J. LATHWELL was promoted from Assistant Professor to Associate Professor of Soil Science, effective July 1, 1955, with increase in annual salary, effective April 1, 1955, from $6,490 to $6,748, payable in ninths from State Research and Extension.

Animal Husbandry

ROBERT H. FOOTE was promoted from Assistant Professor to Associate Professor of Animal Husbandry, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6,241 to $6,493, payable in ninths from State Research and Extension funds.

LORIS HENRY SCHULTZ was promoted from Associate Professor to Professor of Animal Husbandry, effective July 1, 1955, at annual salary of $7,170, payable in ninths from State funds.

SAMUEL THOMAS SLACK was promoted from Assistant Professor to Associate Professor of Animal Husbandry, effective July 1, 1955, with increase in annual salary as of April 1, 1955, from $5,991 to $6,237, payable in ninths from State funds.

RICHARD GRISWOLD WARNER was promoted from Assistant Professor to Associate Professor of Animal Husbandry, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,991 to $6,237, payable in ninths from State funds.

Botany

JOHN F. THOMPSON was promoted from Assistant Professor to Associate Professor of Botany, effective July 1, 1955, without salary.

Dairy Industry

EUGENE ALBERT DELWICHE was promoted from Associate Professor, to Professor of Bacteriology, effective July 1, 1955, at annual salary of $7,187,

payable in ninths from State funds.

RICHARD PELL MARCH was promoted from Assistant Professor to Associate Professor of Dairy Industry, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,448 to $5,676, payable in ninths from State funds.

HARRY WILBUR SEELEY, JR., was promoted from Associate Professor to Professor of Bacteriology, effective July 1, 1955, at annual salary of $7,187, payable in twelfths from State funds.

Entomology and Limnology

FERDINAND HINCLKEY BUTT was promoted from Associate Professor to Professor of Insect Morphology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6,409 to $6,648, payable in ninths from State funds.

GEORGE GORDON GYRISCO was promoted from Associate Professor to Professor of Entomology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6,648 to $6,906, payable in ninths from State funds.

Extension Teaching and Information

GEORGE SAMUEL BUTTS was promoted from Associate Professor to Professor of Extension Teaching and Information, effective July 1, 1955, at annual salary of $7,187, payable in twelfths from State funds.

JAMES STEPHEN KNAPP was promoted from Associate Professor to Professor of Extension Teaching and Information, effective July 1, 1955, at annual salary of $7,187, payable in ninths from State and Lever Amended funds.

ELMER STROBEL PHILLIPS was promoted from Associate Professor to Professor of Extension Teaching and Information, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $7,187 to $7,463, payable in ninths from State funds.

Floriculture and Ornamental Horticulture

ARTHUR BING was promoted from Assistant Professor to Associate Professor of Floriculture, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,991 to $6,237, payable in twelfths from State Research and Extension.

ROBERT EDWIN LEE was promoted from Assistant Professor to Associate Professor of Floriculture, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,741 to $5,981, payable in ninths from State funds.

Plant Breeding

CARL CLIFFORD LOWE was promoted from Assistant Professor to Associate Professor of Plant Breeding, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,741 to $5,981, payable in ninths from State funds.

Plant Pathology

ROBERT SHAFT DICKEY was promoted from Assistant Professor to Associate Professor of Plant Pathology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5,991 to $6,237, payable in ninths from Lever funds.

RICHARD PAUL KORF was promoted from Assistant Professor to Associate Professor of Plant Pathology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5991 to $6237, payable in ninths from State funds.

DANIEL ALTMAN ROBERTS was promoted from Assistant Professor to Associate Professor of Plant Pathology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5991 to $6237, payable in ninths from State funds.

Pomology

LOUIS JAMES EDGERTON was promoted from Associate Professor to Professor of Pomology, effective July 1, 1955, at annual salary of $6648, payable in ninths from State funds.

Poultry Husbandry

STEVEN CLARENCE KING was promoted from Assistant Professor to Associate Professor of Animal Genetics and Poultry Husbandry, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5945 to $6191, payable in ninths from State funds.

Rural Education

HOWARD GUION ANDRUS was promoted from Assistant Professor to Associate Professor of Rural Education, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5317 to $5545, payable in twelfths from State and C.U. funds.

A. GORDON NELSON was promoted from Associate Professor to Professor of Educational and Vocational Guidance, effective July 1, 1955, at annual salary of $7187, payable in ninths from State funds.

FREDERICK HARRY STUTZ was promoted from Associate Professor to Professor of Rural Education, effective July 1, 1955, at annual salary of $6906, payable in ninths from State funds.

Rural Sociology

HOWARD ELLSWORTH THOMAS was promoted from Associate Professor to Professor of Rural Sociology, effective July 1, 1955, with increase in annual salary, as of Apirl 1, 1955, from $6916 to $7186, payable in ninths from State funds.

Vegetable Crops

ALVIN RUSSEL HAMSON was promoted from Assistant Professor to Associate Professor of Vegetable Crops, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5991 to $6237, payable in ninths from State funds.

WILLIAM CARY KELLY was promoted from Associate Professor to Professor of Vegetable Crops, effective July 1, 1955, at annual salary of $7171, payable in ninths from State funds.

Office of the Director of Extension

WILBUR FRANKLIN PEASE was promoted from Associate Professor to Professor in Extension Service and Assistant State 4-H Club Leader, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6906 to $7170, payable in twelfths from Lever Amended funds.

Office of the Director of Resident Instruction

LEIGH H. HARDEN was promoted from Associate Professor to Professor in Personnel Administration, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $7580 to $7862, payable in twelfths from State funds.

New York State Agricultural Experiment Station

Department of Entomology

EDWARD HADLEY GLASS was promoted from Associate Professor to Professor of Entomology, effective July 1, 1955, with increase in annual salary as of April 1, 1955, from $7187 to $7463, payable in twelfths from State funds.

EDWARD HOLMAN SMITH was promoted from Associate Professor to Professor of Entomology, effective July 1, 1955, with increase in annual salary as of April 1, 1955, from $7187 to $7463, payable in twelfths from State funds.

Department of Food Science and Technology

WILLARD B. ROBINSON was promoted from Associate Professor to Professor of Chemistry, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $6648 to $6906, payable in twelfths from State funds.

KEITH HARTLEY STEINKRAUS was promoted from Assistant Professor to Associate Professor of Bacteriology, effective July 1, 1955, at an annual salary of $6490, payable in twelfths from State funds.

Department of Pomology

KARL DIETRICH BRASE was promoted from Assistant Professor to Associate Professor of Pomology, effective July 1, 1955, with increase in annual salary, as of April 1, 1955, from $5797 to $6037, payable in twelfths from State funds.

ROBERT CONSAY LAMB was promoted from Assistant Professor to Associate Professor of Pomology, effective January 1, 1955, at an annual salary of $5910, payable in twelfths from State funds.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

ISADORE BLUMEN was promoted from Assistant Professor to Associate Professor, effective July 1, 1955, without change in salary.

RUDOLPH CORVINI was promoted from Assistant Professor to Associate Professor, effective July 1, 1955, without change in salary.

ADJOURNMENT: On motion the meeting was adjourned.

Robert B. Meigs
Secretary

SCHEDULE A

December 1, 1954.

REPORT OF THE COMMITTEE ON THE ECONOMIC STATUS OF THE FACULTY

The two most important problems of the economic status of the Cornell Faculty continue to be salaries and retirement plans. Faculty salaries remain relatively low, particularly for associate and full professors. In the endowed colleges the retirement plan continues to be inadequate. The Committee realizes that improvements in these items will cost money and is aware of the financial problem which faces Cornell as well as most other endowed colleges. Yet, it cannot help but agree with the philosophy of Dr. Harold W. Dodds, President of Princeton, who stated in a recent announcement of increase of faculty salaries ". . . . Our faculty is our greatest asset, and its members must not be asked to shoulder the whole burden of an independent university's financial plight."

FACULTY SALARIES

In recent years it has been the custom of the Economic Status Committee to provide in tabulated form detailed information concerning changes in salary status of major divisions of the University. Since only comparatively small changes took place during the past year, this detailed information is not provided. The following table summarizes the changes.

Percent Changes in Average Faculty Salaries 1953-54 to 1954-55

	Instructors	Asst. Prof.	Assoc. Prof.	Profs.
Cornell Endowed	+3	+3	+1	+1
Cornell State	+3	0	+3	+1

For the state colleges the listed percent changes are for the formal budget as of July 1, 1954. Most members of the faculty are aware that a general New York State salary increase went into effect this October, (it was announced last spring) and many people assumed that this would result in major salary increases for the faculty of the State Colleges. Unfortunately the increases have turned out to be comparatively small. The stated "normal" increase is $120 and presumably the average increase is close to this figure although the individual increases vary from nothing at all in some cases to amounts well above the normal. The average increase for the State College faculties thus amounts to well under 2 percent. In view of the relatively low average salaries reported last year for the associate and full professors in the State Colleges, it must be concluded that sizeable increases beyond those of October are still needed.

As this Committee pointed out in a prior report, the most serious problem for Cornell is that its salaries do not appear to be competitive with those of comparable institutions, either state or private. An illustration of this may

be found in the detailed survey of college salaries, page 632 of the Winter 1953-54 issue of the Bulletin of the American Association of University Professors. Although it appears that the percentage increases in Cornell (endowed) faculty salaries since 1948-49 have been similar to those of other private colleges, and greater than some, the actual dollar position of the Cornell salary scale continues to be low.

Within the past few weeks, two of Cornell's competitors, Yale and Princeton, have announced broad salary increases. At Yale an announced increase of 10 to 12½ percent in faculty salaries is correlated with a further increase of $200 in tuition and fees. At Princeton the increase is $1,000. for full and associate professors with no announced tuition raise. The implication of these announcements is that another round of faculty salary increases is in progress and consequently that unless Cornell also institutes significant increases the relative position of its actual salary scale will be lower still.

RETIREMENT PLANS

Last year this Committee issued a detailed report on the retirement plan of the endowed colleges and pointed out that Cornell's 10 percent T.I.A.A. plan, even with Social Security in addition, fails to yield adequate retirement income. The specific retirement income for an individual depends upon the details of his salary history. It can be stated roughly, however, that a person who is covered by the plan for thirty years and has an average salary during his final ten years of service of between $8,000 and $12,000 per year will receive from 44 percent to 37 percent of this sum as annual retirement income. A joint committee of the A.A.U.P. and Association of American Colleges has recommended a retirement life annuity equivalent to approximately 50 percent of the average salary over the last ten years of service. Since plans yielding the recommended annuity are already in effect in neighboring and competing institutions, and since Cornell's plan can be brought up to this standard at a relatively small cost to the University, we urge that action on this matter no longer be deferred.

The State College retirement plan appears to be more adequate as far as retirement income is concerned, but in another respect appears to be deficient. The difficulty is that, in contrast to most university retirement plans, the State College plan gives to a faculty member who leaves or who dies before the retirement age only his own contributions. It is realized that the plan is state-wide and involves all state employees, but it would be desirable if something could be worked out to meet the needs of the faculty.

Committee on the Economic Status of the Faculty

Bart J. Conta
William H. Farnham
M. Slade Kendrick
Franklin A. Long
N. Arnold Tolles
Andrew Schultz, Jr., Chairman

SCHEDULE B

Comparative Figures on
State Support
for
State Colleges at Cornell

	Appropriation 1954-55	College Request	State Univ. Request	Governor's Budget	Inc. on Dec. over 1954-55
Agriculture	$ 5,992,702.	$ 6,424,131.	$ 6,324,235.	$ 6,012,426.	+ 19,724.
Home Econ.	1,301,559.	1,385,421.	1,373,103.	1,308,387.	+ 6,828.
Veterinary	946,105.	1,042,468.	1,037,042.	955,833.	+ 9,728.
I & L R	895,336.	979,100.	964,558.	882,800.	- 12,536.
Geneva	1,052,699.	1,182,896.	1,167,243.	1,051,650.	- 1,049.
Drill Hall & Bailey Hall	67,046.	67,046.	67,046.	67,046.	- -
Nutrition	100,000.	100,000	100,000.	100,000	- -
Totals	$10,355,447.	$11,181,062.	$11,033,227.	$10,378,142.	+ 22,695.

The 1955-56 State budget as submitted by the Governor provides for only $22,695. additional for the State Colleges. There was one new instructorship allowed for Home Economics and six new janitors in Agriculture for the new Agricultural Engineering building. An additional $52,750. was allowed to pay the endowed colleges for accessory instruction. The net increase in maintenance funds was $3,456. As an offset to the increases, savings factors were shown in each college budget except for the Veterinary College. This means that the appropriation for personal service is less than the amount required to pay every position for the full year. Salary lapses are thereby anticipated. While salary increases were allowed as requested, the savings factor in the amount of $118,662. will necessitate some curtailment in the programs of the colleges involved.

The State Colleges at Cornell University will not be able to maintain their relative position in the field of professional education without better support, and the physical plant is slowly but surely depreciating. This situation will become critical if continued.

	Accessory Instruction Increments & New Positions	Maintenance & Operation	Deficiency	Savings Factor (82,010.)	Net
Agriculture	+91,959.	+ 535.	- 52,192.	- 20,578.	19,724.
Home Econ.	+33,090.	+ 200.	- 16,343.	- 10,119.	6,828.
Veterinary	+13,922.	+1,550.	- 5,744.	- -	9,728.
I & L R	- 602.	-1,479.	- -	- 10,455.	-12,536.
Geneva	+12,370.	+2,650.	- -	- 16,078.	- 1,049.

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

BUILDINGS AND GROUNDS COMMITTEE

Meeting held April 16, 1955
at 9:30 a.m., Day Hall,
Ithaca, New York

PRESENT: Trustees: Chairman Cisler, Columbus, Grumman, Irish, Pfann; Administrative Representatives: Mr. Burton, Mr. Weinhold; by invitation: Mr. Bofferding, Mr. Collier of Cresap, McCormick and Paget.

Regrets were received from: Trustees: Collyer, Newman, Malott, Upson.

1. MANAGEMENT SURVEY: Messrs. Bofferding and Collier of Cresap, McCormick and Paget met with the Committee and outlined the nature of the survey they are undertaking of space use of all University facilities, land utilization, insurance coverage and operations of the Buildings and Grounds Department and utilities. The Survey Team will meet again with the Committee when it has collected all its data and has arrived at tentative conclusions.

2. PROJECTS UNDER CONSTRUCTION:

A. Kimball and Thurston Halls:

(a) Budget Status: April 1, 1955

	Budget	Commitments to date	Est. to Complete	Net
Construction	$1,386,000.00	$1,386,652.00	$ -0-	$ -652.00
Contingency	59,300.00	40,640.79	-0-	18,659.21
Arch & Eng Fees	91,160.00	100,084.54	-0-	-8,924.54
Wilcox House	5,000.00	5,000.00	-0-	-0-
Lands. & Util.	53,000.00	53,000.00	-0-	-0-
Furn. & Equip.	141,950.00	143,181.20	-0-	-1,231.20
	$1,736,410.00	$1,728,558.53	-0-	$7,851.47

(b) Progress of Work: The remaining curb around the center island and some work on the parking area will be completed this spring, which will complete the project.

B. Phillips Hall:

(a) Budget Status: April 1, 1955

	Budget	Commitments to Date	Est. to Complete	Net
Construction	$1,155,700.00	$1,155,700.00	$ -0-	$ -0-
Contingency	69,636.00	23,931.71	255.00	45,449.29
Arch. & Eng. Fees	120,000.00	92,024.08	1,450.00	26,525.92
Land. & Utility	40,000.00	40,000.00	20,000.00	-20,000.00
Equip. & Furn.	155,000.00	150,639.80	4,360.20	-0-
	$1,540,336.00	$1,462,295.59	$26,065.20	$51,975.21

(b) Progress of Work: The building was sufficiently completed to permit its use for the second semester. Presently only several minor punch list items remain to be done by the contractor to make final acceptance possible. Work on walks, roads and parking areas is now being started.

The Committee approved the retention of Professor Cares to complete the plans for landscaping the building.

C. Teagle Hall:

(a) Budget Status: April 1, 1955

	Budget	Commitments to date	Estimate to Complete	Net
Construction	$1,668,700.00	$1,650,362.00	$ -0-	$18,338.00
Contingency	267,708.04	258,243.38	200.00	9,264.66
Arch. & Eng. Fees	121,300.00	143,321.15	300.00	22,321.15
Util. & Land.	40,000.00	40,000.00	-0-	-0-
Equip. & Furn.	37,291.96	36,299.27	992.69	-0-
	$2,135,000.00	$2,128,225.80	$1,492.69	$ 5,281.51

(b) Progress of Work: Completion of the landscaping on the north side of the building and the erection of the fence between Teagle Hall and Lower Alumni Field is now under way. This will complete the project.

D. Agricultural Engineering: The exterior walls and interior partitions are complete. The roof is practically complete. Work is now under way on interior plastering and ceramic tile wainscots. Heating and plumbing are about 80% complete. The electrical work is 90% complete and work on the elevator is well advanced. Completion of the building in time for use for the fall term is expected.

E. Men's Dormitories:

(a) Budget Status: April 1, 1955

	Budget	Commitments to date	Estimate to Complete	Net
Construction	$2,783,485.00	$2,783,485.00	$ -0-	$ -0-
Ithaca Stone	30,000.00	35,447.66	-0-	-5,447.66
Arch. & Field Exp.	120,000.00	124,212.32	3,500.00	-7,712.32
Util. & Land.	375,000.00	375,000.00	-0-	-0-
Furnishings	592,800.00	510,420.33	81,579.67	-0-
Interest	75,000.00	75,902.62	-0-	- 902.62
Contingencies	224,515.00	4,365.98	1,500.00	218,649.02
	$4,200.000.00	$3,908,833.91	$86,579.67	$204,586.42

(b) Progress of Work: The corrective work done by the Contractor has been substantially completed, with the exception of corrective work on the heating systems, which is scheduled to be done as soon as the heating season is over. The Architect has been requested to inspect the buildings and to recommend action on final acceptance. Many hollow core doors are showing defects and there are cracked limestone window sills. We are negotiating with the Contractor for a suitable allowance to permit us to maintain or replace these when required without cost to the University. Work on landscaping, roads, walls and parking areas is being resumed. The Superintendent assured the Committee that significant improvements to the plot would be made by temporary landscaping for purposes of Commencement.

F. Veterinary College: Good progress was reported on this project. All units have been started and the construction contract is about 54% complete. The heating contractor and the electrical contractor are following along, and their contracts are about 50% complete. The plumbing contract is 70% complete.

3. PROJECTS IN THE PLANNING STAGES:

A. Business and Public Administration: Mr. von Storch has completed the advance planning or project analysis for a new building. The sketches were presented at the meeting.

B. Social Science and I & L R Library: The advance planning of this project as a possible step toward solving the library problem has been completed by Mr. von Storch. The building model was inspected by the Committee.

C. Scholarship Hall: Mr. Reginald E. Marsh is presently engaged in the advance planning of this project.

D. Engineering Quadrangle: Perkins and Will have undertaken the plot planning for the entire new location of the Engineering College, including the schematic studies of the Mechanical Engineering and Civil Engineering buildings.

E. Statler Hall Addition: Holabird & Root & Burgee is working on the preliminary plans for this project. The status of the planning was presented at the meeting. The Vice President-Business discussed with the Committee a question of policy involved in architectural supervision and the owner's inspection, and the Committee concurred with the Vice President's desire to maintain inspection of the construction work.

F. Married Student Housing: The Committee approved the recommendation to provide an appropriation of $25,000 to cover the architectural contract with Mr. von Storch, who did the advance planning of this project.

G. Medical Clinic: Mr. Conway Todd is preparing the preliminary plans of this project.

H. Virus Laboratory: The Department of Buildings and Grounds has designed an alteration and addition to these facilities. Funds are now available and construction can commence upon the appropriation of the funds by the Executive Committee. The Committee approved the plans and recommended the appropriation of funds.

I. Geneva Food Processing Building: New York State has designated Shreve, Lamb, and Harmon to redesign this project. The architects are presently preparing schematic preliminary plans.

J. Animal Husbandry: The State University of New York contemplates planning of this project to get under way during the current year.

K. Industrial and Labor Relations School: The State University also contemplates this planning to commence in the near future.

L. Upper Campus Water System: The Department of Public Works' engineering staff is processing the plans and specifications prepared by Whitman, Requardt and Associates. It is planned to put the work out for bids in the near future.

M. Steam Distribution Lines: Work on the detailed plans for the new steam distribution system for the State Campus is being completed by the Consultant and they will be submitted to the Department of Public Works by May 15.

4. NORTH QUADRANGLE SPACE REORGANIZATION: The completion of Phillips Hall and the vacating of Franklin Hall and Rand Hall and an ultimate vacating of the Sibleys calls for a major reorganization of space uses at the north end of the Quadrangle. Still further in the future a conversion of Lincoln will be required.

Following space studies and conferences with the Deans of Arts and Sciences and Architecture, a tentative and partial plan of reuse of space was devised. The tentative aspect of the plan is stressed because of the many ramifications thereof that reflect upon a long-run campus development plan. The tentative outline of partial space reuse is as follows:

Net Area of Usable Space

School	Now Have	Want	Available	Assignment
Speech & Drama	4,423	8,300	8,300	Rand--1st
Music	8,857	15,000	15,000	Rand--2nd & 3rd
Computing Center	1,400	1,400	1,400	Rand--3rd
Architecture	32,152	52,000	41,079	Franklin--All White--Part

Upon the availability of the Sibleys the following reassignments would be possible:

School	Now Have	Want	Available	Assignment
Architecture	41,079	52,000	52,426	Sibleys
Mathematics	10,870	15,000	26,700*	White
Modern Languages	8,859	12,000	12,000**	McGraw--North

*Not all space completely useful, and excess over Mathematics' needs available for Arts and Sciences.

**Space made available by new building for Business and Public Administration or by assignment of B & P A to Franklin.

The move of Architecture into Franklin has been accomplished but the further moves still pose unresolved questions. The development of plans and cost estimates for the above use of Rand Hall raises a question of how much it is wise to invest in Rand Hall. The Vice President-Business reported to the Committee that the study of this problem was continuing.

5. DEMOLITIONS: The removal of 29 East Avenue is completed and that of the Kline Road Temporary Dormitories is well advanced. Franklin Annex will soon be removed. The razing of Morse Hall awaits only the disposition of the problem of location for Speech and Drams reflected above.

6. UTILITY CONTRACTS: The contract with the City of Ithaca for sewer service and the contract with the New York State Electric and Gas Corporation each extends to December 31, 1957, the latter requiring a one-year prior notice of termination. The Administration recommends that a consultant or consultants be engaged to study both services and recommend the most practicable course to follow after December 31, 1957. The Committee approved of the investigation of the scope of such studies for later report.

7. NEXT MEETING: The next meeting of the Buildings and Grounds Committee is scheduled for Saturday, June 11, 1955, at 9:30 a.m. at Ithaca.

John E. Burton
Vice President-Business

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held April 18, 1955
at 3:00 p.m., Cornell Club,
107 E. 48th Street, New York City

PRESENT: Trustees: Chairman Dean, Vice Chairman Donlon, Collyer, Malott, Becker, Cisler, Gubb, Pfann, Ripley, Scheetz, Stanley, Upson; Faculty Representatives: Barr, MacDonald, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Treasurer Durland, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp; By invitation, Dean Luckey and Business Manager Taylor of the Medical College, and Dean Dunbar of the New York Hospital School of Nursing.

Regrets were received from the following: Faculty Representative Cushman; Administrative Representative McKeegan.

1. MINUTES OF MEETINGS OF JANUARY 17 AND FEBRUARY 24, 1955: It was voted that the minutes of the Executive Committee meetings held January 17, 1955 and February 24, 1955 be approved as previously distributed.

2. CURRENT BUDGET REPORT OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGE IN NEW YORK: Chairman Dean presented the report upon the position of the 1954-55 Academic Budget as of April 18, 1955, as follows:

a. ENDOWED COLLEGES AT ITHACA

Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			739,197.00
Additional Appropriations:			
Approved to Date	$126,407.97		
Proposed for Meeting 4/18/55	33,966.00	$160,373.97	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	163,500.00		
Realized Savings in Lapsed Appropriations (Salaries)	44,649.00	208,149.00	47,775.03
Current Academic Budget Deficit to Date			$ 691,421.97

b. MEDICAL COLLEGE AT NEW YORK

Original Budget:			
Estimated Income			$1,396,632.00
Estimated Expense			1,432,871.00
Estimated Deficit			$ 36,239.00
Additional Appropriations:			
Approved to Date	$ 9,560.00		
Proposed for Meeting 4/18/55	15,000.00	$ 24,560.00	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	5,000.00		
Overhead on Research Grants	12,000.00		
Student Fees	4,000.00		
	21,000.00		
Realized Savings in Lapsed Appropriations (Salaries)	18,750.00	39,750.00	15,190.00
Current Academic Budget Deficit to Date			$ 21,049.00

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c. POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT as of April 18, 1955

Total of Deficit - Previously Reported	$ 459,927.67

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d. POSITION OF UNRESTRICTED GIFTS as of March 31, 1955

1. Estimated Net Unrestricted Gifts in Academic Budget		$ 563,672.00
2. Appropriations for Expenses in Academic Budget:		
University Development including Council	$107,288.00	
Alumni Fund	74,724.00	
Alumni Secretary	79,316.00	261,329.00
3. Estimated Gross Unrestricted Gifts in Academic Budget(Revised)		$ 825,000.00
4. Gifts Applicable to Line 3:		
Alumni Fund	250,096.91	
Cornell Parents Committee Program	22,066.88	
Cornell Associates Program	73,500.00	
Corporations Sustaining Program	48,000.00	
Other	44,815.00	438,478.79
5. Balance Needed to Equal Estimated Income		$ 386,521.21

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e. POSITION OF FUND FOR THE DEVELOPMENT OF THE UNIVERSITY as of April 18, 1955

1. Total in Fund - Previously Reported			$69,979.63
2. Proposed Additions:			
J. H. Anderson Estate	$ 1,000.00		
George W. Bacon Estate	484.95		
Fred Howard Estate	6,348.75		
Paul G. Brown Estate	250.00		
Unexpended Portion of Appropriations restored to Fund:			
Old Armory Alterations	35.21		
Sage College Alterations	9,408.24		
Surplus in Reserves transferred to Fund:			
Aeronautical Engr. Land Reserve	5,755.35		
Students Accounts Receivable	60,000.00		
Veterans Education Reserve	5,000.00	$88,282.50	
3. Proposed Commitments:			
Willard Straight Alterations Approved 4/19/54	7,000.00		
Married Student Housing	25,000.00		
Purchase of lot adjoining Day's residence	3,800.00 (approx.)		
*Compliance with Multiple Residence Law	43,002.00	78,802.00	9,480.50
4. Free Balance			$79,460.13

* On agenda as an appropriation from current income.

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3. BUDGET FOR THE CORNELL UNIVERSITY-NEW YORK HOSPITAL SCHOOL OF NURSING IN NEW YORK CITY FOR THE FISCAL YEAR 1955-56: At the request of the President, Dean Dunbar presented the budget for the School of Nursing as approved by the Joint Administrative Board on March 16, 1955 for the fiscal year 1955-56.

The Committee voted to approve the proposed Budget for the Cornell University-New York Hospital School of Nursing, showing an estimated income of $243,170.00 and expenditures in the same amount, and to recommend it to the Board of Trustees for adoption, and the personnel appointments contained therein were made.

At this point Dean Dunbar left the meeting.

(This Budget is to be set forth in Volume II of the Cornell University Trustee Proceedings 1954-55.)

4. BUDGET FOR THE MEDICAL COLLEGE IN NEW YORK FOR THE FISCAL YEAR 1955-56: At the request of the President, Dean E. H. Luckey and Mr. Taylor presented the proposed budget for the Medical College in New York for the year 1955-56, showing an estimated income of $1,509,258 and appropriations of $1,554,621, and showing an estimated deficit of $45,363.

Dean Luckey pointed out that the foregoing budget does not include grants for specified research at the Medical College, which are estimated to amount to approximately $2,400,000, so that the total amount involved in teaching and research, administration, etc., at the Medical College is approximately $4,000,000 per year.

The Committee voted to approve the proposed Budget for the Cornell University Medical College for the fiscal year 1955-56 with the summary figures above mentioned and to recommend it to the Board of Trustees, and the personnel appointments contained therein were made.

(This Budget is to be set forth in Volume II of the Cornell University Trustee Proceedings 1954-55.)

5. PROPOSED RETIREMENT PLAN FOR CORNELL UNIVERSITY MEDICAL COLLEGE: Dean Luckey pointed out that the foregoing Budget included $12,500 to support the proposed revised retirement plan if approved. He stated that the proposed plan is substantially the same as the one now in force at the New York Hospital with necessary adaptations to fit the specific needs of the Medical College. The salient features are as follows:

1. The Nature of the Plan

The plan is non-contributory and will be financed and administered by the Medical College (and to some extent by The New York Hospital). It will supplement but not supplant the existing contributory plan in which members contribute 5% of their salaries up to $12,000 and the Medical College a like amount toward the purchase of individual annuities. However, in computing benefits credit will be taken by the College for the share of such annuities which it paid for, and it will likewise take credit for one-half of the primary insurance amount to which a retirant is entitled under Social Security. This will be demonstrated below.

With certain necessary adaptations this plan is substantially the same as that in effect at The New York Hospital since 1947. This proposal is based on an actuarial study by Woodward, Ryan, Sharp & Davis.

2. Coverage

The plan will apply to all Medical College personnel except research fellows, residents, and those receiving honoraria of less than $750 per year. It will, however, apply to personnel working on research grants and to Geographical Full-Time men who are heads of sub-departments of the Clinical Departments.

3. Past Service

In calculating benefits past service of an employee prior to the effective date of the plan will be taken into account.

4. Cost

It is estimated that the cost of the plan will be as follows:

	Medical College Cost	New York Hospital Cost		Total Cost
	Budget	$12,500	Budget	$1,500	
	Special Funds	5,000	Payne Whitney Psychiatric Clinic	4,500	
	Full-time fees	7,500		7,500	
Annual Cost:		$25,000		$13,500	$38,500
			From Hospital	$160,000	
Past Service Reserve		$500,000	Payne Whitney Psychiatric Clinic	65,000	
				$225,000	$725,000

The Medical College Past Service Reserve is to be financed by a transfer of $200,000 from reserve funds plus an estimated $75,000 July 1, 1955 if funds are available, and additional periodic transfers in future years.

It is planned to include in research grants and contracts a 5% charge to be made available for the financing of the employees working on such research.

5. Retirement Eligibility

(1) A member with 15 or more years of creditable service who has attained age 65 is eligible for retirement on a normal retirement benefit.

(2) A member with 15 or more years of creditable service may be retired before age 65 in case of total and permanent disability.

(3) Should employment continue beyond age 65, the period of continued employment will count as creditable service in the computation of the retirement benefit.

6. Retirement Benefits Computation

(1) 1-1/4% of average monthly compensation for the last 10 years of creditable service before retirement multiplied by the number of years of creditable service.

(2) Add $2.50, plus $.50 for each year of creditable service, up to a maximum of $20.

(3) (a) Subtract one-half of the primary insurance amount to be received from Social Security.

(b) Subtract share of any TIAA annuity purchased by the contributions of Cornell University Medical College and/or The Society of The New York Hospital.

No retirement benefit from the plan shall in any event exceed the sum of $6,000 per year. However, the retirant would receive in addition his TIAA annuity and his Social Security benefits.

7. Administration of the Plan

It is proposed that a Board consisting of the Director of the Center, the Dean of the Medical College, and the Business Manager of the College, administer the plan, and that this Board be authorized to appoint an Employees' Retirement Committee to assist.

8. Modification or Discontinuance

The University would reserve the right to modify or discontinue the plan and it will be understood that the plan is not a contract nor an inducement or condition to employment and vests no legal rights in the personnel to which it applies.

9. Rules and Regulations

It is proposed that the Rules and Regulations adopted by The Society of The New York Hospital controlling its Employees' Retirement Plan shall be adopted, with such modifications and adaptations as are necessary to fit the needs of the Medical College.

10. Effective Date

It is proposed that the plan become effective July 1, 1955 with the exception that as to personnel engaged on contract or grant research the plan would become effective July 1, 1956 in order to arrange for the 5% in contracts and grants or the renewals thereof.

It was voted that the foregoing plan be approved in principle, and

(a) An Administrative Board was appointed consisting of the Director of the Medical Center, the Dean of the Medical College, and the Business Manager of the Medical College;

(b) The transfer of $200,000 from the Medical Reserve Fund to establish the Pension Reserve Fund was approved and the latter was classified C-3 M;

(c) The Medical College was authorized to have Woodward, Ryan, Sharp & Davis prepare a complete actuarial study of this plan; and

(d) Subject to favorable actuarial report upon a complete study of the plan, the Executive Committee voted to recommend the adoption of the plan to the Board of Trustees at its June meeting.

6. CORRECTION OF 1955-56 BUDGET FOR ENDOWED COLLEGES AT ITHACA: Upon recommendation of the President, it was voted to correct the 1955-56 budget of the Engineering College as adopted by the Board of Trustees on February 25, 1955, to show the salary of Professor Harry D. Conway, Department of Engineering Mechanics and Materials, item 4, page 61, to be $8,500 instead of $9,000, and to approve this budget as corrected.

7. REVISION OF 1955-56 BUDGET FOR THE LAW SCHOOL: Upon recommendation of the President, it was voted to amend the Academic Budget for the Endowed Colleges at Ithaca for 1955-56 so that the Budget for the Law School will be as follows:

	Term Expires	1955-56 Revised Budget
Professors		
1. _____, _____ Dean		$ 14,000
2. MacDonald, John W., ($1500 recoverable from Dean's Fund)		13,000
3. Thompson, George J., (Woodruff Professor) ($1500 recoverable from Dean's Fund)	1956	13,000
4. Whiteside, Horace E. (White Professor) (Sabbatic Leave-Fall Term) ($1500 recoverable from Dean's Fund)		13,000
5. Farnham, William H., (Plus $6500 from Dean of Faculty) ($750 recoverable from Dean's Fund)		6,500
6. Freeman, Harrop A.		10,500
7. Morse, Lewis W. ($500 recoverable from Dean's Fund)		8,500
8. Willcox, Bertram F. (McRoberts Professor)		11,000
9. Schlesinger, Rudolph B. ($1000 recoverable from Dean's Fund)		12,000
10. Pfann, George R. (Without Salary)		
Associate Professors		
11. Curtiss, W. David ($250 recoverable from Dean's Fund)		10,000
12. Warren, Ernest N.		10,500
13. Ward, Peter		10,500
14. Pasley, Robert S. ($500 recoverable from Dean's Fund)		10,500
15. Cardozo, Michael H. (Paid from Cromwell Funds)		10,500
16. Dean, William T.		9,000
Assistant Professors		
17. Fricke, Richard I. ($500 recoverable from Dean's Fund)	1956	9,000
18. Henn, Harry G.	1956	8,000
Salaries of Instruction and Research		$179,500
Law Library		
19. Reese (Mrs.) M. Elizabeth, Assistant Librarian L-15		4,176
20. Bettman, (Mrs.) Harriet J., Catalogue Librarian L-14		3,312
21. Moot, (Mrs.) Bertha E., Senior Library Assistant A-10		2,928
22. Jacobs, Halsey, Library Assistant A-8		2,604
Law Library Salaries		$ 13,020

23.	Bennett, E. J., Book Fund	R	$ 200
24.	Tansey, George J., Memorial Fund	R	28
25.	VanCleef Memorial Book Fund	R	1,000
26.	VanNamee, George, Book Fund	R	40
27.	Law Library Expense ($2000 recoverable from Dean's Fund		17,000
	Total Law Library		$ 31,288
28.	_____, _____ Administrative Secretary A-12		3,216
29.	Guidi, Beatrice, Stenographer A-9		2,928
30.	Edmunds, Helen, Stenographer A-9		2,604
31.	Tracy, Marie, Departmental Secretary A-10		2,604
	Administrative Salaries		$ 11,352
32.	Irvine Lectureship	R	101
33.	Hourly Wages		1,500
34.	General Expense		4,000
35.	Law School Scholarships (Recoverable from Dean's Fund)		6,500
			$234,241

Total as shown above	$234,241	
Estimated Recovery:		
Law School Dean's Fund	16,500	
Net Normal Appropriation		$217,741

8. BUDGETS FOR STATE SUPPORTED COLLEGES AND INSTITUTIONS AT CORNELL FOR THE FISCAL YEAR 1955-56: Controller Peterson presented the detailed Budgets for the State Supported units of the University for the fiscal year 1955-56, a summary of which is set forth below:

	(1) Appropriations 1954-55	(2) Adjusted Request 1955-56	(3) Appropriations 1955-56	Increase or Decrease 3 over 1
Operating Budget				
College of Agriculture:				
State Funds	$6,080,202.00	$6,433,387.00	$6,129,826.00	$49,624. inc
Federal Funds	1,246,671.45	1,246,671.45	1,246,671.45	- -
College Funds	1,340,000.00	1,340,000.00	1,340,000.00	- -
Industrial Grants	324,992.00	324,992.00	324,992.00	- -
State Contracts	81,325.00	81,325.00	81,325.00	- -
Total	$9,073,190.45	$9,426,375.45	$9,122,814.45	$49,624. inc
College of Home Economics:				
State Funds	$1,312,059.00	$1,391,157.00	$1,320,662.00	$ 8,603. inc
Federal Funds	380,914.20	380,914.20	380,914.20	- -
College Funds	382,500.00	382,500.00	382,500.00	- -
Industrial Grants	22,450.00	22,450.00	22,450.00	- -
Total	$2,097,923.20	$2,177,021.20	$2,106,526.20	$ 8,603. inc

	(1) Appropriations 1954-55	(2) Adjusted Request 1955-56	(3) Appropriations 1955-56	Increase or Decrease 3 over 1
Agricultural Experiment Station at Geneva:				
State Funds	$1,074,699.00	$1,127,484.00	$1,089,650.00	$14,951. inc
Federal Funds	69,003.85	69,003.95	69,003.85	- -
College Funds	72,500.00	65,500.00	65,500.00	7,000. dec
Industrial Grants	25,463.00	25,463.00	25,463.00	- -
Total	$1,241,665.85	$1,287,450.85	$1,249,616.85	$ 7,951. inc
School of Industrial & Labor Relations:				
State Funds	$ 900,836.00	$ 980,165.00	$ 888,800.00	$12,036. dec
College Funds	131,050.00	120,000.00	120,000.00	11,050. dec
Industrial Grants	91,746.00	91,746.00	91,746.00	- -
Total	$1,123,632.00	$1,191,911.00	$1,100,546.00	$23,086. dec
Veterinary College:				
State Funds	$ 965,605.00	$1,056,346.00	$ 976,333.00	$10,728. inc
College Funds	149,000.00	166,000.00	166,000.00	17,000. inc
Industrial Grants	49,106.00	49,106.00	49,106.00	- -
Total	$1,163,711.00	$1,271,452.00	$1,191,439.00	$27,728. inc
Drill Hall and Bailey Hall:				
State Funds	$ 67,046.00	$ 67,046.00	$ 67,046.00	$ - -
School of Nutrition: (State Support)				
State Funds	$ 100,000.00	$ 100,000.00	$ 100,000.00	$ - -
Land Scrip Fund:				
State Funds	$ 34,429.00	$ 34,429.00	$ 34,429.00	$ - -
Operating Budget: Grand Total	$14,901,597.50	$15,555,685.50	$14,972,417.50	$70,820. inc

He also presented a summary of State appropriations, as follows:

	(1) Appropriation 1954-55	(2) Adjusted Request 1955-56	(3) Appropriation 1955-56	Increase or Decrease 3 over 1
College of Agriculture:				
Personal Service	$4,144,788.00	$4,283,785.00	$4,209,400.00	$64,612. inc
Maintenance and Operation	1,813,048.00	2,039,428.00	1,850,252.00	37,204. inc
Deficiencies	122,366.00	110,174.00	70,174.00	52,192. dec
Total	$6,080,202.00	$6,433,387.00	$6,129,826.00	$49,624. inc
College of Home Economics:				
Personal Service	$ 890,428.00	$ 951,885.00	$ 912,775.00	$22,347. inc
Maintenance and Operation	386,231.00	420,215.00	388,830.00	2,599. inc
Deficiencies	35,400.00	19,057.00	19,057.00	16,343. dec
Total	$1,312,059.00	$1,391,157.00	$1,320,662.00	$ 8,603. inc
Agricultural Experiment Station at Geneva:				
Personal Service	$ 917,499.00	$ 956,634.00	$ 913,800.00	$ 3,699. dec
Maintenance and Operation	157,200.00	170,850.00	175,850.00	18,650. inc
Deficiencies	- -	- -	- -	- -
Total	$1,074,699.00	$1,127,484.00	$1,089,650.00	$14,951. inc
School of Industrial & Labor Relations:				
Personal Service	$ 748,157.00	$ 791,799.00	$ 736,500.00	$11,657. dec
Maintenance and Operation	152,679.00	188,366.00	152,300.00	379. dec
Total	$ 900,836.00	$ 980,165.00	$ 888,800.00	$12,036. dec
Veterinary College:				
Personal Service	$ 496,874.00	$ 545,189.00	$ 504,663.00	$ 7,789. inc
Maintenance and Operation	462,987.00	511,002.00	471,670.00	8,683. inc
Deficiencies	5,744.00	155.00	- -	5,744. dec
Total	$ 965,605.00	$1,056,346.00	$ 976,333.00	$10,728. inc
Drill Hall and Bailey Hall:				
Personal Service	$ 13,056.00	$ 13,056.00	$ 13,056.00	$ - -
Maintenance and Operation	53,990.00	53,990.00	53,990.00	- -
Total	$ 67,046.00	$ 67,046.00	$ 67,046.00	$ - -

	(1) Appropriation 1954-55	(2) Adjusted Request 1955-56	(3) Appropriation 1955-56	Increase or Decrease 3 over 1
School of Nutrition: Contribution for Research and Training	$ 100,000.00	$ 100,000.00	$ 100,000.00	$ - -
Land Scrip Fund:	$ 34,429.00	$ 34,429.00	$ 34,429.00	$ - -
Grand Total - State Operating Budget	$10,534,876.00	$11,190,014.00	$10,606,746.00	$71,870. inc

and a summary of appropriations for capital expenditures, as follows:

College of Agriculture:

Agricultural Engineering Building (Reappropriated)	$2,500,000.00
New Water Supply System for State Campus (Reappropriated)	375,000.00
Greenhouse and Headhouse (Reappropriated)	70,000.00
Replacement of Elevator in Comstock Hall (Reappropriated)	22,000.00

Veterinary College:

Veterinary College Development (Reappropriated)	6,500,000.00
Reconstruction of Steam Lines (Reappropriated)	140,000.00

N.Y.S. Agricultural Experiment Station at Geneva, N.Y.:

Food Processing Research Building (Reappropriated)	1,800,000.00

It was voted that the detailed Budgets in the amounts shown in column (3) as first above summarized and the personnel actions contained therein be approved for the following:

a. New York State College of Agriculture
b. New York State Agricultural Experiment Station
c. New York State College of Home Economics
d. New York State Veterinary College
e. New York State School of Industrial and Labor Relations
f. New York State Drill Hall and Bailey Hall

and the Committee recommended to the Board of Trustees that these Budgets be adopted.

9. SUPPLEMENTARY BUDGET - 1955 SUMMER SESSION, COLLEGE OF AGRICULTURE: Upon recommendation of the President, it was voted to approve the supplementing of the budget for the 1955 Summer Session, College of Agriculture, to provide for a special program in extension as follows:

Instructional Costs

Rural Sociology (Workshop in Human Development)

Professor	$1,000.00	
Professor	1,000.00	
Professor	1,000.00	
Secretarial and mimeograph services	425.00	
		$3,425.00

Tuition Income

An enrollment of 43 students is expected and a fee of $80 each was approved	$3,440.00

10. SCHOOL OF INDUSTRIAL AND LABOR RELATIONS: Upon recommendation of the President, the School of Industrial and Labor Relations was authorized to establish two four-week short courses, to be offered on the Cornell campus during the 1955-56 academic year, and to set a fee of $750 for each four-week course.

11. CHARLES VANCE McKENDRICK MEMORIAL FUND: Upon recommendation of the President, it was voted that the fund growing out of the new matured $5,000 series "F" U.S. Savings Bond given to the University in 1943 by Mr. Leslie McKendrick to form a memorial for his son, Charles Vance McKendrick, be established on the books of the University as follows:

CHARLES VANCE McKENDRICK MEMORIAL SCHOLARSHIP FUND

Gift of Leslie McKendrick, ME '12, as a memorial to his son, Charles Vance McKendrick, Class of 1941, a Second Lieutenant in the Marine Corps, who was killed in the service of his country; the income to be used for scholarships.
Established 1955 ..... B 3

12. WILLIAM S. HOVEY FUND: Upon recommendation of the President, this Fund of $24,750.00, which is legally unrestricted, was designated to serve as an endowment fund until further action of the Board, and classified A-1,3.

13. APPROPRIATION FOR CORNELL UNIVERSITY MEDICAL COLLEGE: Upon recommendation of the President, it was voted to approve the following supplementary appropriations totalling $15,000 from current operating income of the Medical College:

(a) $8,000 for heat, light and power
(b) $4,000 for telephone service
(c) $3,000 for T.I.A.A. and Social Security.

14. APPROPRIATION FOR TREASURER'S OFFICE: Upon recommendation of the President, it was voted to appropriate $3750 from current operating income to cover machine record services, additional checks, and replacement of equipment for the Treasurer's office.

15. APPROPRIATION FOR ALUMNI TRUSTEE ELECTION EXPENSE: Upon recommendation of the President, it was voted to appropriate an additional $600 from current operating income to cover additional Alumni Trustee Election expense.

16. APPROPRIATION FOR BUILDINGS AND GROUNDS: Upon recommendation of the President, it was voted to appropriate $21,300 from current operating income for Buildings and Grounds Department to cover a $15,000 shortage in the steam appropriation and a deficit of $6,300 for Grounds Care.

17. APPROPRIATION FOR COMPLIANCE WITH MULTIPLE RESIDENCE LAW (MITCHELL ACT): Upon recommendation of the President, it was voted to appropriate $43,002.00 from the University Development Fund to be used for the following purposes:

to provide automatic fire detection systems at
1, 2, 3, 5 The Circle
302 and 308 Wait Ave.
5 Grove Place
15 South Ave.
626 Thurston Ave.

to provide fire escapes as a second means of egress at
1, 2, 3, 5 The Circle
302 and 308 Wait Ave.
15 South Ave.
Anna Comstock A and B
Risley Hall
626 Thurston Ave.

to install manual fire alarm systems at
Anna Comstock A and B
Baker Dormitories
Balch Dormitories
Risley Hall

to provide night watch stations, clocks, uniforms, etc.

It was further voted to appropriate $8,316 from current operating income to provide three additional watchmen to patrol Risley, Balch, Clara Dickson and Anna Comstock Halls from 11:00 P.M. to 7:00 A.M. seven days a week.

18. RADIO STATION TAXES: University Counsel Meigs reported that the Commissioner of Internal Revenue has reaffirmed his decision that Radio Station WHCU is subject to Federal income tax as an unrelated business activity, for the fiscal year ending June 30, 1950 and subsequent years, without referring the matter to the General Counsel of the Treasury Department. The Commissioner took the position that similar cases had already been ruled upon by the General Counsel for the Treasury and that it was therefore unnecessary to submit this case and that the Commissioner's ruling is in accord with the ruling of the General Counsel of the Treasury. Counsel Meigs further reported that our tax attorneys in Washington advise that if any compromise of accrued interest or taxes is to be made it will have to be handled through the local District Director of Internal Revenue at Syracuse, and that if any compromise is effected

the University will have to enter into an agreement not to litigate its liability for these taxes in the Courts. Our attorneys also advise that if we care to pay the taxes and interest penalties we could reserve our right to appeal to the Courts by filing a claim for refund within two years after the payment of the taxes. This would give us an opportunity to take advantage of any favorable rulings or Court decisions that might be made in the next two years on this subject.

It was voted to authorize the Administration of the University to work out this matter according to its best judgment.

19. MARRIED STUDENT HOUSING: Upon recommendation of the President, the Administration was authorized to contract with Von Storch, Evans, Scandale & Burkavage for architectural services in an amount not to exceed $25,000, chargeable to University Development Fund pending the securing of loan agreement with Housing and Home Finance Agency.

Vice President Burton reported that our application for the loan from FHHFA has been approved in the amount of $825,000 provided the University will pledge its full faith and credit for payment of the debt. Consideration was given to a limited pledge of full faith and credit so as to protect the endowment and other restricted funds. Private financing and self-financing were also considered.

It was voted to explore with FHHFA the advisability of obtaining the requested loan by depositing securities to protect the indebtedness instead of pledging full faith and credit, and that if a satisfactory arrangement cannot be made with the Federal Agency the Executive Committee recommended to the Board that the University use its own unrestricted funds for this project and borrow from the Investment Funds of the University whatever additional amount is needed.

20. SHELDON COURT: Treasurer Durland presented the proposed terms for the purchase of the property known as Sheldon Court. The Committee authorized the Administration of the University to purchase the Sheldon Court building and grounds for $135,000 payable from current operating income, if the owner will make a gift of the equipment or so much thereof as can be used by the University without any commitment on the part of the University to buy the business and store which the owner may sell and lease respectively, the lease and the income to be derived therefrom to be assigned to the University on its purchase of the premises; provided that the terms of the lease shall be satisfactory to the University. Trustees Upson and Pfann voted in the negative.

21. VETERINARY VIRUS RESEARCH INSTITUTE: Vice President Burton reported that the Buildings and Grounds Committee had approved the construction of a second floor on the old laboratory building at the Veterinary Virus Research Institute on Snyder Hill, at a cost of approximately $61,900, and had also approved alterations and improvements in the Director's house at a cost of approximately $5,000. He reported that there are available funds or commitments for funds which would finance both these projects. Mr. Peterson explained that the laboratory building was built with State funds many years ago on a corner of University property but stated further that the laboratory building in question had not been adequately maintained and any value the State might have in the structure has long since been lost through depreciation. He also reported that the Director's house is the property of Cornell University.

It was voted that a sum of not to exceed $70,000 be appropriated for these projects from funds available or to be made available from outside sources for these particular projects.

22. RELATIONS WITH LABOR UNIONS: Upon recommendation of the President, it was voted to extend to the State Supported Schools, Colleges and Divisions of the University, the policy concerning Labor Unions applicable to employees of the Endowed Colleges at Ithaca, declared by the Executive Committee on November 21, 1950 and ratified by the Board of Trustees on January 27, 1951; this policy being (a) non-recognition of any outside organization as bargaining agent for University employees, and (b) continued willingness of the University to discuss employment problems with employees, groups of employees, or their employee representatives.

23. DOCTOR OF SCIENCE IN VETERINARY MEDICINE: Upon presentation by the President, with his approval, of the recommendation of the University Faculty, the College of Veterinary Medicine was authorized to establish the new degree, Doctor of Science in Veterinary Medicine (D.Sc. in V.M.), and to grant this degree to persons who have satisfactorily completed the program leading to such degree prescribed by the Division of Veterinary Medicine of the Graduate School, and who are recommended for such degree by the Faculty of the Graduate School.

24. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: Upon recommendation of the President, the following actions were taken, for which funds are already provided, relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARTS AND SCIENCES

Department of Chemistry

PROFESSOR FRANK A. LONG was reappointed Chairman of the Department for a five-year term beginning July 1, 1955.

PROFESSOR A. T. BLOMQUIST's salary was increased from $8000 to $8500 per annum, effective July 1, 1955.

Department of English

PROFESSOR HENRY A. MYERS was granted extension of sick leave, with salary, for the months of May and June, 1955.

Department of Far Eastern Studies

MERRILL R. GOODALL was appointed Visiting Associate Professor for the academic year 1955-56, at a salary of $6500, to be paid from Ford Foundation grant No. 4533.

Department of Mathematics

ROBERT J. WALKER was reappointed Chairman of the Department for a five-year term beginning July 1, 1955.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

EARL BROOKS was appointed Professor of Administration, beginning with the academic year 1955-56, at a salary of $11,250 for the academic year.

COLLEGE OF ENGINEERING

School of Electrical Engineering

GEORGE K. BATCHELOR was appointed Research Associate, effective for the period May 15 to August 15, 1955, at a salary of $1000 per month, to be charged in equal parts to Cornell Account No. 6982, "Propagation of Expansion and Compression Waves" N6 onr. 264, Task Order #8, and Cornell Account No. 7076, Signal Corps Contract DA36-039-sc-56748.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Public Health and Preventive Medicine

DR. WALSH McDERMOTT, Associate Professor of Medicine at Cornell University Medical College, was appointed to the Livingston Farrand Chair of Public Health and Preventive Medicine, to be effective July 1, 1955 at an annual salary of $20,000.

The following appointments and promotions were made, effective for the year July 1, 1955 to June 30, 1956, except as otherwise indicated, and without salary except as otherwise indicated:

(a) Appointments:

Department of Biochemistry

Dr. Roy W. Bonsnes as Associate Professor

Department of Medicine

Professors of Clinical Medicine

Dr. Lloyd F. Craver
" Claude E. Forkner
" Asa L. Lincoln
" Paul Reznikoff
" Irving S. Wright

Associate Professors of Medicine

Dr. William J. Grace
" E. Hugh Luckey
" Sidney Rothbard
" Ade T. Milhorat, Medicine in Psychiatry

Associate Professors of Clinical Medicine

Dr. Anthony C. Cipollaro (Dermatology)
" Henry S. Dunning
" Richard H. Freyberg
" Milton L. Kramer
" Carl Muschenheim
" Theodore W. Oppel
" Henry B. Richardson
" J. James Smith
" Alphonse E. Timpanelli
" Ralph Tompsett
" Robert F. Watson
" Bruce P. Webster
" Charles H. Wheeler
" Byard Williams

Department of Obstetrics and Gynecology

Associate Professors of Clinical Obstetrics and Gynecology

Dr. Edward H. Dennen
" Ralph W. Gause
" Charles M. McLane
" Joseph N. Nathanson
" Nelson B. Sackett
" Frank R. Smith

Department of Pathology

Dr. George E. Murphy as Associate Professor.

Department of Pediatrics

Associate Professors of Clinical Pediatrics

Dr. Arthur F. Anderson
Dr. Harold W. K. Dargeon
Dr. Milton I. Levine

Department of Psychiatry

Dr. Phyllis Greenacre as Professor of Clinical Psychiatry.

Dr. Marvin K. Opler as Visiting Professor of Anthropology (Social Psychiatry).

Dr. Leo Srole as Visiting Professor of Sociology (Social Psychiatry).

Dr. Harold G. Wolff as Associate Professor of Psychiatry.

Dr. Livingston Welch as Associate Professor of Psychology.

Associate Professors of Clinical Psychiatry

Dr. J. Louise Despert
" George W. Henry
" Alexander H. Leighton
" James H. Wall

Department of Public Health and Preventive Medicine

Dr. Leona Baumgartner as Associate Professor of Clinical Public Health and Preventive Medicine.

Department of Radiology

Professors of Clinical Radiology

Dr. John A. Evans
Dr. Sydney Weintraub

Associate Professors of Clinical Radiology

Dr. Harry W. Burnett
" Ralph F. Phillips
" Robert S. Sherman

Department of Surgery

Dr. Alexander Brunschwig as Professor of Clinical Surgery.

Associate Professors of Clinical Surgery

Dr. Bradley L. Coley
" William A. Cooper
" Nelson W. Cornell
" John W. Draper (Urology)
" George F. Egan (Dentistry)
" Samuel F. Kelley (Otolaryngology)
" Ernest W. Lampe
" Hayes E. Martin
" Gervais W. McAuliffe (Otolaryngology)
" Allister M. McLellan (Urology)
" George T. Pack
" Herbert Parsons (Neurosurgery)
" Russel H. Patterson
" Norman E. Treves
" John P. West
" William F. Whitmore, Jr.

(b) Promotions

Department of Pediatrics

Dr. Helen Harrington, from Assistant Professor to Associate Professor of Clinical Pediatrics, at a salary of $2,500 per annum from the Joint Budget.

Department of Surgery

Dr. Herbert Conway, from Associate Professor to Professor of Clinical Surgery (Plastic Surgery), at a salary of $500 per annum from the Joint Budget.

Dr. Eugene E. Cliffton, from Assistant Professor to Associate Professor of Clinical Surgery, without salary.

Dr. Michael R. Deddish, from Assistant Professor to Associate Professor of Clinical Surgery, without salary.

Dr. Ward D. O'Sullivan, from Assistant Professor to Associate Professor of Clinical Surgery, at a salary of $1500 per annum from Joint Budget.

Dr. Richard B. Start, from Assistant Professor to Associate Professor of Clinical Surgery (Plastic Surgery), without salary.

Sloan-Kettering Division

The following were appointed to the positions indicated, effective July 1, 1955 to June 30, 1956, without salary.

Professors:

Oscar Bodansky	Biochemistry
George B. Brown	Biochemistry
Emerson Day	Preventive Medicine
Thomas F. Gallagher	Biochemistry
Cornelius P. Rhoads	Pathology
Fred W. Stewart	Pathology
C. Chester Stock	Biochemistry
George W. Woolley	Biology

Associate Professors:

Harold Beyer	Biophysics
John J. Biesele	Biology
Liebe F. Cavalieri	Biochemistry
Frank W. Foote, Jr.	Pathology
Alice E. Moore	Biology
Mary L. Petermann	Biochemistry
Frederick S. Philips	Pharmocology

Memorial Hospital

The appointments listed in Schedule A attached hereto were approved, effective July 1, 1955 to June 30, 1956, without salary.

Strang Cancer Prevention Clinic

The appointments listed in Schedule B attached hereto were approved, effective July 1, 1955 to June 30, 1956, without salary.

25. PERSONNEL ACTIONS RELATING TO THE STATE-SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATION OF FUNDS: Upon recommendation of the President, the following appointments were made, for which funds are already provided, relating to the respective State Supported Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Engineering

The following as Assistant Professors, each for a second three-year term, effective for the period July 1, 1955 to June 30, 1958:

GILBERT LEVINE, with increase in annual salary, as of April 1, 1955, from $5226 to $5448, payable in ninths from State funds.

WILLIAM FREDERICK MILLIER, with increase in annual salary as of April 1, 1955, from $5945 to $6191, payable in ninths from State funds.

Department of Agronomy

WALTER E. LOOMIS as Acting Professor, effective for the period March 1 to June 30, 1955, at annual salary of $11,148, payable in ninths from State funds.

Department of Animal Husbandry

CHARLES MARION CHANCE as Assistant Professor, for a second three-year term, effective for the period July 1, 1955 to June 30, 1958, at annual salary of $5740, payable in ninths from State funds.

Department of Entomology and Limnology

JOHN ADAM NAEGELE as Assistant Professor of Entomology, for a second three-year term, effective for the period July 1, 1955 to June 30, 1958, at annual salary of $5945, payable in ninths from State Research and Extension funds.

Agricultural Agents-at-Large

WILLIAM S. PENDERGAST, effective for the period December 1 to December 31, 1954, at annual salary of $6500, payable from Smith-Lever Amended funds.

WILLIAM E. WORTH, Assistant, effective for the period November 16 to December 31, 1954, at annual salary of $3800, payable from Smith-Lever Amended funds.

4-H Club Agents-at-Large

CAROL BAKER, effective for the period December 1 to December 31, 1954, at annual salary of $3400, payable from Smith-Lever Amended funds.

DONALD L. HUDSON, effective for the period December 1 to December 31, 1954, at annual salary of $3800, payable from Smith-Lever Amended funds.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

JOSEPH PAGANO as Visiting Lecturer, effective for the period March 1 to June 30, 1955, at annual salary of $6,648, payable in ninths from State funds.

26. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAU AND 4-H CLUB ORGANIZATION: Upon recommendation of the President, the following actions taken by the respective County organizations were approved:

(a) Resignations

(1) County Agricultural Agents

County	Name	Date
Broome	Edward K. Knapp, Assistant	11/6/54
Cayuga	Patrick J. O'Leary, Assoc.	12/31/54
Erie	Robert J. Enck, Assoc.	12/9/54
Franklin	L. J. Rollins, Asst.	12/31/54
St. Lawrence	William S. Pendergast	11/30/54
Schuyler	David F. Newton, Asst.	11/15/54
Steuben	W. D. Harrington, Asst.	11/15/54
Tioga	L. Q. Wilbur, Act. Asst.	12/31/54
Washington	Leslie G. Nuffer, Assoc.	12/31/54

(b) Retirements

(1) County Agricultural Agents

Cortland	Irvin B. Perry	1/31/55
Orange	Chester C. Davis	12/31/54
Washington	Charence M. Slack	12/31/54

(c) Leave of Absence

(1) Associate Home Demonstration Agent

Myrtle F. Hodge, Dutchess County, with salary, effective August 1, 1954 to January 31, 1955;
without salary, effective February 1, 1955 to August 31, 1955.

(d) Appointments

(1) County Agricultural Agents

County	Name	Date	Annual Salary
Broome	James E. Lawrence, Asst.	12/1-31/54	$5600
Broome	David F. Newton, Asst.	11/16-12/31/54	4500
Cayuga	Gordon L. Conklin, Asst.	11/1-12/31/54	4200
Franklin	Robert G. Dygert, Asst.	12/1-31/54	4000
St. Lawrence	Don E. Huddleston	12/1-31/54	5200
Schoharie	Bradley E. Donahoe, Asst.	11/15-12/31/54	4500
Schuyler	Wilfred D. Harrington, Asst.	11/16-12/31/54	3800
Tioga	L. Q. Wilbur, Act. Asst.	11/1-12/31/54	3800

County	Name	Date	Annual Salary
(2) County 4-H Club Agents			
Fulton	Peter P. Baruch, Act. Asst.	11/1/54-1/31/55	$3600

(3) County Home Demonstration Agents and Associate and Assistant Agents

The following appointments effective January 1 to December 31, 1955, except as otherwise noted:

County	Agent	Title	Annual Salary
Albany	Jane C. Collican	H.D.A.	$4800
	Phyllis K. Belnap	Asst.	3700
Allegany	Lois H. Morgenfeld	Act. H.D.A.	4000
	Maybel M. Holmes	Asst.	3400
Broome	Carolyn O. Boegly	H.D.A.	4700
	Anne M. Forde	Asst.	3600
	Barbara C. Schwartz	Asst.	3475
Cattaraugus	Mary Jane Burgess	H.D.A.	5200
	Sally S. Mueller	Asst.	3300
Cayuga	Diana J. Landis	H.D.A.	3700
	Elizabeth M. Frick	Asst.	3200
Chautauqua	S. Virginia Brewster	H.D.A.	5200
	Barbara M. Lawrence	Asst.	3200
	Katherine R. Zimmerman	Asst.	3200
Chemung	Lois Hadden	H.D.A.	4200
	Betty J. Smith	Asst.	3500
Chenango	Eloise C. Baldwin	H.D.A.	4900
	Norma Keough	Asst.	3300
Clinton	Beatrice C. Jackson	H.D.A.	4706
	Marie A. Burrell Res. 1/31	Asst.	3000
Columbia	Elsie S. Steilen	H.D.A.	4550
Cortland	Ruth MacDonald Res. 2/38	H.D.A.	4000
	Ellen F. Andrews	Asst.	3600
Delaware	Helen Birchard	H.D.A.	4600
	Margaret O. Steen	Asst.	3400
Dutchess	Harriet Toan	H.D.A.	4800
	Myrtle F. Hodge	Assoc. H.D.A.	4076
	Elena S. McHerron	Asst.	3250
	Barbara W. Kellogg Appt. 2/1	Asst.	3000
Erie	Mary S. Switzer	H.D.A.	6604
	Diana C. Muller	Asst.	3200
	Mina B. Hewitt	Asst.	3600
	Elizabeth Meng	Asst.	3750
	Janet S. Rutherford	Asst.	3200
	Georgia Pert	Asst.	3000
Essex	Janet Dodge	H.D.A.	4000
Franklin	Monta Rassmussen	H.D.A.	4800
Fulton	Allison Lockwood	H.D.A.	3650
Genesee	Lucinda A. Noble	H.D.A.	3500
Greene	Mary McClellan	H.D.A.	4000

County	Name	Title	Annual Salary
Herkimer	Frances Bull	H.D.A.	$3800
Jefferson	Frances Ketchum	H.D.A.	4975
	Sally Soper	Asst.	3100
Lewis	Gloria Boyer	H.D.A.	4000
Livingston	Betty J. Weibezahl	H.D.A.	3700
Madison	Anna J. Schultz	H.D.A.	4500
	Patricia M. Webb	Asst.	3000
Monroe	Mildred L. Roland	Act. H.D.A.	5000
	Ursula Holahan	Asst.	4500
Montgomery	Anne C. Newmiller	H.D.A.	4600
Nassau	Jessie R. Middlemast	H.D.A.	7176
	Claire N. Bell	Asst.	4980
	Nancy R. Duff	Asst.	4295
	Janey R. Terhune	Asst.	4295
Niagara	May Truman	H.D.A.	5600
	Frances G. Mayer	Assoc. H.D.A.	4400
	Anna Reuter	Asst.	3700
Oneida	Louise M. Weatherwax	H.D.A.	5800
	Olga Ban	Asst.	4400
	Muriel J. Wind	Asst.	3700
Onondaga	Eileen S. Androus	H.D.A.	6800
	Nancy A. Gere	Asst.	4300
Ontario	Alice L. Wheeler	H.D.A.	5600
	Katherine C. Fales	Act. Asst.	4300
Orange	Martine F. Pollak	H.D.A.	4000
	Mary Jean Povlock	Asst.	3600
Orleans	Eleanor D. Fairley	H.D.A.	4100
Oswego	Patricia M. Coolican	H.D.A.	4500
	Dorothy R. Hartman	Asst.	3450
Otsego	Amelia D. Bielaski	H.D.A.	5000
	Barbara J. Stearns	Asst.	3300
Rensselaer	Ethel W. Samson	H.D.A.	5326
	Norma M. Chivers	Asst.	3600
	Bettina T. Silliman	Asst.	3300
Rockland	Helen S. Stein	Act. H.D.A.	5300
St. Lawrence	Grace Patterson	H.D.A.	3700
	L. Arlene Gould	Asst.	3300
Saratoga	Helen Willerton	H.D.A.	5000
	Nancy L. Bird	Asst.	3200
Schenectady	Joyce Johnson	H.D.A.	5500
	Anne W. Levey	Asst.	4100
	Edith Skillicorn	Asst.	3300
Schoharie	Jean W. Williams	H.D.A.	4200
Schuyler	Carol Connelly	H.D.A.	3800
Seneca	Mary E. Barnard	H.D.A.	3200
Steuben	Lois D. Mathewson	H.D.A.	5300
	Jacqueline Bolle	Asst.	3200
Suffolk	Helen G. Easter	H.D.A.	6100
	Jo Ann Burger	Asst.	4000
Sullivan	Jean Hall	H.D.A.	4350
Tioga	Marion G. Rutan	H.D.A.	3800
Tompkins	Carolyn D. Usher Res. 2/10	H.D.A.	4800

County	Name	Title	Annual Salary
Tompkins	Ruth E. MacDonald Appt. 3/1	H.D.A.	$4100
	Betty Clapp	Asst.	3250
Ulster	Everice Parsons	H.D.A.	5400
	Helen R. Stantial	Assoc. H.D.A.	4100
Warren	Adeline Crawford	H.D.A.	4200
Washington	Priscilla L. Lord	H.D.A.	4150
Wayne	Janet Pierce	H.D.A.	4000
	Marie Tranka	Act. Asst.	3400
Westchester	Barbara C. Barkman	H.D.A.	5000
	Patricia Keith Res. 2/28	Asst.	4300
Wyoming	Priscilla H. Ten Hagen Res. 2/17	H.D.A.	4000
	Kathleen Kendrick Res. 2/17	Asst.	3400
	Kathleen Kendrick Appt. 2/18	H.D.A.	3700
Yates	Mary McNeil	H.D.A.	4100
Urban			
Rochester	Pauline M. Girard	Urban H.D.A.	6300
City	Elizabeth M. McKinley	Urban Asst. H.D.A.	3300
	Marion S. Fellows	Urban Act. Asst. H.D.A.	4000
Syracuse	Rhoda Mekeel	Urban H.D.A.	5500
City	Nancy A. Brown	Urban Asst.	4100
	Donna J. Jordahl	Urban Asst.	3500

(e) Increase in Salary

(1) County Agricultural Agent

J. Robert Ench, Associate, Erie County, increase in annual salary from $5000 to $5100, effective August 1, 1954.

(2) Home Demonstration Agent

Everice Parsons, Home Demonstration Agent, Ulster County, increase in annual salary from $5400 to $5640, effective from March 1 to December 31, 1955.

27. MEETING DATE: The next meeting of the Executive Committee was left to call by the Chairman of the President.

ADJOURNMENT: On motion the meeting was adjourned.

Robert B. Meigs
Secretary

SCHEDULE A

MEMORIAL HOSPITAL July 1, 1955

Attending Staff List

C.P. Rhoads, M.D.	Scientific Director
Henry T. Randall, M.D.	Clinical Director
John M. Walker, M.D.	Assistant Clinical Director

DEPARTMENT OF SURGERY

Henry T. Randall, M.D.	Chairman, Department of Surgery
John M. Walker, M.D.	Associate Attending Surgeon

Bone Service

Bradley L. Coley, M.D.	Attending Surgeon
Norman L. Higinbotham, M.D.	Associate Attending Surgeon
Robert E. Carroll, M.D.	Assistant Attending Surgeon

Breast Service

Norman Treves, M.D.	Attending Surgeon
Joseph H. Farrow, M.D.	Associate Attending Surgeon
Charles S. Cameron, M.D.	Assistant Attending Surgeon
Guy F. Robbins, M.D.	Assistant Attending Surgeon
Jerome A. Urban, M.D.	Assistant Attending Surgeon
Charles N. Breed, M.D.	Clinical Assistant Surgeon
Alfred A. Fracchia, M.D.	Clinical Assistant Surgeon
Arthur L. Holleb, M.D.	Clinical Assistant Surgeon
Frank E. Adair, M.D.	Attending Surgeon (Emeritus)

Gastric & Mixed Tumor Service

George T. Pack, M.D.	Attending Surgeon
Gordon P. McNeer, M.D.	Associate Attending Surgeon
Robert J. Booher, M.D.	Assistant Attending Surgeon
Lemuel Bowden, M.D.	Assistant Attending Surgeon
Theodore R. Miller, M.D.	Assistant Attending Surgeon
Richard D. Brasfield, M.D.	Clinical Assistant Surgeon
Joseph G. Fortner, M.D.	Clinical Assistant Surgeon Assistant to Clinical Director
Charles J. McPeak, M.D.	Clinical Assistant Surgeon

Gynecological Service

Alexander Brunschwig, M.D.	Attending Surgeon
Frank R. Smith, M.D.	Associate Attending Surgeon
William W. Daniel, M.D.	Assistant Attending Surgeon
Michael J. Jordan, M.D.	Assistant Attending Surgeon
John Kelly, M.D.	Assistant Attending Surgeon
Virginia K. Pierce, M.D.	Assistant Attending Surgeon
Hugh R. K. Barber, M.D.	Clinical Assistant Surgeon
Isabel Knowlton, M.D.	Clinical Assistant Surgeon (OPD)

Vivian A. Tenney, M.D.	Clinical Assistant Surgeon (OPD)
John O. Vieta, M.D.	Clinical Assistant Surgeon (OPD)

Head & Neck Service

Hayes Martin, M.D.	Attending Surgeon
Edgar L. Frazell, M.D.	Associate Attending Surgeon
Daniel Catlin, M.D.	Assistant Attending Surgeon
Charles G. Harrold, M.D.	Assistant Attending Surgeon
Preston C. Iverson, M.D.	Assistant Attending Surgeon **
Oliver S. Moore, M.D.	Assistant Attending Surgeon
H. Randall Tollefsen, M.D.	Assistant Attending Surgeon
Hollon W. Farr, M.D.	Clinical Assistant Surgeon
John S. Lewis, M.D.	Clinical Assistant Surgeon (Otorhinolaryngology)
Reuven K. Snyderman, M.D.	Clinical Assistant Surgeon **

** (Plastic & Reconstructive Surgery)

Rectal Service

Michael R. Deddish, M.D.	Attending Surgeon
Maus W. Stearns, Jr., M.D.	Associate Attending Surgeon
Lucile Loseke, M.D.	Assistant Attending Surgeon
Ralph E. Hertz, M.D.	Clinical Assistant Surgeon
Stuart Quan, M.D.	Clinical Assistant Surgeon
George E. Binkley, M.D.	Attending Surgeon (Emeritus)

Thoracic Service

William L. Watson, M.D.	Attending Surgeon
John L. Pool, M.D.	Associate Attending Surgeon
William G. Cahan, M.D.	Assistant Attending Surgeon
Eugene E. Cliffton, M.D.	Assistant Attending Surgeon
Alexander J. Conte, M.D.	Assistant Attending Surgeon
Raymond J. Luomanen, M.D.	Assistant Attending Surgeon

Urological Service

Willet F. Whitmore, M.D.	Attending Surgeon
Victor F. Marshall, M.D.	Associate Attending Surgeon
James L. Green, M.D.	Assistant Attending Surgeon
Carl Schmidlapp, M.D.	Clinical Assistant Surgeon

Anesthesiology Service

William S. Howland, M.D.	Attending Anesthesiologist
Olga Schweizer, M.D.	Attending Anesthesiologist
C. Paul Boyan, M.D.	Assistant Attending
Marjorie A. Crews, M.D.	Clinical Assistant (leave of absence)
Alma C. Dotto, M.D.	Clinical Assistant
Joanne Smith, M.D.	Clinical Assistant

Dental Service

Andrew J. Ackerman, D.D.S.	Attending Dental Surgeon
John T. McSweeney, D.D.S.	Associate Attending Dental Surgeon
James B. Scannell, D.D.S.	Assistant Attending Dental Surgeon
Howard R. Fenning, D.D.S.	Clinical Assistant Dental Surgeon
Archie L. Dean, M.D.	Attending Surgeon
James H. Brothers, M.D.	Clinical Assistant Surgeon, OPD
Frank Perry, M.D.	Clinical Assistant Surgeon, OPD

DEPARTMENT OF MEDICINE

Lloyd F. Craver, M.D.)) Rulon W. Rawson, M.D.)	Co-Chiefs, Department of Medicine

General Medicine

Rulon W. Rawson, M.D.	Attending Physician
John S. LaDue, M.D.	Associate Attending Physician
Allyn B. Ley, M.D.	Associate Attending Physician (Blood Bank)
Olof H. Pearson, M.D.	Associate Attending Physician
Arthur M. Sutherland, M.D.	Assoc. Attending Physician (Psychiatry)
Thomas P. Almy, M.D.	Asst. Attending Physician
Harvey S. Collins, M.D.	Asst. Attending Physician (Bacteriology)
George C. Escher, M.D.	Asst. Attending Physician
James H. Ewing, M.D.	Asst. Attending Physician
Raymond W. Houde, M.D.	Asst. Attending Physician
William H. Lewis, Jr., M.D.	Asst. Attending Physician
Jacob Robbins, M.D.	Asst. Attending Physician
Charles H. Wheeler, M.D.	Asst. Attending Physician
Felix Wroblewski, M.D.	Asst. Attend. Physician (Personnel Health)
Daniel Chansky, M.D.	Clinical Asst. (Personnel Health Service)
Marvin G. Drellich, M.D.	Clinical Asst. (Psychiatry)
Milton Dworin, M.D.	Clinical Assistant (OPD & Wards)
Rose Ruth Ellison, M.D.	Clinical Assistant
Robert Fath, M.D.	Clinical Assistant
John Finkbeiner, M.D.	Clinical Assistant
William Geller, M.D.	Clinical Assistant
Leon Hellman, M.D.	Clinical Assistant
Wade Miller, M. D.	Clinical Assistant
David Molander, M.D.	Clinical Assistant (OPD & Wards)
J. William Poppell, M.D.	Clinical Assistant
Loton H. Rasmussen, M.D.	Clinical Assistant
Kathleen E. Roberts, M.D.	Clinical Assistant
Louis M. Soletsky, M.D.	Clinical Asst. (Personnel Health Service
Martin Sonnenberg, M.D.	Clinical Assistant
Parker Venamee, M.D.	Clinical Assistant
Charles D. West, M.D.	Clinical Assistant
Jacob Weissmann, M.D.	Clinical Assistatn (OPD & Wards)

Medical Neoplasia

Lloyd F. Craver, M.D.	Attending Physician
Henry D. Diamond, M.D.	Associate Attending Physician
John E. Leach, M.D.	Assistant Attending Physician
Henry J. Koch, M.D.	Assistant Attending Physician
Ira B. Cohen, M.D.	Clinical Assistant (OPD & Wards)
George H. Parks, M.D.	Clinical Assistant
A. T. Petro, M.D.	Clinical Assistant
Jack S. York, M.D.	Clinical Assistant (OPD & Wards)

Chemotherapy Service

Joseph H. Burchenal, M.D.	Attending Physician
David Karnofsky, M.D.	Associate Attending Physician
W. P. Laird Myers, M.D.	Assistant Attending Physician
Chester Southam, M.D.	Assistant Attending Physician
Leonard D. Hamilton, M.D.	Clinical Assistant
Marguerite Sykes, M.D.	Clinical Assistant

Preventive Medicine

Emerson Day, M.D.	Attending Physician Director, Strang Cancer Prevention Clinic
Louis Venet, M.D.	Assistant Attending Physician Assoc. Dir., Strang Cancer Prevention Clinic
Walter O'Donnell, M.D.	Clinical Assistant
Ernest Wynder, M.D.	Clinical Assistant

Pediatric Service

Harold W. Dargeon, M.D.	Attending Pediatrician
John E. Franklin, M.D.	Associate Attending Pediatrician
Ruth Cudmore, M.D.	Assistant Attending Pediatrician
Margaret Giannini, M.D.	Assistant Attending Pediatrician
M. Lois Murphy, M.D.	Assistant Attending Pediatrician
Edward F. P. Kearney, M.D.	Clinical Assistant Pediatrician
Alan C. Mermann, M.D.	Clinical Assistant Pediatrician

DEPARTMENT OF BIOCHEMISTRY

Oscar Bodansky, M.D.	Attending Clinical Biochemist
Helen Q. Woodward, Ph.D.	Associate Attending Biochemist
Gilbert Goldstein, Ph.D.	Assistant Attending Biochemist

DEPARTMENT OF PATHOLOGY

Fred W. Stewart, M.D.	Attending Pathologist
Frank W. Foote, Jr., M.D.	Attending Pathologist
Arthur C. Allen, M.D.	Associate Attending Pathologist
George W. Changus, M.D.	Assistant Attending Pathologist
Leopold G. Koss, M.D.	Assistant Attending Pathologist
Robert C. Mellors, M.D.	Assistant Attending Pathologist
Thomas R. Simon, M.D.	Assistant Attending Pathologist (Cytology)
Stephen S. Sternberg, M.D.	Assistant Attending Pathologist
Sophie Spitz, M.D.	Assistant Attending Pathologist

DEPARTMENT OF PHYSICS

John S. Laughlin, Ph.D.	Attending Physicist
Elizabeth Focht, B.S.	Associate Attending Physicist
Ulrich G. Henschke, M.D.	Assistant Attending Physicist
Mary L. Meurk, B.A.	Assistant Physicist
Jacques Ovadia, Ph.D.	Assistant Physicist
Gerald Shapiro, M.S.	Assistant Physicist

DEPARTMENT OF RADIATION THERAPY

James J. Nickson, M.D.	Attending Radiation Therapist
Ulrich G. Henschke, M.D.	Assoc. Attending Radiation Therapist
Ralph Phillips, M.D.	Assoc. Attending Radiation Therapist
Robert H. Leaming, M.D.	Asst. Attending Radiation Therapist
Robert S. Sherman, Jr., M.D.	Asst. Attending Radiation Therapist
Eugene L. Bronstein, M.D.	Clinical Asst. Radiation Therapist
Samuel H. Seal, M.D.	Clinical Asst. Radiation Therapist

DEPARTMENT OF X-RAY DIAGNOSIS

Robert S. Sherman, M.D.	Attending Roentgenologist
Ruth Snyder, M.D.	Associate Attending Roentgenologist
T. Arthur Pearson, M.D.	Assistant Attending Roentgenologist
Henry Selby, M.D.	Assistant Attending Roentgenologist
Charles Botstein, M.D.	Clinical Assistant Roentgenologist

SPECIAL ASSIGNMENT

Irving Bieber, M.D.	Research Psychiatrist
Irvin D. Bross, Ph.D.	Statistician
Jeff Davis, M.D.	Assistant Dermatologist
Gioacchino Failla, Sc.D.	Physicist
George Hyslop, M.D.	Neurologist
Gerald Klingon, M.D.	Assistant Neurologist
George M. Lewis, M.D.	Dermatologist
Leonidas Marinelli, M.D.	Physicist
George R. Merriam, Jr., M.D.	Assistant Ophthalmologist
Frank Payne, M.D.	Assistant Ophthalmologist
Herbert Parsons, M.D.	Assistant Neurosurgeon
Bronson S. Ray, M.D.	Neurosurgeon
Algernon B. Reese, M.D.	Ophthalmologist
Douglas Torre, M.D.	Assistant Dermatologist

SCHEDULE B

STRANG CANCER PREVENTION CLINIC

PROFESSIONAL STAFF July 1, 1955

Emerson Day, M.D. - Director
Louis Venet, M.D. - Associate Director
Walter E. O'Donnell, M.D. - Asst. Director
Genevieve M. Bader, M.D. - Research Associate

CLINICAL STAFF

Assistant Attendings

Bader, Genevieve, M.D.
Bogatko, Frances, M.D.
Chinn, May, M.D.
Dressler, Margaret, M.D.
Ewing, James, M.D.
Fiore, Peter, M.D.
Hainje, Nannie, M.D.
Herendeen, Ralph, M.D.
Posnansky, Margot, M.D.
Spitz, Leon J., M.D.
Stearns, Maus, M.D.

Clinical Assistants

Bassell, Arthur, M.D.
Bell, Frances, M.D.
Benjamin, Martin, M.D.
Burke, Edward, M.D.
Chansky, Daniel, M.D.
Childs, Alice, M.D.
Clark, Melva, M.D.
Cloud, Luther, M.D.
Cushing, Robert, M.D.
Donoghue, Joan, M.D.
Dourmashkin, Leonard, M.D.
Engel, Hanna, M.D.
Fletcher, Celine, M.D.
Garb, Solomon, M.D.
Goldfarb, Alvin, M.D.
Goldfarb, Jerry, M.D.
Guthrie, Keith, M.D.
Hamilton, Richard, M.D.
Hertz, Ralph, M.D.
Hillyer, Gerda, M.D.
Hoffert, Paul, M.D.
Holtz, Helene, M.D.
Honig, Lester, M.D.
Isenberg, Stanley, M.D.

Clinical Assistants

Ives, Consuelo, M.D.
Kesseler, Howard, M.D.
Livingston, Kathleen, M.D.
McGrath, Neva, M.D.
Mead, John J., M.D.
Miller, Charlotte, M.D.
Miller, Edward, M.D.
Moorman, S. Mercer, M.D.
Parnes, Irving, M.D.
Perry, Frank, M.D.
Pitman, Ernest, M.D.
Pool, Naomi, M.D.
Potor, Aurelia, M.D.
Sarokhan, John, M.D.
Simecek, Angeline, M.D.
Steinberg, Herman, M.D.
Suitor, Elinor, M.D.
Wakeham, Isabel, M.D.
Weddigen, Eva, M.D.
Werden, Virginia, M.D.
Zimmer, Thomas, M.D.
Zucker, Richard, M.D.
Scanlan, William, M.D.

CLINICAL STAFF

CONSULTATION SERVICES

Attending Staff

Cahan, William G., M.D.	- Thoracic Service Assistant Attending Surgeon
Deddish, Michael R., M.D.	Rectum & Colon Service Attending Surgeon
Farr, Hollon W., M.D.	Head & Neck Service Clinical Assistant Surgeon
Goodner, John, M.D.	Thoracic Service Special Fellow
Green, James L., M.D.	Urological Service Assistant Attending Surgeon
Holleb, Arthur I., M.D.	Breast Service Clinical Assistant Surgeon
Howe, Suzanne, M.D.	Head & Neck Clinic - Strang Assistant Attending
Jordan, Michael J., M.D.	Gynecological Service Assistant Attending Surgeon
Lewis, John S., M.D.	Head & Neck Service Clinical Assistant Surgeon (Otorhinolaryngologist)
McPeak, Charles J., M.D.	Mixed Tumor Service Clinical Assistant Surgeon
Whitmore, Willet F., M.D.	Urological Service Attending Surgeon

Special

Bodansky, Oscar, M.D.	Department of Medicine Attending Clinical Biochemist
Brunschwig, Alexander, M.D.	Gynecological Service Attending Surgeon
Coley, Bradley L., M.D.	Bone Service Attending Surgeon
Craver, Lloyd F., M.D.	Department of Medicine Attending Physician
Dargeon, Harold W., M.D.	Pediatric Service Attending Pediatrician

Special
(continued)

Farrow, Joseph, M.D.	Breast Service Associate Attending Surgeon
Koch, Henry J., M.D.	Department of Medicine Assistant Attending Physician
LaDue, John S., M.D.	Department of Medicine Associate Attending Physician
Loseke, Lucile, M.D.	Rectum & Colon Service Assistant Attending Surgeon
McNeer, Gordon P., M.D.	Gastric & Mixed Tumor Service Associate Attending Surgeon
Pack, George T., M.D.	Gastric & Mixed Tumor Service Attending Surgeon
Pool, John L., M.D.	Thoracic Service Associate Attending Surgeon
Rawson, Rulon W., M.D.	Department of Medicine Attending Physician
Sherman, Robert, M.D.	Department of Diagnostic Roentgenology Attending Roentgenologist
Snyder, Ruth, M.D.	Department of Diagnostic Roentgenology Assoc. Attending Roentgenologist
Stewart, Fred W., M.D.	Department of Pathology Attending Pathologist
Treves, Norman E., M.D.	Breast Service Attending Surgeon

STRANG PEDIATRIC CLINIC

Cudmore, Ruth, M.D.	Pediatric Service Assistant Attending Pediatrician
Raciti, K. Aurelia, M.D.	Pediatric Service

STRANG LABORATORY OF CYTOLOGY

Koss, Leopold G., M.D.	Director
Simon, Thomas R., M.D.	Associate Director
Papanicolaou, George N., M.D.	Consultant
Zimmer, Thomas S., M.D.	Research Associate

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

BUILDINGS AND GROUNDS COMMITTEE

Meeting held June 11, 1955
at 12:30 p.m., Shadow Box
Room, Statler Hall, Ithaca,
New York

PRESENT: Trustees: Chairman Cisler, Columbus, Grumman, Irish, Malott, Newman, Pfann, Upson; Administrative Representatives: Mr. Burton, Mr. Weinhold; by invitation: Dean Hollister.

Regrets were received from: Trustee Collyer.

1. MINUTES: The minutes of the meeting held April 16, 1955, were approved.

2. ANNUAL REPORT: The Committee considered and approved the annual report to be made by the Chairman to the Board of Trustees. The report appears in the minutes of the Board meeting of June 13.

3. SALE OF LAND: The Committee considered and approved the sale of a plot of land approximately 150' by 150' situated immediately east of the Delta Gamma house and north of Clara Dickson Hall. It recommended that the plot be transferred to the Chi Omega sorority for a consideration of $5,000 subject to the restriction that the land could be recaptured by the University for educational purposes by payment to the sorority of the above land purchase price plus the then value of the improvement and the restriction that should the sorority cease to use the property for University purposes, the land would revert to the University upon the payment of the above land purchase price and the then value of the improvement.

4. PROJECTS UNDER CONSTRUCTION:

A. Kimball and Thurston Halls: This project will be terminated upon the completion of the curbing in the parking area and a small amount of landscape planting. A net balance of some $7,500 will remain at completion.

B. Phillips Hall: The building is substantially complete. A few minor corrections remain to be made by the Contractor. The landscaping is well underway. The dedication of the building is scheduled for 4:30 p.m. on June 11th.

The contingency account has been drawn upon for an additional $8,000 for furnishings and equipment and will be drawn upon for an additional $25,000

for landscaping and utilities. We estimate a net balance of some $35,000 upon final completion of the project.

C. Teagle Hall: Except for several plants incorporated in the landscape plan which are not presently available, the work on this project will be finished shortly. All work is being done within the budget.

D. Agricultural Engineering: It is anticipated that this building will be completed for occupancy at the beginning of the fall term. The structure is now practically complete; heating and plumbing are estimated at 83% complete; electrical work, 93%; and the elevator contract, 70%.

E. Men's Dormitories: The Contractor plans to do corrective work on the heating system and other minor matters immediately after June 13th. No settlement has as yet been agreed upon for cracked sills and defective doors, but negotiations with the Architect and the Contractor are progressing. Landscaping of the area surrounding Units 1 and 6 is well advanced, and the work on other areas is underway.

Except for a possible substitution of solid core doors for the unsatisfactory hollow core doors, we should be able to hold the net balance of this account in the neighborhood of $200,000.

F. Veterinary College: This project has been somewhat delayed by a work stopage of the carpenters. But the Contractor expects to resume work in time to enclose the buildings of the entire project by cold weather. The construction contract is estimated at 61% complete; electrical work, 55%; plumbing, 74%; heating and ventilating, 55%.

G. Virus Laboratory: The funds for this project were appropriated at the last meeting of the Executive Committee and the work is well underway. The work should be completed by September.

5. PROJECTS IN THE PLANNING STAGES:

A. Business and Public Administration: No change from the previous meeting.

B. Social Science and I & L R Library: No change from the previous meeting.

C. Scholarship Hall: Mr. Marsh is still working on the advance planning of this project. The scope of the project has not yet been fully determined.

D. Engineering Quadrangle: Dean Hollister presented for Committee consideration a plot plan for the complete development of the engineering quadrangle. He also presented the schematic studies of buildings for mechanical engineering, civil engineering, and the library and administration center. Upon study of these plans, the Committee recommended that the architectural firm of Perkins and Will be authorized to proceed with the preparation of basic drawings and outline specifications for each of the three buildings mentioned. The Committee further recommended that the Administration be authorized to secure final working drawings for the library and administration center as it

would find appropriate. The Committee understood that the total cost of the schematic studies already prepared and the preparation of basic drawings for the three buildings would not exceed $70,000. It was also understood that the total cost of the library and administration center would be held at $750,000.

E. Statler Hall Addition: Several proposed schemes for this addition and alteration have been prepared, but final sketches were not available for Committee consideration. The following report was made to the Committee: The best-suited scheme appears to be one with the main axis of the auditorium running north and south with the stage at the south end. Entrance to the auditorium would be on the east side and the stage entrance at the southeast corner. The library would be on the west side at the elevation of the present basement floor, but would have windows facing East Avenue. The scheme involves removal of the high terrain at the south end of the present building and the loss of most of the trees on the site, but it appears to be the most practical solution.

F. Married Student Housing: A revised plot plan and the preliminary plans for the buildings were considered by the Committee. The plans were approved subject to minor modifications made by the Committee members and the Administration and to revisions of the plot plan to remove the structures as far as practicable from the observatory. The estimate of cost of this project is within the budget of $825,000.

G. Gannett Medical Clinic: A perspective and preliminary plans for this project were studied by the Committee. The basic scheme was approved subject to modifications, particularly relating to the development of the plot around the building. It was requested that the number of outside stone stairways be restudied and that the automobile entrance and parking area be revised. The estimated cost for the project is within the budget of $450,000.

H. The status of the Geneva Food Processing Building, Animal Husbandry Building, Industrial and Labor Relations School, and the Upper Campus Water System has not changed appreciably since the last report.

I. Steam Distribution Lines: The plans and specifications for the new steam distribution system for the upper campus have been submitted to the State Department of Public Works.

J. Indoor Ice Skating Facility: The Committee approved the location of this building on a site east of Teagle Hall and north of the Crescent. The Committee also recommended that the Vice President-Business be authorized to negotiate with Mr. Frederic C. Wood for consulting services and Mr. Searle H. von Storch for architectural services on this project.

K. Alumni Center: The Administration presented for Committee consideration a scheme for the rehabilitation of the barn behind the White Museum as a headquarters for campus alumni functions. It was approved by the Committee.

6. DEMOLITIONS: The removal of the Kline Road temporary dormitories has been completed. The Committee recommended that $4,095 be appropriated for the demolition of Franklin Annex and for the restoration of the site. The Committee also authorized the demolition of Morse Hall to be accomplished at the earliest

practicable date.

7. CENTRAL HEATING PLANT: There has been a steadily increasing load since the Superintendent's report of June 12, 1953. In 1953-54 the load increased by 1.3% over the previous year and in 1954-55, by 5.7% over the year 1952-53. It is expected that the load will increase during the coming year due to the heating loads imposed by the new Agricultural Engineering building and the Veterinary College buildings. The projected building program will still further increase the demands on the plant. It is estimated that the increased building presently contemplated will reduce our reserve capacity to about 75% during cold weather in case of breakdown of the No. 8 (Riley) boiler. The Committee authorized the Administration to explore with Gilbert Associates the need for enlargement of the heating plant.

John E. Burton
Vice President-Business

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

Meeting held June 12, 1955
at 2:00 p.m. Board Room,
Edmund Ezra Day Hall,
Ithaca, New York.

PRESENT: Trustees: Vice Chairman Donlon, Collyer, Malott, Cisler, Gubb, Pfann, Scheetz, Stanley, Upson; Faculty Representatives: Barr, Cushman, Smith; Administrative Representatives: Provost Hill, Vice President Business Burton, Vice President Research Wright, Treasurer Durland, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: Chairman Dean, Ripley; Faculty Representative: MacDonald; Vice President Elect Zwingle.

1. MINUTES OF THE MEETING OF THIS COMMITTEE HELD APRIL 18, 1955: Vice Chairman Donlon informed the Committee that Trustee Schurman had written to the President on June 1, 1955 questioning items 21 and 22 of those Minutes on the ground that the actions taken exceeded the authority of the Board of Trustees. She further reported that thereafter there had been exchanges of telegrams upon the matter between Chairman Dean, the President, and Trustee Schurman.

After consideration of this information and the opinions presented, it was voted to approve the Minutes of the meeting of April 18, 1955 as distributed; and the correspondence and telegrams were ordered filed with the Secretary.

2. FUTURE MEETINGS OF THE BOARD OF TRUSTEES: Voted: that the dates and places of the meetings of the Board for the year 1955-56 be as follows:

(a) Friday, January 20, and Saturday, January 21, 1956, at the Medical College in New York City.

(b) Saturday, April 14, 1956, at Ithaca, N. Y.

(c) Monday, June 11, and Tuesday, June 12, 1956, at Ithaca, N. Y.

Note: The next meeting of the Board is already scheduled for Friday, October 14, and Saturday, October 15, 1955, at Ithaca.

3. NEXT MEETING OF THE EXECUTIVE COMMITTEE: This meeting was left to the call of the President, the Chairman of the Board, and the Chairman of the Executive Committee.

4. CURRENT BUDGET REPORT OF THE ENDOWED COLLEGES AT ITHACA AND THE MEDICAL COLLEGE IN NEW YORK: Controller McKeegan presented the report upon the position of the 1954-55 Academic Budget as of June 12, 1955, as follows:

a. ENDOWED COLLEGES AT ITHACA

Original Budget:			
Estimated Income			$8,139,042.00
Estimated Expense			8,878,239.00
Estimated Deficit			$ 739,197.00
Additional Appropriations:			
Approved to Date	$160,373.97		
Proposed for Meeting June 12,1955	16,100.00	$176,473.97	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	$163,500.00		
Endowment Income Extra 1%	188,000.00		
Tuition and Fees	50,000.00		
Decrease in Anticipated Gifts	-65,000.00		
	336,500.00		
Lapses:			
Previously Reported	44,649.00		
Anticipated June 30, 1955	275,000.00	656,149.00	479,675.03
Anticipated Academic Budget Deficit on June 30, 1955			$ 259,521.97

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b. MEDICAL COLLEGE AT NEW YORK

Original Budget:			
Estimated Income			$1,396,632.00
Estimated Expense			1,432,871.00
Estimated Deficit			$ 36,239.00
Additional Appropriations:			
Approved to Date	$ 24,560.00		
Pension Reserve	75,000.00	99,560.00	
Net Change in Estimated Income Over Original Budget Estimate:			
Previously Reported	$ 21,000.00		
Endowment Income Extra 1%	113,500.00		
	134,500.00		
Realized Savings in Lapsed Approp.	18,750.00	153,250.00	53,690.00
Anticipated Academic Budget Surplus on June 30, 1955			$ 17,451.00

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c. POSITION OF UNIVERSITY'S ACCUMULATED DEFICIT as of June 12, 1955

1. Total of Deficit - Previously Reported		$ 459,927.67
2. Income from Supervisory and Consulting Services-Radio Station July 1, 1951 - June 30, 1954		26,325.00
3. Accumulated Deficit		$ 433,602.67

d. POSITION OF UNRESTRICTED GIFTS as of May 31, 1955

1. Estimated Net Unrestricted Gifts in Academic Budget		$563,672.00
2. Appropriations for Expenses in Academic Budget:		
University Development including Council	$107,288.00	
Alumni Fund	74,724.00	
Alumni Secretary	79,316.00	261,328.00
3. Estimated Gross Unrestricted Gifts (Revised)		$825,000.00
4. Gifts Applicable to Line 3:		
Alumni Fund	384,924.94	
Cornell Parents Committee Program	33,811.88	
Cornell Associates Program	81,500.00	
Corporations Sustaining Program	76,000.00	
Other	57,065.00	633,301.82
5. Balance Needed to Equal Estimated Income		$191,698.18

	Goal 1954-55	Receipts to 5/31/55	Balance Needed to reach goal
Alumni Fund	$550,000.00	$384,924.94	$165,075.06
Cornell Parents Committee Program	50,000.00	33,811.88	16,188.12
Cornell Associates Program	125,000.00	81,500.00	43,500.00
Corporations Sustaining Program	85,000.00	76,000.00	9,000.00
Other	15,000.00	57,065.00	- 42,065.00
Total	$825,000.00	$633,301.82	$191,698.18

e. POSITION OF FUND FOR THE DEVELOPMENT OF THE UNIVERSITY as of June 12, 1955

1. Total in Fund - previously reported	$158,262.13	
Approved Commitment Paid: Savage Farm Lot	3,822.10	$154,440.03
2. Proposed Additions:		
Electric System Unexpended Commitment	5,121.94	
James L. Murphy Estate	7,994.10	
G. W. Bacon Estate	704.87	
R. M. Triest Estate (Insurance)	24,790.30	
Fred H. Howard Estate	5,000.00	43,611.21
		198,051.24
3. Approved Commitments:		
Married Student Housing-Architect Fees	25,000.00*	
Compliance with Multiple Residence Law	43,002.00	
	68,002.00	
Proposed Commitments:		
Fire Protection Equipment-Residence Law	1,500.00	
Purchase of Sheldon Court (Approx)	135,000.00	204,502.00
4. Free Balance		$ -6,450.76*

* To be transferred to Graduate Student Married Housing Construction Budget if project is approved which will leave credit balance of $18,549.24 in the Fund.

Note: The appropriation of $1500 for fire protection equipment shown in the Fund for the Development of the University was transferred to an appropriation from current operating income. In addition, the appropriation of $4,095 for the demolition of Franklin Hall Annex made at the meeting had been estimated at $4,000 in the budget report, so that the anticipated deficit of $259,521.97 shown in the budget report was increased to $261,116.97.

By subsequent action the University was authorized to finance the Graduate Student Married Housing construction internally, so the $25,000 commitment for architects' fees on that project was tranferred from the Fund for the Development of the University. This plus the $1500 for fire protection equipment eliminated from this section of the report, shows a free balance of $20,049.24 instead of a deficit of $6,450.76.

Controller McKeegan also reported that the gifts shown in the Unrestricted Gifts section as of June 10th had increased from the $633,301.82 shown to approximately $690,000, and it is probable that by the end of the fiscal year the balance needed to equal estimated income would be reduced to about $60,000.

5. SHELDON COURT: On recommendation of the Controller, the Committee approved the use of the Fund for the Development of the University for the purchase of Sheldon Court in the amount of $135,000 and in payment of closing and incidental costs connected therewith.

6. INCREASE IN RATE OF INCOME FOR ENDOWED FUNDS FOR 1954-55: On recommendation of the Investment Committee, it was voted that an additional 1% of income be paid for the fiscal year 1954-55 on those pooled funds which under current classification are paid at the rate of 4%.

7. ELMER E. STUDLEY FUND: Voted: to approve reclassification of this fund from an "A" fund to an "A-3" fund, effective July 1, 1955.

8. JANE MORTON FUND: Voted: to approve reclassification of this fund from a "B" to a "B-3 fund, effective July 1, 1955.

9. REVISED BUDGETS OF RELATED ENTERPRISES: The 1954-55 budgets for the following enterprises were revised as follows:

	Current Budget	Revised Budget
Central Heating Plant	$695,301	$725,000
Electric Power Plant	119,133	137,000
B & G Grounds Division	204,500	346,500
Machine Records	54,112	60,000
Photo Science Laboratory	48,924	51,000

10. PLANS FOR ENGINEERING QUADRANGLE: On request of the Buildings and Grounds Committee made at its meeting on June 11, 1955, the sum of $70,000 was appropriated from Engineering Development Funds to procure preliminary plans for the Mechanical Engineering Building, the Civil Engineering Building, and the Engineering Administration and Library Building and, in the event that Perkins & Will become architects for the Engineering Administration and Library Building, to procure final plans for that building.

11. ARCHITECT FOR ENGINEERING ADMINISTRATION AND LIBRARY BUILDING: On recommendation of the Buildings and Grounds Committee, it was voted to employ Perkins & Will, if satisfactory to the donor, as architects for the Engineering Administration and Library Building.

12. INDOOR SKATING RINK: On recommendation of the Buildings and Grounds Committee, it was voted that the plot of ground approximately 150' x 250' immediately east of the parking area for Teagle Hall and in the southwest corner of Upper Alumni Field be designated as the location of the skating rink building made possible by a recent anonymous gift of $500,000; on like recommendation the Administration of the University was authorized to employ Frederic C. Wood and Cyril von Storch as engineer and architect, respectively, for the purpose of preparing preliminary and final plans for the building, and the sum of $25,000 or so much thereof as may be needed was appropriated from the gift.

13. ATHLETIC DEPARTMENT REPORT: Trustee Pfann, who had been appointed to study the financial situation of Physical Education and Athletics in conjunction with the Provost and Controller, made a report to the effect that under the present regulations of football in the Ivy League agreements, the Physical Education and Athletic Department will probably operate on financial deficits unless the University sees fit to curtail the non-income producing sports activities. He expressed the opinion that the elimination or serious curtailment of these activities would be a mistake and that the University must look forward to financing Physical Education and Athletics just as it finances the academic divisions of the University which operate at a loss. The discussion brought out that the deficit of the Physical Education and Athletics Department this year will be $62,000 and the budget for 1955-56 showed an expected deficit of $172,000. It was further brought out that if the proportion of the composite fee formerly paid for Physical Education and Athletics should be applied to the Physical Education activity only, it would operate approximately in balance and that the real deficit is in intercollegiate athletics, which requires considerable equipment and incurs substantial traveling expenses.

Trustee Pfann introduced Mr. Kane, Director of Physical Education and Athletics, who discussed the many trends that have reduced football receipts. He stated that every University or College in the Ivy League last year incurred deficits of $100,000 or more in their Athletic Departments. Chairman Collyer requested information as to the breakdown of expenses between intercollegiate Physical Education and Athletics and the number of students engaged in each activity. Director Kane presented to the Committee a memorandum which included a financial memorandum prepared for budget purposes in February 1953. (Copies of this memorandum will be distributed to the members of the Committee.) He further reported that some 2000 men were participating in some form of intercollegiate sports.

14. APPROPRIATION FOR CORNELL UNIVERSITY INFIRMARY AND CLINIC: The sum of $18,789.55 was appropriated from the Infirmary Repairs Reserve (which amounts to about $64,800) to pay for an accumulation of building repairs and maintenance items and of items of repairs to, and replacement of, equipment not provided for in the operating budget.

15. APPROPRIATION FOR MICRO-WAVE RELAY: The sum of $28,500 was appropriated from the Radio Station Reserve to cover the cost of the installation of a relay that will open Cornell activities to network television broadcasting.

16. APPROPRIATION FOR FIRE PROTECTION: The sum of $1,500 was appropriated from current operating income for night watch stations, clocks, uniforms, etc., in connection with the watchmen patrolling Risley, Balch, Clara Dickson, and Anna Comstock Halls.

17. APPROPRIATION FOR SAFETY DIVISION: The sum of $900 was appropriated to the General Expense Account of the Safety Division from current operating income to cover the expanded activity of this Division during the fiscal year.

18. APPROPRIATION FOR 302 WAIT: The sum of $6,700 was appropriated from current operating income for the rehabilitation of this house for the accommodation of women students.

19. APPROPRIATION FOR PHOTO-SCIENCE: An additional $4,500 was appropriated from current operating income to meet the estimated operating deficit of this department for the current year.

20. MARRIED STUDENT HOUSING: The President reported that the University had received a proposed loan agreement from the FHHFA which does not require the pledge of the full faith and credit of the University and that the question was before the Committee as to whether the University should proceed on that basis or finance the project internally. Chairman Collyer reported upon the consideration of this matter at the last Investment Committee meeting and a letter from Chairman Ripley of the Investment Committee to Chairman Dean of this Committee suggesting internal financing of this particular project was read.

Vice President Burton further reported that there had been a slip in the negotiations with FHHFA and that the loan agreement erroneously required the establishment of a rainy day reserve of approximately 1.35 times the annual debts service requirement in addition to a deposit of $100,000 of securities as collateral for the loan, it having been the intention that the latter would make unnecessary the former. He pointed out that this would require further negotiations and if the units are to be available next November they must be started promptly.

Vice President Burton proposed that the University finance the project internally by an advance of not to exceed $825,000 from the investment funds of the University to be amortized out of the earnings of the project over a period of 35 years and subject to payment of interest on the funds used at 3.75% per year. It was agreed that interest charges would begin to accrue on the date of completion or occupancy of the housing or four months after the start of construction, whichever date comes first, and the amortization charges would begin to accrue on the July 1st next following the date of completion or occupancy of the housing.

On motion of Chairman Collyer, it was voted that the Executive Committee recommend to the Board of Trustees that the University finance the construction of the Married Student Housing project by use of its own funds on terms and conditions to be recommended by Treasurer Durland in consultation with Chairman Ripley of the Investment Committee.

21. FRANKLIN HALL ANNEX: The sum of $4,095 was appropriated from current operating income for the demolition of Franklin Hall Annex.

22. CHI OMEGA LOT: Vice President Burton reported the desire of Chi Omega Sorority to purchase a lot approximately 150' square upon which to erect a new sorority house or to make some arrangement with the University whereby a house can be built on that lot for occupancy by Chi Omega. The Group Housing Plan had been suggested to the sorority but so far they do not appear willing to proceed under it.

The lot lies on the north side of the driveway from Triphammer Road to Clara Dickson Hall and it is bounded on the west by the Delta Gamma Sorority lot and on the north by the Country Club of Ithaca. He exhibited a map showing that this particular lot would not likely be needed for future development of the women's dormitories. He further reported that the Buildings and Grounds Committee approves this proposed use of that lot.

It was voted that the Administration of the University be authorized to sell the lot to the Chi Omega Sorority for the sum of $5,000, with suitable provisions which would permit the University to recover the property if it should ever cease to be used for housing Cornell students, or in the alternative to work out some arrangement with Chi Omega for their use of this lot under the Group Housing Plan.

23. WHCU RADIO TOWER AND TRANSMITTER BUILDING: On considering the opinion of the Court in the tax proceeding relating to these properties and the report and recommendation of the University Counsel, it was the consensus of the Committee that the University should not appeal from the decision of the Court holding the tower and transmitter building subject to taxation.

24. CORNELL LABORATORY OF ORNITHOLOGY: The Committee recommended to the Board of Trustees that it authorize the President to accept the proposal of Professors Arthur A. Allen and Peter Paul Kellogg, as set forth in their letter of May 9, 1955, and that the University establish the Laboratory of Ornithology at Cornell as an independent department of the University and that it accept the Cornell Trust for Ornithology as proposed. The letter of May 9, 1955 is attached to and made a part of these Minutes.

Chairman Scheetz reported that the Administrative Board of Cornell University Council has approved this project.

Further voted: that Arthur A. Allen, Peter Paul Kellogg and Ephraim Laurence Palmer be elected life members of the Advisory Council of the Cornell Laboratory of Ornithology. The selection of the six appointive members was deferred to a future meeting.

25. CORNELL UNITED RELIGIOUS WORK: Chairman Scheetz of the Committee to study the relationship of CURW to the University, submitted a revised report of that Committee, dated June 11, 1955, revising the original report of June 3, 1954.

Voted: that the revised report be received and accepted in lieu of the prior report and the recommendations contained therein be referred to the Administration. The Committee extended its thanks to Chairman Scheetz for his valuable services in connection with this matter.

26. SPRING DAY: Voted: to approve the resolution adopted by the University Faculty designating Saturday, May 12, 1956, as Spring Day and a University holiday.

27. ASSISTANT TO THE PROVOST: Voted: to appoint as Assistant to the Provost, Lloyd H. Elliott, Professor of Educational Administration, Department of Rural Education, New York State Colllege of Agriculture, on a part-time basis for the three-year period beginning July 1, 1955, at an annual salary of $10,200 for that period, and that the University reimburse the College of Agriculture to the extent of $6,600, from available funds, for Professor Elliott's services.

28. PROFESSOR JAMES M. SHERMAN: The President reported the retirement of Professor James M. Sherman from the headship of the Department of Dairy Industry, New York State College of Agriculture, effective June 30, 1955.

29. RESIGNATIONS OF ASSOCIATE PROFESSORS: The President reported the following resignations in the Cornell University Medical College, effective June 30, 1955.

DR. HOWARD S. McCANDLISH, Associate Professor of Clinical Obstetrics and Gynecology.

DR. HENRY L. BARNETT, Associate Professor of Pediatrics.

DR. HENRY D. LAUSON, Associate Professor of Physiology and of Physiology in Pediatrics.

30. PERSONNEL ACTIONS RELATING TO THE ENDOWED COLLEGES AND SCHOOLS REQUIRING NO ADDITIONAL APPROPRIATIONS OF FUNDS: On recommendation of the President, the following actions were taken, for which funds are already provided, relating to the respective Endowed Colleges and Schools:

COLLEGE OF ARCHITECTURE

DANIEL V. KILEY was appointed Visiting Critic in Architecture, effective for the two-week period from April 11 to April 23, 1955, at a salary of $600 for that period.

COLLEGE OF ARTS AND SCIENCES

Department of Chemistry

N. B. SLATER was appointed Visiting Professor, effective for the period September 15, 1955 to January 31, 1956, at a salary of $4050 for that period, payable monthly.

Department of Economics

PETER N. VUKASIN was appointed Visiting Assistant Professor for the academic year 1955-56 at a salary of $6250 for that period.

Department of Far Eastern Studies

ELIZABETH E. BACON was appointed Research Associate, effective for a period of eleven months beginning April 1, 1955, at a salary of $7,000 for that

period, payable from Human Relations Area Files India Account #7104.

SHYRAM CHARAN DUBE was appointed Visiting Professor of Far Eastern Studies and Anthropology, effective for the academic year 1955-56, at a salary of $5,500 for that period, payable from Ford-India Program Grant, Account No. 4533.

Department of German Literature

PROFESSOR E. L. STAHL, Reader in German Literature at Oxford University, was appointed Visiting Professor of German Literature, effective for the spring term of the academic year 1955-56, at a salary of $3,000 for that period.

Department of Mathematics

FRANK A. SPITZER was appointed Research Associate, effective for the period June 16 to September 15, 1955, at a salary of $611. per month, payable from Research Account #7059.

ANTONI ZYGMUND was appointed Research Associate, effective for the period June 16 to September 15, 1955, at a salary of $1,333 per month, payable from Research Account #7059.

Department of Music

PROFESSOR JOHN KIRKPATRICK was appointed Acting Chairman of the Department, effective for the fall term of the academic year 1955-56, during the absence of Chairman Donald J. Grout without salary.

DENIS STEVENS was appointed Visiting Professor, effective for the fall term of the academic year 1955-56, at a salary of $4500 for that period.

Laboratory of Nuclear Studies

RAPHAEL M. LITTAUER was appointed Acting Research Associate Professor, effective for the nine months of the academic year 1955-56 at a salary of $8000 for that period, with an additional two months of work during the summer of 1955 at the rate of one-ninth the annual salary per month; payable from Navy Account 6977.

COLLEGE OF ENGINEERING

School of Electrical Engineering

PAUL W. CHARTON was reappointed Visiting Professor, effective for the academic year 1955-56, without salary.

ROBERT B. WILSON was reappointed Assistant Professor, effective for a period of two years beginning July 1, 1955, at a salary of $5500 for the academic year.

Department of Engineering Physics

DAVID D. CLARK was appointed Assistant Professor, effective for a period of three years beginning July 1, 1955, at a salary of $5500 for the academic year.

Cornell Aeronautical Laboratory

PROFESSOR HENRI S. SACK was appointed to the Cornell Aeronautical Laboratory Sponsored Professorship, effective for the academic year 1955-56, at an annual salary of $12,500, and that $3,000 was transferred from the budget of the Department of Mathematics to the Department of Engineering Physics to provice for the increase in his budgeted salary of $9,500.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Medicine

DR. ALLYN B. LEY was appointed Associate Professor of Clinical Medicine, Department of Medicine, effective July 1, 1955 to June 30, 1956, without salary.

DR. GEORGE G. READER was appointed Associate Professor of Medicine, effective July 1, 1955 to June 30, 1956, without salary.

Department of Radiology

The annual salary of DR. JOHN A. EVANS, Professor of Clinical Radiology, and Radiologist-in-Chief of The New York Hospital, was increased from $23,000 to $25,000, effective July 1, 1955, the increase to be paid by The New York Hospital; on recommendation of the Joint Administrative Board and with the approval of the Executive Committee of The New York Hospital.

Department of Surgery

DR. T. CAMPBELL THOMPSON was appointed Professor of Clinical Surgery (Orthopedics), effective July 1, 1955 to June 30, 1956, without salary.

DR. KRISTIAN G. HANSSON was appointed Associate Professor of Clinical Surgery (Physical Medicine), effective July 1, 1955 to June 30, 1956, without salary.

The following Associate and Assistant Professors of Clinical Surgery (Orthopedics) were appointed, effective July 1, 1955 to June 30, 1956:

Associate Professors

Dr. Frederick L. Liebolt
Dr. Richmond Stephens
Dr. Lewis C. Wagner

Assistant Professors

Dr. Irvin Balensweig
Dr. John R. Cobb
Dr. William Cooper
Dr. Robert Patterson
Dr. Peter Cyrus Rizzo
Dr. Lee R. Straub

Sloan-Kettering Division

AARON BENDICH was appointed Associate Professor of Biochemistry, effective July 1, 1955 to June 30, 1956, without salary.

SCHOOL OF NUTRITION

DR. LEONARD A. MAYNARD, Director of the School of Nutrition, whose normal retirement date is June 30, 1955, was reappointed Director of the School of Nutrition effective July 1, 1955 for not to exceed one year, at his present salary rate.

31. PERSONNEL ACTIONS RELATING TO THE STATE SUPPORTED COLLEGES AND SCHOOLS, REQUIRING NO ADDITIONAL APPROPRIATION OF FUNDS: On recommendation of the President, the following appointments were made, for which funds are already provided, relating to the respective State Supported Colleges and Schools:

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Economics

PROFESSOR FRANK A. PEARSON's appointment as Professor of Prices and Statistics, was continued for one additional year beyond the date of his normal retirement, June 30, 1955.

Department of Agronomy

MARTIN ALEXANDER was appointed Assistant Professor of Soil Science, effective for a three-year term beginning July 1, 1955, at annual salary of $5448, payable in ninths from State funds.

Department of Biochemistry and Nutrition

PROFESSOR HAROLD H. WILLIAMS was appointed Head of the Department of Biochemistry and Nutrition, effective July 1, 1955, with no change in salary.

Department of Entomology

ROGER GRIERSON YOUNG was appointed Assistant Professor of Insect Biochemistry, effective May 1, 1955 to January 31, 1958, at annual salary of $5910, payable in ninths from State funds.

Department of Pomology

DAMON BOYNTON, Professor of Pomology, was granted a continuation of his leave of absence without salary, effective for the month of July, 1955.

Los Banos Project

The appointment of A. J. SIMS as Professor of Research, Extension Information, and Publications, on the Los Banos Project, terminating September 19, 1955, was continued to March 19, 1956, without change in salary.

HORST VON OPPENFELD was appointed Assistant Professor of Agricultural Economics, on the Los Banos Project, effective for one year beginning on or about June 20, 1955, at annual salary of $7200 payable in twelfths, and 25% overseas differential, payable from the Economic Council Farm Management Grant.

Agricultural Agents-at-Large

The following appointments were made, effective from January 1 to December 31, 1955, with annual salaries payable from Smith-Lever Amended funds:

Milton E. Hislop	$6600
W. Oscar Sellers	$5700
John C. Swan	$6200

4-H Club Agents-at-Large

The following appointments were made, effective as indicated, at annual salaries as indicated, payable from Smith-Lever Amended funds:

Carol Baker	1/1-16/55	$3400
Paul E. Coleman	1/1-31/55	$4000
Helen M. Kerruish	2/1-12/31/55	$3500

NEW YORK STATE COLLEGE OF HOME ECONOMICS

Department of Child Development and Family Relationships

WILLIAM LAMBERT BRITTAIN was appointed Assistant Professor, for a second three-year term, effective July 1, 1955 to June 30, 1958, at annual salary of $5448, payable in ninths from State funds.

JOSEPH D. BURROUGHS was appointed Assistant Professor, for a second three-year term, effective July 1, 1955 to June 30, 1958, with increase in annual salary from $5741 to $5981, payable in ninths from State funds, retroactive to April 1, 1955.

Home Demonstration Agent-at-Large

The salary of MARIAN L. BABCOCK, headquarters in Tompkins County, was increased from $5000 to $5216 annually, effective April 1, to December 31, 1955.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

SCOTT M. CUTLIP was appointed Visiting Professor for the academic year 1955-56, at an annual salary of $7,998, payable in ninths.

NEW YORK STATE VETERINARY COLLEGE

Department of Pathology and Bacteriology

ERNST L. BIBERSTEIN was appointed Acting Associate Professor of Veterinary Pathology, effective for a period of six months beginning July 1, 1955, at

a total salary for that period of $4,432, payable monthly.

32. PERSONNEL ACTIONS RELATING TO COUNTY FARM AND HOME BUREAU AND 4-H CLUB ORGANIZATION: On recommendation of the President, the following actions taken by the respective County organizations were approved:

(a) Resignations

County	Name	Date
	(1) County Agricultural Agents	
Allegany	H. Ira Blixt	2/14/55
Herkimer	Gardner P. Smith, Asst.	3/31/55
Suffolk	Robert J. Giebitz, Asst.	1/31/55
Tompkins	William E. Worth, Asst.	12/31/55
At-Large	Milton E. Hislop	3/31/55
	(2) County 4-H Club Agents	
Allegany	Anne Lankford, Asst.	3/12/55
Delaware	Blanche M. Ettinger, Asst.	12/31/54
Fulton	Peter P. Baruch, Asst.	2/28/55
Genesee	Fay P. Kellogg, Assoc.	12/31/54
At-Large	Glenn D. Chaplin (Military service)	12/31/54
	Joyce Sargent	12/31/54
	Carol Baker	1/16/55
	(3) County Home Demonstration Agents	
Broome	Anne M. Forde, Asst.	4/9/55
Essex	Janet H. Dodge, H.D.A.	3/31/55
Oswego	Dorothy R. Hartman, Asst.	4/30/55
Rensselaer	Norma M. Chivers, Asst.	4/15/55

(b) Retirement

(1) County 4-H Club Agent

St. Lawrence	Bert J. Rogers	2/28/55

(c) Leaves of Absence

(1) 4-H Club Agent

Bert J. Rogers, St. Lawrence County, without salary, effective February 1 to 28, 1955.

(2) Home Demonstration Agents

Monta Rasmussen, Franklin County, with salary, effective February 2 to March 14, 1955.

Helen Willerton, Saratoga County, without salary, effective April 1 to June 30, 1955.

(d) Appointments

(1) County Agricultural Agents

County	Name	Date	Annual Salary
Albany	Norman C. Kidder	1/1-12/31/55	$6100
	Leonard M. Palmer, Assoc.	" "	5800
Allegany	H. Ira Blixt	1/1-2/14/55	5800
	C. W. Hebblewaite, Assoc.	" "	4800
	C. W. Hebblewaite	2/15-12/31/55	5000
	Floyd G. Smith, Asst.	1/1-12/31/55	4800
	John L. Fendick, Asst.	3/1-12/31/55	4000
Broome	O. Cleon Barber	" "	6800
	David F. Newton, Asst.	" "	4600
	John E. Lawrence, Asst.	" "	5600
Cattaraugus	William G. Howe	" "	6000
	William E. Finch, Asst.	" "	5000
	Paul G. Mattern, Jr., Asst.	" "	4000
Cayuga	Winton J. Klotzbach	" "	6000
	Frank P. Schwencke, Asst.	" "	4800
	Gordon L. Conklin, Asst.	" "	4500
	H. Nelson Leavell, Asst.	1/10-12/31/55	4200
Chautauqua	Roger W. Cramer	1/1-12/31/55	5850
	Glenn W. Cline, Assoc.	" "	4850
	Trenholm D. Jordan, Asst.	" "	4850
	John F. Spencer, Asst.	" "	3800
Chemung	Robert A. Boechlecke	" "	6000
	Harold E. Alexander, Asst.	" "	4000
Chenango	Howard W. Matott	" "	6300
	William E. Schumacher, Assoc.	" "	4900
	William E. Worth, Asst.	" "	3800
Clinton	Merle W. Reese	1/1-12/31/55	6716
	Walter H. Kahabka, Asst.	" "	4000
Columbia	William M. Barry	" "	6450
	Rudolph A. Poray, Asst.	" "	5100
	Avery A. Arnold, Asst.	" "	5200
Cortland	Irvin B. Perry	1/1-31/55	5800
	H. Ira Blixt	2/15-12/31/55	6000
	Robert F. Trautlein, Assoc.	1/1-12/31/55	4700
Delaware	Clarence S. Denton	" "	5500
	Donald C. Whiteman, Assoc.	" "	5200
Dutchess	Oren A. Burbank	" "	6400
	Patrick J. O'Leary, Assoc.	" "	5600
	Clyde S. Adams, Asst.	" "	4500
Erie	John A. Birkland	" "	6500.22
	John E. Norton, Assoc.	" "	5250.22
	John J. Link, Asst.	" "	5050.00
	John S. Gold, Asst.	" "	5050.00
Essex	Ray Bender	" "	6198.86
Franklin	Frederick P. Howe	" "	5300
	Robert G. Dygert, Asst.	" "	4000
Fulton	Randall W. Agor	" "	5525

Genesee	James C. Preston	1/1-12/31/55	5500
	Kenneth W. Stone, Asst.	" "	5000
Greene	M. Edgar Buckley	" "	6200
Herkimer	J. Joseph Brown	" "	5100
	Gardner P. Smith, Asst.	" "	4400
Jefferson	Russell C. Hodnett	" "	6000
	Antonio Aja, Jr., Asst.	" "	4000
	Arne Nissen, Asst.	" "	4000
Lewis	Charles F. Stansbury	" "	5000
	Joseph E. Narrow, Asst.	" "	4000
Livingston	Russell G. Parker	" "	6000
	Dalton K. Gray, Asst.	" "	4500
Madison	Russell M. Cary	1/1-12/31/55	6100
	Luther V. Shafer, Assoc.	" "	5500
	Ronald H. Martin, Asst.	" "	4300
	David T. Smith, Asst.	3/1-12/31/55	4200
Monroe	Herbert E. Johnson	" "	7000
	Paul E. Turner, Assoc.	" "	5500
	Edwin E. Motsenbocker, Assoc.	" "	5600
	Frank P. Coray, Asst.	" "	5500
Montgomery	Frank Colling	" "	6250
	W. Clair Emens, Jr., Assoc.	" "	5200
	George H. May, Asst.	" "	4200
Nassau	Howard H. Campbell	" "	9019.99
	James A. McFaul, Assoc.	" "	6497.99
	Robert C. O'Knefski, Asst.	" "	5805.00
	Norman J. Smith, Assoc.	" "	6102.00
Niagara	Lucius A. Dickerson	" "	7000
	Vencele C. Stevenson, Assoc.	" "	5700
	Frank J. McNicholas, Jr., Assoc.	" "	5400
Oneida	Ralph W. Hadlock, Act.	1/1-3/31/55	5980
	Ralph W. Hadlock, Assoc.	4/1-12/31/55	5500
	James A. Sleight, Asst.	1/1-12/31/55	4700
	Eric J. Kresse, Asst.	" "	4400
	Milton E. Hislop	4/1-12/31/55	6500
Onondaga	James Q. Foster	" "	7100
	Donald W. Hammond, Assoc.	" "	6300
	Francis J. Vuillemot, Assoc.	" "	5600
	Felix T. Barmonde, Asst.	" "	4000
Ontario	Glenn D. Nice	" "	5800
	John Leveridge, Asst.	" "	4400
Orange	William S. Pendergast	" "	6500
	Alexander Zaharchuk, Asst.	" "	5000
Orleans	Arthur G. West	" "	5600
	Horace A. Smith, Jr., Asst.	" "	4400
Oswego	Nelson F. Mansfield	" "	5800
	Ralph F. Geiger, Assoc.	" "	5100
	Allen H. Lum, Asst.	" "	3600
Otsego	W. Dale Brown	" "	6200
	Earle A. Wilde, Asst.	" "	4700
	W. Kennard Lacy, Asst.	" "	4200
Putnam	Howard E. White	" "	6323.46
Rensselaer	Donald A. Thompson, Act.	1/1-12/31/55	5429.27
	Edward Pawlick, Asst.	" "	4000

Rockland	William J. Clark	1/1-12/31/55	$6700
St. Lawrence	Don E. Huddleston	" "	5200
	Charles F. Holt, Asst.	" "	4400
	Keith R. Norton, Asst.	" "	4200
Saratoga	Herbert T. Huckle	" "	5850
	Richard L. Norton	" "	4000
Schenectady	Walter Durniak	" "	5600
	Laurence E. Hansen, Asst.	" "	4700
Schoharie	Robert E. Wingert	" "	6200
	Lloyd A. Hayner, Asst.	" "	4600
	Bradley E. Donahoe, Asst.	" "	4500
Schuyler	Irving A. Davis	" "	5600
	Wilfred D. Harrington, Asst.	" "	3800
Seneca	Howard C. Bateman	" "	5699.90
	Richard C. Bornholdt, Asst.	" "	4500
Steuben	Wallace E. Washbon	" "	6500
	Raymond C. Nichols, Asst.	" "	4600
	Joel E. Nordholm, Jr. Asst.	" "	4700
Suffolk	Walter G. Been	" "	8328
	Horace D. Wells, Assoc.	" "	7778
	Robert H. Brewster, Assoc.	" "	5888
	Robert J. Giebitz, Asst.	1/1-31/55	5668
	Lynn A. Devenpeck, Asst.	1/1-12/31/55	6000
Sullivan	Herbert W. Clark	" "	5500
Tioga	Albert R. Blanchard	" "	5775
Tompkins	Ernest J. Cole	" "	5950
	Robert W. Gibbs, Asst.	" "	4250
Ulster	William H. Palmer	" "	6300
	Robert D. Guzewich, Assoc.	" "	5700
Warren	Richard E. Kine	" "	5712.75
Washington	Leslie G. Ruffer	1/1-12/31/55	5200
	Leslie J. Rollins, Asst.	" "	4500
Wayne	Cyril G. Small	" "	6000.10
	Richard L. Pease, Asst.	" "	5300.10
	William M. Quinn, Assoc.	" "	5750
Westchester	Walter S. Androsko	1/1-12/31/55	7200
	Donald B. Lacey, Asst.	" "	5100
Wyoming	Jean B. Ketcham	" "	6068.90
	Theodore W. Markham, Assoc.	" "	5268.90
	Hollis A. Hatfield, Asst.	" "	4500
Yates	Gilbert C. Smith	" "	5600
	John S. Adams	" "	4200

(2) County 4-H Club Agents

County	Name	Date	Annual Salary
Albany	Paul W. Thayer	1/1-12/31/55	$5855.58
	Geraldine A. Shipley, Asst.	" "	3500
Allegany	Laurence A. Dedrick	" "	5800
	Anne Lankford, Asst.	" "	3400
Broome	Glenn O. MacMillen, Act.	" "	4000
	Edna May Keen, Assoc.	" "	4831

Cattaraugus	M. Edgar Chapman, Act.	1/1-12/31/55	$4500
Cayuga	Edward M. Winchester	" "	5700
	Jacquelyn L. Mallery, Asst.	" "	3400
Chauteuqua	Kenneth L. Coombs	" "	5400
	Elizabeth A. Dean, Asst.	" "	3400
Chemung	Ernest C. Grant	" "	6400
	Lorna G. Stout, Asst.	" "	3400
Chenango	Harry L. Case	" "	6000
	Laurence E. Chapman, Asst.	" "	4800
Clinton	Donald L. Jewett	1/1-12/31/55	5226
Columbia	Donald A. Dyer	" "	6150
	Dorothy M. Larmie, Asst.	" "	3650
Cortland	Robert P. Blatchley	" "	5700
	Adelaide E. Kennedy, Assoc.	" "	4500
Delaware	Harold E. Carley	" "	5600
	Laurain M. Lasher, Asst.	4/1-12/31/55	3800
Dutchess	H. H. Tozier, Jr.	1/1-12/31/55	6450
	Barbara J. Reed, Asst.	" "	3500
Erie	John D. Walker	" "	7000
	Margaret L. Edwards, Assoc.	" "	5000
	Alfred Lasky, Asst.	" "	5000
Essex	Donald Y. Stiles	" "	5800
Franklin	J. Frank Stephens	" "	5300
Fulton	Charles M. Hoagland	" "	4900
	Peter P. Baruch	" "	3600
Genesee	Melvin J. Merton	" "	5400
Greene	Stewart H. Fish	" "	4700
	Laurain M. Lasher, Act. Asst.	1/1-3/31/55	3450
Herkimer	Arthur M. Reynolds	1/1-12/31/55	4766.56
Jefferson	Herbert L. Cilley	" "	5500
	Carol L. Baker	1/16-12/31/55	3400
Lewis	Fred S. McCloskey	1/1-12/31/55	5102.46
Livingston	Russell B. Ace	" "	5700
Madison	Leon C. Pratt	1/1-12/31/55	6075
	Mary Lou Sipperley, Asst.	" "	3400
Monroe	Joseph C. Brownell	" "	6400
	Jane L. Merry, Asst.	" "	4400
Montgomery	Rodney F. Hommel	" "	6000
Nassau	Dorothy P. Flint	1/1-12/31/55	8046
	George E. Burkhardt, Assoc.	" "	8046
	Theodore Jenkins, Asst.	" "	5310
	Thomas W. Stirrat, Asst.	" "	5310
	Eugenia J. Vizgirda, Asst.	" "	4295
	Marian D. McChesney, Act. Asst.	" "	3540
Niagara	John L. Stookey	" "	6700
	Janet Lee Lamont, Asst.	" "	4000
	Walter L. Ganshaw, Asst.	" "	5000
Oneida	A. George Allen	" "	7000
	Wanda M. Kuzminski, Asst.	" "	3500
Onondaga	Howard J. Stelle	" "	7500
	Phyllis C. DuBois, Assoc.	" "	4500
Ontario	Edward W. Cockram	" "	5600
	Phyllis E. Stout, Assoc.	" "	4200

Orange	James S. Spero	1/1-12/31/55	$4800
	Maria A. Maiorana, Asst.	" "	3350
Orleans	David Barnes	1/12-12/31/55	4500
	Diane J. Graziano, Asst.	1/1-12/31/55	3500
Oswego	William H. Cheney	" "	4800
	Avis E. Pope, Asst.	" "	3500
Otsego	Wayne E. Willis	" "	5750
	Joyce Sargent, Asst.	" "	3300
Rensselaer	Kenneth L. Bell	" "	4529.27
	Marilyn Dietrich, Asst.	" "	4103.27
Rockland	Earl W. Mullen, Jr.	" "	5300
	Elizabeth M. Hill, Asst.	" "	4000
St. Lawrence	Bert J. Rogers	1/1-2/28/55	5400
	Floyd E. Morter, Jr., Asst.	1/1-31/55	4800
	Floyd E. Morter, Jr., Acting	2/1-2/28/55	4800
	Floyd E. Morter, Jr.	3/1-12/31/55	4800
	Barbara T. Rich, Act. Asst.	1/1-12/31/55	3300
Saratoga	Douglas C. Deuel	1/1-12/31/55	5800
	Nancy A. Radick, Asst.	" "	3600
Schenectady	Forest R. Sheldon	1/1-12/31/55	4500
	Louise E. Laverty, Asst.	" "	3600
Schoharie	Donald W. Burton	" "	5800
	Britta L. Miller, Asst.	" "	3000
Schuyler	Carl B. Garey	" "	5000
Seneca	G. William Niles, Act.	" "	5441.74
	Margaret T. Bennett, Act. Asst.	" "	3700
Steuben	Frank B. Finnerty	" "	5700
	Elizabeth L. Matthews, Act. Asst.	" "	3400
Suffolk	John E. Bernay	" "	6375
	Irma V. Lauckhardt, Assoc.	" "	4825
Sullivan	Karl L. Grant	" "	5400
Tioga	Lloyd G. Strombeck	" "	5355
Tompkins	Robert O. Bale	" "	5900
	Marjory R. Ellis, Asst.	" "	3500
Ulster	Edmund R. Bower	1/1-12/31/55	6000
	Patricia French, Asst.	" "	3400
Warren	John F. W. Schulze	" "	5012.75
Washington	Anthony J. Kilcoyne	" "	5200
	Elizabeth P. Davidsen, Act. Asst.	" "	3300
Wayne	Merle C. Cunningham	" "	6064.10
	Marian S. Winchell, Act. Asst.	" "	3600
Wyoming	Leland G. Jinks	" "	5300
	Charlotte M. Bliss, Asst.	" "	3500
Yates	Wesley S. Smith	" "	5300

(3) Home Demonstration Agents

County	Name	Date	Annual Salary
Cortland	Eleanor G. Burke, Asst.	4/16-12/31/55	$3300
Monroe	Geraldine H. Snow, Asst.	3/16N-12/31/55	3500

(e) Change in Title
(1) County Agricultural Agent

Richard L. Pease, from Assistant to Associate, in Wayne County, effective March 1, 1955.

(f) Change in Title and Increase in Salary
(1) Home Demonstration Agent

Ellen F. Andrews, from Assistant to Acting, in Cortland County, effective April 1, to December 31, 1955, with annual salary increase from $3600 to $4000.

(g) Increases in Salary
(1) County Agricultural Agents

Paul G. Mattern, Jr., Assistant, Cattaraugus County, from $4000 to $4500 effective April to December 31, 1955.

Trenholm D. Jordan, Assistant, Chautauqua County, from $4850 to $5450, effective March 1 to December 31, 1955.

(2) Home Demonstration Agents

Sally S. Mueller, Assistant, Cattaraugus County, from $3300 to $3900, effective April 1, to December 31, 1955.

Patricia M. Webb, Assistant, Madison County, from $3000 to $3200, effective April 1, to December 31, 1955.

Marion G. Rutan, H. D. A., Tioga County, from $3800 to $3900, effective January 1, to December 31, 1955.

33. VICE PRESIDENT JAMES L. ZWINGLE: In view of services already rendered by James L. Zwingle before the beginning of his appointment as Vice President, it was voted that his salary become effective June 1, 1955 rather than July 1, 1955, and, further, that the sum of $1,000 be paid to Mr. Zwingle toward his moving expenses from Kansas City to Ithaca, from funds available.

34. ADMINISTRATION COMMITTEE OF THE LAW SCHOOL: Professor Bertram F. Willcox was appointed a member and Chairman of the Administration Committee of the Law School during the absence of Professor John W. MacDonald for approximately five weeks this summer.

The Committee adjourned at 5:15 p.m. to reconvene in executive session at the Statler Club at 6:30 p.m. for the consideration of the report of the Committee on the Revision of the By-Laws.

Robert B. Meigs
Secretary

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The Executive Committee reconvened in executive session in Room 119 of Statler Hall at 6:45 p.m. In addition to the Trustees and Faculty Representatives present at the afternoon session, the Committee had invited all the other Trustees available in Ithaca to attend, and the following invitees attended: Trustees Arnold, Gibson, Grumman, Hollander, Irish, Johnson, Kimball, Knight, Levis, McConnell, Mitchell, and Tuttle.

After an extended discussion of revisions in the By-Laws as proposed by the By-Law Revision Committee and the President, the Trustees attending upon invitation were excused and the Executive Committee reconvened in regular session.

35. REVISION OF UNIVERSITY BY-LAWS: After an extended discussion the Executive Committee voted unanimously to recommend to the Board of Trustees the following actions with reference to the By-Laws of the University.

(1) Rescission of the By-Laws now in effect and adoption of revised By-Laws as contained in the Composite Draft of June 8, 1955 as distributed to the Committee.

(2) Adoption of Board legislation implementing the revised By-Laws as such legislation was contained in a draft entitled "Proposed Board Legislation to Implement Revised By-Laws" dated June 10, 1955.

36. BY-LAW REVISION COMMITTEE: The Executive Committee voted to recommend to the Board of Trustees that the By-Law Revision Committee be continued for a period of one year for the purpose of considering the effectiveness of the revised By-Laws in operation and to be available for consultation by the University faculty or other interested groups with reference thereto.

ADJOURNMENT: On motion the meeting was adjourned.

Neal R. Stamp
Assistant Secretary

Letterhead of
New York State College of Agriculture
Cornell University
Department of Conservation
Fernow Hall, Ithaca, New York

May 9, 1955

Mr. Deane W. Malott, President
Cornell University
Ithaca, New York

Dear President Malott:

The Cornell Laboratory of Ornithology has been in operation at Cornell for 40 years. Through it, the undersigned and other staff members have been able to carry on an extensive program of ornithology and of natural history recordings and related activities. The annual income from the sale of sound recordings and phonograph records which are now legally the personal assets of the undersigned, have been turned over to Cornell University as a means of financing and furthering the objectives of the Laboratory of Ornithology.

The "Cornell Laboratory of Ornithology" has achieved recognition throughout the world as a leading center of ornithological education and research. It is our hope that the work in ornithology at Cornell may be continued, that the name "Cornell Laboratory of Ornithology" may be perpetuated, and that a separate trust fund may be set up as a means of financing the Laboratory.

To that end, we propose that, in consideration of the transfer of certain assets by the undersigned to Cornell University, Cornell University will establish a "Laboratory of Ornithology at Cornell" and a "Cornell Trust for Ornithology" as hereinafter outlined.

As herein used, the word "Laboratory" shall mean the "Laboratory of Ornithology at Cornell", the word "Trust" shall mean the "Cornell Trust for Ornithology", and the word "University" shall mean"Cornell University".

1. Laboratory of Ornithology at Cornell

The Laboratory shall be an independent Department of the University. It shall function as a service unit providing facilities for the several departments, schools and colleges of the University, and at the same time serve as a scientific, educational and cultural center for the study of living birds. It should supplement, but not supplant the work in ornithology carried on by the various departments.

2. Cornell Trust for Ornithology

The Trust shall be a separate and distinct trust fund of which Cornell University shall be the Trustee and the Laboratory of Ornithology at Cornell, the sole beneficiary (cestui que trust). The Trust may be maintained as a revolving fund of, and be merged for investment purposes only with, the pooled investment funds. This fund shall be credited with income each year at the

same rate as other participating funds of the same class. The reason for setting up the Trust separately from the Laboratory and from other University funds is in the belief that the name and arrangement will appeal to prospective benefactors who may wish to encourage or endow work in the field of Ornithology.

The objectives of the Cornell Trust for Ornithology are:

a. To maintain the Laboratory of Ornithology at Cornell University and to encourage support for its work from Cornell Alumni and others interested in the study of birds and biological acoustics.

b. To encourage the study of ornithology at Cornell in any of its aspects but with special emphasis on scientific and cultural studies of living birds irrespective of any economic implications.

c. To provide for the establishment of Fellowships or Scholarships in Cornell University to promote research and to help deserving students in Ornithology.

d. To maintain the Cornell Library of Natural Sounds in a suitable repository and to support its objectives.

e. To encourage studies based on the recordings or involving the use of recordings, and studies involving the hearing mechanism and voice production of animals, especially birds.

f. To encourage studies in the life histories and behavior of birds, bird photography and other methods of bird portrayal.

g. To maintain good public relations among the alumni and others interested in birds through public lectures, radio, television, field trips, demonstrations and work shops, and by the provision of a bird observatory and meeting room in the Laboratory at Sapsucker Woods.

h. To encourage continued publications from the Laboratory of Ornithology by subsidizing such publications when necessary.

i. To provide for the purchases of necessary equipment including the development of new or improved means of recording or photographing.

j. To finance expeditions, the primary object of which is the study of birds through recording and photography.

k. To encourage bird and other natural sound recordings and studies by others than the staff of the Laboratory through grants in aid or loan of equipment.

l. To carry out such other projects in connection with the Laboratory of Ornithology and Sapsucker Woods which from time to time may be deemed desirable by the Advisory Council so as to promote a better understanding of nature in its broadest sense including all natural phenomena.

3. Advisory Council for Laboratory

The management, control and operation of the Laboratory and the income from the Trust shall be vested in an Advisory Council, consisting of the President of the University or his designee and 9 members, to be appointed as hereinafter set forth and to serve as follows:

Life Members. Three in number initially to be selected by the undersigned and appointed by the Board of Trustees of the University and to consist of:

Arthur A. Allen
Peter Paul Kellogg
Ephraim Laurence Palmer

Upon the death or resignation of any of the Life Members, Life Members shall be selected by the Board of Trustees of the University, with the approval of the undersigned (if living) from among the active or prior active elective members of the Advisory Council.

Appointive Members: Six in number, two to be appointed annually for terms of three years, except that initially two shall be appointed for three years, two for two years, and two for one year. Initially the six members shall be appointed by the Board of Trustees upon recommendation of the undersigned and after the first year by the Board of Trustees on recommendation of the Council. Members other than Life Members may not serve more than six years in succession.

The Council shall recommend the personnel for appointment as Director(s), and any professional staff.

It shall also advise, through an annual report, the President and Board of Trustees of the University concerning the activities and affairs of the Laboratory and expenditure of income from the Trust Fund.

A quorum of the Council shall consist of five members at least one of whom shall be a Life Member.

The Council may recommend to the University from time to time any changes or additions to the agreement consistent with the purposes of the University and the Laboratory and it shall have authority to effectuate such changes by agreement with the University.

4. Director(s) and Staff Laboratory

The Laboratory shall be headed by a Director or two co-Directors to be appointed by the President with the approval of the Board of Trustees of the University upon recommendation of the Advisory Council. The Director(s) may, but need not, be member(s) of the Advisory Council. The Director(s) shall be member(s) ex officio of the Council, without vote, unless otherwise member(s) thereof. The Laboratory may have such additional staff as the circumstances may require. The President shall make appointments of other professional staff, upon recommendation of the Council and of the Director(s) and of the non-professional staff upon recommendation of the Director(s), within the limits of the approved budget.

5. Management and Operation of the Trust

The Treasurer of Cornell University shall be the Treasurer of the Cornell Trust for Ornithology. The Office of the Treasurer of Cornell University and the Board of Trustees of Cornell University and the Investment Committee thereof, shall have sole custody, charge and responsibility for the funds of the Trust and for the investment of the same.

The Treasurer of the University shall annually inform the Advisory Council of the status of the Trust.

The Advisory Council shall adopt a proposed annual budget of the expenditures for the Laboratory, consistent with the funds available. Such budget shall be submitted to the President of Cornell University for approval by the Board of Trustees and when so approved shall be the operative budget for the year. The funds for the operation of the Laboratory shall be derived soley from the Trust or from gifts to the University specifically for such operations, or from the income of endowments specifically given for such purposes. Expenditures from the Trust need not be limited to income, but the principal or corpus may be used, except as restricted, and anticipated revenues and income may be budgeted and appropriated by the Board of Trustees on recommendation of the Advisory Council.

6. Transfer of Assets to Trust

The undersigned agree in consideration of the acceptance of this plan for the establishment of the Laboratory and Trust by Cornell University, that they will assign, transfer and set over to Cornell University for the exclusive purposes of the Trust and the Laboratory, all their right, title and interest in and to royalties, copyrights and other interests and rights in the Kellogg-Allen bird song recordings now producing approximately $10,000.00 annually. This assignment is to be absolute except as qualified by sections 10 and 11 hereinafter.

7. Participation by Cornell University

Cornell University will allocate to the Laboratory, the lands on the Town Line Road, known as "Sapsucker Woods" (presented to the University by the Lyman K. Stuart family and by Walter Heasley) and held by the University as a bird sanctuary, and any other lands which may subsequently be acquired or designated for this purpose.

When sufficient funds are available in the Trust, or when gifts or other funds for the purpose are available for the purpose, the University shall erect a building to house the Laboratory on a site adjacent to the pond at the north end of the Sapsucker Woods Sanctuary.

All participation by Cornell University is subject to the termination provisions as provided in sections 10 and 11 hereof; and in the event of the termination of the Laboratory as a department of the University and of the University as Trustee hereunder all lands of the University allocated for the use of the Laboratory shall be freed from such allocation and use, and all buildings that may have been contructed on such lands shall remain the unrestricted property of the University.

8. Support of Laboratory

The Laboratory shall be self-supporting, its operation being financed by:

a. Available income and principal of the Trust, including income derived from royalties on the Kellogg-Allen bird song recordings;

b. Income from the Albert R. Brand Endowment, the principal of which is now $3,557; and the income from other endowments that may be received or established.

c. Gifts from alumni and others for the work of the Laboratory, which under the gift terms are not includible in the Trust;

d. Earnings from other projects of the Laboratory as they may develop.

9. Membership in the Laboratory of Ornithology

The President of the University shall, at his discretion, appoint, on the recommendation of the Council, such individuals from those who have contributed to the welfare of the Trust or the Laboratory, through funds, research, publications or public relations, as "Members of the Laboratory of Ornithology" for a term of one year or longer.

This appointment as a "Member" is purely honorary, in recognition of service and will involve no other obligation on the part of the University.

10. Effect of Intervention by State of New York

The creation of the Trust is on the specific condition that the assets of the Trust shall be the property of Cornell University only so long as Cornell University is a private educational corporation and is not a subsidiary or wholly owned college, school, or university of the State of New York. The funds of the Trust shall not be merged with any funds of the State of New York, the New York State College of Agriculture, the New York State Conservation Department or any other public funds.

In the event that Cornell University or the part thereof which is directly concerned with the Laboratory of Ornithology at Cornell ever becomes a part of the State University and under the operational control of the New York State Board of Regents, then its Trusteeship hereunder shall cease and the assets contributed by, or accumulated from, the activities, interests and properties of the Trust and Laboratory (except the real property mentioned in section 7 above) shall be turned over to the Advisory Council as Trustees for the Laboratory of Ornithology and said Trustees shall take such steps as may be necessary to carry out the purposes of the Trust and the Laboratory by such means as they deem appropriate, either independently or in cooperation with any educational institution.

11. Termination of Laboratory and Trust

The Laboratory and Trust shall not be terminated during the lives of the undersigned, or the survivor of them, without their or his consent, except as provided in section 10 above.

If in the future, after the death of the undersigned, or during their lifetime with their consent, and with the consent of the Advisory Council, the Board of Trustees of Cornell University shall determine that the continuance of the Laboratory as an independent Department of the University is no longer practicable or desirable, or not for the best interest of the University, then the Board of Trustees of the University may merge or consolidate the Laboratory with any department or division of the University. In such event the University will endeavor to continue the name and purposes of the Laboratory through such merged or consolidated department or division; provided that action under this section shall not be inconsistent with the provisions of section 10.

12. Liquidation of the Assets of the Trust

In the event of the termination of the Trusteeship of the University hereunder from whatever cause, the lands used or allocated for the Laboratory and the buildings thereon shall remain the property of the University free of any trust. Uncommitted assets of the Trust, including the Trust's interest in the investment pool, accumulated income, equipment, stock on hand, royalties, copyrights and all other choses in action, shall be turned over to the Advisory Council as Trustees as provided in section 10. The Trust's interest on the investment pool and accumulated income shall be paid at the then book value in cash and the successor Trustees shall have no right or claim to any part of the University's Investment Reserve nor to its Income Stabilization Reserve.

13. Trustees and Their Succession

In the event Cornell University ceases to be Trustee hereunder, the ex officio membership of the President of the University in the Advisory Council shall terminate and the remaining members of the Council shall become trustees of the Trust. If at that time or any time thereafter there are less than the prescribed number of members of the Advisory Council, the then members, even though less than a quorum, shall have authority to fill the vacancies.

Sincerely yours,

Arthur A. Allen /s/

Peter Paul Kellogg /s/

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

BOARD OF TRUSTEES

Meeting held June 13, 1955
at 9:45 a.m., Board Room,
Edmund Ezra Day Hall,
Ithaca, New York

PRESENT: Trustees: Collyer, Chairman; Malott, Arnold, Daniel J. Carey, Cisler, Columbus, Donlon, Emanuel, Flanigan, Gibson, Grumman, Gubb, Hollander, Irish, Johnson, Kimball, Knight, Levis, McConnell, Mitchell, Newman, Peer, Pfann, Ripley, Scheetz, Stanley, Tuttle, Upson, Wade; Faculty Representatives: Barr, Cushman, Smith; Administrative Representatives: Provost Hill, Vice President-Business Burton, Vice President-Research Wright, Treasurer Durland, Controller McKeegan, Controller Peterson, Secretary Meigs, Assistant Secretary Stamp.

Regrets were received from the following: Trustees: William D.P. Carey, Cornell, Creal, Dean, De Luca, Dickinson, Harriman, Heck, Lubin, Murray, Noyes, Olin, Schurman, Reese H. Taylor, Wilson; Trustees Emeritus: Gannett, Griffis, Myron C. Taylor, Teagle, Whitman; Faculty Representative MacDonald; Vice President-Elect Zwingle.

1. ALUMNI TRUSTEES: Chairman Collyer reported that the Alumni had elected William Littlewood and Allan H. Treman members of the Board of Trustees in place of Dr. Preston A. Wade and Walker L. Cisler, whose terms expire June 30, 1955. The Chairman expressed to Trustees Wade and Cisler his sincere thanks for their services to the University as members of the Board, and welcomed Mr. Littlewood to the meeting.

2. NEAL DOW BECKER: Trustee Upson presented the following memorial to Neal Dow Becker:

"Few of us have experienced a sense of sorrow and loss so deep as when we learned, less than a month ago, of the untimely death of our colleague and friend, Neal Dow Becker.

He combined a devotion to Cornell and untiring efforts in its behalf with a genius for seeing essentials of a problem, courage to defend his convictions, and an objectivity free from prejudice and personalities-- and with all these attributes that priceless asset called 'common sense.'

President Malott has said, 'I have often recalled the source of strength which I found in Neal Dow Becker, Chairman of our Board, during my

first years at Cornell. After he retired as Chairman, the clarity, breadth and soundness of his opinions continued to be immeasurable. His loss is deeply felt throughout the University.'

Neal Dow Becker gave early evidence, in his work for the Cornell Club of New York, of his interest and his willingness to sacrifice himself for his Alma Mater.

His advice and leadership were largely responsible for the Club's strengthening move from the DKE Club to the Alliston Fraternity Club Building. Elected president at a time when the Club's affairs were precarious, when vision and unerring judgment were essential, his administration from 1921 to 1924 brought increased membership and an assurance of continuing successful operation.

He served on the Cornellian Council, and was its president from 1934 to 1937.

Immediately upon his election to the Board of Trustees in 1935, he began his distinguished performance on many of its important committees. His election as Chairman in 1947, succeeding Howard E. Babcock, made him an ex officio member of the Executive, Buildings and Grounds, Investment, Planning and Development, and Law Committees. The fact that he continued on several of these Committees after he resigned as Chairman in 1953 indicates his devotion to the University's welfare.

In addition, he served both as member and Chairman of the Joint Administrative Board of the New York Hospital-Cornell Medical Center, and served on the Councils of the Medical College and School of Nursing.

His training in law and parliamentary procedure, and his experience as a presiding officer, enabled him to carry on the Board meetings with admirable clarity and expedition. His appointments disclosed his discernment of ability and character. One of his most important acts was appointing the joint Trustee-Faculty committee to select a president, and serving as chairman of this group. It was this committee which chose President Malott.

Altogether, we see clearly that Cornell, in each forward step it has taken during the past twenty years, has benefited deeply from the constant attention, vision and wisdom of Neal Dow Becker.

It is important to remember too, that during this period he carried heavy responsibilities on the boards of important industrial corporations. These brought about his election to two of the most honored positions that American Industry can bestow-- the presidency of the Commerce and Industry Association of New York, and the chairmanship of the National Industrial Conference Board.

In all his work, Neal Dow Becker was blessed with a quality of ability and vitality that characterized him as a leader. He stirred admiration and affection in the hearts and minds of all who knew him. His thoughtful advice constantly stimulated those fortunate enough to work with him. His love for Cornell was infectious, and always influenced each of his associates to greater service.

THEREFORE, BE IT RESOLVED, that the Board of Trustees of Cornell University record the personal sorrow of each member at the loss of the cherished companionship of Neal Dow Becker, and its collective regret for the loss, that seems irreparable, of his guidance in the University program and policies; and

BE IT FURTHER RESOLVED, that a copy of this Resolution be sent to his wife and family as evidence of our devotion and affection, and to express the personal grief which we share in deepest sympathy with them."

The foregoing memorial and resolutions were unanimously adopted by a standing vote, followed by a minute of silence in Mr. Becker's honor.

3. APPROVAL OF MINUTES OF MEETINGS OF THE BOARD OF TRUSTEES AND STANDING COMMITTEES:

a. Board of Trustees: voted to approve the minutes of the meeting of the Board of Trustees held February 25-26, 1955.

b. Executive Committee: The Board voted to ratify and confirm the minutes of the meetings of the Executive Committee held January 17, 1955, February 24, 1955, and April 18, 1955.

c. Buildings and Grounds Committee: The Board voted to ratify and confirm the minutes of the meeting held April 16, 1955.

4. REQUESTED AUTHORITY TO CONFER DEGREES: On recommendation of the President, he was authorized to confer degrees in June 1955, in accordance with the recommendations of the special faculties, upon candidates who have fulfilled all necessary requirements.

The President was further authorized to confer degrees at the conclusion of Summer School upon those R.O.T.C. graduates who will not have completed their academic requirements until the conclusion of Summer School.

5. REPORT BY PRESIDENT MALOTT: The President called the attention of the Board to the copy before them of his "Report to the Alumni of Cornell University" which would inform them as to the state of the University and stated that because of the crowded agenda he would not make his usual report. He then reported upon gifts, as follows:

a. Walter S. Carpenter, Jr.: The President told the Board that Mr. Walter S. Carpenter, Jr., has made a gift of $1,037,000 (amount to be kept confidential) for the construction and endowment of an Administration and Library Building for the Engineering College. This report was enthusiastically received by the Board.

b. The President mentioned the possibility of receiving a grant from a foundation for a program in hospital administration.

c. Gifts and Finances in General: The President referred to the information contained in his report to the Alumni on this subject.

d. Alumni Fund: He informed the Trustees that at present the Fund has raised about $400,000 this year and it is expected that by the end of the month the total will be between $450,000 and $475,000.

e. Anonymous Foundation Gift. He also reported on, and disclosed confidentially, the source of the $500,000 gift for an indoor artificial ice skating rink.

6. REPORTS AND RECOMMENDATIONS FROM THE EXECUTIVE COMMITTEE: Vice Chairman Donlon presented the following reports and recommendations of the Executive Committee:

a. From its meeting of April 18, 1955:

(1) Medical College Budget: Upon recommendation of the Executive Committee, the budget of the Cornell University Medical College for the fiscal year 1955-56, showing an estimated income of $1,509,258, and indicating a deficit of $45,363, was approved.

(2) Cornell University-New York Hospital School of Nursing: Upon recommendation of the Executive Committee, the budget of the Cornell University-New York Hospital School of Nursing for the fiscal year 1955-56, showing an estimated income of $243,170 and expenditures in the same amount, was approved.

(3) State Supported Colleges and Institutions at Cornell: Upon recommendation of the Executive Committee, the budgets for the state supported schools and colleges of the University for the fiscal year April 1, 1955 through March 31, 1956, were approved in the amounts hereinafter indicated:

Operating Budget	Appropriations 1955-56
College of Agriculture:	
State Funds	$6,129,826.00
Federal Funds	1,246,671.45
College Funds	1,340,000.00
Industrial Grants	324,992.00
State Contracts	81,325.00
Total	$9,122,814.45
College of Home Economics:	
State Funds	$1,320,662.00
Federal Funds	380,914.20
College Funds	382,500.00
Industrial Grants	22,450.00
Total	$2,106,526.20

	Appropriations 1955-56
Operating Budget	
Agricultural Experiment Station at Geneva:	
State Funds	$1,089,650.00
Federal Funds	69,003.85
College Funds	65,500.00
Industrial Grants	25,463.00
Total	$1,249,616.85
School of Industrial & Labor Relations	
State Funds	$ 888,800.00
College Funds	120,000.00
Industrial Funds	91,746.00
Total	$1,100,546.00
Veterinary College:	
State Funds	$ 976,333.00
College Funds	166,000.00
Industrial Grants	49,106.00
Total	$1,191,439.00
Drill Hall and Bailey Hall:	
State Funds	$ 67,046.00
School of Nutrition: (State Support)	
State Funds	$ 100,000.00
Land Scrip Fund:	
State Funds	$ 34,429.00
Operating Budget: Grand Total	$14,972,417.50

(4) Retirement Plan for Cornell University Medical College: The Committee recommended, subject to a favorable actuarial report, that the Board adopt the Retirement Plan for Cornell University Medical College as set out at pages 2512-2514 of Minutes of the meeting of the Executive Committee on April 18, 1955, previously distributed.

The Board was informed that a favorable actuarial report has been received which confirms the validity of the estimates upon which the Plan was formulated. The Board adopted the Retirement Plan as recommended and appropriated $75,000 from current operating income of the Medical College to the Pension Reserve of the Plan and confirmed the transfer of $200,000 from the Medical College Reserve to the Pension Reserve as provided by the Executive Committee at its meeting of April 18, 1955.

RECESS FOR ATTENDANCE AT COMMENCEMENT DAY EXERCISES.

RECONVENED AT 12:30 P.M. FOR LUNCHEON--MEETING CALLED TO ORDER BY CHAIRMAN AT 1:15 P.M.

AFTERNOON SESSION: Commissioner of Agriculture Daniel J. Carey joined the meeting and was introduced to the Board by Chairman Collyer. Trustee-elect Allan H. Treman also joined the meeting and was welcomed by the Chairman.

(Reports and Recommendations from the Executive Committee continued):

b. From its Meeting of June 12, 1955:

(1) Current Budget Report of the Endowed Colleges at Ithaca and the Medical College in New York: Vice Chairman Donlon presented the current budget report dated June 12, 1955 set forth in detail in the Minutes of the Executive Committee for June 12, 1955, showing that the current budget deficit to date of the Endowed Colleges at Ithaca is $261,116.97 and that the current budget surplus of the Medical College is $17,451.00.

Vice Chairman Donlon reported that since the last meeting of the Board the Executive Committee has made appropriations from the current operating income of the University in the total amount of $178,068.97 and has made appropriations from the current operating income of the Medical College in the total amount of $99,560.00.

(2) Increase in Rate of Income for Endowment Funds: Trustee Donlon reported that the Executive Committee had, on recommendation of the Investment Committee, voted an additional 1% of income to be paid for the fiscal year 1954-55 on the pooled funds now receiving the rate of 4%. Chairman Ripley of the Investment Committee and the Treasurer were complimented on their fine work.

(3) Married Students Housing: On recommendation of the Investment Committee, the Executive Committee recommended to the Board that the projects be financed by the use of the University's own investment funds and to carry out that recommendation the Board voted the following:

(a) That the Treasurer of the University may withdraw from the pooled funds available for investment, $825,000 or so much thereof as may be needed for the purpose of constructing and equipping the above project, in accordance with the general plans approved by the Buildings and Grounds and the Executive Committees.

(b) Money so withdrawn from the pooled funds shall be accounted for in a fund to be designated as the "Married Student Housing Project Account." Such monies will be advanced from time to time as needed against construction certificates approved by one of the following, viz.: the President, Vice President-Business, the Superintendent of Buildings and Grounds.

(c) The income account of the pooled investment funds shall be credited semi-annually December 31 and June 30 with interest on such withdrawals for the aforesaid purpose at the rate of 3-3/4% per annum, and the aggregate withdrawals will mature in accordance with the amortization schedule.

Interest charges will begin to accrue on the date of completion or occupancy of the housing, or six months after the start of construction, whichever date occurs first.

(d) The advance will be retired by amortization calculated on the basis of semi-annual thirty-five year level debt service, payable semi-annually, December 31 and June 30, commencing December 31, 1956.

(e) The advance will be redeemable at the option of the University at any time, in whole or in part, on thirty days' prior notice to the Treasurer's Office and upon payment of 100% and interest. Any principal repayment in excess of amortization requirements will be credited against amortization payments in the inverse order in which they become due, but this shall not prevent anticipation at any time of the amortization payments next coming due.

(f) This advance shall become a part of the "Combined Dormitory Advance" referred to in an action by the Board of Trustees of Cornell University dated June 15, 1953 and shall be consolidated therewith and subject to all the provisions recited therein except as stated above.

(4) Future Meetings: The Executive Committee fixed the following dates for future Board meetings:

January 20 and 21, 1956 (Friday and Saturday), New York City.
April 14, 1956 (Saturday), Ithaca, N. Y.
June 11 and 12, 1956 (Monday and Tuesday), Ithaca, N. Y.

The Fall meeting for this year has been scheduled for October 14 and 15, 1955 (Friday and Saturday).

In connection with the January meeting of the Board the President advised that his tentative program would be to have a business meeting Friday morning and a tour of the Medical College in the afternoon, to be followed by dinner with the faculty of the Medical College or possibly with the Board of Governors of the New York Hospital, with another business session Saturday morning and an adjournment about Noon.

(5) Laboratory of Ornithology: On recommendation of the Executive Committee, the President was authorized to accept a proposal of Professors Arthur A. Allen and Peter Paul Kellogg as set forth in their letter to him of May 9, 1955, and the Cornell Laboratory of Ornithology was established as an independent department of the University and the Cornell Trust for Ornithology was accepted as proposed in said letter.

(6) Cornell United Religious Work: Vice Chairman Donlon reported that the Executive Committee had accepted a revised report of the special committee appointed to study this subject and that it had been referred to the Administration of the University for action.

(7) Indoor Skating Rink: Trustee Donlon reported that the Executive Committee on recommendation of the Buildings and Grounds Committee had approved a site for an indoor skating ring at the southwest corner of Upper Alumni Field immediately east of the Teagle Hall parking lot, to be built with a gift of $500,000 received from an anonymous donor.

(8) Engineering College Plans: Trustee Donlon also reported that the Executive Committee had authorized the preparation of preliminary plans for a Mechanical Engineering Building, a Civil Engineering Building, and for an Engineering Administration and Library Building, and final plans for the latter under certain conditions.

7. FACULTY REPRESENTATIVES ON THE BOARD OF TRUSTEES: Chairman Collyer reminded the Board that this matter had been before it for many years and its history had been summarized by the President in memorandum dated May 20, 1955 attached to the agenda.

The Faculty Representatives present and many others stated their opinions on the matter. The Chairman reminded the Board that the Executive Committee had previously referred the question to the Board for determination but had recommended that if the Board should grant the right to vote to the Faculty Representatives, then the required legislation to amend the University's Charter should provide that the Board of Trustees would elect the Faculty Trustees from a group to be nominated by the Faculty, this proposal being designated Proposal A; instead of having the Faculty Representatives or Trustees elected directly by the Faculty, this method being designated as Proposal B. He stated that since the method of election might affect the decision of some members as to whether the Faculty Representatives should be given the vote, he would call for a vote by ballot on the method of election of such Faculty Representatives or Trustees. A ballot was had, with 29 votes for Proposal A and no votes for Proposal B. After further discussion it was moved that the University seek a change in its Charter to permit the election of Faculty Trustees with the right to vote, in accordance with Proposal A. The motion was seconded and carried by a ballot vote of 19 affirmative and 10 negative.

8. REVISED BY-LAWS: Chairman Pfann of the special By-Law Revision Committee presented the report of that Committee in the form of a Composite Draft of By-Laws dated June 8, 1955 together with Proposed Board Legislation to Implement Revised By-Laws as contained in draft copy dated June 10, 1955, and with certain specified minor modifications and editorial changes. Trustee Donlon called attention also to subdivision 4 of Article VI which provides "that the President shall be responsible for the proper regulation of student conduct and the extracurricular activities of students. He may delegate authority in these matters to such faculty committees or student committees as he may determine." She informed the Board that this provision had been considered by the Executive Committee together with the provision of the Proposed Board Legislation to Implement Revised By-Laws which provides:

> "The President proposes to delegate authority to the Committee on Student Conduct and the Committee on Student Activities as appointed by him. Such delegation would not be subject to his veto nor would he act as a court of last resort in specific cases. He would expect to work with and consult with these committees in the formulation of general policies affecting student life."

and that the Committee unanimously recommended adoption of both provisions.

In view of the limited time that was available to the Faculty, and of its desire for more time to consider the By-Laws, the Executive Committee also considered whether to defer action to a future meeting or recommend action at this meeting. The Committee voted to recommend adoption at this meeting.

Trustee Donlon reported also that the Executive Committee recommended that the By-Law Revision Committee be continued for another year for certain purposes.

President Malott read to the Board resolutions of the University Faculty disapproving of the transfer from it to the President of authority over student conduct and affairs; and requesting additional time to study the proposed By-Laws, and for a joint Faculty-Trustee Committee to confer upon the proposed changes.

The President left the meeting to permit a full and free discussion of the question. The Faculty Representatives and many of the Trustees were heard. Vice Chairman Donlon of the Executive Committee withdrew her prior motion for the adoption of the revised By-Laws and moved that on recommendation of the Executive Committee the Board approve the provision contained in Section 4 of Article VI of the proposed By-Laws. The motion was seconded and carried by a vote of 20 in favor and 4 against. Trustee Donlon then moved the rescission of the By-Laws now in effect and adoption of the Revised By-Laws as contained in the Composite Draft of June 8, 1955 with the amendments that have been written in and the authority to make editorial corrections. The motion was carried by 27 favorable votes. It was further voted that the By-Law Revision Committee be continued for a period of one year for the purpose of considering the effectiveness of the Revised By-Laws in operation and to be available for consultation by the University Faculty or other interested groups with reference thereto.

It was further voted to adopt the Proposed Board Legislation to Implement Revised By-Laws as contained in the draft of June 10, 1955. The Revised By-Laws as adopted and editorially corrected and the Board Legislation to Implement those By-Laws are appended to these Minutes.

It was further voted that any college or school councils presently in existence be continued with present membership and having present functions, subject to such future action as the Board may determine.

The Board expressed its thanks to the By-Law Revision Committee for its completion of a long and tedious job, and on the suggestion of Chairman Pfann of that Committee, the Board expressed its thanks to Assistant Secretary Stamp for his intensive work as Secretary of the Committee.

9. REPORTS AND RECOMMENDATIONS FROM THE BUILDINGS AND GROUNDS COMMITTEE: Chairman Cisler called the Board's attention to the report of the Committee which had been distributed to the members and stated that in view of the business still to be conducted by the Board he would merely present the report without further comment. The report follows:

This report of the Buildings and Grounds Committee is respectfully submitted to the members of the Board of Trustees on the following points:

1. The Committee recommends the adoption of the new provision of the By-Laws to create a Buildings and Properties Committee advisory to the Executive Committee. The reasons for this may be briefly summarized: The translation of land area, stone, steel and mortar into an effective educational plant has always constituted special problems and important responsibility. The greatly increasing demands upon all universities and colleges intensifies all of these physical considerations. We believe that the new provisions in the By-Laws covering this area provide an effective Trustee organization with which to meet our responsibilities.

The report covers the period of time from June 30, 1953, to the present date. It represents the accomplishments of the last year of Chairman John Parke's stewardship, ending on June 30, 1954, and the completion of many important projects that were conceived and planned under his chairmanship. We have endeavored to carry on where he left off.

2. Projects Completed:

During the past two years the following new buildings or important campus improvements have been wholly completed or carried to a stage of practical completion with very minor work remaining to be done.

Teagle Hall: The welcome addition of the men's sports building to our athletic facilities is the generous gift of Mr. and Mrs. Walter C. Teagle. Construction was commenced in May 1952 and the building was occupied in February 1954. The project has been completed within the budget of $2,135,000.

Phillips Hall: This most important addition to the new Engineering Quadrangle, providing the home of the School of Electrical Engineering, is the generous gift of the Ellis L. Phillips Foundation. Construction of the building commenced in January 1954, and the building was occupied in February 1955. It was a most happy occasion to have Mr. and Mrs. Phillips with us last Saturday to dedicate this beautiful building. The final cost of the project will be somewhat less than the budget of $1,540,336.

F. W. Olin Hall: This dormitory at the Medical College was created from the generous gift of $2,549,000 given by the Olin Foundation. It fulfills the long-felt need for living accommodations at our great Medical College. Construction commenced early in 1953 and the project was completed for occupancy at the beginning of this school year. Dedication ceremonies were held in November 1954. The total costs were well within the budget.

Squash Courts: Mr. Leroy Grumman of this Committee generously provided this important addition to our athletic plant. It provides facilities that are enthusiastically used and enjoyed by the student body. The project was started in December 1953 and completed in December 1954, within the gift of $110,000.

Men's Dormitories: Culminating years of need and many different architectural studies, our new men's dormitories, for all practical purposes, were completed last fall. The site improvement work still continues and construction corrections within the buildings will be carried out during this summer; but the dormitories were occupied at the beginning of this school year. Construction

commenced in July 1953. University funds of $4,200,000 were allocated for this project, which will be repaid with interest from the operation of the dormitories. The final total cost will approximate $4,000,000. The new dormitories house 1,382 students and counselors. The basic construction cost approximates $2,050 per bed and an over-all cost of $2,900 per bed for the entire project including fees, utilities, site work, furnishings, and interest during construction. These are significant figures and have created much interest in our dormitories throughout the country.

Willard Straight Alterations: Between April and October 1954 the permanent addition to the dining facilities in Willard Straight Hall were completed. Important improvements were made in the old facilities and the new structure housing the Ivy Room was built. This was accomplished within Willard Straight reserve funds of $370,000.

Sage College Alterations: During the summer of 1954 the gymnasium area in Sage College was converted to dormitory space to house 23 additional women. University funds of $52,192 were expended for this purpose. At the same time the Old Armory was rehabilitated for athletic use by women students.

Andrew D. White Museum: President White's home was altered and rehabilitated for housing women students in the north wing and to provide an art museum in the remainder of the house. The work was completed in November 1953 within the allotment of $30,000.

Barnes Hall: The first two floors of Barnes Hall were altered and rehabilitated for the Campus Store between February 1953 and December 31, 1953. The work was done well within the budget of $223,000 of Campus Store funds.

Electronics Laboratory: During the past two years substantial additions have been made to the old Aeronautical Engineering Laboratory located at the airport. Beginning in 1951 the General Electric Advanced Electronics Center has occupied this property. The rehabilitated original structure and new structures now total 33,360 square feet. The University has advanced $280,000 for this rehabilitation and construction. All advances are being repaid by the General Electric Company.

Electric Distribution System: The many new buildings erected on the campus threw an excessive load upon our electric distribution lines. A new feeder supplying Phillips Hall, Kimball & Thurston Halls, Myron Taylor Hall, Anabel Taylor Hall, and Cascadilla was cut into service in December 1954. The cost was $15,878.

Alterations and Repairs: Recent budgets have provided $300,000 per year for the repair and rehabilitation of academic buildings. Each year this is allocated approximately as follows: For routine repairs, $60,000; planned maintenance, $140,000; special projects of rehabilitation and alteration, $100,000. These funds have permitted significant inroads to be made on the deferred maintenance that accumulated during many years. The adequacy of these funds is being studied by the Administrative Survey Team as a part of its study of the administrative problems of the entire University. We await this evaluation of the condition of University properties.

Demolition: Removal of worn-out structures from the campus has at last commenced with a direction sufficient to be reported to the Board. The old cottage dormitory at 29 East Avenue has been removed. The Kline Road temporary dormitories have been razed. Most of the temporary dormitories in the Baker block made way for the new men's dormitories. At its last meeting, this week end, the Committee recommended the appropriation of funds to tear down Franklin Hall Annex. As soon as the Department of Speech and Drama can be relocated from Morse Hall, that old structure can be demolished.

3. Projects under Construction:

Agricultural Engineering: New York State awarded the contract for this new building on September 30, 1953 at a cost of $2,132,000, excluding utilities and grounds work. It is expected that the building will be completed for occupancy at the beginning of the fall term of this year. The structure is now practically complete with the interior work ranging from 70% to 93% completion.

Veterinary College: The work on this completely new home for the Veterinary College was commenced in the spring of 1954. The contracts awarded aggregated $5,500,000, excluding the outside utility and site work. Except for a recent interruption of work, the construction of the project has been on schedule. The structure construction work is currently 61% complete and the interior work ranges from 55% to 74% completion. Final completion is anticipated by the summer of 1956.

Virus Laboratory: The rehabilitation of old structures and additions thereto were recommended by this Committee in April of this year and approved by the Executive Committee. Funds of $70,000 were made available. The work is underway and will be completed this fall.

4. Projects Being Planned:

Statler Hall Addition: The further generous gift of the Statler Foundation makes possible this addition to provide an auditorium, school library and laboratory and seminar rooms. The addition is being planned at the south end of the present building, but the advance planning is not yet completed for consideration and report.

Gannett Medical Clinic: This important facility for student health is the result of the generous gift of the Gannett Foundation. The Committee has approved the preliminary plans with minor modifications. The completion of working drawings and contract documents can be completed within three or four months, but it probably will not be wise to commence construction until next spring.

Engineering Quadrangle: The Committee has considered and approved the plot planning for the entire development of the new engineering campus. The plan provides for new buildings to house mechanical engineering, civil engineering, administration and library center, and an addition to Kimball & Thurston Halls. The generous gift of Walter S. Carpenter, Jr., just announced, makes the administration and library center a reality and the Committee has recommended the execution of preliminary and final plans for this building and preliminary plans for the buildings to house mechanical and civil engineering.

Married Student Housing: The site plan and preliminary plans for this $825,000, 96-apartment project have been approved with minor modifications. The early completion of the final plans and contract documents should enable the start of construction early in the summer.

Hockey Rink: The University has just received an anonymous gift of $500,000 for the construction of an indoor ice skating center. The Committee has approved the location of the rink within the area of our athletic facilities, east of Teagle Hall, and has recommended that plans for the building be prepared.

Scholarship Hall: The advance planning of this project is still underway and the scope has not yet been determined.

Library: Advance planning of a Social Science library has been completed and is being considered in an over-all study of a complete solution to this serious University need.

Business and Public Administration: The advance planning or project analysis for a possible new building has been completed.

Alumni Center: The Administration is carrying out a program of rehabilitation of the barn behind the White Museum to provide a headquarters for campus alumni functions.

State Facilities: New York State has engaged architects to prepare new plans for a Food Processing Building at Geneva. The State University expects buildings for Industrial and Labor Relations and for Animal Husbandry to reach the planning stage during this year.

5. Maintenance of Buildings:

The Buildings and Grounds Committee has been concerned with the maintenance of the buildings for both classroom and laboratory purposes, as well as for the necessary services to maintain the proper functioning of the University.

6. Utilization of Space and Properties:

It has also been concerned with the most effective utilization of space and the acquisition of land to meet anticipated requirements. With the purpose in mind of having adequate studies of these problems, a recommendation was made to the administration that a use survey of the buildings and properties be made. President Malott accepted this recommendation and with his good business judgment decided to include also an examination of the internal administrative methods, procedures, and organizational structure. An outside organization, well qualified to make such a survey, and which has done similar work for other educational institutions, has been employed. Their report will be submitted in the fall. Half the cost of this survey will be borne by the Fund for Advancement of Education which is supported by the Ford Foundation. This over-all survey is a most commendable step on the part of the administration.

7. Cooperation from the Administration:

The Committee expresses its warm appreciation for the excellent cooperation it has received from the President, officers and departments with whom it has worked closely. We recognize particularly the enthusiasm and care exercised by the Superintendent of Buildings and Grounds and his department in carrying out the University's responsibilities in the field of our Committee's special interest.

8. Advisory Responsibility:

We wish to reiterate the concept or scope of responsibility that can be carried out in the future by a reconstituted committee. A large university is confronted by very special policy problems and these policy considerations are many times surrounded by very technical matters of land and building utilization. Considerations by the Board and by the Executive Committee should be simplified and facilitated by special study of policy problems of land and building utilication. We are gratified that the Administration also looks warmly toward the establishment of this point of contact for these special policy studies.

10. ANTI-DISCRIMINATION ENACTMENT: At the request of the University Faculty the Board of Trustees approved the enactment of that Faculty reading as follows:

> Whereas this Faculty disapproves of practices and policies discriminatory with respect to the national origin, race, creed, religion, or color of candidates for membership in organizations other than religious,
>
> Be It Enacted, subject to the approval of the Board of Trustees, that no incoming student organization be allowed on campus which includes in its constitution, by-laws, or ritual provisions which are discriminatory in such respects; that each such organization be required to deliver to the Faculty Committee on Student Activities a copy of its constitution and by-laws, and a signed pledge that its ritual contains no such discriminatory provisions; and that this action shall not be construed as preventing student organizations established for specifically avowed religious purposes from requiring their members to accept certain religious tenets.

11. REPORT BY THE VICE PRESIDENT FOR RESEARCH:

(1) Research at Cornell: Vice President Wright presented his annual report for the year 1954-55, copies of which were distributed to the Board. He commented briefly on certain aspects of the report.

(2) Cornell Aeronautical Laboratory: President Wright of the Laboratory reported that the addition to the Laboratory building is progressing and in spite of a strike it is expected that it will be completed in a month or two.

12. ELECTIONS AND APPOINTMENTS TO THE BOARD OF TRUSTEES TO BECOME EFFECTIVE JULY 1, 1955:

a. Member appointed by the Governor: The Chairman reported that Trustee Arthur H. Dean has been reappointed by Governor Harriman for a five-year term, subject to confirmation by the New York State Senate.

b. Member elected by the New York State Grange: The Secretary reported that Harold M. Stanley had been re-elected by the New York State Grange as a Trustee of Cornell University for a one-year term.

c. Members elected by the Board:

(1) Members for five-year terms: By ballot, Trustees John L. Collyer, J. Preston Levis, and Maxwell M. Upson were re-elected for terms of five years expiring June 30, 1960.

(2) Members for one-year terms: By ballot, Trustees Frank C. Columbus, Louis Hollander, and Thomas A. Murray were re-elected each for a term of one year expiring June 30, 1956.

(3) Member to fill unexpired term: By ballot, Trustee Walker L. Cisler was elected to fill the unexpired term extending to June 30, 1957, of Neal Dow Becker, deceased.

(4) Chairman of the Board: By ballot, Trustee John L Collyer was unanimously re-elected Chairman of the Board for a three-year term expiring June 30, 1958.

13. RECONSTITUTION OF MEMBERSHIP OF STANDING AND SPECIAL COMMITTEES OF THE BOARD TO BECOME EFFECTIVE JULY 1, 1955: Upon nomination of the Chairman, the following Trustees were elected. Chairmen, Vice Chairmen, and members of the standing and special committees of the Board, effective for one-year terms, as indicated below:

a. Executive Committee: Dean, Chairman; Donlon, Vice Chairman; Cisler, Ripley, Scheetz, Upson.

b. Investment Committee: Ripley, Chairman; Flanigan, Vice Chairman; Dean, Emanuel, Grumman, Levis, Noyes, Olin, Upson; Stanton Griffis, Emeritus; Walter C. Teagle, Emeritus.

c. Audit Committee: Grumman, Chairman; Hollander, Peer.

d. Buildings and Properties Committee: Cisler, Chairman; Columbus, Irish, Littlewood, Pfann.

e. Board Membership Committee: Upon nomination from the floor, the following Trustees were elected for terms as indicated:

(1) For five-year term: Herbert F. Johnson.
(2) For unexpired term of Neal Dow Becker extending to June 30, 1956: Edwin T. Gibson.
(3) For unexpired term of Preston A. Wade extending to June 30, 1957: Leroy R. Grumman.

14. MEMBERSHIP OF ADMINISTRATIVE BOARDS AND ADVISORY COUNCILS OF THE COLLEGES, SCHOOLS, AND INDEPENDENT DEPARTMENTS, TO BECOME EFFECTIVE JULY 1, 1955:

a. Joint Administrative Board of the New York Hospital-Cornell Medical Center: Upon nomination of the Chairman, Arthur H. Dean and Stanton Griffis were re-elected members for three-year terms.

b. Library Board: Upon nomination of the Chairman, Sherman Peer was elected Trustee member for a five-year term.

Upon nomination of the President, M. H. Abrams was elected a member from the faculty for a five-year term.

c. Board on Physical Education and Athletics: Upon nomination of the chairman, George R. Pfann was re-elected and Allan H. Treman was elected Trustee members for one-year terms.

The President reported that he had appointed Donald G. Jaeckel and Stevens Laden as student members of this Board for the academic year 1955-56.

d. Board on Student Health and Hygiene: Upon nomination of the Chairman, Harold M. Stanley was re-elected Trustee member for a one-year term. (Two vacancies exist on this Board on which action was deferred.)

The President reported that he had appointed Mabel A. Hutchinson, John Brooke, and Sonja T. Kischner as student members of this Board for the academic year 1955-56.

e. Board of Governors of Willard Straight Hall: Upon nomination of the Chairman, Dorothy McS. Arnold was re-elected Trustee member for a three-year term.

The President reported that he had appointed George H. Healey as a faculty member for a three-year term, and Robert J. Kane as an alumni member for a three-year term.

The President further reported on the following student ex officio membership of this Board for the ensuing year:

President of Student Council:	Robert S. Attiyeh
Chairman, Board of Managers:	Paul Drew McConaughy

f. College of Architecture Council: Upon nomination of the President, Trustees Johnson and Levis were re-elected members for one-year terms.

The President reported that the Faculty had elected Frederick M. Wells for a three-year term.

g. Advisory Committee for the School of Business and Public Administration: Upon nomination of the President, Chester I. Barnard, Lucius D. Clay, Clarence Francis, Luther Gulick, Pendleton Herring, Elmer I. Lindseth, and James A. McConnell were re-elected for the academic year 1955-56.

h. Medical College Advisory Committee: Upon nomination of the Chairman, Trustee Dorothy McS. Arnold was re-elected a Trustee member for a four-year term.

Upon nomination by the Chairman, Dr. William A. Barnes was elected an alumni member for a one-year term.

The President reported that the Faculty had elected Dr. Oskar Diethelm for a two-year term.

The President reported that the Medical College Alumni Association had elected Dr. John A. Evans for a one-year term.

i. Council for the Cornell University-New York Hospital School of Nursing: Upon nomination of the Chairman, Trustee Ruth F. Irish was re-elected a Trustee member for a one-year term.

Upon nomination of the President, Dr. Walsh McDermott was elected a member from the field of Public Health for a one-year term; Dorothy V. N. Brooks was re-elected a member-at-large from the field of general education for a one-year term; Mrs. August Belmont and Mrs. John Jay Cole were elected members-at-large (lay women) for a one-year term each.

The President reported that Marian G. Randall has been re-elected by the Alumnae Association (pending approval by the Joint Administrative Board) for a three-year term beginning September 1, 1955.

j. Council for the New York State College of Agriculture and Agricultural Experiment Stations: Upon nomination of the Chairman, Trustees Arnold and Mitchell were re-elected for one-year terms.

The President reported that the Faculty of the New York State College of Agriculture had elected Glenn W. Hedlund and Royse P. Murphy for one-year terms, and that the Faculty of the New York State Agricultural Experiment Stations had elected P. J. Chapman for a one-year term.

Upon nomination of the President and the Dean of the College, Harold Soper was elected a member-at-large for a three-year term.

Upon nomination of the New York State Conference Board of Farm Organizations, Leland D. Smith was elected Grange member for a three-year term.

The President reported that, by virtue of his appointment as Commissioner of Agriculture for the State of New York, Daniel J. Carey has become an ex officio member of this Council.

k. Council for the New York State College of Home Economics: Upon nomination of the Chairman, Trustees Donlon and Irish were re-elected members for one-year terms.

The President reported that the College Faculty had elected Virginia True for a one-year term.

The President reported that Helen Bull Vandervort, ex officio, had been re-elected President of the New York State College of Home Economics Alumnae Association for a one-year term.

Upon nomination of the New York State Conference Board of Farm Organization, Mrs. Charles Arnold was elected Grange member for a three-year term.

Upon nomination of the President and the Dean of the College, C. V. Newsom was elected member-at-large for a three-year term.

l. Council for the New York State Veterinary College: Upon nomination of the Chairman, Harold L. Creal was re-elected a Trustee member for a one-year term. (One vacancy exists in this category.)

Upon nomination of the New York State Veterinary Medical Society, Dr. W. D. Way was elected for a three-year term.

Upon nomination of the New York State Conference Board of Farm Organizations, Seymour K. Rodenhurst was elected for a three-year term.

Upon nomination of the President and the Dean of the College, Dr. E. V. Moore was elected member-at-large for a three-year term.

The President reported that the College Faculty had re-elected A. Gordon Danks for a one-year term.

The President reported that, by virtue of his appointment as Commissioner of Agriculture for the State of New York, Daniel J. Carey has become an ex officio member of this Council.

m. Council for the New York State School of Industrial and Labor Relations: Upon nomination of the Chairman, Trustees Donlon, Emanuel, Johnson, and Kimball were re-elected members not from the field of labor for one-year terms, and Trustees Columbus, Hollander, and Murray were re-elected members from the field of labor for one-year terms.

Upon recommendation of the President the number of members-at-large on this Council was increased from seven to nine; and upon nomination of the President and the Dean of the School, the following were elected members-at-large for one-year terms: William C. Decker, Howard M. Dirks, Stephen F. Dunn, Harold J. Garno, William J. Groat, Jr., Harold Hanover, Russell C. McCarthy, Frank W. Pierce, and Joseph R. Shaw.

The President reported that, by virtue of their appointment to the office of Commissioner of Commerce and Industrial Commissioner, respectively, for the State of New York, Edward T. Dickinson and Isador Lubin have become ex officio members of this Council.

n. Board of Editors of the Cornell University Press: The President reported that he has appointed to this Board Professor Dexter Perkins as representative for the Humanities for a three-year term to succeed Professor Fred Waage; Professor J. L. Hoard as representative for the Physical Sciences for a three-year term to succeed Professor Kenneth I. Greisen; and Professor Mario Einaudi as representative of Faculty-at-Large, to replace Professor Mark Kac, who is on leave and whose term will expire June 30, 1956.

o. Cornell University Council:

1. Upon recommendation of the Planning and Development Committee, the following persons in the categories indicated were elected to the

Administrative Board of Cornell University Council for one-year terms beginning July 1, 1955:

(a) Trustee Members:

Edwin T. Gibson
Francis H. Scheetz

(b) Faculty Members:

Dr. Nelson W. Cornell (Medical College)
Dean Paul M. O'Leary (College of Arts and Sciences)
Professor J. Eldred Hedrick (Engineering College)
Professor Earl Brooks (School of Industrial and Labor Relations)

(c) Alumni Fund Executive Committee Members:

Jansen Noyes, Jr.
John P. Syme
William R. Robertson

(d) Alumnae Members-at-Large:

Mrs. Thomas Mackie
Dorothy Knauss

(e) Alumni Members-at-Large:

Charles C. Coleman
A. P. Keasbey
Charles T. Stewart
Dr. Preston A. Wade

2. Members-at-large: Upon nomination of the Administrative Board of the Cornell University Council, the following persons in the categories indicated were elected to membership on the Cornell University Council for terms indicated, beginning July 1, 1955:

For re-election for three-year terms

Able, DeForest W.	'15	Krebs, Frederick W.	'12
Acker, Ernest R.	'17	Littlewood, Mrs. William	'21
Adair, Herbert J.	'15	MacDonald, Prof. John W.	'25
Arnold, Mrs. John W.	'18	Mandel, Leon	'23
Beebe, Alexander M.	'15	McMaster, Donald	'16
Beh, Warren A.	'26	Miller, Mrs. Peter Paul	'21
Benjamin, Jack A.	'08	Mitchell, Albert K.	'17
Blancke, Leo M	'15	Mitler, Herbert E.	'08
Brownell, Spencer, Jr.	'25	Murray, William C.	'21
Burton, Benjamin T.	'22	Ohrbach, Jerome K.	'29
Carey, William D. P.	'23	Owen, Kenneth D.	'28
Cargill, Austin S.	'12	Owings, Nathaneil	'27

Carry, Champ	'18	Pollak, Julian	'07
Clift, Mrs. William B.	'10	Priester, Walter A.	'15
Clute, Leslie D.	'13	Rausch, Roswell H.	'13
Colman, Charles C.	'12	Requardt, Gustav	'09
Cornell, William B.	'07	Ripley, Joseph P.	'12
DeGraff, Prof. Herrell	'37	Saperston, Alfred M.	'19
Dial, Morse G.	'19	Schoellkopf, Paul A. Jr.	'41
Dole, Arthur, Jr.	'15	Schurman, Judge Jacob G. Jr.	'17
Dresser, Ivan C.	'19	Schwartz, Otto	'05
Egbert, Perry T.	'15	Sheridan, E. E.	'11
Eichleay, John W.	'26	Smith, Prof. Lloyd P.	'30
Farr, Newton C.	'09	Statler, Mrs. Ellsworth M.	NC
Flanigan, Horace C.	'12	Stuart, Lyman L.	'21
Friend, Robert E.	'08	Stuber, Adolph	'12
Gannett, Frank E.	'98	Swift, Lewis B.	'12
Gleason, James E.	'92	Taylor, Reese H.	'22
Goodwillie, Edward E.	'10	Treman, Mrs. Robert E.	'23
Guion, Dr. Connie	'17	Tuller, J. D.	'09
Heartfield, Seth W.	'19	Tuttle, Elbert P.	'18
Heasley, Walter C., Jr.	'30	Uhlmann, Richard	'19
Herbert, Frederick D.	'97	Warfield, Guy T., Jr.	'25
Holbrook, George W.	'23	Werly, Charles M.	'27
Hooker, R. Wolcott	'21	Whitman, Ezra B.	'08
Iglehart, J. A. W.	'14	Wigton, C. Benson	'07
Irish, Miss Ruth F.	'22	Wilder, Erskine	'05
Isles, Philip	'35	Wood, Frederic C.	'24
Jamison, Edward S.	'16	Woolley, Mrs. Roger	'25
Johnston, Herbert R.	'17	Wright, Dr. Irving S.	'23
Kane, Robert J.	'34	Wyman, Phillips	'17

Members of the staff of Cornell University

For election for one-year terms

Bradley, H. Hunt	'26
Brewer, R. Seldon	'40
Durland, Lewis H.	'30
Williams, Herbert H.	'25
Wright, Dr. T. P.	

For election for three-year terms

Barr, Dr. David P.	'11
Doebler, E. W.	'15
Duker, Mrs. W.F. Van Heemskerck	'22
Irish, Harold E.	'16
Kideney, Mrs. James W.	'22
Lewis, William L.	'22
Luckey, Hugh	NC
Savage, Mrs. Bernard A.	'27
Treman, Allan H.	'21

15. DEATHS: The President reported with regret the following deaths: WILLIAM H. DUNN, Associate Professor of Clinical Psychiatry, Cornell University Medical College, on February 12, 1955.

CLEMENT B. P. COBB, Assistant Professor of Clinical Pediatrics, Cornell University Medical College, on March 12, 1955.

HENRY A. MYERS, Professor of English, College of Arts and Sciences, on May 2, 1955.

GEORGE HENRY HOWE, Associate Professor of Pomology, New York State College of Agriculture, on April 13, 1955.

DONALD REDDICK, Professor of Plant Pathology, Emeritus, New York State College of Agriculture, on April 2, 1955.

16. RESIGNATIONS: The President reported the following resignations:

HAROLD H. THURLBY, Professor of Business Policy, School of Business and Public Administration, effective at the end of the fall term of the academic year 1954-55.

FRANCIS E. BROADBENT, Associate Professor of Soil Microbiology, Department of Agronomy, New York State College of Agriculture, effective March 31, 1955.

JOSEPH E. MORTON, Professor, New York State School of Industrial and Labor Relations, effective June 30, 1955.

17. RETIREMENTS AND APPOINTMENTS AS PROFESSOR EMERITUS: On the recommendation of the President, the following persons were retired on the dates indicated, and awarded the Emeritus titles indicated:

COLLEGE OF ARTS AND SCIENCES

Department of Physics

GUY E. GRANTHAM, Professor of Physics, was retired June 30, 1955, and was awarded the title of Professor of Physics, Emeritus, effective July 1, 1955.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Surgery

DR. PHILIP D. WILSON, Professor of Clinical Surgery (Orthopedics), retired, was awarded the title of Professor of Clinical Surgery (Orthopedics), Emeritus, effective July 1, 1955.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Animal Husbandry

FRANK B. MORRISON, Professor of Animal Husbandry and Animal Nutrition, was retired June 30, 1955, and was awarded the title of Professor of Animal Husbandry and Animal Nutrition, Emeritus, effective July 1, 1955.

Department of Biochemistry and Nutrition

LEONARD A. MAYNARD, Professor of Nutrition and Biochemistry and Head of the Department, was retired June 30, 1955, and was awarded the title of Professor of Nutrition and Biochemistry, Emeritus, effective July 1, 1955.

JAMES B. SUMNER, Professor of Biochemistry, was retired June 30, 1955, and was awarded the title of Professor of Biochemistry, Emeritus, effective July 1, 1955.

Department of Botany

LOREN C. PETRY, Professor of Botany, was retired June 30, 1955, and was awarded the title of Professor of Botany, Emeritus, effective July 1, 1955.

Department of Extension Service

LINCOLN D. KELSEY, Professor in Extension Service, was retired March 31, 1955, and was awarded the title Professor in Extension Service, Emeritus, effective April 1, 1955.

Department of Rural Sociology

MARY EVA DUTHIE, Professor of Rural Sociology, was retired June 30, 1955, and was awarded the title Professor of Rural Sociology, Emeritus, effective July 1, 1955.

NEW YORK STATE COLLEGE OF HOME ECONOMICS

Department of Child Development and Family Relationships

ETHEL B. WARING, Professor of Child Development and Family Relationships, was retired June 30, 1955, and was awarded the title of Professor of Child Development and Family Relationships, Emeritus, effective July 1, 1955.

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

LYNN A. EMERSON, Professor of Industrial and Labor Relations, was retired March 31, 1955, and awarded the title of Professor of Industrial and Labor Relations, Emeritus, effective April 1, 1955.

18. ELECTION BY BALLOT OF PROFESSORS AND ASSOCIATE PROFESSORS: The following were elected by ballot to the positions indicated in the respective colleges, schools, and independent departments, for which funds are already provided:

COLLEGE OF ARTS AND SCIENCES

Department of English

ROBERT MARTIN ADAMS was promoted from Assistant Professor to Associate Professor of English, effective July 1, 1955, with increase in salary from $4750 to $5750 for the academic year.

JOSEPH ANTHONY MAZZEO was appointed Associate Professor of English, effective July 1, 1955, at a salary of $6500 for the academic year.

Department of Modern Languages

JOHN MINOR ECHOLS was appointed Associate Professor of Linguistics, effective at the beginning of the academic year 1955-56, at a salary of $6500 for the academic year, payable from Rockefeller Grant #4837.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

JAMES A. McCONNELL was appointed Professor of Agricultural Industry, effective for the year beginning September 1955, on a two-thirds basis, at a salary of $8000 for that period.

COLLEGE OF ENGINEERING

Graduate School of Aeronautical Engineering

YUNG-HUAI KUO was promoted from Associate Professor to Professor of Aeronautical Engineering, effective July 1, 1955, at a salary of $7500 for the academic year.

NICHOLAS ROTT was promoted from Associate Professor to Professor of Aeronautical Engineering, effective July 1, 1955, at a salary of $8000 for the academic year.

School of Civil Engineering

TAYLOR D. LEWIS was promoted from Associate Professor to Professor, effective July 1, 1955, at an annual salary of $8000 for the academic year.

Sibley School of Mechanical Engineering

RICHARD MAGRUDER PHELAN was promoted from Assistant Professor to Associate Professor of Mechanical Engineering, effective July 1, 1955, at a salary of $7000 for the normal academic year.

CORNELL LAW SCHOOL

MICHAEL CARDOZO was appointed Associate Professor, effective July 1, 1955, at a salary of $10,500 for the academic year.

RICHARD I. FRICKE was promoted from Assistant Professor to Associate Professor, effective July 1, 1955, at a salary of $9000 for the academic year.

CORNELL UNIVERSITY MEDICAL COLLEGE

Department of Medicine

DR. WALSH McDERMOTT was promoted from Associate Professor of Medicine to Professor of Public Health and Preventive Medicine, effective July 1, 1955 to June 30, 1956.

Department of Pathology

DR. F. STEPHEN VOGEL was appointed Associate Professor of Pathology, effective September 1, 1955 to June 30, 1956, without salary.

Department of Physiology

DR. ROGER L. GREIF was promoted from Assistant Professor to Associate Professor of Physiology, effective July 1, 1955 to June 30, 1956, at a salary of $7200 per annum, payable from the College Budget.

DR. ROY C. SWAN, JR. was promoted from Assistant Professor to Associate Professor of Physiology, effective July 1, 1955 to June 30, 1956, without salary.

Sloan-Kettering Division

DONALD A. CLARKE was promoted from Assistant Professor to Associate Professor of Pharmacology, effective July 1, 1955 to June 30, 1956, without salary.

JOHN S. LAUGHLIN was promoted from Associate Professor to Professor of Biophysics, effective July 1, 1955 to June 30, 1956, without salary.

DONALD W. VISSER was appointed Visiting Associate Professor of Biochemistry, effective July 1, 1955 to June 30, 1956, without salary.

NEW YORK STATE COLLEGE OF AGRICULTURE

Department of Agricultural Economics

THOMAS NORMAN HURD was appointed Professor of Agricultural Economics, effective upon his arrival to assume duties, at annual salary of $9816, payable in ninths from State funds.

Extension Administration

ARTHUR EDSON DURFEE was appointed Professor in Extension Service and Assistant Director of Extension, effective April 1, 1955, at annual salary of $8580, payable in twelfths from Smith-Lever Amended funds.

Department of Rural Education

CHARLES W. HILL was appointed Professor of Agricultural Education, effective October 1, 1955, at annual salary of $7440, payable in ninths from State funds.

NEW YORK STATE COLLEGE OF HOME ECONOMICS

Department of Child Development and Family Relationships

EDWARD C. DEVEREUX, JR., was promoted from Associate Professor to Professor of Child Development and Family Relationships, effective July 1, 1955, at annual salary of $7444, payable in ninths from State funds.

JOHN HARDING was promoted from Assistant Professor to Associate Professor of Child Development and Family Relationships, effective July 1, 1955, at annual salary of $6884, as of April 1, 1955, payable in twelfths from State funds.

Department of Economics of the Household and Household Management

JEAN WARREN was promoted from Associate Professor to Professor of Economics of the Household and Household Management, effective July 1, 1955; at annual salary of $7170, payable in ninths from State funds, effective April 1, 1955.

Department of Food and Nutrition

ALICE BRIANT was promoted from Associate Professor to Professor of Food and Nutrition, effective July 1, 1955; at annual salary of $6498, payable in ninths, effective April 1, 1955, $3060 to be paid from Bankhead-Jones Research and $3438 from Research and Marketing funds.

FRANCES JOHNSTON was promoted from Associate Professor to Professor of Food and Nutrition, effective July 1, 1955; at annual salary of $6748, payable in ninths from State funds, effective April 1, 1955.

Department of Institution Management

KARLA LONGREE was promoted from Associate Professor to Professor of Institution Management, effective July 1, 1955; at annual salary of $6748, payable in ninths, effective April 1, 1955, $5278 to be paid from Bankhead-Jones Research and $1470 from College funds.

NEW YORK STATE VETERINARY COLLEGE

Department of Medicine and Obstetrics

FRANCIS H. FOX was promoted from Associate Professor to Professor of Veterinary Medicine and Obstetrics, effective July 1, 1955, without change in salary.

Department of Pathology and Bacteriology

CLYDE I. BOYER, JR., was promoted from Assistant Professor to Associate Professor of Poultry Diseases, effective July 1, 1955, without change in salary.

KENNETH McENTEE was promoted from Associate Professor to Professor of Veterinary Pathology, effective July 1, 1955, without change in salary.

Department of Physiology

MORLEY RICHARD KARE was promoted from Assistant Professor to Associate Professor of Veterinary Physiology, effective July 1, 1955, without change in salary.

LOUIS L. NANGERONI was promoted from Assistant Professor to Associate Professor of Veterinary Physiology, effective July 1, 1955, without change in salary.

Department of Therapeutics and Small Animal Diseases

ROBERT WARREN KIRK was promoted from Assistant Professor to Associate Professor of Veterinary Therapeutics and Small Animal Diseases, effective July 1, 1955, without change in salary.

19. ASSOCIATE DEAN OF MEDICAL COLLEGE: DR. LAWRENCE W. HANLON was appointed Associate Dean, effective July 1, 1955 to June 30, 1956, at a salary of $7,500 per annum, payable from the Joint Budget.

20. ARNOLD NORDSIECK: was appointed Visiting Professor, Department of Physics College of Arts and Sciences, effective for the academic year 1955-56, at a salary of $12,500 for that period.

21. ROBIN W. WILLIAMS, JR.: The salary of Robin M. Williams, Jr., Professor of Sociology and Anthropology, College of Arts and Sciences, was increased from $9,500 to $10,500, effective for the academic year 1955-56.

22. NYLE C. BRADY, Professor of Soil Science, Department of Agronomy, New York State College of Agriculture, was appointed Head of the Department of Agronomy, effective Mya 15, 1955.

23. ROBERT F. HOLLAND, Professor of Dairy Industry, Department of Dairy Industry, New York State College of Agriculture, was appointed Head of the Department of Dairy Industry, effective July 1, 1955.

ADJOURNMENT: On motion the meeting was adjourned.

Robert B. Meigs
Secretary

BOARD LEGISLATION TO IMPLEMENT REVISED BY-LAWS

(Corresponding sections of the Revised By-Laws are indicated in parentheses following each heading.)

Component Academic Divisions of University (Article I - §7):

Cornell University shall comprise the following colleges, schools, and separate academic departments:

(1) The College of Arts and Sciences.
(2) The College of Engineering.
(3) The College of Architecture.
(4) The Law School.
(5) The School of Nutrition.
(6) The School of Education.
(7) The Graduate School of Business and Public Administration.
(8) The Graduate School.
(9) The Medical College.
(10) The Graduate School of Medical Sciences.
(11) The Cornell University New York Hospital School of Nursing.
(12) The Cornell University Engineering Experiment Station.
(13) The Cornell University Agricultural Experiment Station.
(14) The New York State College of Agriculture.
(15) The New York State College of Home Economics.
(16) The New York State Veterinary College.
(17) The New York State School of Industrial and Labor Relations.
(18) The New York State Agricultural Experiment Station at Geneva.
(19) The University Library.
(20) The Department of Clinical and Preventive Medicine.
(21) The Department of Physical Education and Athletics.
(22) The Department of Military Science and Tactics.
(23) The Department of Naval Science.
(24) The Department of Air Science.
(25) The School of Hotel Administration.

President to Confer with Appropriate Dean (Article VI - §1):

Before action is taken substantially affecting any college, independent school or department of the University, the President shall consult with the dean, or head, or professors concerned, with respect to the necessities of such college, independent school or department and the best ways of meeting them. In the case of serious differences of opinion in major matters, he shall bring such differences to the attention of the Board.

PLAN FOR ORGANIZATION OF UNIVERSITY (ARTICLE VI, §3)

Under the By-laws, the President as Chief Executive Officer, will have reporting to him the following with such duties as may be assigned by the President, except as otherwise determined by the By-laws or by Board Action:

(1) The Deans and Directors of the Various separate faculties, except insofar as they are engaged in executing the academic policies and programs under the exclusive jurisdiction of the faculties themselves.

(2) The Dean of the University Faculty -- chiefly a liaison relationship as his duties consist largely of administering the Committee work which carries out those matters which lie within the jurisdiction of the University Faculty, to which he is responsible.

(3) The Executive Officers

(a) The Provost

(b) The Treasurer - except in matters of investments and investment policy.

(c) A vice president in charge of research and research liaison, and the Cornell Aeronautical Laboratory.

(d) A vice president in charge of business affairs inherent in the operation, maintenance and construction of the physical plant and the management of the non-academic personnel

(e) A vice president in charge of resources development and fund raising, with responsibility for those activities relating to university development, the alumni fund, the alumni office and related activities, to be determined after further consideration by our management consultants.

(f) The Secretary of the Corporation.

(4) Other Officers

(a) The Director of Admissions -- who acts as admissions expediter and coordinator as may seem wise and desirable among the several undergraduate faculties.

(b) The Registrar -- charged with keeping of the fundamental academic records of each student.

(c) Personnel officers

(1) Dean of Men and Dean of Women
(2) The Proctor
(3) The Faculty Committees on Student Conduct and Student Activities
(4) Student Committees

(d) The Controller of the endowed divisions and the Controller of the state-supported divisions.

(5) The Director of Public Relations

(6) The University Counsel -- a responsibility carried by the Secretary of the Corporation. Activities to be determined after further consideration by our management consultants.

(7) The Director of CURW, in charge of the over-all program clustered around the activities in Anabel Taylor Hall.

** (8) The Director of Willard Straight Hall, in charge of the activities of the Willard Straight Hall with liaison into the dormitory program.

** (9) The Director of Athletics insofar as his duties lie within the sphere of intercollegiate athletics.

** (10) The Director of Libraries, in charge of the various libraries of the University.

(11) The University Publisher, in charge of the University Press.

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* The President proposes to delegate authority to the Committee on Student Conduct and the Committee on Student Activities as apppointed by him. Such delegation would not be subject to his veto nor would he act as a court of last resort in specific cases. He would expect to work with and consult with these committees in the formulation of general policies affecting student life.

** Certain policy and operating decision responsibility in the case of these officers is carried out by Faculty, or Faculty-Student boards.

Dean of Men and Dean of Women (Article VI - §4):

1. There shall be a Dean of Men and a Dean of Women who shall be elected by the Board upon recommendation of the President. They shall have such powers and duties with respect to welfare of students as the President may delegate to them.

2. The welfare, conduct and activities of students at the Medical College and School of Nursing in New York City shall be supervised by the deans of those colleges in such manner as the President may direct.

Faculties of the University (Article XIII and XIV):

The Faculties of the University shall be:

(a) The University Faculty.
(b) The Faculty of Arts and Sciences.
(c) The Faculty of Engineering.
(d) The Faculty of Architecture.
(e) The Faculty of Business and Public Administration.
(f) The Faculty of Agriculture.
(g) The Faculty of Home Economics.
(h) The Faculty of Veterinary Medicine.
(i) The Faculty of Industrial and Labor Relations.
(j) The Faculty of Education.
(k) The Faculty of Law.
(l) The Faculty of Medicine.
(m) The Faculty of Nursing.
(n) The Faculty of Nutrition.
(o) The Graduate Faculty.
(p) The Faculty of the Graduate School of Medical Sciences.
(q) The Faculty of Hotel Administration.

Ex-Officio Members of University Faculty (Article XIII - §1):

As previously recommended by the University Faculty, and pursuant to Article XIII, Section 1, of the University by-laws, the following officers are continued as voting members of the University Faculty on an ex-officio basis:

(1) The Provost.
(2) The Vice Presidents.
(3) The Dean of University Faculty.
(4) The Deans and Directors of Colleges & Schools at Ithaca.
(5) The Director of University Library.
(6) The Assistant Directors of University Library.
(7) The University Publisher.
(8) The Registrar.
(9) The Director of Admissions.
(10) The Dean of Men.
(11) The Dean of Women.
(12) The Director of Resident Instruction in College of Agriculture.
(13) The Director of Resident Instruction in College of Home Economics.
(14) The Director of Extension in Agriculture and Home Economics.
(15) The Directors of Experiment Stations at Ithaca.
(16) The Director of State Agricultural Experiment Station at Geneva.
(17) The Director of Cornell Aeronautical Laboratory, Inc. at Buffalo.
(18) The Director of Infirmary and Clinic.
(19) The Director of Physical Education and Athletics.
(20) The Director of C.U.R.W.

As previously recommended by the University Faculty, and pursuant to Article XIII, Section 1, of the University by-laws, the General Alumni Secretary is continued as a non-voting member of the University Faculty, on an ex-officio basis.

Tenure of Deans and Directors (Article XIII - §3, Article XVI - §1):

Generally, deans and directors shall have full time positions and shall serve at the pleasure of the Board. However, the deanship of the University Faculty and the deanship of the Graduate School, as part-time positions in specialized areas of academic administration, shall be filled normally for definite terms of not to exceed five years.

Deans and Directors to Report Annually (Art. XVI - §2):

At least annually and more frequently if necessary or required each dean, director or other head shall make a report to the President on the condition and needs of his college, school, or department, with such recommendations as he may deem proper.

Director or Other Heads of Subordinate Divisions (Art. XVI - §3):

Directors, chairmen or other heads of schools or departments which constitute subdivisions of colleges, schools, or separate academic departments shall have such duties and powers as are assigned to them by the deans or directors of the colleges, schools, or separate academic departments of which their immediate division is a part.

Director of Admissions (Article XVII):

1. There shall be a Director of Admissions who shall be elected by the Board of Trustees upon recommendation of the President and who shall serve at the pleasure of the Board.

2. The Director of Admissions shall receive applications for admission to the several undergraduate colleges and schools and shall assemble appropriate personal and scholastic data concerning applicants. He shall refer such applications to appropriate college or school offices for decision and shall notify the applicant of such decision. He shall co-ordinate general admissions procedures and policies among the several colleges and schools and shall perform such other duties as the President may assign to him.

Admission of Students in Certain Colleges and Schools: (Article XVII):

The admission of students in the Medical College, the School of Nursing, the Graduate School of Aeronautical Engineering, the Law School, the School of Business and Public Administration, the School of Nutrition, and the Graduate School shall be administered by the faculties of the respective colleges and schools.

Term of Service and Leaves of Absence for Staff of Instruction and Research (Article XX - §2):

All members of the instructing and research staff are expected to be present for duty at the University during the entire academic year, except for regularly scheduled University holidays or vacation, unless their appointments provide otherwise.

Applications for absence of less than eight days shall be made to the dean who shall have authority to grant the same and applications of more than seven days shall be made through the dean to the President, who shall have authority to grant leaves of absence without salary for periods not exceeding one year, and to grant leaves of absence without prejudice to salary for periods not exceeding three months.

University Responsibility for Salaries in State-Supported Divisions. Article XX - §5):

In making appointments in the colleges, schools, and departments supported by State funds, the University shall assume no responsibility for salaries or wages in excess of the moneys appropriated therefor by the State of New York or appropriated and received from the Federal Government for such salaries or wages, excepting as expressly approved by the Board of Trustees or the Executive Committee.

Procedure for Dismissal of Faculty Members (Article XX - §8):

The University reserves the right to dismiss and discontinue the appointment of any member of its faculties, on reasonable notice and after giving such member an opportunity to be heard, for failure to perform the duties required of the position which he holds or for such personal misfeasance or nonfeasance as makes him unfit to participate in the relationship of teacher to student.

In the case of a University professor, professor, associate professor, or assistant professor the following procedure shall be adopted:

A. When complaint from any source is made against a University professor, a professor, an associate professor, or an assistant professor which might lead to his dismissal, the dean of his college, or in the case of a University professor the Dean of the University Faculty, shall inform the faculty member of the complaint against him, investigate the case, and if the faculty member is willing consult with him regarding it. The dean shall thereafter report to the President the results of the investigation together with his recommendations. The President shall cause the faculty member to be furnished with a written and detailed statement of the charges against him if, after receiving the dean's report and making such independent investigation as may seem appropriate to the President, it is the opinion of the President that further proceedings are warranted.

B. If the faculty member desires a hearing, he shall so request in writing within thirty days of the receipt of the written charges against him, and he shall then be entitled to a hearing before a board appointed by the President and consisting of five members of the University Faculty of whom two shall be selected by the faculty member, two by the President and the fifth by the other four.

C. At such hearing the faculty member shall be entitled to be accompanied by an advisor or counsel of his own choice, to present witnesses in his own behalf and to confront and question the witness against him. If the faculty member so requests before or at the opening of the hearing, he shall after its conclusion, be furnished, without cost to him, a full report of the

proceedings before the board, including the testimony taken, the evidence received, and the board's findings and recommendations. The Board shall submit to the President a report of its findings and recommendations and this report shall be appended by the President to any recommendations he may make to the Board of Trustees in regard to the case.

D. The faculty member shall be free to resign at any time within thirty days of receipt of the written charges against him; but if he has neither requested a hearing nor resigned within such thirty days, the Board of Trustees shall be free to dismiss him without further notice or hearing.

Retirement of Academic and Administrative Staff (Article XXI):

1. The term of appointment of every executive officer, academic administrative officer, and other officers eligible for membership in the Contributory Retirement Income Plan for the Endowed Colleges at Ithaca, and of every member of the instructional and research staff shall terminate, except as hereinafter provided or unless sooner ended, in accordance with the following table of Normal Retirement date, subject to the right of the University to continue the service of an appointee for one or more years under such title and at such compensation as may be agreed upon:

Year of Birth of Member	The July 1st of the Calendar Year in Which the Members Attain Age
1903 and later	65
1901 and 1902	66
1899 and 1900	67
1898 and earlier	68

The heads and other members of the staffs of the clinical departments in the Medical College of the University, shall retire from their University positions on the July first of the calendar year in which they attain age 65, unless they are continued in service for one or more years by action of the Board of Governors of the New York Hospital and the Board of Trustees of Cornell University.

2. If it becomes necessary to terminate the appointment of any professor before he arrives at the age of sixty-five, by reason of physical or mental infirmity (or other cause than misconduct) which renders him unable to perform satisfactorily some or all of his duties, the date of retirement shall be not earlier than the June Commencement following the action of the Trustees in regard thereto. And in the event of retirement as last above specified before the age of sixty-five of some worthy professor who has faithfully served the University many years, such professor thus retired may be retained to perform such duties as the President may direct and under such title and at such compensation and for such length of time as may be fixed by the Board of Trustees.

The Summer Session (Article 1 - §7, and Article XXII):

1. There shall be conducted in the University under the general supervision of the University Faculty, a summer session to be designated

THE CORNELL UNIVERSITY SUMMER SESSION

UNIVERSITY AND STATE SUMMER SCHOOLS

2. The objects of the Summer Session shall be to carry on the work of the Graduate School and of the several colleges and schools of the University during the summer.

3. Instruction in said session shall be of university grade.

4. The executive officer of the Summer Session shall be a Director responsible to the President and appointed by the Board of Trustees on the nomination of the President.

5. To provide representation and to promote unification of the varied interests involved, there shall be an administrative board of the Summer Session consisting of the director, as chairman, the dean of the Graduate School, ex officio, and at least four other members of the University Faculty appointed by the President. The appointed members shall serve for terms of four years, one member retiring each year.

6. The Director and Administrative Board of the Summer Session shall be responsible for the general direction of such activities of the University as fall within the scope of the purpose stated in paragraph 2.

7. The Director of the Summer Session shall be responsible, under the President, for the administration of the Summer Session. He shall annually present to the President a budget for the entire enterprise, this budget to bear the approval of the Dean, or Deans, of the New York State Colleges in the University insofar as the use of State funds is involved or requests for State support are contemplated.

8. Appointments to the teaching staff shall be made on such grades and with such salaries as shall be determined by the Board of Trustees, or the Executive Committee, or the President, in accordance with the established procedures for other parts of the University. But no member of the instructing staff of Cornell University shall be, either directly or indirectly, required to teach during the Summer Session, and positions may be filled by the appointment of instructing staff from other institutions, provided always that satisfactory arrangements shall be made regarding University property for which heads of departments are held responsible.

<u>The University Press (Article I - §7, and Article XXII)</u>:

1. There shall be a Cornell University Press which shall be the medium of Cornell University in the publication of books and other educational materials pertinent to the University's interests, and it shall be under the management of the University Publisher.

2. There shall be a Board of Editors of the University Press consisting of the University Publisher, ex officio, and six other persons, members of the University Faculty, who shall be appointed by the President of the University for terms of three years and one of such members shall be chosen from each of

the following six general classifications of the Faculty:

The Humanities
The Social Sciences
The Biological Sciences
The Physical Sciences
The Professional Faculty
The Faculty-at-Large

The Board of Editors shall determine the editorial policy of the Press and shall select for publication such books as it shall deem worthy of publication under the imprint of the Press. It shall have the sole authority to permit publication under the imprint subject to the availability of the requisite funds in the budget of the Press.

3. The life sciences books and other productions of a similar or related nature and those books which were formerly published by the Comstock Publishing Company may continue to be published by the University Press under the imprint of Comstock Publishing Associates.

The Library Board and The Director of the University Library (Article XXII, and Article V - §1):

1. The general care and supervision of the libraries of the University is entrusted to a Library Board. The Library Board shall consist of the President, the Provost, and the Director of the University Library, each ex officio, and eight other members appointed from the Board of Trustees and the remaining seven from the University Faculty upon nomination by the President. The appointed members of the Board shall serve for terms of five years each, except as hereinafter provided in this paragraph, and no member appointed from the University Faculty who has served more than three years shall be eligible for immediate reappointment, and the trustee member shall not serve beyond his term as trustee. The President or someone designated by him shall serve as chairman.

2. The seven Faculty members shall be chosen to represent the Library interests of the University as a whole, due regard being paid to the interests of science and letters, as well as to the interests of the technical and professional colleges and schools of the University.

3. The Director of the University Library shall be elected by the Trustees by ballot on the nomination of the President.

4. It shall be the duty of the Library Board:

a. To apportion all funds which shall be made available by the Board of Trustees to the University Library for the purchase of books, in such manner as may best accord with the interests of the University.

b. (1) To deliberate upon the needs of the libraries of the University, and to recommend through the President to the Board of Trustees such measures as are deemed necessary for the improvement of their facilities.

(2) To encourage and facilitate the cooperation of the libraries of the University in dealing with their common interests and problems, both by investigation, report, and the recommendation of plans, and by seeking to secure through appropriate action the funds and facilities needed for such cooperative undertakings.

(3) To make a careful and comprehensive study of the entire library situation and to assemble and keep available data bearing upon it. To this end it shall have power to obtain full information from all of the libraries of the University.

(4) Upon the basis of its investigations to formulate desirable changes in library policy and administration and to propose such changes through the President to the Board of Trustees.

PROVIDED: That major changes in policy, substantial modifications in the relations and powers of the libraries of the University, or enlargements of the Board's own jurisdiction, shall be submitted to the University Faculty and the opinion of the Faculty shall accompany any proposals submitted by the Board to the Trustees.

5. The duties of the Director of the University Library shall be subject to the control of the Library Board:

a. To exercise general supervision over all University libraries; to have charge of the administration of the University Library; to make an annual report to the President, and to perform such other duties as may be imposed upon him from time to time by the Trustees.

b. To serve as Executive of the Library Board, and to aid and advise it in the conduct of its investigations and the formulation of its policies.

Administrative Board for School of Education (Article XXII):

The Administrative Board for the School of Education shall consist of the President, who shall be the Chairman of the Board, the Provost, the Director of the School, and the deans of the Colleges of Agriculture, Arts and Sciences, Architecture, Engineering, and Home Economics. Any member of the Board may designate an alternate to attend a meeting and to vote in his absence.

It is the function of the Board to formulate and establish policies for the school and to plan the more general and fundamental features of its program of instruction and research.

Administrative Board for School of Nutrition (Article XXII):

The Administrative Board for the School of Nutrition shall consist of the President who shall be the Chairman of the Board, the Provost, the Director of the School, and the deans of the Colleges of Agriculture, Home Economics, Arts and Sciences, Engineering, and Medicine. Any member of the Board may designate an alternate to attend a meeting and to vote in his absence.

It is the function of the Board to formulate and establish policies for the school and to plan the more general features of its program of instruction and research.

Board of Governors of Willard Straight Hall (Article XXII):

The Board of Governors of Willard Straight Hall shall consist of the President, who shall be Chairman of the Board, the Dean of Men and the Dean of Women, the undergraduate president of the Student Council, the Chairman of the Board of Managers of Willard Straight, who shall serve ex officio, and of three members of the Board of Trustees, to be chosen by the Board for terms of three years, and three members of the University Faculty and three Alumni to be appointed for terms of three years by the President of the University. It shall be the duty of the Board of Governers of Willard Straight Hall to have general supervision of the building, to formulate and establish general policies for its use, and to administer its finances.

Board of Physical Education and Athletics (Article XXII):

1. Under concurrent action of the Board of Trustees and the University Faculty a Board on Physical Education and Athletics has been constituted. Subject to the authority of the Board of Trustees and the President, the Board on Physical Education and Athletics is responsible for the policies and the administration of the program of physical education and recreation, intra-mural sports and inter-collegiate athletics in the University.

2. The Board shall consist of the President, the Provost, the Director of Physical Education and Athletics, each ex officio; three members of the University Faculty, one chosen each year for a three-year term in such manner as the Faculty may prescribe; two Trustees appointed annually by the Board of Trustees; and two students to be chosen in such manner as may be determined by the President. The President, or someone designated by him, shall act as chairman. With regard to all matters relating to the curriculum of the Department of Physical Education and Athletics and to the eligibility and leaves of absence of students to participate in athletic contests, sole authority shall reside in a sub-committee of the Board, consisting of the Chairman, the President, and the three faculty representatives on the Board.

3. The members of the Board on Physical Education and Athletics shall constitute the Directors of the Cornell University Athletic Association.

Board on Student Health and Hygiene (Article XXII):

1. There shall be a Board on Student Health and Hygiene which, subject to the authority of the Board of Trustees and the President, shall be responsible for the policies and the administration of the program of student health service and hygiene.

2. The Board shall consist of the President, the Provost, the Chairman of the Department of Clinical and Preventive Medicine, the Director of the University Infirmary and Clinic, and the Dean of the Medical College, all ex officio; three members of the University Faculty chosen for three-year terms in such manner as the faculty may prescribe, three trustees appointed annually by

the Board of Trustees; and three students to be chosen in such manner and for such terms as may be determined by the President. The President, or someone designated by him, shall act as Chairman.

3. It shall be the duty of the Board on Student Health and Hygiene (1) to exercise general supervision of the University Infirmary and Clinic and the Medical Advisory Offices, and (2) to deliberate upon the needs of the student health and hygiene program of the University and to recommend such measures as are deemed necessary for its improvement.

4. In all matters relating to curriculum of the Department of Clinical and Preventive Medicine and student leaves of absence on medical excuses, sole authority shall reside in a subcommittee of the Board, which shall consist of the Chairman of the Department of Clinical and Preventive Medicine, the President, and the three members of the Board, chosen by the University Faculty.

BOARD ON TRAFFIC CONTROL (ARTICLE XXIII):

The Board on Traffic Control shall consist of the Superintendent of Buildings and Grounds, who shall act as chairman, the Vice President-Business or a member of his office to be appointed by him who shall act as Secretary, and five members of the University Faculty to be appointed by the President, one each year for a term of five years.

This Board shall study and seek solutions for the problems of vehicular and pedestrian traffic and parking on premises owned controlled or maintained by Cornell University, and shall from time to time recommend to the Board of Trustees rules, regulations proposals and policies concerning the same, including the opening and closing of streets and parking areas. It shall control all parking areas, and shall supervise the administration and enforcement of University traffic and parking rules and regulations, the registration of such vehicles as may be required, and the collecting of data as to the use or ownership of vehicles by students and employees.

It is also authorized and empowered to fix the fees to be charged students for registration of vehicles and for campus parking permits, and to review the imposition of fines and penalties under above-mentioned University rules and regulations.

Medical College Advisory Committee (Art. XXIV - §1):

For the purpose of making recommendations to the Board of Trustees in relation to the affairs of the Medical College, there is established a Medical College Advisory Committee, which shall consist of eleven members. The President of the University, who shall be ex officio chairman, the President of the Joint Administrative Board, ex officio; four trustees to be elected by the Board of Trustees, one of whom shall be elected each year for the term of four years, the Dean of the Medical College; two members of the faculty, to be elected by such faculty of the Medical College, one each year for the term of two years, two alumni of the Medical College, one to be elected by the Medical College Alumni Association and the other by the Board of Trustees, each for a term of one year. All elections to fill vacancies shall be for the unexpired term but all elective members shall hold over until their successors are chosen.

Joint Administrative Board at the Medical Center (Art. XXV - §2):

The Joint Administrative Board at the Medical Center shall be composed of (a) three Governors of the Hospital, (b) three trustees or other representatives of the University, elected by the Board of Trustees for terms of three years each, and (c) a seventh member to be elected by the six above-named members, who may or may not be a member of the Board of either institution.

Subject, when corporate action becomes necessary as a result of its recommendations, to ratification by the Governors of the Hospital and the Trustees of the University, this Board shall have special charge and supervision of the New York Hospital-Cornell Medical Center as a whole shall formulate its general policies and plan for its future needs; shall consider and report on the plans for any building to be constructed for the operation of the Center, shall have visitorial power over each unit of the Center; except with respect to the Sloan-Kettering Division, shall supervise all medical and nursing education conducted by the University at the Center, shall negotiate with special hospitals that may wish to join the Center; shall act as a board of adjustment between the separate units, and shall apportion to each unit its proper share of expenses incurred. Except with respect to the Sloan-Kettering Division, the Board shall also approve all nominations for appointment to the professional staff of the Hospital and to the Faculties of the Medical College and School of Nursing as hereinafter provided.

Except with respect to the Sloan-Kettering Division, nomination to all positions on the professional staff of the Hospital and on the Faculties of the Medical College and School of Nursing shall be made to the Joint Administrative Board by the President of the Hospital and the President of the University, jointly, after conference with and receiving suggestions from the Medical Board of the Hospital and the Executive Faculty of the Medical College and the Executive Faculty of the School of Nursing, and such other bodies and persons as two Presidents may think advisable. If approved by the Joint Administrative Board, such nominations shall be subject to confirmation and appointed by the Hospital Governors or the University Trustees, respectively, and; if necessary, by both. If any such nomination is disapproved by the Joint Administrative Board, or fails of confirmation by the Hospital Governors, or University Trustees, the Joint Administrative Board may itself make a nomination, subject to confirmation by the Hospital Governors, or the University Trustees, or, if necessary, by both, but the appointment of such nominee shall not be made by the Hospital Governors or the University Trustees until the Executive Faculty of the Medical College, or the Executive Faculty of the School of Nursing, as the case may be, has been given an opportunity to register with the Joint Administrative Board the Executive Faculty's approval or disapproval of the candidate.

With respect to the Sloan-Kettering Division, its administration shall be carried out as provided in the Agreement dated June 16, 1950.

President of Joint Administrative Board (Art. XXV - §2):

In order to unify hospital, educational and scientific activities, and to implement the full potentialities for public services at the Center, a President of the Joint Administrative Board shall be appointed by the Board of Governors of the Society of the New York Hospital and the Board of Trustees of Cornell University upon the recommendation of the Joint Administrative Board.

The President of the Joint Administrative Board shall have the following functions:

a. He shall be the chief executive officer of the Joint Administrative Board, attending its sessions, but without a vote.

As chief executive officer of the Joint Administrative Board, he shall be responsible for the overall direction of the Center, be responsible for recommending to the Joint Administrative Board the policies and programs of the Center, and under the direction of the Joint Administrative Board shall be responsible for the execution of the duties of the Joint Administrative Board.

c. He shall be a member ex officio of the following Boards, Faculties and Committees:

Medical Board of the New York Hospital.
Executive Faculty of the Cornell University Medical College.
Executive Faculty of the Cornell University New York Hospital School of Nursing.
Councils of the Medical College and School of Nursing.

and such other Boards, Committees or Faculties as the Joint Administrative Board may from time to time designate.

d. In consultation with the Dean of the Medical College, the Dean of the School of Nursing and the Director of the Hospital, he shall prepare and present to the Joint Administrative Board the annual joint budget of the Center and be responsible for the administration of this budget.

e. He shall be consulted by the Director of the Hospital, the Dean of the Medical College and the Dean of the School of Nursing in the preparation of the respective annual budgets of the Hospital, the Medical College and the School of Nursing.

f. Within the Hospital he shall represent the educational and research interest and through the Director of the Hospital and other officers shall endeavor to provide conditions favorable to the care of patients, education and research.

g. He shall be responsible for co-ordinating the work of the Medical College and the School of Nursing with the activities of the Hospital, so as to promote harmonious and effective cooperation in teaching, research and the care of patients.

CORNELL UNIVERSITY COUNCIL:

To provide for the continuation of the Cornell University Council as provided in former Article XXXIII, Section 3, of the By-laws it is -

RESOLVED, that the Cornell University Council, as established by this Board of Trustees at its meeting held June 12, 1950, and as provided in former Article XXXIII, Section 3, of the University By-laws, be continued as an organization to aid the Board of Trustees and the Administration in the

development and support of the University and the co-ordination of all fund raising efforts by or on behalf of the University; and

RESOLVED FURTHER that the actions of this Board of Trustees, heretofore taken, establishing regulations for, appointing persons to membership in, and otherwise pertaining to the functioning of the said Cornell University Council be reaffirmed as having the same force and effect as when adopted.

BY-LAWS OF CORNELL UNIVERSITY

as Adopted June 13, 1955

ARTICLE I

THE UNIVERSITY

1. Name: The corporate name of the University, as provided in its charter, is CORNELL UNIVERSITY.

2. Objects and Powers: Cornell University is an educational corporation organized and existing under the laws of the State of New York. Its objects and powers shall be as set forth in its charter at Section 5702 of the New York Education Law.

3. Address: The principal office and business address of the corporation is at Ithaca, New York.

4. Seals: (a) The great seal of Cornell University shall be circular in form, two inches in diameter, and shall bear in the outer circle the words "Cornell University" and "Founded A.D. 1865", in the inner circle the words "Ezra Cornell 'I would found an institution where any person can find instruction in any study'", and in the center a profile likeness of Ezra Cornell. The great seal of the University shall be affixed to or imprinted upon diplomas issued by Cornell University. The custodian of the great seal shall be the President.

(b) The corporate seal of Cornell University shall be circular in form, one and one-half inches in diameter, and shall bear in the outer circle the words "Cornell University" and "Founded A.D. 1865"; and in the center, above the words "Ezra Cornell", a profile likeness of Ezra Cornell. The corporate seal of the University shall be used wherever required in the execution of instruments or official documents of the University other than diplomas. The custodian of the corporate seal shall be the Secretary of the Corporation.

(c) The colleges, schools and separate academic departments, divisions and centers of the University may use subsidiary seals in such forms and for such purposes as shall be approved by the Board from time to time.

5. Fiscal Year: The fiscal year of the University shall be July 1 through June 30.

6. Academic Year: The academic year shall be the nine-month period commencing one week before Registration Day and extending through Commencement Day.

7. Colleges, Schools, and Academic Departments: Cornell University shall comprise such colleges, schools, divisions, research centers and separate academic departments as the Board of Trustees shall establish from time to time.

ARTICLE II

THE BOARD OF TRUSTEES

1. Powers: Subject to the charter of the University and the laws of the State, the Board of Trustees shall have supreme control over the University, including every college, school and separate academic department, division and center thereof.

2. Membership and Tenure:

a. Membership: As provided in the University's charter, the Board of Trustees is composed of forty-five members, as follows:

(1) Ten ex-officio members: The Governor of the State of New York, the Lieutenant-Governor, the Speaker of the Assembly, the Commissioner of Education, the Commissioner of Agriculture and Markets, the Commissioner of Commerce, the Industrial Commissioner, the President of the State Agricultural Society, the Librarian of the Cornell Library of the City of Ithaca, and the President of the University.

(2) One life member: the eldest lineal male descendant of Ezra Cornell.

(3) Five members appointed by the Governor of the State, subject to confirmation by the Senate, for terms of five years each, one being appointed each year.

(4) Eighteen members elected by the Board as follows: (i) fifteen members-at-large for terms of five years each, three being elected each year; and (ii) three members from the field of labor in New York State for terms of one year each.

(5) Ten members elected by the Alumni of the University for terms of five years each, two being elected each year.

(6) One member elected by the Executive Committee of the New York State Grange for a term of one year.

b. General: The Board of Trustees at all times shall include at least three members from New York State in each of the three fields of (1) agriculture; (2) business, industry, or commerce; and (3) labor. At no time shall a majority of the members of the Board be of any one religious sect or of no religious sect.

The regular term of office for all members, except the ex-officio members and the life member, shall commence on July first. Vacancies among the membership of the Board caused by resignation, death or otherwise than by expiration of term, may be filled for the balance of such unexpired terms in the same manner as vacancies caused by normal expiration of term.

Every trustee shall hold over until his successor shall have been elected or appointed.

3. Election of Members by the Board:

a. Notice of existing vacancies and forthcoming vacancies due to expiration of term among the membership elected by the Board shall be sent to each member of the Board by the Secretary at least thirty (30) days before the last regular meeting in each fiscal year. Similar notice of existing vacancies, if any, shall be sent to each member at least thirty (30) days prior to every other regular meeting throughout the year.

b. Nomination of candidates to fill vacancies among the membership elected by the Board shall be made by individual members of the Board. Any member may nominate one candidate for each vacancy to be filled by forwarding his nomination, in writing or by telegraph, so as to arrive in the Secretary's office not less than twenty (20) days before the meeting at which the election is to be held.

c. Election of members by the Board shall be by ballot containing the names of all persons nominated, duly had at a regular meeting of the Board. Written notice of such proposed election, together with the names of all nominees, shall be sent to all members of the Board at least ten (10) days before such meeting. The concurring vote of a majority of those present and voting or eighteen (18) members, whichever is greater, shall be necessary to elect.

4. Election of Members by the Alumni:

Election of members by the Alumni shall be conducted in accordance with the provisions of the University's charter as contained at Section 5703, Paragraph 1-3, of the New York Education Law. For the purpose of such election the alumni of the University shall be deemed to consist of (i) graduates, (ii) matriculates in the undergraduate colleges and schools whose entering classes have graduated, and (iii) former candidates for advanced degrees.

5. Officers of the Board:

a. Chairman: There shall be a Chairman of the Board, whom the Board shall elect by ballot from its membership. He shall be elected for a term of three (3) years or for the remainder of his term as trustee, whichever is shorter. No trustee shall be elected to the chairmanship who shall have attained the age of seventy (70) years, and the term of a chairman attaining the age of seventy (70) years shall cease with the close of the fiscal year in which he attains that age. The Chairman shall exercise the usual functions of a presiding officer.

b. Secretary: The Secretary of the Corporation shall be the ex-officio Secretary of the Board. He shall keep a record of the proceedings of the Board and shall send a copy thereof to each member of the Board. He shall, under the general direction of the President, report actions taken by the Board, including elections and appointments, to those concerned. He shall perform such other duties as the Board may assign to him.

6. Meetings: There shall be four regular meetings of the Board each year, to be held at times and places which shall be fixed by the Board or by the

Executive Committee. Written notice of the time and place of regular meetings shall be given by the Secretary to each member of the Board at least fifteen (15) days in advance of the date fixed.

Special meetings of the Board may be called by the Chairman or by the Executive Committee, and shall be called by the Secretary upon the written request of seven trustees. In the case of a special meeting, notice of the time, place, and purpose of the meeting shall be given by the Secretary to each member of the Board, at least ten (10) days in advance of the date fixed for such meeting.

7. Quorum: For the transaction of all business, except as otherwise expressly provided, fifteen (15) members of the Board shall constitute a quorum.

8. Trustees Emeritus: The Board may elect one or more persons to the honorary position of Trustee Emeritus at any meeting by ballot. The concurring vote of a majority of those present and voting or eighteen (18) members, whichever is greater, shall be necessary to elect. Only persons who have served as trustees for an aggregate period of not less than fifteen (15) years, shall be eligible for election as Trustee Emeritus.

The term of office for a Trustee Emeritus shall be for life. Trustees Emeritus may attend and participate in meetings of the Board, but shall not be members of the Board, and shall not have the right to vote or to hold elective office on the Board. Trustees Emeritus may attend and participate, without vote, in meetings of any committee upon invitation of the chairman thereof.

9. Faculty Representatives and Special Representatives: The University Faculty is authorized and invited to select from the Faculty four representatives who shall represent it at meetings of the trustees. Three of these representatives and their successors may be selected by the University Faculty, exclusive of the Medical College at New York. They shall be chosen by ballot for such terms as shall be fixed by said Faculty. One representative and his successor may be selected by ballot by the Faculty of the Medical College at New York for such term as shall be fixed by that Faculty. These Faculty Representatives shall have the right to meet with the Board of Trustees, and at these meetings shall enjoy the privileges of trustees, except the right to vote.

The Faculty Representatives shall have the right to attend meetings of the Executive Committee on such rotational basis as the Committee may prescribe, provided that one such Representative is invited to attend each meeting of the Executive Committee. When attending meetings of the Executive Committee, Faculty Representatives shall have all the rights and privileges of Trustees except the right to vote.

ARTICLE III

THE COMMITTEES OF THE BOARD

1. Standing Committees:

a. The standing committees of the Board of Trustees shall be the Executive Committee, the Investment Committee, and the Audit Committee.

b. All standing committees shall be reconstituted annually by the Board from its membership, upon nomination by the Chairman or from the floor, and for terms effective for the next following fiscal year. Vacancies in unexpired terms shall be filled by the Board at its next regular meeting.

c. The Chairman of the Board shall be an ex-officio member of all standing committees and the President of the University shall be an ex-officio member of the Executive Committee and the Investment Committee. In reconstituting each standing committee the Board shall designate a chairman and a vice chairman thereof. No person who shall have attained the age of seventy (70) years shall be eligible for election as chairman of a standing committee.

2. Executive Committee:

a. The Executive Committee shall consist of seven elected members and two ex-officio members. Five members shall constitute a quorum.

b. Between meetings of the Board, the Executive Committee may exercise the powers of the Board in all matters except those which, pursuant to law or these by-laws, require action by the full Board.

c. The Executive Committee shall consider the annual operating budgets of all divisions of the University, and shall transmit such budgets, together with its recommendations thereon, to the full Board for final action prior to the commencement of each fiscal year.

d. All proceedings of the Executive Committee shall be recorded in minutes which shall be submitted regularly to the Board.

e. The Executive Committee shall meet throughout the year at such times and places as it shall determine. Special meetings may be called by its chairman, the Chairman of the Board, the President of the University, or upon written request of any three members of the Committee addressed to the Secretary of the Committee.

3. Investment Committee:

a. The Investment Committee shall consist of nine elected members and two ex-officio members. Five members shall constitute a quorum.

b. The Investment Committee shall determine investment policy and shall generally supervise the investment of University funds.

c. Regular minutes of Investment Committee meetings shall be kept by the Committee's secretary. The Committee shall report to the Board at least annually.

d. All University funds may be pooled for investment purposes except when applicable law or the terms of gift provide otherwise.

e. The net annual income received from pooled investments, after deduction of investment expenses and appropriate service charges and reserves shall be distributed in accordance with directions of the Board. Such distribution shall provide that each endowment fund shall receive its pro rata share of the total income to be distributed to all endowment funds.

4. Audit Committee:

a. The Audit Committee shall consist of five elected members, none of whom may be members of the Executive or Investment Committees together with the Chairman of the Board as an ex-officio member. Three members shall constitute a quorum.

b. It shall be the duty of the Audit Committee to recommend to the Board the names of certified public accountants for selection as auditors to examine the accounts of the University, to receive and study the report of such auditors as may be selected by the Board, and to make its report and recommendations to the Board at the first available meeting after receiving the auditor's report.

5. Buildings and Properties Committee:

The Buildings and Properties Committee shall consist of not more than seven members of the Board elected in the same manner and with the same tenure as the members of the standing committees. Its function shall be to advise the Executive Committee concerning planning for new construction or such other aspects of the University's physical plant as the Executive Committee may designate.

6. Special Committees:

The Board may establish and constitute such special committees as it may deem desirable from time to time, and shall specify their duties. Such special committees shall be reconstituted annually unless earlier discharged by the Board.

ARTICLE IV

ANNUAL AUDIT

The books and accounts of the University shall be audited annually by certified public accountants selected by the Board of Trustees, who shall report in writing to the Audit Committee of the Board.

ARTICLE V

OFFICERS OF THE CORPORATION

1. Executive Officers: The Executive officers of the corporation shall be those officers having executive authority, under the general direction of the President as chief executive officer, to administer such affairs or departments of the University as may be assigned to them in accordance with those by-laws. In addition to the President, they shall consist of the Provost, such Vice-Presidents as the Board may elect from time to time, the Treasurer, the Controllers, and the Secretary of the Corporation.

2. Other Administrative Officers: There shall be such additional administrative officers as the Board may designate from time to time, and they shall have such powers and duties as may be prescribed by the Board or by the President in accordance with these by-laws.

3. Method of Election: The President shall be elected by the Board by the concurring ballot of a majority of those present and voting or eighteen (18) members, whichever is greater. All other officers shall be elected by the Board, with or without ballot, upon recommendation of the President.

All officers elected by the Board pursuant to this Article V shall hold office at the pleasure of the Board.

ARTICLE VI

THE PRESIDENT

1. The President shall be the chief executive and educational officer of the University.

He shall be ex-officio a member of the Board of Trustees, the Executive Committee, and the Investment Committee. He shall be a member and also, except as he may otherwise designate or as these by-laws may otherwise provide, the chairman and presiding officer of every faculty and every separate academic department, division or center of the University.

2. The President shall be the medium of formal communication between the Board of Trustees and the respective faculties of the University.

3. All officers of the University, whether academic or administrative shall be subject to the administrative authority of the President as chief executive and educational officer. The President shall define the duties of all officers and other members of the staff whose duties are not prescribed by these by-laws or by action of the Board of Trustees.

The President shall recommend a plan for organization of the University to the Board of Trustees which, upon adoption, shall be the official organizational relationship of all units to the President and to the various administrative officers of the University. Such plan, upon adoption, shall be effective until amended or superceded by action of the Board.

4. The President shall be responsible for the proper regulation of student conduct and the extra-curricular activities of students. He may delegate authority in these matters to such faculty committees or student committees as he may determine.

5. The President is authorized to make appointments to the instructional and research staff upon recommendation of the appropriate dean, director or separate department head and within the limitations prescribed in Article XX of these by-laws. He is also authorized to make appointments to the administrative or non-academic staff, except as prescribed in Article V of these by-laws.

6. The President shall prepare budgets for all academic, administrative, and non-academic divisions of the University. He shall present such budgets annually to the Executive Committee.

7. After adoption of budgets by the Board the President shall supervise, coordinate, and control the expenditures and other fiscal operations of all divisions of the University pursuant to such budgets and such further authority as the Board may grant from time to time.

The President may fix or adjust salaries and other expenditures within such limitations as the Board from time to time may determine and for which funds are available within the approved budgets of the University.

8. The President shall act for and represent the University in its relations with state or federal agencies with respect to the fiscal and other operations of the colleges, schools, and departments supported by state or federal funds.

9. The President is authorized to execute deeds and other instruments and to affix thereto the corporate seal.

10. The President shall recommend to the Board fiscal regulations for the conduct of the business affairs of the University. Such regulations, upon adoption by the Board, shall be binding upon all officers and employees in the conduct of business and financial activities of the University.

11. The President shall prepare and present to the Board an annual report on the conditions and needs of the University.

ARTICLE VII

THE PROVOST

The Provost shall be the chief administrative officer of the University under the President and shall have such duties as may be assigned to him from time to time by the President. In the absence of the President or in the event of his inability to perform the duties of his office, the Provost shall succeed to the duties and powers of the President during the period of such absence or disability.

ARTICLE VIII

THE VICE PRESIDENTS

The Vice Presidents shall have, under the general direction of the President, executive authority for such affairs as the Board shall assign to them from time to time, upon the recommendation of the President. They shall report to the President and shall make reports to the Board upon the request of the President.

ARTICLE IX

THE TREASURER

1. The Treasurer shall administer and manage the University's investments under the supervision of the Investment Committee and shall report to the Investment Committee and to the Board and Executive Committee with respect thereto.

He shall report to the President in all matters other than management of the Investment portfolio.

2. The Treasurer shall have custody and control of the University's funds, securities, deeds, and other documents of title, and shall arrange for the proper safe keeping thereof. He shall collect and receive all moneys due and payable to the University and deposit the same in the name of the University in such banking institutions as the Board may approve.

3. The Treasurer shall discharge all debts or other obligations of the University when due and payable. He is authorized to sign and issue checks or warrants in the discharge of such debts or obligations but only in the payment of vouchers which have been previously certified as to correctness and availability of funds by the appropriate officer designated by the President for this purpose in accordance with these by-laws.

With reference to transactions in the course of administering the investment portfolio the Treasurer may issue checks and other customary orders without prior certification by any other officer. However, all such checks and orders shall require the joint signatures of such two officers as the Board may designate from time to time.

4. The Treasurer shall record in detail all financial transactions of his office. Such records shall be subject to audit from time to time by the appropriate officer designated by the President.

5. The Treasurer is authorized to execute in the name of Cornell University deeds, contracts, and other instruments in writing pertaining to matters committed to his charge by these by-laws or by action of the Board, and to attach thereto the University's corporate seal. He is authorized to sell, transfer and assign securities, real estate and other investments of University funds within such limitations as the Investment Committee may prescribe from time to time. He may execute such instruments or sell such securities when held by the University in a fiduciary capacity in the same manner as when held for its own benefit.

The Treasurer is authorized and empowered to discharge any and all mortgages held by the University whenever the same are satisfied in full. He is further authorized and empowered, upon the receipt of the amount due upon any mortgage or other security held by the University, to assign the same without recourse to the University, and to attach thereto the University's corporate seal.

6. The Treasurer shall be responsible for the proper application of the principal and income of all gifts, bequests, devises, and trust funds held by the University for restricted purposes. He shall oversee the administration of the University's interests in any inter vivos or testamentary estate, in consultation with the University Counsel.

7. The Treasurer shall make an annual report of the transactions of his office to the Board at a regular meeting thereof and shall send a copy of such report to each trustee at least one week prior to such meeting.

ARTICLE X

THE SECRETARY OF THE CORPORATION

The Secretary of the Corporation, in addition to his duties as Secretary of the Board shall perform the usual duties of a corporate secretary. He shall impress the corporate seal upon documents requiring such seal and attest them when necessary. He shall perform such other duties as may be assigned to him by the Board or the President. He shall report to the President in all matters except with respect to his duties as Secretary of the Board. As Secretary of the Board he shall report to the Chairman thereof.

ARTICLE XI

THE UNIVERSITY COUNSEL

The University Counsel shall be the University's principal legal adviser.

ARTICLE XII

THE CONTROLLERS

There shall be a Controller for the endowed divisions and a Controller for the state supported divisions who shall be the chief accounting officers of the University.

ARTICLE XIII

THE UNIVERSITY FACULTY

1. Membership: The voting members of the University Faculty shall consist of the President, who shall be the presiding officer; emeritus professors; university professors; and all professors, associate professors and assistant professors of the several colleges, schools, and separate academic departments, divisions and centers at Ithaca, exclusive of the several extension services.

The non-voting members of the University Faculty shall consist of the professors, associate professors and assistant professors in (1) the Medical College, (2) the School of Nursing, (3) the Agricultural Experiment Station at Geneva, and (4) the extension services of the several colleges, schools, and departments of the University. The University Faculty may grant to any group of non-voting members the right to vote on any question deemed by the Faculty to be of interest to such group.

The Board of Trustees may elect other persons to membership in the University Faculty, from time to time, upon the recommendation of that faculty.

2. Functions: It shall be the function of the University Faculty to consider questions of educational policy which concern more than one college, school or separate academic department, division or center, respectively or are general in nature; to recommend to the Board, with the approval of the appropriate college or school faculty, the establishment, modification or discontinuance of degrees; and to define the University's academic calendar.

The University Faculty, or any college or school faculty, shall have the right to present its views directly to the Board concerning any question which may arise. Such presentation of views shall be accomplished through a committee of not more than seven faculty members, one of whom shall be the dean or director of the particular faculty, and such committee shall meet with the Board or a committee of the Board designated by it. The arrangements for any such meeting shall be made through the President.

3. Dean of the University Faculty: There shall be a Dean of the University Faculty who shall be elected by the Board upon the recommendation of the President and who shall hold office at the pleasure of the Board. In recommending a candidate for the deanship the President shall report to the Board the opinion of the University Faculty concerning such recommendation - such opinion shall be ascertained as that Faculty may determine.

The dean shall be the chief administrative officer of the University Faculty.

ARTICLE XIV

COLLEGE AND SCHOOL FACULTIES

1. Each college or school faculty, except the Graduate Faculty, shall be composed of the President, who shall be the presiding officer; the dean or director of the college or school; and all professors, associate professors, assistant professors and instructors in the department or departments under the charge of that faculty. Instructors shall be non-voting members unless given the right to vote by the particular faculty.

Any college or school faculty may elect other persons to membership from time to time.

2. No voting member of a college or school faculty may be a candidate for a degree administered by Cornell University.

3. Subject to the authority of the University Faculty on all matters affecting general educational policy, it shall be the duty of each separate college or school faculty to determine the entrance requirements for its own students; to prescribe and define courses of study for them; to determine the requirements for such degrees as are offered to students under its jurisdiction; to recommend to the Board such candidates for degrees as may have fulfilled the requirements therefor; to enact and enforce rules for the guidance and supervision of its students in their academic work; and in general to exercise jurisdiction over all other educational matters in the particular college or school.

4. The Faculty of Medicine: The Faculty of Medicine shall be composed as are the other college and school faculties under paragraph one of this article. However, the duties of that faculty shall be discharged ordinarily by an Executive Faculty consisting of the President, the dean and assistant dean of the college, and the heads of departments of the college.

5. The Graduate Faculty: The Graduate Faculty shall be composed of the President, who shall be its presiding officer; the Provost; the Deans or Directors of the several colleges and schools; the Dean of the Graduate School; and those members of the University's staff of instruction and research who are or have been members of Special Committees to individual students in the Graduate School.

The Graduate Faculty shall have jurisdiction over all graduate work and any degree beyond the first degrees given by any college or school except in the case, described below, of the Graduate School of Medical Sciences.

6. The Faculty of the Graduate School of Medical Sciences: The Faculty of the Graduate School of Medical Sciences shall be composed of members of the staff of instruction and research at the Medical College who are or have been members of Special Committees to individual students in the Graduate School of Medical Sciences. It shall have full responsibility for advanced general and professional degrees granted for study in residence at the Cornell Medical Center.

ARTICLE XV

THE DEGREES AWARDED

The University shall confer upon candidates who have satisfied the prescribed regulations and conditions such degrees as the Board of Trustees may establish.

ARTICLE XVI

DEANS, DIRECTORS AND HEADS OF SEPARATE ACADEMIC DEPARTMENTS

1. There shall be a dean, director or other head of each college, school or separate academic department, division or center of the University. They shall be elected by the Board upon recommendation of the President and shall hold office at the pleasure of the Board. In recommending a candidate for such office the President shall report to the Board the opinion of the appropriate faculty upon such recommendation -- such opinion to be ascertained as that faculty may determine.

2. Each dean, director, or head of a separate academic department, division or center shall have administrative responsibility for his respective division, its personnel, and all programs of instruction and research therein; and shall recommend persons to the President for appointment or election to the staff of instruction and research.

3. Deans, directors, and heads of separate academic departments, divisions or centers are authorized to control expenditures for their respective divisions and the subordinate schools or department therein, within amounts appropriated by the Board. No purchase shall be made nor indebtedness incurred in the name of the University, or the particular college, school or separate academic department, division or center in excess of such appropriations.

ARTICLE XVII

THE REGISTRAR

1. There shall be a Registrar of the University who shall be elected by the Board upon recommendation of the President and shall serve at the pleasure of the Board. He shall register regularly all persons entering the University as regular students except those entering the Medical College or the School of Nursing. Registration of students in the Medical College and School of Nursing shall be conducted under the supervision of the respective deans. Registration of persons enrolling for short courses, special courses and extramural courses may be conducted by the dean, director or head of the college, school or separate academic department, division or center concerned.

2. The Registrar shall be the custodian of permanent academic records for all students at the University.

3. No person shall be permitted to receive instruction in any course of study until a certificate of registration has been obtained from the Registrar or other appropriate officer.

ARTICLE XVIII

THE INSTRUCTIONAL AND RESEARCH STAFF
APPOINTMENT AND TENURE

1. Grades of Appointment: Appointments to the University's staff of instruction and research shall be made at one of the following grades: University Professor, Professor, Associate Professor, Assistant Professor, Instructor, Research Associate, Lecturer, or Assistant. Descriptive terms such as "Visiting", "Acting", or "Research" may precede titles. Visiting scholars and scientists who are afforded facilities for resident work but who perform no formal duties and are paid no salary may be appointed by the President to the title of Visiting Fellow.

2. Tenure and Method of Appointment: Except as otherwise specified in paragraph four below, or unless a shorter term is specified at the time of appointment, all appointments shall be made with the tenure and in the manner following:

a. University Professor, Professor, or Associate Professor - shall be elected by the Board, by ballot for an indefinite term, or without ballot for a definite term of years.

b. Assistant Professor - shall be appointed by the President for a term of three years.

c. Instructor, Research Associate or Lecturer - shall be appointed by the President for a term of one year.

d. Assistant - shall be appointed by the dean, director or head of the particular college, separate school or separate academic department, division or center for a term of one year.

3. All elections to the staff of instruction and research, when made by the Board, shall be made upon the recommendation of the President. All appointments made by the President shall be within such salary limitation as may be specified pursuant to Article VI, paragraph 7, of these by-laws.

4. All appointments in the Medical College, the School of Nursing, or the Department of Clinical and Preventive Medicine, regardless of grade, shall be for periods not exceeding one year.

The commanding officers of the Army, Navy and Air Force ROTC units shall be department heads with the ex officio rank of professor in the Department of Military Science and Tactics, the Department of Naval Science, and the Department of Air Science, respectively; and other members of the instructional staff in these departments shall have the academic rank below that of professor to which they may be appointed by the President upon the recommendation of their department heads. Unless sooner terminated by the University all appointments in these departments shall terminate upon relief from military duty at the University.

5. All appointments in the colleges, schools or separate academic departments, divisions or centers supported by state funds shall be subject to modification or termination in the event that state or federal funds from which the salaries of such appointees are paid cease to be available to the University for such purposes.

6. Members of the academic staff appointed for definite periods shall not hold over, and their connection with the University shall cease at the expiration of said periods unless they are reappointed.

7. The maximum period of service for an assistant professor shall be six academic years. The maximum period of service for an instructor shall be five academic years except that an instructor who has been concurrently registered in the Graduate School may be continued in that grade for a maximum of eight years. Service may be continued beyond such maximum periods only for reasons which, in the judgment of the President, are temporary.

The foregoing provisions with respect to maximum periods of service for assistant professors and instructors shall not apply to the Medical College, the School of Nursing, the Department of Military Science and Tactics, the Department of Naval Science or the Department of Air Science.

8. The Board shall have the right to dismiss and terminate the appointment of any member of the staff of instruction and research for failure to perform the duties required of the position which he holds or for such personal misfeasance or nonfeasance as shall make him unfit to participate in the relationship of teacher and student. Such dismissal shall be effected through such procedures as the Board may adopt. Such procedures shall provide for reasonable notice and an opportunity to be heard.

ARTICLE XIX

RETIREMENT

There shall be appropriate retirement programs covering all employees in all divisions of the University. Such retirement programs shall be upon such terms and subject to such conditions and exceptions as the Board may determine from time to time.

ARTICLE XX

ADMINISTRATIVE BOARDS

There may be administrative boards created from time to time by the Board for the purpose of coordinating the administration of particular phases of the University's activities. They shall have such specific powers and duties and such membership as the Board may determine.

ARTICLE XXI

BOARD ON TRAFFIC CONTROL

There shall be a Board on Traffic Control for the purpose of implementing the power and authority conferred upon the Board of Trustees by Sections 5708 and 5709 of the New York Education Law. The Board on Traffic Control shall have such powers, duties and membership as the Board of Trustees may determine.

ARTICLE XXII

COLLEGE AND SCHOOL COUNCILS

1. There may be such advisory councils for the several colleges, schools, and separate academic departments, divisions and centers as the Board may create from time to time. Such Councils shall have such membership and perform such advisory functions as the Board may determine. They shall report to the Board at least annually.

2. For the purpose of discharging its duties to the Memorial Hospital under the Douglas Deeds of Trust, the Board of Trustees is hereby constituted the Council of the Cornell Medical School in New York City.

ARTICLE XXIII

THE JOINT ADMINISTRATIVE BOARD AT THE MEDICAL CENTER

1. In accordance with the agreement between Cornell University and the Society of the New York Hospital dated June 14, 1927, as subsequently amended, the educational and therapeutic work and nursing education conducted at the New York Hospital - Cornell Medical Center shall be conducted by the Hospital and the University under the following titles, respectively: (1) the New York Hospital - Cornell Medical Center; (2) The Society of the New York

Hospital; (3) The Cornell University Medical College; and (4) The Cornell University - New York Hospital School of Nursing.

2. There shall be a Joint Administrative Board at the Medical Center having such powers, duties and membership as the Board of Trustees of the University and the Board of Governors of the Hospital may jointly determine from time to time.

ARTICLE XXIV

GENERAL ALUMNI SECRETARY

There shall be a General Alumni Secretary, who shall be a member of the University staff, elected by the Board upon recommendation by the President after consultation with the Board of Directors of the Cornell Alumni Association. He shall have administrative supervision of alumni activities in behalf of the University and shall administer all appropriations made by the University for such purposes.

ARTICLE XXV

MISCELLANEOUS PROVISIONS

1. Wherever in these by-laws a vote by ballot is prescribed, said ballot shall not be had by any single vote cast by any one person, or by a ballot conducted by mail, but by the ballots of all qualified voters who are present, voting in such manner that it shall not be known for what candidate or candidates any particular voter casts his ballot.

2. All students attending the University and not expressly exempted from the payment thereof shall pay such tuition and other fees, at such times and in such manner as may be fixed by the Board of Trustees, and the power is expressly reserved by the Board, at any time and without prior notice, to make such increases and changes in the amount, time and manner of payment of any and all such fees as to it may seem proper.

3. The regular instruction periods in an academic year shall consist of two terms with a total of at least one hundred ninety-eight (198) session days, including registration and examination days.

4. The Loomis Laboratory of the Medical College shall, for administrative purposes, be regarded as a department of the Medical College, but the name thereof shall be retained and the Laboratory shall be devoted to the uses and purposes specified in its charter at Chapter 329 of the Laws of 1887.

ARTICLE XXVI

METHOD OF AMENDMENT

These by-laws may be amended at any meeting of the Board of Trustees, but only by the concurrent vote of a majority of those present and voting or eighteen (18) concurring votes, whichever is greater, and provided that the members of the Board shall have been notified at least five days in advance of the meeting as to the substance of amendments to be presented.

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, September 21, 1954,
at the Cornell Club, New
York City.

PRESENT: Trustees Ripley, Chairman; Flanigan, Vice Chairman; Becker, Collyer, Dean, Malott, Noyes, Olin, Tuttle, Upson, Trustees Emeritus Griffis and Teagle, and Treasurer Durland.

Regrets were received from Trustee Emanuel.

The meeting was opened by Chairman Ripley and the following items considered:

1. At the request of the members Treasurer Durland outlined the status of the Hotels Statler Co., Inc. stock, part of which is held in the pool and part of which is separately invested in the Statler Hall Maintenance and Replacement Trust. The Committee was advised that payment for the stock would probably be made before the end of 1954 at the agreed upon price of $50.00 per share.

Treasurer Durland also advised the Committee that he had offered to assist the Statler Foundation Trustees with the investment problem which would face them when payment was received for their stock. The Committee gave their enthusiastic approval to this gesture.

2. The minutes of the meeting held June 15, 1954 were approved as presented.

Treasurer Durland informed the Committee that subsequent to the last meeting, he learned from Trustee Newman that the trust is not at liberty to liquidate additional Ashland Oil & Refining Co. stock under our agreement, and that consequently nothing has been done in line with item 7 of the minutes of the meeting of June 15th.

3. The purchases and sales completed since the meeting of June 15, 1954 were approved and ratified.

The Chairman noted that during the period the Treasurer's Office had purchased several issues of tax free bonds which is not in accord with our general policy, but emphasized that these were purchased on a temporary basis and were not held as a permanent investment.

The Treasurer spoke of the purchase of 1,760 shares of the First National Bank of Ithaca capital stock which had been acquired from the Williams family. He advised the Committee that with this purchase the University now owns approximately 38% of the outstanding capital stock. The Committee discussed at some length the advisability of retaining virtual control of this institution, and the consensus of opinion appeared to be that there is and will be no adverse public reaction to retention of our present amount of stock (or of actual control of the bank) and that subject to periodic review of position and prospects, the stock should be retained. It was suggested that a review of the bank be presented to the Committee at a later meeting.

At this point Chairman Ripley welcomed Mr. John M. Olin as a new member of the Investment Committee of the Board of Trustees.

4. Chairman Ripley asked the Committee for comments on the composition of the portfolio as presented to the Committee in the agenda. After comment by each individual member of the Committee, the consensus of opinion indicated that our objective in equities should be increased to 58% on the adjusted basis.

5. In discussing the percentage distribution of common stocks, it was suggested that a report on the paper industry be presented at the next meeting as this group appears attractive for further investment.

6. Treasurer Durland gave the Committee a short report on the results of investment operations for 1954, indicating that the position of the Income Stabilization Reserve and the Investment Reserve, together with unrealized appreciation shown at present market, represents total reserves of above $20 million.

7. The Treasurer's Office write-up showing the favorable and unfavorable factors influencing the stock market was noted with interest, as were reports on population trends and "automation" which were sent to the Committee members as a supplement to the agenda. In connection with the latter type of stocks, the Committee indicated that while the growth factors in the automatic controls field offer definite prospects for growth, the stocks representative of this group are selling on such a low yield basis as to be definitely unattractive for our purposes. Several members indicated that Bendix Aviation Corporation and Sperry Corporation might be exceptions to this overall conclusion.

8. The comparison of 26 college and university portfolios at June 30th was noted. This indicated that Cornell's percentage holdings in equities on an actual basis places it in 22nd position of the 26 institutions, while on the adjusted basis, it would be in 8th position.

9. The Treasurer's Office write-ups on the agricultural machinery and textile industries were discussed, and the Committee concurred with the recommendation that neither of these industries offered particularly attractive investment opportunities.

10. The Treasurer's Office discussion of Western Natural Gas Company 5% Convertible Preferred and Bendix Aviation Corporation which represent new commitments, were approved and the recommendation to continue our investment

in Masonite Corporation as suggested by the Treasurer's Office was also approved.

There being no further business the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, October 19, 1954,
at the Cornell Club, New
York City.

PRESENT: Trustees Flanigan, Vice Chairman; Becker, Collyer, Dean, Grumman, Malott, Upson, Trustees Emeritus Griffis and Teagle and Treasurer Durland.

Regrets were received from Trustees Ripley, Chairman; Emanuel, Noyes and Olin.

The meeting was opened by Vice Chairman Flanigan and the following items considered:

1. The minutes of the meeting held September 21, 1954 were approved as presented.

2. Vice Chairman Flanigan welcomed Trustee Leroy R. Grumman as a new member of the Investment Committee, replacing Trustee Elbert P. Tuttle, who found it necessary to resign due to his appointment as a judge of the U. S. Court of Appeals for the Fifth Judicial Circuit.

3. The purchases and sales completed since the meeting of September 21, 1954 were approved and ratified.

4. Treasurer Durland outlined briefly the arrangement under which we hold stock of the Todd Company, and explained that it is anticipated that this will all be liquidated over a period of time and that the proceeds will be placed in the Todd Fund.

5. The various portfolio comparisons were noted and no immediate changes suggested.

6. Treasurer Durland advised the Committee that he preferred to wait until the Treasurer's Office had a definite recommendation to make to the Committee in regard to the First National Bank of Ithaca on which a report was requested at the last meeting. The Committee approved this procedure.

7. A detailed report on investment real estate holdings for the year ending June 30, 1954 was handed to the members. The Treasurer discussed briefly his recent conversation with our auditors, Haskins & Sells, regarding

the establishment of a general reserve for all investment real estate as suggested by the Committee at a recent meeting.

Instead of establishing a general reserve it was recommended that the present regular amortization schedule be revised to meet changed conditions which have occurred since the previous schedule was adopted five years ago. The Committee concurred and asked the Treasurer to make specific recommendations at a later meeting.

8. The report of the net pooled investment income for the first three months of the fiscal year was noted by the Committee with interest, as was a mortgage and real estate report for the same period.

9. The Treasurer's Office presentation on the longer term outlook of business activity was discussed at some length by the Committee. Several members questioned the validity of the conclusions reached in this study since it did not include such factors as increasing foreign competition, and the possibility of a decline in Government spending in line with peace maneuvers on the part of the Soviet Union.

The consensus of Committee opinion appeared to indicate that the economy will be faced with creeping inflation in the forseeable future and that while industry may have periodical setbacks, possibly approaching the magnitude of declines in the late 1930's, that a relatively static endowment fund must continue to invest a sizeable proportion of its funds in equities in order to offset rising costs.

The Committee approved in essence the policy which the Treasurer's Office has pursued, in day to day handling of our portfolio, of transferring funds from industries which appear to have reached an intermediate peak with reinvestment in industries which have apparently reached a bottom in earnings and offer possibilities for improvement; also in the policy of transferring funds from bonds to equities and vice versa when these moves appear desirable.

10. The Treasurer's Office write-up of the paper industry was noted with interest and the Committee approved the recommendation to increase our commitment through purchase of such issues as Mead Corporation Convertible Preferred, Rayonier, Union Bag, etc.

There being no further business the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, November 16, 1954
at the Cornell Club, New
York City.

PRESENT: Trustees Ripley, Chairman; Becker, Collyer, Grumman, Malott, Upson, Trustees Emeritus Griffis and Teagle, Treasurer Durland, and Assistant Treasurer James E. Matthews by invitation.

Regrets were received from Trustees Dean, Emanuel, Flanigan, Noyes and Olin.

The meeting was opened by Chairman Ripley and the following items considered:

1. The minutes of the meeting held October 19, 1954 were approved as presented.

2. The purchases and sales completed since the meeting of October 19, 1954 were approved and ratified. In addition, the Committee gave its approval to the purchase of Western Auto Supply Company and Marine Midland Corporation which were reported in progress.

3. The comparison of book and market values, together with reserves both realized and unrealized, were noted with interest. The Committee decided not to change the common stock objective at this time.

4. Concerning the percentage of funds invested in the various industries, there was expression of individual opinion that perhaps we should add to agricultural machinery and steels, and take some profits in oils. No Committee action was taken, however.

5. The Committee discussed the exchange offer being made by Standard Oil Company (New Jersey) to acquire shares of Humble Oil and Refining Company. Standard Oil Company (New Jersey) is offering 9 shares of its capital stock in exchange for 10 shares of Humble Oil and Refining Company. The decision was made to exchange 4,000 shares of our 9,000-share Humble holding for 3,600 shares of Standard.

6. The Committee approved the deposit of $1,000,000 with the Public National Bank and Trust Company of New York. This deposit was made for three month periods, with interest payable quarterly at the rate of 1 1/2%. There is also an option to renew at the end of each quarter up to one year from date of deposit.

7. The summary of the forecast of the Joint Congressional Committee on the Economic Report was noted with interest. Copies of this report will be made available to Committee members in the near future.

8. There was no comment on the building industry report.

9. The Committee favored the suggestion that gas pipe line preferred stocks with heavy sinking funds should be bought for their reasonably attractive yields at this time. Though no change was made in the preferred stock objective, permission was given to invest in this type of security in a modest way.

10. The report on St. Lawrence Corp. was noted with interest. It was decided, however, to investigate further before purchasing its shares.

11. The review of the Andrew Strong White Trust was examined, and approved. The current policy of moving from common stock investment into tax free issues was also approved.

12. A discussion of the policy with regard to real estate amortization followed. The Treasurer was asked to present this problem again at a future meeting when more members of the Committee were in attendance.

The meeting was adjourned at 11:30 a.m.

Robert T. Horn
Secretary pro tem

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, December 21, 1954
at the Cornell Club, New
York City.

PRESENT: Trustees Ripley, Chairman; Flanigan, Vice Chairman; Becker, Collyer, Dean, Emanuel, Grumman, Malott, Trustee Emeritus Griffis and Treasurer Durland.

Regrets were received from Trustees Noyes, Olin, Upson and Trustee Emeritus Teagle.

The meeting was opened by Vice Chairman Flanigan as the Chairman was delayed, and the following items were considered:

1. The minutes of the meeting held on November 16, 1954 were approved as presented.

(Chairman Ripley took over the chair at this point.)

2. The purchases and sales completed since the meeting on November 16, 1954 were discussed, approved and ratified.

3. The monthly comparison of book and market values, actual and adjusted, was noted, with no action taken to change percentage objectives at this time.

Realized profits of above $9 million, and unrealized book profit of $15.3 million, shown in the comparison, drew favorable comment.

4. In discussing the percentage breakdown of common stocks, comments indicated the advisability of adding farm equipments, electrical and electronics, and steels, and decreasing to some extent the utilities.

5. Treasurer Durland advised the Committee that arrangements were being made through underwriters to liquidate the shares of Ashland Oil & Refining Co. (as previously approved by the Committee) and it was duly moved, seconded and carried to complete negotiation of sale of 14,256 shares, and in connection with such sale it was

RESOLVED: that Lewis H. Durland, as Treasurer, be and he hereby is authorized to endorse the certificates in blank and to attach thereto the University's corporate seal.

6. The Tennessee Gas Transmission Company has requested permission to cross land in Louisiana held in the Andrew Strong White Trust; purchasing a perpetual easement at the going rate for the required right-of-way. After discussion, the Committee voted discretion to the Treasurer to negotiate with the company, and convey the property required.

7. The Treasurer advised the Committee that $195,000 par value of the New York Power Authority 3.20% bonds have been purchased. This action was approved with the stipulation that these be considered only as a short-term investment.

8. Brief comments were made on the several enclosures sent to the Committee with the agenda; including a report on the Harvard Fund, a compilation of investment position of 35 college and university portfolios, a 1955 forecast on the paper industry, and a copy of the business and population forecasts prepared by the Congressional Joint Committee on the Economic Report.

9. The Treasurer's Office request for a policy decision regarding foreign bonds resulted in a vote to withhold purchase of any foreign issues, other than Canadian.

10. After discussion, the Committee voted to recommend to the Executive Committee that the following schedule of payments be made on Endowment Funds for the fiscal year 1955-56:

1. 4% rate: Endowment Funds classified as follows:

   (a) All categories of Class "D" and "E" Funds.
   (b) Class A-2; B-2; C-2;
   A-3; B-3; C-3, while restricted as to principal.
   (c) Class "F" with restrictions noted in 1 (b), if not separately invested.

2. 2% rate: Non-endowment Funds classified as follows:

   (a) Class A; B; C.
   (b) A-1; B-1; C-1.
   (c) A-2; B-2; after happening of events making principal unrestricted.
   (d) A-3; B-3; C-3; after removal of restriction on principal.
   (e) Class "F", without restrictions or with restrictions similar to those noted above in 2 (c), if not separately invested.

11. The Committee discussed at length the advisability of purchasing shares of companies which are largely dependent upon Government orders, and again voted against such acquisition as a matter of policy. However, the Committee indicated its willingness to review individual stocks in this broad category, if the Treasurer's Office wishes to make recommendations.

The suggestion to purchase Bath Iron Works, and additional Newport News Shipbuilding, was voted down.

12. The following policy in regard to Investment Real Estate was adopted unanimously:

1. Annual earnings of each real estate investment shall be apportioned to amortization and income on the same basis as was originally planned at the time the investment was presented for consideration and approved for purchase.

2. Earnings of one property shall not be transferred and used to accelerate the amortization or to increase the income of any other property, so that the record of each real estate investment will show its own earnings and how they were apportioned to amortization and income; except however, that when any property produces earnings from a so-called bonus or percentage clause in its lease, over and beyond the amount contemplated and figured as satisfactory when the investment was originally considered, and such excess is not needed to carry out the policy set forth in Paragraph 1 above, then such annual excess shall be set aside in a fund to be called "Reserve for Possible Losses in Real Estate Investments." All amounts so credited and the accumulated total thereof shall be reported to this Committee in the regular annual report of real estate earnings. If and when a loss of principal actually occurs, then such loss may be charged against such reserve and so stated in the annual report.

3. This policy shall be effective as of July 1, 1954.

13. The Treasurer's Office discussion of the Distilling Industry was noted with interest, and the conclusion that representative shares are not particularly attractive for our purposes at this time, was affirmed by the Committee.

14. Statistical material was presented on the First National Bank of Ithaca, as requested by the Committee.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m. Tuesday, January 18, 1955 at the Cornell Club, New York City.

PRESENT: Trustees Ripley, Chairman; Flanigan, Vice Chairman; Becker, Collyer, Dean, Grumman, Trustee Emeritus Griffis and Treasurer Durland.

(Trustee Knight sat with the Committee for a few minutes at the invitation of the Chairman.)

Regrets were received from Trustees Emanuel, Malott, Noyes, Olin, Upson and Trustee Emeritus Teagle.

The meeting was opened by the Chairman and the following items were considered:

1. The minutes of the meeting held on December 21, 1954 were discussed, and under Item 12, it was directed that the Real Estate policy adopted at that meeting be made effective as of July 1, 1954. With this addition the minutes were approved as presented.

2. The purchases and sales completed since the meeting on December 21, 1954 were approved and ratified.

3. After discussion, it was voted to continue the present percentage objectives in the pool account.

4. The Committee discussed and approved the present maturity schedule showing 35.67% of total bonds due within 5 years, and 84.03% due within 15 years. This schedule was also presented on the basis of including our prospective total investment in dormitories. With these included as long-term obligations, the 1 to 5 year classification was reduced to 29.20%, and the 1 - 15 years to 68.79%; over 20 year obligations were increased from 15.97% to 25.83%.

5. A quarterly report (October 1, 1954 to December 31, 1954) on changes in mortgages and investment real estate was noted.

Chairman Ripley inquired about the New York University mortgage and Treasurer Durland advised that we have been approached on the matter, but that nothing definite has been proposed. The Treasurer suggested that settlement probably should be made in an amount approximating our remaining principal

balance ($400,574.65), or perhaps slightly above. The Committee indicated its willingness for the Treasurer to conclude negotiations with New York University.

6. Statistics pertaining to the Canadian economy were provided for the Committee.

7. The Committee discussed our present investment in Marine Midland Corporation common stock, and suggested that this might be increased at the discretion of the Treasurer's Office.

8. Treasurer Durland advised the Committee that Trustee Upson has questioned our purchase of American Pipe and Construction Company stock, and suggested that in view of this objection on the part of a member of the Committee, thought should be given to sale. After some discussion, the members concurred.

9. For income purposes, the Committee indicated that the common stock of Endicott-Johnson Corp. might be acquired.

10. A write-up of Olin Mathieson Chemical Corp. was requested for a subsequent meeting.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, February 15, 1955
at the Cornell Club, New
York City.

PRESENT: Trustees Ripley, Chairman; Flanigan, Vice Chairman; Becker, Collyer, Dean, Emanuel, Malott, Olin and Treasurer Durland.

Regrets were received from Trustees Grumman, Noyes, Upson and Trustees Emeritus Griffis and Teagle.

The meeting was opened by Chairman Ripley who explained that since Trustee Olin's time was limited, a discussion of the Treasurer's Office write-up on Olin Mathieson Chemical Corporation would become the first order of business.

1. Trustee Olin explained for the benefit of the Committee, certain concepts under which the merged company is operating, and outlined in a very concise form some of the more attractive prospects for future improvement.

With Olin Mathieson stock selling at some seventeen times estimated earnings for 1955, compared with price earnings ratios of as much as thirty-two times for Dow Chemical, the Committee felt that Olin Mathieson was sufficiently attractive to warrant purchase of 5,000 shares.

2. The minutes of the meeting held January 18, 1955 were approved with a minor correction.

3. The purchases and sales completed since the meeting on January 18, 1955 were discussed and approved.

4. The comparison of book and market values of the pool account, with our approved guide, was discussed and no change in the percentage computation was suggested at this time. The Treasurer explained that we have been liquidating individual stocks when they appeared to have reached a relatively high range, and the Committee concurred with this program, suggesting that where such stocks are sold, that reinvestment be made in shares offering defensive characteristics.

5. The Murray Shields letter of January 17, 1955 was discussed, together with the report published by the Herald Tribune on consumer spending.

6. In connection with the Outlook for Construction Activity in 1955 prepared by the Departments of Commerce and Labor, and indicating an estimate of approximately 7% increase for 1955, the Committee suggested that perhaps thought should be given to increasing our commitment in shares representative of this industry.

7. The Treasurer's Office memoranda on the chemical industry and the ethical drug industry prepared in connection with the study on Olin Mathieson, were noted, and it was suggested that our commitment in ethical drug shares might be reinstated in moderate amount.

8. The investment policy to be followed in the Cornell Annuity Fund was discussed, and the Committee indicated that they would favor applying a similar policy to this fund as we practice in the pool account, namely, that 50% of funds available for unrestricted investment be represented in equity securities.

9. The Treasurer's Office suggestion to purchase McIntyre Porcupine Mines, Ltd. was approved, with discretion given to the Treasurer's Office as to time of purchase.

10. Treasurer Durland advised the Committee that we had been approached by the Howard Johnson organization to finance a restaurant and motor lodge on land partially owned by the University on the Dryden Road close to Varna. After discussion, the Committee decided that no action should be taken in this matter until we had secured figures from the Johnson organization, at which time a decision could be reached as to the safety of the investment, and at that time, the advisability of locating such a commerical operation on the property, would be decided.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, March 15, 1955
at the Cornell Club, New
York City.

PRESENT: Trustees Ripley, Chairman; Flanigan, Vice Chairman; Becker, Malott and Treasurer Durland.

Regrets were received from Trustees Collyer, Dean, Emanuel, Grumman, Noyes, Olin, Upson and Trustees Emeritus Griffis and Teagle.

The meeting was opened by Chairman Ripley and the following items considered:

1. The minutes of the meeting held on February 15, 1955 were approved as presented.

2. The purchases and sales completed since the meeting of February 15, 1955 were discussed and the actions taken ratified.

3. The comparison of market and book values in the pool account was noted and no suggestions were offered for change at this time.

The Treasurer explained that due to various factors, the unexpended balances in building funds have not declined as rapidly as had been expected but that within several months, most of the items, with the exception of the Gannett Medical Clinic, will have been removed from our calculations.

4. The Standard & Poor's leaflet entitled "Is the Stock Market too High" which accompanied the agenda, was noted with interest.

5. The Treasurer's Office resume of Canadian fiscal matters was discussed, and the conclusion reached that the present decline in value of the Canadian dollar is probably not permanent and should not change our policy toward Canadian obligations.

6. A reprint of the summary of an article appearing in the Harvard Business Review on growth stocks lead to the request that the entire article be made available to the members of the Investment Committee.

7. The Treasurer's Office write-up on the aluminum industry was noted and the Committee indicated that there would be no objection to retaining our commitment in Aluminium, Ltd. even though this stock must be classified as a growth issue with limited income, and not generally suited for our purposes

under present policy.

8. The Committee authorized the Treasurer's Office, at its discretion, to increase to 3% the amount of railroad equities held in the pool account.

9. In order to effect transfer into our nominee's name, it was voted to adopt the following resolution as required by E. I. du Pont de Nemours and Company:

RESOLVED: that Lewis H. Durland, Treasurer, be and he hereby is authorized in the name and on behalf of Cornell University and under its seal, to sell, assign and transfer 7 shares of Common stock of E. I. du Pont de Nemours & Company as represented by certificates No. W0220668 for 5 shares and No. W0220663 for 2 shares, to Sims & Co., and be it further

RESOLVED: that E. I. du Pont de Nemours & Company, its transfer agent or agents, its registrar or registrars, their administrators, executors, successors or assigns, be and hereby are authorized to treat Sims & Co. as the holder in fact and owner of said shares and certificates representing the same for any and all purposes including but not limited to the payment or issuing of dividends in money or stock to said Sims & Co.; and, be it further

RESOLVED: That E. I. du Pont de Nemours & Company, its transfer agent or agents, its registrar or registrars, and their respective administrators, executors, successors and assigns be and hereby are absolved from any and all responsibility in following the said shares as being the property of Cornell University.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m.
Tuesday, April 19, 1955
at the Cornell Club, New
York City.

PRESENT: Trustees Flanigan, Vice Chairman; Becker, Dean, Emanuel, Malott, Noyes, Trustee Emeritus Griffis and Treasurer Durland.

Regrets were received from Trustees Collyer, Grumman, Olin, Ripley and Trustee Emeritus Teagle.

The meeting was opened by Vice Chairman Flanigan and the following items considered:

1. The minutes of the meeting held March 15, 1955 were approved as presented.

2. After some discussion, the purchases and sales completed since the meeting of March 15, 1955 were approved and ratified.

3. The comparison of market and book values showing industry grouping and percentage of common stocks was discussed at some length, and it was voted to reduce our approved guide in common stocks by approximately 5%, principally in the industrial classification.

4. Treasurer Durland distributed a comparison of pooled investment income for the nine months' period ended April 1, 1954 and April 1, 1955, showing that total income for the current period is roughly $2,220,000 compared with $1,950,000 for the same time last year.

In view of our current income situation, the Treasurer suggested that the Investment Committee recommend to the Executive Committee that an extra "dividend" of 1% be paid on those endowment funds, which under current classification are paid at the rate of 4%. This payment would be for the fiscal year 1954-55 to end June 30, 1955. The Committee so voted unanimously.

5. The Treasurer recommended revision in our policy toward tobacco equities and for income purposes, suggested the purchase of Reynolds Tobacco Company "B". After some discussion, the Committee agreed that perhaps the medical aspect has been overdone and that for portfolio purposes a moderate amount of the recommended stock could be acquired.

6. A reprint from the Guaranty Survey comparing present conditions with those of the latter twenties was noted with interest.

7. The Treasurer's Office review of the copper industry was discussed but no specific conclusion was reached.

8. The survey of the telephone industry was noted and the Treasurer's Office recommendation to purchase additional shares of American Telephone & Telegraph Company was approved.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m. Tuesday, May 17, 1955 at the Cornell Club, New York City.

PRESENT: Trustee Ripley, Chairman; Flanigan, Vice Chairman; Collyer, Dean, Grumman, Malott, Noyes, Upson and Treasurer Durland.

Regrets were received from Trustees Emanuel, Olin and Trustees Emeritus Griffis and Teagle.

Chairman Ripley opened the meeting with an expression of regret on his part regarding the passing of Trustee Becker who had been a member of this Committee for many years. The following items were considered.

1. The minutes of the meeting held April 19, 1955 were approved as presented.

2. The purchases and sales completed since the meeting of April 19, 1955 were approved and ratified.

3. The Committee discussed the percentage breakdown of the portfolio and advocated no change at the present time.

4. The real estate and mortgage report for the quarter ended March 31, 1955 was noted.

5. The Committee discussed at considerable length the present business picture as related to our investment policy, stimulated by a group of articles and statistical material presented in the agenda. The consensus of opinion appeared to be that general business will continue good for the forseeable future subject, of course, to the uncertainties presented in the labor situation. Our present policy of taking advantage of high market prices in certain segments of the industrial list with reinvestment in bonds or defensive equities, appears to be the proper procedure under these conditions.

There being no further business, the meeting was adjourned.

James R. Simpson
Secretary

CORNELL UNIVERSITY

PROCEEDINGS OF THE BOARD OF TRUSTEES

INVESTMENT COMMITTEE

Meeting held at 9:30 a.m. Tuesday, June 21, 1955 at the Cornell Club, New York City.

PRESENT: Trustees Flanigan, Vice Chairman; Collyer, Emanuel, Grumman, Malott, Upson and Treasurer Durland.

Regrets were received from Trustees Dean, Levis, Noyes, Olin, Ripley and Trustees Emeritus Griffis and Teagle.

At the request of Vice Chairman Flanigan, who had an early engagement, Trustee Upson took the chair, and under his temporary chairmanship the following items were considered.

1. The minutes of the meeting held on May 17, 1955 were approved as presented.

2. The purchases and sales completed since the meeting of May 17, 1955 were approved and ratified.

3. In discussing the present composition of the portfolio, Treasurer Durland stated that the program of selling stocks had been temporarily halted, because of the inflationary threats contained in the recent labor settlements, and asked the Committee what policy we should pursue under present conditions. After discussion, the Committee voted to continue a slow reduction in stocks to the 53% (adjusted basis) currently shown as the approved guide.

4. The Secretary advised the Committee that the compilation of "Current Business Indices" prepared by the Guaranty Trust Company of New York (Item VII in the agenda) will probably be available each month, if the members so desired.

5. The Committee indicated approval of the policy to gradually lengthen bond maturities to take advantage of higher interest rates anticipated over coming months, and also a shift from Governments to corporate issues if the yield differential continues to widen. A maturity schedule and break-down as to quality of the bond list was presented.

6. The Treasurer's Office study on utility equities, showing that our holdings out-performed the Standard & Poor's utility average since 1949, was noted with interest.

After lengthy discussion regarding our holdings of Niagara Mohawk Power Corp., Central Hudson Gas & Electric Corp. and New York State Electric & Gas Corp., it was decided that the threat of public power in the state was sufficient to warrant selling a substantial part of our commitment, even though yields are attractive.

7. The Committee expressed approval of the recent purchase of Hackensack Water Co. shares, which increased our commitment in the company to the largest single utility equity holding.

8. No objection was made to the suggestion of the Treasurer's Office to increase our position in the paper industry, and the Committee left discretion as to timing of purchases with the Treasurer.

9. Cornell University is the recipient of a gift of a $100 (maturity value $150) State of Israel Twelve Year Dollar Savings Bond Independence Issue, in registered form. In order to dispose of this bond it is necessary to first exchange the bond for a bearer bond. In order to effect such an exchange, it was voted to adopt the following resolution:

> RESOLVED: that Lewis H. Durland, as Treasurer, is hereby authorized to assign for exchange for a Bearer Bond, a $100 State of Israel Twelve Year Dollar Savings Bond Independence Issue, registered, No. CL001560.

10. Subject to earlier call by the Chairman or the Treasurer, the next regularly scheduled meeting of this Committee will be held on September 20, 1955.

There being no further buisness, the meeting was adjourned.

James R. Simpson
Secretary

STUDENT HOUR COUNT

Fall Term 1954

	Arch	Arts	Engineering						Hotel	Nutr.	Uncl.	Law	B&PA	Agr.	Ho.Ec.	I&LR	Vet	Total
			Aero	Chem.	Civil	Elec.	Mech.	Phys.										
American Studies	-	381	-	6	-	-	-	-	-	-	3	-	-	-	9	45	-	444
Astronomy	-	108	-	-	-	15	-	39	-	-	-	-	-	30	30	-	-	222
Chemistry	9	2,993	-	1,746	305	396	827	150	6	13	39	-	-	1,876	69	-	-	8,429
Classics	-	224	-	3	-	-	-	-	-	-	3	-	-	3	-	-	-	233
Economics	24	1,805	-	27	168	135	108	60	420	-	45	-	12	513	9	197	-	3,523
English	171	5,058	-	363	177	258	495	159	243	-	24	-	-	1,239	720	312	-	9,219
Far Eastern Studies	6	131	-	6	-	-	-	3	-	-	-	-	6	27	33	18	-	230
Fine Arts	123	552	-	-	-	-	-	3	3	-	3	-	-	6	42	18	-	750
Geology	33	744	-	33	120	9	18	18	9	-	20	-	-	585	66	9	-	1,664
German Lit.	-	126	-	-	-	-	-	3	-	-	-	-	-	-	-	3	-	132
Government	9	3,006	-	9	3	6	3	12	21	-	18	2	18	135	123	321	-	3,686
History	15	3,309	-	105	135	33	228	24	12	-	39	-	3	390	96	30	-	4,419
Literature	48	1,797	-	6	-	-	6	12	21	-	15	-	-	18	78	63	-	2,064
Mathematics	132	1,407	41	582	369	558	966	462	-	-	27	-	-	240	24	15	-	4,823
Modern Lang.	99	4,800	12	12	36	33	15	243	78	-	45	-	18	144	81	36	-	5,652
Music	1	454	-	-	3	19	13	10	14	-	-	-	-	15	57	3	-	589
Philosophy	54	1,858	-	12	3	18	12	60	15	-	9	-	-	60	192	78	-	2,371
Physics	-	1,307	-	585	319	525	987	504	3	6	11	-	-	691	21	-	-	4,959
Physiology	-	42	-	-	-	-	-	-	-	9	-	-	-	33	57	-	3	144
Psychology	18	2,245	-	9	3	33	12	21	3	-	24	-	3	84	138	75	-	2,668
Romance Lit.	-	178	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-	181
Sociology	6	1,303	-	-	-	3	-	-	21	-	18	-	-	159	189	273	-	1,972
Speech & Drama	21	713	-	8	42	90	162	9	243	-	9	-	6	23	75	162	-	1,563
Zoology	30	1,888	-	-	-	12	-	-	6	15	3	-	-	891	360	12	208	3,425
Total - Arts	799	36,429	53	3,512	1,683	2,143	3,852	1,792	1,118	43	355	2	66	7,162	2,469	1,673	211	63,362
Engineering:																		
-Aero	-	-	154	-	7	1	14	16	-	-	-	-	-	-	-	-	-	192
-Chem.	-	5	-	1,110	2	84	429	83	-	-	2	-	39	-	-	-	-	1,754
-Civil	136	24	-	9	1,860	167	174	3	-	-	6	-	42	21	-	-	-	2,442
-Elec.	-	4	26	87	156	1,540	429	224	-	-	-	6	93	-	-	-	-	2,565
-Mech.	3	11	3	362	203	569	3,637	93	-	3	12	-	149	102	-	9	-	5,156
-Physics	-	6	-	-	6	-	-	150	-	-	-	-	-	-	-	-	-	162
-Mech. & Mtrls	3	-	12	483	468	396	1,405	276	-	-	18	-	42	39	-	-	-	3,142
Architecture	2,634	226	-	-	11	-	3	3	6	-	-	-	12	9	54	18	-	2,976
Bus. & Pub. Admin.	6	489	-	12	9	6	3	9	9	-	-	-	2,155	175	-	24	-	2,897
Education	-	102	-	-	-	-	-	-	-	-	-	-	4	405	-	-	-	511
Hotel	3	106	-	-	2	-	2	-	4,924	3	31	-	14	25	170	21	-	5,301
Law	-	15	-	-	-	-	-	-	-	-	-	4,396	-	-	-	-	-	4,411
Nutrition	-	-	-	-	-	-	-	-	-	35	-	-	-	-	-	-	-	35
Agriculture	48	1,128	-	-	5	6	-	2	75	202	11	-	11	15,670	1,456	8	58	18,680
Home Economics	15	148	-	-	-	-	3	-	63	7	18	-	6	95	5,246	3	-	5,604
Ind. & Labor Rel.	27	717	-	36	21	42	6	36	75	-	21	-	201	147	252	2,751	-	4,332
Vet. Medicine	-	-	-	-	-	-	-	-	-	21	-	-	-	2	-	-	3,012	3,035
Air Science	40	624	-	116	85	145	285	74	97	-	14	7	15	605	-	58	-	2,165
Mil. Science	61	1,078	-	165	140	163	305	47	229	-	8	15	18	805	-	107	122	3,263
Naval Science	57	264	-	114	54	81	192	45	57	-	3	-	6	129	-	39	-	1,041
Phys. Ed. - Men	70	1,014	-	199	128	160	326	82	138	-	20	-	-	644	-	80	-	2,861
Phys. Ed. - Women	37	533	-	3	1	-	2	5	17	-	4	-	-	102	344	17	-	1,065
Grand Total	3,939	42,923	248	6,208	4,841	5,503	11,067	2,940	6,808	314	523	4,426	2,873	26,137	9,991	4,808	3,403	136,952

STUDENT HOUR COUNT

Spring Term 1955

	Arch	Arts	Engineering						Hotel	Nutr.	Uncl.	Law	B&PA	Agr.	Ho.Ec.	I&LR	Vet	Total
			Aero	Chem.	Civil	Elec.	Mech.	Phys.										
American Studies	6	447	-	9	-	-	-	3	-	-	-	-	-	3	21	39	-	528
Astronomy	-	108	-	-	3	12	-	33	-	-	3	-	-	18	18	3	-	198
Chemistry	9	2,655	-	1,132	261	246	733	227	6	15	21	-	-	1,490	54	-	-	6,849
Classics	-	195	-	-	-	-	-	-	-	-	6	-	-	9	3	12	-	225
Economics	15	1,900	-	87	90	33	57	39	411	-	63	6	27	564	6	210	-	3,508
English	165	4,770	-	267	174	243	441	117	222	-	93	-	-	1,173	729	369	-	8,763
Far Eastern Studies	3	108	-	-	-	-	-	-	-	-	-	-	-	24	15	-	-	150
Fine Arts	171	945	-	3	3	-	3	12	12	-	-	-	-	18	156	51	-	1,374
Geology	27	776	-	21	75	15	3	15	3	-	27	-	-	768	123	-	-	1,853
German Lit.	-	87	-	3	-	-	-	-	-	-	3	-	-	-	-	6	-	99
Government	9	2,728	-	12	-	12	12	24	12	-	30	-	18	105	171	96	-	3,229
History	18	3,414	-	111	108	18	210	21	27	-	51	-	3	492	189	84	-	4,746
Literature	51	2,031	-	18	-	9	-	45	15	-	6	-	-	21	90	78	-	2,364
Mathematics	33	1,214	27	264	207	501	474	419	3	3	42	-	-	273	15	-	-	3,475
Modern Lang.	72	3,579	9	24	3	15	6	18	96	-	15	-	3	105	111	36	-	4,092
Music	4	390	-	4	-	13	8	4	5	-	3	-	2	16	30	4	-	483
Philosophy	42	1,831	-	21	18	27	24	48	33	-	15	-	-	87	156	147	-	2,449
Physics	-	1,205	-	486	292	570	908	690	3	6	15	-	-	617	9	-	-	4,801
Physiology	-	69	-	-	-	-	-	3	3	-	-	-	-	24	66	-	-	165
Psychology	24	2,196	-	6	9	39	30	21	-	-	48	-	3	126	30	201	-	2,733
Romance Lit.	3	206	-	-	-	-	-	-	3	-	3	-	-	-	3	3	-	221
Russian Lit.	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Sociology	47	1,730	-	9	-	6	12	9	18	8	27	-	3	177	132	111	-	2,289
Speech & Drama	11	666	-	195	45	57	33	8	90	-	15	-	-	36	91	90	-	1,337
Zoology	27	1,721	-	-	-	6	-	3	-	10	3	-	-	665	14	-	208	2,657
Total - Arts	737	34,977	36	2,672	1,288	1,822	2,954	1,759	962	42	489	6	59	6,811	2,232	1,540	208	58,594
Engineering:																		
-Aero	-	-	179	-	8	1	11	20	-	-	-	-	-	-	-	-	-	219
-Chem.	-	-	-	832	2	94	165	8	-	-	2	-	14	-	-	-	-	1,117
-Civil	44	41	3	24	1,905	58	345	3	-	3	4	-	48	72	-	-	-	2,550
-Elec.	-	17	-	183	142	1,567	455	360	-	-	-	1	64	-	-	-	-	2,789
-Mech.	6	22	-	324	149	629	3,855	135	-	-	18	-	215	135	-	222	-	5,710
-Physics	-	3	3	-	-	-	15	146	-	-	-	-	3	3	-	-	-	173
-Mechs. & Mtrls	-	3	3	804	627	330	1,500	84	-	-	6	-	30	30	-	-	-	3,417
Architecture	2,539	249	-	-	2	3	6	3	9	-	24	-	22	36	60	24	-	2,977
Bus. & Pub. Admin.	-	291	-	3	9	3	3	-	9	-	-	-	2,159	189	-	309	-	2,975
Education	-	207	-	-	-	-	-	-	-	-	-	-	4	20	-	2	-	233
Hotel	3	158	-	4	2	2	3	2	4,602	-	41	-	21	34	120	242	-	5,234
Law	-	-	-	-	-	-	-	-	-	-	-	4,857	-	-	-	-	-	4,857
Nutrition	-	-	-	-	-	-	-	-	-	81	-	-	-	-	-	-	-	81
Agriculture	58	955	-	5	2	9	5	8	43	162	24	-	7	13,908	1,551	25	402	17,164
Home Economics	29	299	-	-	-	3	15	6	144	10	12	-	6	205	4,879	21	-	5,629
Ind. & Labor Rel.	39	747	-	72	102	69	21	21	102	3	27	-	78	207	210	1,968	-	3,666
Vet. Medicine	-	13	-	-	-	-	-	-	-	21	-	-	-	606	-	3	2,401	3,044
Clin. & Prev. Med.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51	51
Air Science	38	622	-	98	79	124	246	64	83	-	24	9	12	556	-	73	-	2,028
Mil. Science	56	1,042	-	116	122	149	269	49	227	-	21	21	21	759	-	102	115	3,069
Naval Science	51	273	-	96	45	75	207	42	57	-	18	-	21	105	-	69	-	1,059
Phys. Ed. - Men	66	871	-	162	109	140	277	78	115	-	30	-	-	558	-	74	-	2,480
Phys. Ed. - Women	48	539	-	2	1	-	2	5	17	-	2	-	-	105	350	15	-	1,086
Grand Totals	3,714	41,329	224	5,397	4,594	5,078	10,354	2,793	6,370	322	742	4,894	2,784	24,339	9,402	4,689	3,177	130,202

GRADUATE STUDENT HOUR COUNT

By Major Field - Fall Term 1954

			Engineering														
	Arch	Arts	Aero	Chem.	Civil	Elec.	Mech.	Phys.	M & M	Hotel	Educ.	Law	B&PA	Agr.	Ho.Ec.	I&LR	Vet	Total
American Studies	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Astronomy	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Chemistry	-	395	-	12	-	-	-	3	-	-	-	-	-	218	10	-	-	638
Chinese Lit.	-	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8
Classics	-	69	-	-	-	-	-	-	-	-	-	-	-	3	-	-	-	72
Economics	-	156	-	-	-	-	-	-	-	-	-	-	6	34	-	33	-	229
English	-	254	-	-	-	-	-	-	-	-	12	-	-	6	6	-	-	278
Far Eastern Studies	-	95	-	-	-	-	-	-	-	-	-	3	-	14	7	3	-	122
Fine Arts	15	9	-	-	-	-	-	-	-	-	-	-	-	-	6	-	-	30
Geology	-	67	-	-	9	-	-	-	-	-	-	-	-	40	-	-	-	116
German Lit.	-	39	-	-	-	3	-	-	-	-	-	-	-	-	-	-	-	42
Government	-	194	-	-	-	-	-	-	-	-	-	2	-	21	-	-	3	220
History	-	131	-	-	-	-	-	-	-	-	6	-	-	12	-	3	-	152
Literature	-	39	-	-	-	-	-	-	-	-	-	-	-	3	-	-	-	42
Mathematics	-	447	11	3	25	67	27	24	21	-	-	-	-	63	3	27	-	718
Modern Lang.	9	451	3	3	9	27	6	6	24	-	-	-	3	261	9	12	-	823
Music	-	29	-	-	-	-	-	-	-	-	-	-	-	3	-	-	-	32
Philosophy	-	108	-	-	3	-	-	-	-	-	-	-	-	9	-	-	-	120
Physics	-	582	15	-	3	26	-	69	6	-	-	-	-	33	-	-	-	734
Physiology	-	-	-	-	-	-	-	-	-	-	-	-	-	3	12	-	9	24
Psychology	3	243	-	-	-	-	3	-	-	-	11	-	3	44	21	15	-	343
Romance Lit.	-	43	-	-	-	-	-	-	-	-	2	-	-	-	-	-	-	45
Sociology	-	191	-	-	-	-	-	-	-	-	12	-	3	40	15	3	-	264
Speech & Drama	-	87	-	-	-	-	-	-	-	-	3	-	-	3	5	-	-	98
Zoology	-	36	-	-	-	-	-	-	-	-	-	-	-	78	4	-	-	118
Total - Arts	27	3,685	29	18	49	123	36	102	51	-	46	5	15	888	98	96	12	5,280
Engineering:																		
-Aero	-	-	32	-	3	6	6	6	18	-	-	-	-	-	-	-	-	71
-Chem.	-	2	-	76	-	-	-	-	-	-	-	-	-	-	-	-	-	78
-Civil	53	-	-	-	284	-	-	-	16	-	-	-	-	38	-	-	-	391
-Elec.	-	-	12	3	-	144	11	36	15	-	-	-	-	-	-	-	-	221
-Mech.	-	3	6	27	6	9	142	-	-	-	-	-	-	15	-	-	-	208
-Physics	-	-	-	-	-	-	3	1	-	-	-	-	-	-	-	-	-	4
-Mech & Mtrls	-	-	-	12	35	9	21	6	48	-	-	-	-	3	3	-	-	137
Architecture	266	-	-	-	3	-	-	-	-	-	-	-	-	3	3	-	-	275
Bus. & Pub. Admin.	27	-	-	-	-	-	3	-	-	6	-	-	15	37	6	-	-	94
Clin. & Prev. Med.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	-	-	2
Education	-	6	-	-	-	-	-	-	-	-	259	-	-	35	2	4	-	306
Hotel	-	4	-	-	-	-	-	-	-	32	-	-	-	-	8	-	-	44
Law	-	2	-	-	-	-	-	-	-	-	-	13	6	-	-	9	-	30
Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agriculture	2	71	-	-	-	-	3	-	-	5	32	-	-	3,968	183	20	25	4,309
Home Economics	-	13	-	-	-	-	-	-	-	3	18	-	-	79	667	2	-	782
Ind. & Labor Rel.	9	41	-	9	-	-	12	-	-	3	12	-	9	147	9	643	-	894
Vet. Medicine	-	6	-	-	-	-	-	-	-	-	-	-	-	116	3	-	37	162
Air Science	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Naval Science	3	-	-	-	-	-	6	-	-	-	-	-	-	-	-	-	-	9
Grand Total	387	3,839	79	145	380	291	243	151	148	49	367	18	45	5,329	984	774	74	13,303

GRADUATE STUDENT HOUR COUNT

By Major Field - Spring Term 1955

			Engineering:															
	Arch	Arts	Aero	Chem.	Civil	Elec.	Mech	Phys.	M & M	Hotel	Educ.	Law	B&PA	Agr.	Ho.Ec.	I&LR	Vet	Total
American Studies	-	9	-	-	-	-	-	-	-	-	6	-	-	-	3	-	-	18
Astronomy	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Chemistry	-	255	-	24	-	-	-	6	2	-	-	-	-	219	12	-	-	518
Chinese Lit	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Classics	-	132	-	-	-	-	-	-	-	-	-	-	-	6	-	-	-	138
Economics	-	156	-	-	-	-	-	-	-	3	-	-	6	50	-	15	-	230
English	-	261	-	-	-	-	-	-	-	-	12	-	-	9	3	-	-	285
Far Eastern Studies	-	92	-	-	-	-	-	-	-	-	-	5	-	17	6	6	-	126
Fine Arts	3	6	-	-	-	-	-	-	-	-	3	-	-	9	6	-	-	27
Geology	-	77	-	-	8	-	-	-	-	-	-	-	-	49	-	-	-	134
German Lit	-	35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35
Government	-	165	-	-	-	-	-	-	-	-	6	2	-	9	-	-	-	182
History	-	114	-	-	-	-	-	-	-	-	-	-	-	12	-	-	-	126
Literature	3	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	24
Mathematics	-	384	8	3	6	59	27	26	25	-	-	-	-	84	-	16	-	638
Modern Lang	9	304	-	3	-	3	6	-	3	-	3	-	9	264	18	9	3	634
Music	-	21	-	-	-	-	-	-	-	-	-	-	-	3	-	-	-	24
Philosophy	-	93	-	-	-	-	-	-	-	-	-	-	-	3	6	-	3	105
Physics	-	582	6	-	-	20	-	74	3	-	-	-	-	27	-	-	-	712
Physiology	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-	-	3
Psychology	-	186	-	-	-	-	-	-	-	-	6	-	3	60	27	6	3	291
Romance Lit	-	31	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31
Russian Lit	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Sociology	-	184	-	-	-	-	-	-	-	-	6	-	-	53	11	8	-	262
Speech & Drama	3	62	-	-	-	-	-	-	-	-	3	-	-	-	3	-	-	71
Zoology	-	58	-	-	-	-	-	-	-	-	-	-	-	93	4	-	3	158
Total - Arts	18	3,240	14	30	14	82	33	106	33	3	45	7	18	967	102	60	15	4,787
Engineering:																		
-Aero	-	-	35	-	3	3	8	-	3	-	-	-	-	-	-	-	-	52
-Chem.	-	7	-	47	-	-	6	-	-	-	-	-	-	-	-	-	-	60
-Civil	21	-	-	3	270	-	-	-	13	-	-	-	-	16	-	-	-	323
-Elec.	-	-	-	6	6	150	18	41	10	-	-	-	-	-	-	-	-	231
-Mech.	-	3	-	12	6	6	104	3	-	-	-	-	3	15	3	9	-	164
-Physics	-	-	3	6	-	-	9	-	-	-	-	-	-	6	-	-	-	24
-Mech & Mtrls	-	-	-	18	33	3	21	2	39	-	-	-	-	3	-	-	-	119
Architecture	225	26	-	-	5	-	-	-	-	-	-	-	-	6	6	-	-	268
Bus & Pub. Admin.	15	5	-	-	-	-	6	-	-	3	-	-	42	58	-	3	-	132
Education	-	7	-	-	-	-	2	-	-	-	274	-	-	93	19	10	3	408
Hotel	-	2	-	-	-	-	-	-	-	39	-	-	-	2	6	-	-	49
Law	-	2	-	-	-	-	-	-	-	-	-	22	3	-	-	-	-	27
Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8	-	-	8
Agriculture	6	44	-	-	18	-	-	-	-	5	16	-	2	3,273	161	10	24	3,559
Home Economics	22	8	-	-	-	-	-	-	-	-	21	-	-	101	728	3	-	883
Ind. & Labor Rel.	3	31	-	-	3	-	9	-	-	-	24	-	6	51	9	532	-	668
Vet Medicine	-	8	-	-	-	-	-	-	-	-	-	-	-	145	3	-	37	193
Clin. & Prev. Med.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Air Science	-	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6
Mil. Science	-	-	-	-	-	-	-	-	-	-	-	-	-	6	-	-	-	6
Naval Science	3	-	-	-	-	-	6	-	-	-	-	-	-	-	-	-	-	9
Grand Total	313	3,389	52	122	358	244	222	152	98	50	380	29	74	4,742	1,045	627	79	11,976

SUPPLEMENT TO TRUSTEES PROCEEDINGS - 1954-55

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CORNELL UNIVERSITY

ANNUAL REPORT OF
PRESIDENTIAL ACTIONS IN CONNECTION WITH PERSONNEL SERVICES

A. FOR THE PERIOD JULY 1 TO DECEMBER 31, 1954

The President reports that under the authority granted the President by the Board of Trustees, the following actions have been taken, all of which are within the budgets for 1954-55 or 1955-56, do not affect the budget, or have already been provided for by new appropriations by the Board, relating to the respective Endowed and State Colleges and Schools and Independent Departments, during the period July 1 to December 31, 1954.

COLLEGE OF ARCHITECTURE

SABBATIC LEAVE:	Title	Dates Effective	Salary
Hartell, John A.	Chairman of Department	Academic year 1955-56	Half Salary

SABBATIC LEAVE CHANGED:

Evett, Kenneth	Assoc. Prof.	From Spring Term to Academic year 1954-55	Half Salary

APPOINTMENTS:

Clark, A. William	Instructor-Extramural Div.	Fall Term 1954-55	$250
Millman, Edward	Visiting Artist	Fall Term 1954-55	$3000
Myers, Robert L.	Instructor	Academic year 1954-55	$4500

COLLEGE OF ARTS AND SCIENCES

SABBATIC LEAVES:	Title	Dept.	Dates Effective
Bauer, Simon H.	Professor	Chemistry	Acad. Yr. 1955-56 (half salary)
Bethe, Hans A.	Professor	Nuclear Studies	Acad. Yr. 1955-56 (half salary)
Biggerstaff	Professor	History	Second Term 1955-56 (full salary)
Caplan, Harry	Professor	Classics	Second Term 1955-56 (full salary)

SABBATIC LEAVES:	Title	Dept.	Dates Effective
Cocconi, Giuseppe	Professor	Nuclear Studies	Academic year 1955-56 (half salary)
Fox, Edward W.	Assoc. Prof.	History	Academic year 1955-56 (half salary)
Holmberg, Allan R.	Professor	Soc. & Anth.	Academic year 1954-55 (half salary)
Laistner, M.L.W.	Professor	History	Second Term 1954-55 (full salary)
Leighton, Alexander H.	Professor	Soc. & Anth.	First Term 1954-55 (full salary)
Marcham, F. G.	Professor	History	First Term 1955-56 (full salary)
Nabokov, Vladimir	Professor	Romance Lit.	Academic year 1955-56 (half salary)
Olum, Paul	Assoc. Prof.	Math.	Academic year 1955-56 (half salary)
Opler, Morris E.	Professor	Soc. & Anth.	Postponed from 1954-55 until 1955-56.
Pattillo, N. Allen, Jr.	Assoc. Prof.	Fine Arts	Academic year 1955-56 (half salary)
Smith, Patricia C.	Assoc. Prof.	Psychology	Academic year 1955-56 (full salary)
Wichelns, N.A.	Professor	Speech & Drama	Second Term 1954-55 (full salary)
Williams, Robin M., Jr.	Professor	Soc. & Anth.	Postponed from 1953-54 to ac.yr. 1954-55 (half salary)

LEAVE OF ABSENCE: (without salary)

Kahin, George McT.	Professor	Government	Academic year 1954-55
Salpeter, E. E.	Assoc. Prof.	Physics	11/30/54 to 12/18/54

RESIGNATIONS:			Dates Effective
Carter, Robert E.	Instr.	Classics	6/30/54
Daoust, H.	Res. Assoc.	Chemistry	9/15/54
Gill, Stanley J.	Res. Assoc.	Chemistry	10/31/54
Sprague, Gale	Instructor	Physics	6/30/54

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Adair, John	Res. Assoc.	Soc. & Anth.	7/1/54 to 6/30/55	no sal.
Arquit, Gordon	Res. Assoc.	Chemistry	7/1/54 to 12/31/54	$ 100 per mo.
Blander, Milton	Res. Assoc.	Chemistry	9/1/54 to 8/31/55	$ 375 per mo.
Bradley, Richard C.	Res. Assoc.	Physics		$4500
Brown, Samuel A.	Instr.	Mod. Lang.	Academ.yr.1954-55	$3750
Brumberger, Harry	Res. Assoc.	Chemistry	10/22/54 to 10/22/55	$4500
Burian, Jarka M.	Instructor	English	Academ.yr.1954-55	$3500
Cardoza, Victor	Res. Assoc.	Soc. & Anth.	7/1/54 to 6/30/55 (part time)	$1320

Cohen, Jessie	Res. Assoc.	Soc. & Anth.	9/1/54 to 8/31/55	$5000
Crepeau, George P.	Instructor	Speech & Drama	Academ.yr. 1954-55	$3550
Cushman, Robert F.	Res. Assoc.	Government	9/15/54 to 4/15/55	$ 250 per mo.
Daen, Jerome	Res. Assoc.	Chemistry	12/1/54 to 12/1/55	$4500
Dalitz, Richard H.	Res. Assoc.	Nuc. Studies	Academ.yr. 1954-55	$5500
Diamond, Richard M.	Asst. Prof.	Chemistry	3 yrs. beginning 9/54	$4750
Dohrenwend, Bruce	Res. Assoc.	Soc. & Anth.	9/15/54 - 9/15/55	$4500
Dows, David	Instructor	Chemistry	Academ.yr. 1954-55	$4150
Gazith, Moshe	Res. Assoc.	Chemistry	9/15/54 - 9/15/55	$4500
Gill, Stanley J.	Res. Assoc.	Chemistry	9/1/54 - 9/1/55	$4500
Goldsen, Rose K.	Res. Assoc.	Soc. & Anth.	9/1/54 - 8/31/55	$6500
Goodall, Merrill R.	Res. Assoc.	Far Eastern Studies	Academ.yr. 1954-55	$6000
Gosselin, Emile	Res. Assoc.	Soc. & Anth.	7/15/54 - 9/15/54	$566.66 per mo.
Hebert, Bernard	Res. Assoc.	Soc. & Anth.	7/1/54 - 6/30/55	$3500
Hughes, Jane M.	Res. Assoc.	Soc. & Anth.	Month of July,1954	$ 250
Kahin, George McT.	Assoc. Prof.	Government	Southeast Asian Train. Fellowship, acad.yr. 1954-55	$12,500
Kalos, Malvin H.	Res. Assoc.	Nuc. Studies	Academ.yr.1954-55	$4500
Kamins, Herbert	Instr.	Philosophy	Academ.yr.1954-55 (part time)	$1700
Kaminsky, Aliee R.	Instr.	English	Academ.yr.1954-55 (part time)	$2200
Kimura, Motoharu	Res. Assoc.	Nuc. Studies	8/6/54 - 10/5/54	$ 300 per mo.
Kuo-chun, Chao	Visit.Fellow	Far Eastern Studies	Academ.yr.1954-55	no sal.
Laskowski, M., Jr.	Res. Assoc.	Chemistry	8/1/54 - 1/13/55	$ 375 per mo.
Leja, Stanley	Instr.	Math.	Academ.yr.1954-55 (part time)	$2700
Luckey, P. David, Jr.	Res. Assoc.	Nuc. Studies	Academ.yr. 1954-55	$4500
MacMillan, Allister	Res. Assoc.	Soc. & Anth.	7/1/54 - 6/30/55	$6000
Mahmoud, Hormoz M.	Res. Assoc.	Nuc. Studies	Academ.yr. 1954-55	$4300
Martin, Ronald L.	Res. Assoc.	Nuc. Studies	Academ.yr. 1954-55	$5000
McCreary, Garnet	Act.Asst.Prof.	Soc. & Anth.	Academ.yr.1954-55	$6500
McFadden, Mary L.	Res. Assoc.	Chemistry	11/15/54 - 11/15/55	$4499
McFadden, William C.	Res. Assoc.	Chemistry	1 yr. beg.9/24/54	$4800
Meyer, Marti	Instr.	Psychology	Academ.yr. 1954-55 (part time)	$1800
Mills, Frederick E.	Res. Assoc.	Nuc. Studies	11/1/54 - 6/15/55	$472.22 per mo.
Minturn, Ann Leigh	Res. Assoc.	Psychology	1 yr. beg.7/1/54	$4500
Morrison, David E.	Instr.	English	Academ.yr. 1954-55	$3500
Pritchard, J. G.	Res. Assoc.	Chemistry	10/18/54 - 10/18/55	$4500
Rice, Emmett J.	Instr.	Economics	Academ.yr. 1954-55	$4250
Ruhe, Edward L.	Instr.	English	Academ.yr. 1954-55	$3500
Sasaki, Tom T.	Res. Assoc.	Soc. & Anth.	7/1/54 - 6/30/55	$6000
Schaal, David G.	Instr.	Speech & Drama	Academ.yr. 1954-55	$4000
Shadily, Hassan	Res. Assoc.	Mod. Lang.	9/16/54 - 5/31/55	$ 330 per mo.
Sola, Donald F.	Instr.	Mod. Lang.	Academ.yr. 1954-55	$3750

Terwilliger, Elizabeth B.	Instr.	English	Academ.yr. 1954-55 (part time)	$1900
Todd, Audrey	Res. Assoc.	Chemistry	9/15/54 - 12/31/54	$ 375 per mo.
Turnure, James H.	Instr.	Fine Arts	Academ.yr. 1954-55	$4000
Wagner, Myron	Res. Assoc.	Chemistry	2/15/55 - 9/15/55	$ 400 per mo.
Wallach, Luitpold	Instr.	Classics	Academ.yr. 1954-55	$4000
Watt, Ian	Res. Assoc.	Chemistry	10/21/54 - 10/21/55	$4500
Weingartner, Russell C.	Instr.	Mod. Lang.	Academ.yr. 1954-55	$2125 fall term $1875 Spring term
Wheeler, E. P.	Visit. Fellow	Geology	Academ.yr. 1954-55	no sal.
White, James F.	Act.Asst.Prof.	Mod. Lang.	Academ.yr. 1954-55	$5250
Widom, Benjamin	Instr.	Chemistry	Academ.yr. 1954-55	$4200
Williams, Donald E.	Instr.	Speech & Drama	Academ.yr. 1954-55	$4000
Wilson, John F.	Instr.	Speech & Drama	Academ.yr. 1954-55	$4000
Wyllie, Irvin G.	Visit.Fellow	History	Academ.yr. 1954-55	no sal.
Yatsushiro, Toshio	Res. Assoc.	Soc. & Anth.	9 mo. beg.10/1/54	$4000
Yntema, George B.	Instr.	Physics	Academ.yr. 1954-55	$4200

APPOINTMENTS CHANGED:

Calvo, Crispin	Res. Assoc.	Chemistry	Changed starting date of appt. from 8/15/54 to 9/15/54.	
Langbaum, Robert	Instr.	English	effective 7/1/54	Inc.from $3600 to $3800
Laskowski, Michael	Res. Fellow	Chemistry	ext. appt. for month of July,1954	$ 185 per mo.
Lesser, Richard C.	Director	Computing Center	Academ.yr.1954-55	Inc.from $5500 to $6000
Macmillan, Allister	Res. Assoc.	Soc. & Anth.	7/1/54 - 6/30/55	Inc. to $7000
Schoeck, Richard J.	Instr.	English	eff. 7/1/54	Inc.from $3800 to $4000
Steiner, Reinhold O.	Res. Assoc.	Physics	ext. appt. to 10/21/54	
Todd, Audrey	Res. Assoc.	Chemistry	ext. appt. for month of Jan. 1955	$ 375
Tremblay, Marc-Adelard	Res. Assoc.	Soc. & Anth.	7/1/54 - 6/30/55	Inc.from $4500 to $5000
Zall, Paul	Instr.	English	eff. 7/1/54	Inc.from $3700 to $3900

CENTER FOR AERIAL PHOTOGRAPHIC STUDIES

APPOINTMENTS:	Title	Dates Effective	Salary
Liang, Ta	Resch. Assoc.	1/1/54 - 3/1/55	$6250 yr. plus 25% overseas allowance.
Beckel, Dorothy K.	Resch. Analyst	10/1/54	$2. hr.

APPOINTMENT CHANGED

Liang, Ta	Resch. Assoc.	6/1/54	Inc. from $6250 to $6750

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

SALARY INCREASE:	Title	Date Effective	Salary
Rathmell, John	Asst. Prof.	7/1/54	Inc. from $5750 to $6000

SCHOOL OF EDUCATION

RESIGNATION:	Title	Date Effective
Schell, Loretta Klee	Act. Asst. Prof.	8/31/54

APPOINTMENT:

Neville, Pauline M.	Act. Asst. Prof.	9/1/54 - 6/30/57

COLLEGE OF ENGINEERING

SABBATIC LEAVES:	Title	School or Dept.	Dates Effective	Salary
Bijlaard, P. O.	Prof.	Civil Eng'ring	Spring Term 1954-55	Full
Jeffrey, Joseph O.	Prof.	Eng'r. Mech.& Mats.	Spring Term 1954-55	Full
Wiegandt, Herbert F.	Assoc. Prof.	Chem.& Met. Eng'ring	Spring Term 1954-55	Full

RESIGNATIONS:

Dibble, Harold L.	Instr.	Eng'r. Mech.& Mats.		
Gagne, Antoine F., Jr.	Asst. Prof.	Machine Design	Fall Term 1954-55	
Kawamura, Ryuma	Visit. Fellow	Aero. Eng'ring	12-19-54	
Sobel, Milton	Resch. Assoc.	Sib. Sch. Mech. Eng'ring.	9/1/54	
Tsien, Shou-Hua	Resch. Assoc.	Aero. Eng'ring	9/11/54	
Allentuch, Arnold	Instr.	Eng. Mech.& Mat.	1954-55	$3600 acad.yr.

Anderson, Marvin H.Hr.	Instr. PT	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	$1500
Ashkenas, Harry I.	Resch.Assoc.	Aero.Eng'ring	10/1/54 to term of Resch. Cont.	$500 mo.
Ball, William H.Warren	Instr.	Elec. Eng'ring	acad.yr. 1954-55	$4200
Brownlow, Roger West	Instr.	Sib.Sch.Mech.Eng.	year 1954-55	$3600
Cheney, Theodore	Instr. PT	Civil Eng.	acad.yr. 1954-55	$660 term
Christiansen, Jerald N.	Instr.	Eng.Mech.&Mat.	year 1954-55	$3700
Davis, Andrew V.	Instr. PT	Eng.Mech.&Metals	acad.yr. 1954-55	$2700
Dimmler, Henry F.	Instr.	Elec. Eng.	Spring term 1954-55	$1800
Dispenza, Anthony S.	Instr. Technician	Sib.Sch.Mech.Eng.	6/15-9/14/54	$411.11 mo.
DuBois, George B.	Prof. PT.	Sib.Sch.Mech.Eng.	11/1/54-6/15/55	$888.88 mo.
Edwards, George David	Instr.	Elec. Eng.	Spring term 1954-55	$1800
Edwards, Kenneth Scott	Instr. PT	Eng. Mech.&Mat.	year 1954-55	$1900
Elliott, Raymond	Instr.	Elec. Eng.	acad.yr. 1954-55	$4400
Fand, Richard Meyer	Instr.	Sib.Sch.Mec.Eng.	year 1954-55	$4000
Gagne, Antoine F., Jr.	Asst. Prof. 1/2 time	Sib.Sch.Mec.Eng.	Spring term 1954-55	$1375
Galbiati, L. J.	Instr.	Elec. Eng.	acad.yr. 1954-55	$4000
Hall, Robert Judkins	Instr.	Ind. & Eng. Adm. Sibley School	acad.yr. 1954-55	$3400
Hamilton, James F.	Instr. PT	Sib.Sch.Mech.Eng.	6/15/54-9/14/54	$422.22 mo.
Heinzman, Robert Joseph	Instr.	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	$3600
Heydt, Howard L.	Asst. Prof.	Elec. Eng.	acad.yr. 1954-55	None
Jackson, Albert S.	Instr.	Elec. Eng.	acad.yr. 1954-55	$3800
Johnson, Heremy Edmonds	Instr.	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	$3800
Kao, Hsu-Kan	Asst. Prof.	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	$5000
Kawamura, Ryuma	Vis. Fellow	Aero. Eng.	Fall term 1954-55	None
Krick, Edward Van Order	Instr.	Sib.Sch.Mech.Eng.	yr. 1954-55	$4200
Levine, G.	Instr.	Summer camp Civil Eng.	8/16-9/18/54	$725
Lyon, G. B.	Instr.	Summer camp Civil Eng.	8/16-9/18/54	$875
Malgieri, Anthony, Jr.	Instr.	Sib.Sch.Mech.Eng.	6/15-9/14/54	$400 mo.
Malgieri, Anthony, Jr.	Instr.	Sib.Sch.Mech.Eng.	Yr. 1954-55	$3600
Malgieri, Anthony, Jr.	Instr.	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	Inc.from $3600 to $3800.
Matthews, James	Instr.	Elec. Eng.	acad.yr. 1954-44	$3400
McCullough, Henry Dowie	Instr. PT	Eng. Drawing	acad.yr. 1954-55	$2100
McNair, A. J.	Instr.	Summer camp Civil Eng.	8/16-9/18/54	$1458
Moore, James Mendon	Instr.	Sib.Sch.Mech.Eng.	yr. 1954-55	$4000
Murach, John Joseph	Instr.	Sib.Sch.Mech.Eng.	acad.yr. 1954-55	$3400
Pajkowski, Raymond Joseph	Instr.	Sib.Sch.Mech.Eng.	yr. 1954-55	$4200
Pfister, Hans J.	Instr. PT	Eng.Mech.& Mats.	Fall term 1954-55	$900
Raven, Francis Harvey	Instr.	Mech. Eng.	acad.yr. 1954-55	$4250
Sanford, Lawrence H.	Resch.Assoc.	Civil Eng.	6/15-9/14/54	$410 mo.
Sedgwick, Thomas Moore	Instr.	Sib.Sch.Mech.Eng.	yr. 1954-55	$3800

Sedgwick, Thomas Moore	Instr.	Sib.Sch.Mech.Eng.	6/15-9/14/54	$422.22 mo.
Sobel, Milton	Resch. Assoc.	Sib.Sch.Mech.Eng.	6/15-8/31/54	$666.67 mo.
Spry, F. J.	Instr.	Summer camp Civil Eng.	8/16-9/18/54	$958
Stern, Ivan	Instr. PT	Eng.Mech.& Mats.	acad.yr. 1954-55	$900
Thomas, Stanislaus S.	Instr.	Mech. Eng.	acad.yr. 1954-55	$4000
Worth, T. B.	Vis. Fellow	Sib.Sch.Mech.Eng.	9/27-10/22/54	None

APPOINTMENT EXTENDED:

Fuschillo, Micholas	Resch. Assoc.	Eng. Physics	Ext.from 9/15 to 9/23/54

SCHOOL OF HOTEL ADMINISTRATION

SABBATIC LEAVE - full salary	Title	Dates Effective
Wanderstock, J. J.	Assoc. Prof.	Spring term 1955-56

CORNELL UNIVERSITY INFIRMARY AND CLINIC

RESIGNATION:	Title	Date Effective
Mitchell, Dr. John A.	Res. Phys.	9/3/54

APPOINTMENTS:	Title	Dates Effective	Salary
Kane, Dr. J. Worden	Consultant Neuro-surgery	11/1/54	None
Schuldes, Dr. Ruldolf Ernst	Res. Phys.	11/1/54-10/31/55	$2500 plus maint.
Ward, Dr. William R.	Courtesy staff	11/1/54-6/30/55	None

CORNELL UNIVERSITY MEDICAL COLLEGE

LEAVE OF ABSENCE: without salary	Title	Dept.	Dates Effective
Forkner, Dr. Claude E.	Prof.	Medicine	9/1/54-6/30/55
Freile-Fleetwood Dr. Maria	Instr.	Psychiatry	12/7/54-3/7/55
Grace, Dr. William J.	Assoc. Prof.	Medicine	7/1/54-6/30/55
Kohl, Dr. Richard N.	Asst. Prof.	Psychiatry	8/7/54-6/30/55
Snyder, Dr. Charles T.	Asst. Prof.	Obstet. & Gyne.	7/1/54-9/30/54

RESIGNATIONS:

Brewer, Dr. McHenry	Instr.	Surgery	10/1/54
Goff, Dr. Alvin H.	Asst.	Psychiatry	10/15/54
Hays, Dr. Daniel M.	Instr.	Surgery	8/1/54
Seybolt, Dr. John F.	Asst. Prof.	Anatomy	6/30/54

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Ashe, Dr. Barbara S.	Instr.	Pediatrics	11/1/54-6/30/55	none
Bartlett, Dr. Merrill	Fellow	Biochemistry	9/7/54-6/30/55	none
Batten, Dr. John C.	Vis. Fellow	Medicine	10/6/54-6/30/55	none
Baylor, Dr. Curtis H.	Asst. Prof.	Medicine	9/1/54-6/30/55	none
Borghgraef, Dr. Roger	Fellow	Physiology	9/20/54-6/30/55	none
Bortin, Dr. Aaron W.	Instr.	Medicine	1/1/55-6/30/55	none
Braunstein, Dr. Paul W.	Instr.	Surgery	10/1/54-6/30/55	$1000
Cash, Dr. William D.	Resch. Assoc.	Biochemistry	9/7/54-6/30/55	none
Chapman, Mr. Loring	Resch. Fellow	Medicine	1/1/55-6/30/55	none
Diehl, Dr. Carolyn H.	Instr.	Medicine	7/1/54-6/30/55	none
DiPace, Ralph T.	Instr.	Surgery	3/1/54-12/31/54	none
Dube, Dr. Kalika-Charan	Fellow	Psychiatry	10/1/54-6/30/55	none
Eich, Stephen J.	Resch. Assoc.	Biochemistry	9/7/54-6/30/55	none
Eisenmenger, Dr. William J.	Asst. Prof.	Medicine	1/1-6/30/55	none
Freemond, Dr. Alan S.	Instr.	Surgery	10/1/54-6/30/55	$800
Fulton, Dr. Lyman	Resch. Fellow	Pub. Health & Prev. Med.	7/1/54-6/30/55	none
Gittinger, Mr. John W.	Resch. Fellow	Medicine	1/1/55-6/30/55	none
Goebel, Dr. David	Resch. Fellow	Pub. Health & Prev. Med.	7/1/54-6/30/55	none
Green, Dr. Saul	Resch. Assoc.	Medicine	11/1/54-6/30/55	none
Guthrie, Dr. Thomas C.	Instr.	Medicine	9/14/54-6/30/55	none
Hamilton, Dr. Charles K.	Instr.	Surgery	3/1/54-12/31/54	none
Harrison, Dr. James S.	Instr.	Surgery	7/1/54-6/30/55	none
Heinzen, Dr. Bruce	Instr.	Surgery	7/1/54-6/30/55	none
Hinkle, Dr. Lawrence E.	Asst. Prof.	Psychiatry	10/1/54-6/30/55	none
Holmquist, Dr. Doris G.	Resch. Assoc.	Anatomy	9/1/54-6/30/55	none
Isenhour, Dr. Albert P.	Instr.	Surgery	10/1/54-6/30/55	$800
Jacobson, Dr. Abraham S.	Asst. Prof.	Medicine	9/1/54-6/30/55	none
Klingon, Dr. Gerald H.	Asst. Prof.	Medicine	1/1-6/30/55	none
Korgi, Dr. James	Fellow	Pediatrics	7/20/54-6/30/55	none
Koss, Dr. Leopold G.	Asst. Prof.	Sloan-Kettering	7/1/54-6/30/55	none
Lewis, Dr. Benjamin	Instr.	Surgery	11/1/54-6/30/55	none
Ley, Dr. Allyn B.	Asst. Dir.	Sloan-Kettering	7/1/54-6/30/55	
Lim, Dr. Wan Ngo	Fellow	Pediatrics	11/1/54-6/30/55	none
Luger, Dr. Norton M.	Instr.	Medicine	10/1/54-6/30/55	none
McCord, Dr. Colin	Resch. Fel.	Surgery	10/15/54-6/30/55	none
McPeak, Dr. Charles J.	Instr.	Surgery	7/1/54-6/30/55	none
Metraux, Dr. Rhoda	Resch. Assoc.	Medicine	10/1/54-6/30/55	none
Moffitt, Dr. Francis X.	Instr.	Obstet. & Gyne.	9/1/54-6/30/55	none
Notterman, Dr. Rebecca F.	Fellow	Pediatrics	11/1/54-6/30/55	none
Peck, Dr. Fremont C.	Instr.	Surgery	1/1-6/30/55	$800
Rao, Dr. Lavanya N.	Fellow	Pediatrics	11/1/54-6/30/55	none
Rapport, Dr. Maurice M.	Asst. Prof.	Biochemistry Sloan-Kettering	12/1/54-6/30/55	none
Reilly, Dr. Joseph F.	Asst. Prof.	Psychiatry	7/1/54-6/30/55	$5000
Seybolt, Dr. John F.	Asst. Prof.	Pathology	7/1/54-6/30/55	none
Sherwin, Dr. Albert C.	Instr.	Psychiatry	11/8/54-6/30/55	$6000
Siegel, Dr. Malcolm	Resch. Assoc.	Sloan-Kettering	7/1/54-6/30/55	none
Sleisinger, Dr. Marvin H.	Asst. Prof.	Medicine	9/1/54-6/30/55	none
Srikantia, Dr. Santhebachahalli G.	Resch. Fellow		11/1/54-6/30/55	none

Stedman, Dr. Robert J.	Fellow	Biochemistry	10/14/54-6/30/55	none
Stewart, Dr. Frederick H.C.	Fellow	Biochemistry	10/18/54-6/30/55	none
Suh, Dr. Succjo	Instr.	Medicine	7/1/54-12/31/54	none
Timrud, Dr. David H.	Instr.	Psychiatry	7/1/54-6/30/55	none
Tritsch, Dr. George L.	Resch. Assoc.	Biochemistry	8/9/54-6/30/55	none
Wasz-Hockert, Dr. Ole	Resch. Fellow	Medicine	11/11/54-6/30/55	none
White, Dr. Alan M.	Resch. Assoc.	Biochemistry	9/7/54-6/30/55	none
Winestock, Dr. Gershen	Resch. Assoc.	Biochemistry	9/7/54-6/30/55	none

DEFENSE SERVICE ROLL:

	Dept.	Date
Cash, Dr. William D.	Biochemistry	11/22/54
Lowe, Dr. Norman	Pathology	11/22/54
Wells, Dr. Charles E.	Medicine	11/22/54
Winestock, Dr. Gershen	Biochemistry	12/22/54

DEPARTMENT OF MILITARY SCIENCE AND TACTICS

APPOINTMENT:	Title	Effective Date
Comstock, Richard H.	Head of Dept. Professor	Beginning with Acad. year 1954-55

DEPARTMENT OF AIR SCIENCE AND TACTICS

APPOINTMENTS:	Title	Effective Date
Bradt, John S.	Asst. Prof.	8/10/54
Coates, Philip D.	Head of Dept. Professor	Beginning with Acad. yr. 1953-54
Deith, Kenneth H.	Asst. Prof.	8/10/54
Dupell, Paul T.	Asst. Prof.	8/10/54
Engelmann, John A.	Asst. Prof.	8/10/54
Jones, Paul K.	Asst. Prof.	8/10/54
McDermott, Joseph W.	Assoc. Prof.	8/10/54
Preston, Gilbert D., Jr.	Asst. Prof.	8/10/54
Reinhardt, Carl J.	Asst. Prof.	8/10/54
Roberts, Howard G.	Asst. Prof.	8/10/54
Toomey, Robert L.	Instr.	8/10/54
Winter, Clifford M., Jr.	Instr.	8/10/54

DEPARTMENT OF NAVAL SCIENCE

APPOINTMENTS:	Title	Effective Date
Bouker, John G.	Head of Dept. Professor	Beginning with acad. yr. 1953-54
Hyde, Robert A.	Asst. Prof.	8/20/54
Kennedy, Thomas W.	Asst. Prof.	8/11/54
Kratzer, Dale W.	Asst. Prof.	9/15/54

CORNELL UNIVERSITY-NEW YORK HOSPITAL SCHOOL OF NURSING

APPOINTMENTS:	Title	Dept.	Dates Effective	Salary
Hosford, Elizabeth	Instr.	Obstet. & Gyn. Nursing	8/9/54-6/30/55	None
Lifgen, Edna	Instr.	Surgical Nurs.	8/30/54-6/30/55 1/2 time	$2160
McDermott, Mary	Asst. Prof.	Phys. Ed.	7/1/54-6/30/55	none
Stokes, Florence	Instr.	Pediatrics Nursing	7/1/54-6/30/55 1/2 time	$2400
Wang, Mamie	Instr.	Out Patient Nursing	7/1/54-6/30/55	none

APPOINTMENT CHANGED:

Hirschberg, Sheila	From Asst. to Instr.	Phys. Ed.	9/15/54-6/11/55	$4080 annually

DEPARTMENT OF PHYSICAL EDUCATION AND ATHLETICS

RESIGNATION:	Title	Dept.	Dates Effective	Salary
Lent, Charles	Instr.	Men's Div.	6/30/54	

APPOINTMENTS:

Filley, Patrick J.	Asst. to Dir.		7/1/54	$6000
Lent, Charles	Equit. Dir.		7/1/54-6/30/55	$6000
MacNeill, Hugh S.	Coach & Instr.		yr. 1954-55 begin. 9/1/54	$4500
Shean, Joan M.	Instr.	Women's Div.	7/1/54-6/30/55	$3000

APPOINTMENT CHANGED:

Patte, George D.	Coach & Instr.		7/1/54	Inc. from $5300 to $6000

CORNELL UNIVERSITY SUMMER SESSION

University Summer Session

APPOINTMENTS:	Department	Salary

The following appointed to the Instructional Staff, effective July 6 to August 14, 1954, at the salaries indicated, to be paid as follows: one-half on July 26; one-half on August 14, 1954:

Fall, Bernard	Modern Languages	$400
Phipps, Arthur L.	Chemistry	$400
Sola, Donald F.	Modern Languages	$600

APPOINTMENTS CANCELLED:

Agard, Frederick B.	Modern Languages	$1000

Summer School of Hotel Administration

APPOINTMENT:

The following appointed to the Instructional Staff, effective July 19 to July 24, 1954, with full salary to be paid on July 24, 1954:

Lattin, Gerald W.	$200

APPOINTMENT CANCELLED:

Lane, Harold	$200

State Summer School of Agriculture

APPOINTMENT CANCELLED:	Department	Salary
Everett, Herbert L.	Genetics	$425

APPOINTMENT CHANGED:

The following appointments were changed from one-half time to one-fourth time, full payment having been received July 26, 1954:

Aldrich, Samuel	Agronomy	From $500 to $250
Hansel, William	Animal Husbandry	From $425 to $212.50

SCHOOL OF NUTRITION

RESIGNATIONS:	Title	Date Effective
Waibel, Paul	Resch. Assoc.	9/30/54

APPOINTMENTS:	Title	Dates Effective	Annual Salary
Fiala, Grace	Rsch. Assoc.	1 yr. begin. 7/1/54	$3400
Greer, Betty Jean	Rsch. Assoc.	1 yr. begin. 7/1/54	$4000

NEW YORK STATE COLLEGE OF AGRICULTURE

SABBATIC LEAVES:	Title	Department	Dates Effective
Bratton, Robert W.	Assoc. Prof.	Animal Husbandry	Second Term 1954-55 (full salary)
Clausen, Robert T.	Professor	Botany	First Term 1955-56 (full salary)
Conklin, Howard E.	Assoc. Prof.	Agri. Economics	First Term 1955-56 (full salary)
Dewey, James E.	Professor	Entomology	Second Term 1954-55 (full salary)
Edgerton, L. J.	Assoc. Prof.	Pomology	Second Term 1954-55 (full salary)

Federer, Walter T.	Professor	Plant Breeding	Acad.year 1954-55 (half salary)
Hewitt, Oliver H.	Assoc. Prof.	Conservation	Second Term 1954-55 (full salary)
Hill, Frederick	Professor	Poultry Husbandry	Second Term 1954-55 (full salary)
Miller, John I.	Professor	Animal Husbandry	Second Term 1954-55 (full salary)
Morrow, Robert R., Jr.	Assoc. Prof.	Conservation	10/1/55 to 9/30/56 (half salary)
Spencer, Leland	Professor	Agri. Economics	Postponed from First Term 1954-55 to First term 1955-56 (full salary)
Thayer, Paul W.	4-H Club Agt.	Albany County	10/1/54 to 3/15/55 (full salary)
White, James C.	Professor	Dairy Industry	Second Term 1954-55 (full salary)
Williamson, Charles E.	Assoc. Prof.	Plant Pathology	Equiv. to One Term beginning 3/1/55 (full salary)
Wright, Forrest B.	Professor	Agri. Engineering	Second Term 1954-55 (full salary)

LEAVE OF ABSENCE:

Bradfield, Richard	Professor & Head of Dept.	Agronomy	One year beginning 4/1/55,(without sal.)
Fox, Raymond T.	Instructor	Floriculture & Orn. Horticulture	7/1/54 to 6/30/55 (without salary)
Swanson, G. A.	Professor	Conservation	2/1/55 to 2/15/55 (with salary)

LEAVE OF ABSENCE CANCELLED:

Sumner, James B.	Professor	Biochem. & Nutri.	Cancelled for 6 mons. beginning 3/1/54 (without salary)
Borel, Eric	Rsch. Assoc.	Biochem.& Nutri.	8/31/54
Brannon, Warren F.	Asst. Prof.	Animal Husbandry	8/31/54
Dondero, Norman C.	Asst. Prof.	Dairy Industry	9/28/54
Fairbrothers, David E.	Instr.	Botany	6/30/54
Goodman, Alpheus M.	Prof.	Los Banos	9/3/54
Hayes, Herbert Kendall	Prof.	Los Banos	8/7/54
Hiltbolt, Arthur E.	Instr.	Agronomy	9/15/54
Loosli, John K.	Prof.	Los Banos	9/7/54
Meyer, Conrad F.	Instr.	Botany	6/30/54
Richards, Theodore D., Jr.	Instr.	Ext.Teach.& Info.	9/30/54
Robertson, Lynn S.	Prof.	Los Banos	8/7/54
Waibel, Paul	Rsch. Assoc.	Poultry Husbandry	9/30/54
Weaver, Paul V.	Rsch. Assoc.	Agri. Economics	8/31/54
Wiley, Thomas E.	Asst. Prof.	Animal Husbandry	10/31/54

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Allen, Elsa G.	Rsch. Assoc.	Conservation	7/1/54-6/30/55	none
Bailey, Ethel Z.	Curator	Bailey Hortorium	" "	$5150
Bearden, H. Joe	Asst. Prof.	Animal Husbandry	10/1/54-6/30/57	$5448
Beck, Charles B.	Instr.	Botany	10/1/54-6/30/55	$4206
Bell, Kenneth L.	4-H Club Agt.	At-Large	7/1-12/31/54	$3600
Bolt, Gerard Hendrik	Instr.	Agronomy	9/1/54-6/30/55	$3550
Bowers, Clement G.	Rsch. Assoc.	Flori.& Horti.	7/1/54-6/30/55	none
Clough, Harold	Instr.	Agri. Eng'ring	7/1/54-6/30/55	$4254
Coffin, Robert Frederick	Instr.	Rural Educa.	10/1/54-6/30/55	$4206
Crane, Earl W.	Instr.	Rural Educa.	7/1/54-6/30/55	$1010
Dean, Elizabeth A.	4-H Club Agt.	At-Large	7/1-7/16/54	$3400
DeWolf, Jr., Gordon P.	Rsch. Assoc.	Botany	11/1/54-6/30/55	Incr. from $1800 to $4206
Dunton, Rupert C.	Instr.	Flori.& Horti.	7/1/54-6/30/55	$3550
Eipper, Alfred W.	Rsch. Assoc.	Conservation	7/1/54-6/30/55	$4695
Ellis, Marjorie R.	4-H Club Agt.	At-Large	7/1-12/31/54	$3500
Fox, Raymond T.	Instr.	Flori.& Horti.	7/1/54-6/30/55	$3990
Fox, Vera H.	Instr.	Flori.& Horti.	7/1/54-6/30/55	$3910
French, Patricia	4-H Club Agt.	At-Large	7/1-7/31/54	$3400
Furry, Ronald B.	Act. Instr.	Agri. Eng'ring	7/1/54-6/30/55	$3550
Gross, Cecil R.	Rsch. Assoc.	Pomology	7/1/54-6/30/55	$4419
Hanlon, Eleanor E.	Visiting Fellow	Conservation	Fall term 1954-55	none
Harkness, Bernard E.	Rsch. Assoc.	Bailey Hort.	7/1/54-6/30/55	none
Hiltbolt, Arthur E.	Instr.	Agronomy	7/1/54-6/30/55	$3910
Howe, Kenneth	Instr.	Botany	10/1/54-6/30/55	$4206
Hulme, Alfred C.	Rsch. Assoc.	Botany	10/1/54-6/30/55	$5000
Kuzminski, Wanda M.	4-H Club Agt.	At-Large	7/1/-7/31/54	$3300
Lambert, Robert J.	Instr.	Flori.& Horti.	7/1/54-6/30/55	$3550
Lankford, Anne	4-H Club Agt.	At-Large	7/1-12/31/54	$3400
Luedner, Francis	Instr. PT	Ext.Teach.& Info.	7/1/54-6/30/55	$3235
Maiorana, Maria A.	4-H Club Agt.	At-Large	7/1-12/31/54	$3300
Matejka, Joseph Peter	Instr.	Ext.Teach.& Info.	10/16/54-6/30/55	$4206
Mellor, John W.	Lecturer	Agri. Economics	7/1/54-6/30/55	$3550
Mellor, John Williams	Asst. Prof.	Agri. Economics	8/16/54-6/30/57	$4600
Meyer, Conrad	Instr.	Botany	7/1/54-6/30/55	$3550
Mulligan, Clarence W.	Rsch. Assoc.	Agri. Eng'ring	7/1/54-6/30/55	$4100
Murphy, Barbara J.	4-H Club Agt.	At-Large	7/1/54-12/31/54	$3300
Nelson, Talmadge S.	Rsch. Assoc.	Poultry Husbandry	10/1/54-6/30/54	$4206
Petersen, Hans Christian	Visit. Fellow	Flori.& Horti.	Academic year 1954-55	none
Richards, Theo. D.,Jr.	Instr.	Ext.Teach.& Info.	7/1/54-6/30/55	$3768
Robson, Douglas S.	Resch. Assoc.	Plant Breed.	7/1/54-6/30/55	$3550
Roth, Ann B.	4-H Club Agt.	At-Large	8/16-12/31/54	$3300
Schreiber, Marvin M.	Asst. Prof.	Agronomy	11/1/54-10/21/55	$5010
Sellers, W. Oscar	Agr. Agt.	At-Large	7/8-12/31/54	$5700
Shipley, Geraldine A.	4-H Club Agt.	At-Large	8/1-7/31/54	$3400
Sperling, Gladys	Rsch. Assoc.	Animal Husb.	7/1/54-6/30/55	$3910
Starbird, Irving R.	Instr.	Ag. Economics	9/16/54-9/15/55	$4206
Sweet, Harold B.	4-H Club Agt.	At-Large	8/1/54-6/30/55	$5600
Treman, Allan H.	Lecturer	Ag. Economics	Fall Term 1954-55	$1125 Term

Veeder, James T.	Asst. Prof.	Ext.Teach.& Info.	7/16/54-6/30/57	$5480
Waibel, Paul E.	Rsch. Assoc.	Poultry Husb.	7/1/54-6/30/55	$4168
Weaver, Paul V.	Rsch. Assoc.	Ag. Economics	7/1/54-6/30/55	$4730
Weiden, Mathias H.J.	Asst. Prof.	Entomology	7/16/54-6/30/57	$4600
White, Helen R. B.	Rsch. Assoc.	Animal Husbandry	12/1/54-6/30/55	$171 mo.
Wilde, Mary	Visit.Fellow	Botany	7/1/54-9/15/54	none
Winkelblech, Carl S.	Asst. Prof.	Ag. Eng'ring	8/16/54-6/30/56	$5000

APPOINTMENTS EXTENDED:

Brady, Nyle C.	Prof.	Los Banos	To 1/22/55	No chge.
Brannon, Warren F.	Asst. Prof.	Animal Husb.	7/1/54-9/30/54	$4600
Brewbaker, James	Asst. Prof.	Los Banos	To 4/1/55	No chge.
Davis, Richard Francis	Asst. Prof.	Animal Husb.	Thru July, 1954	$4600
Work, Paul	Prof.	Los Banos	To 4/1/55	No chge.

APPOINTMENTS CHANGED:	Title	Subject	Dept.
Dondero, Norman C.	Asst. Prof.	Salary inc. from $5100 to $5700, effect. 6/1/54	Dairy Industry
Smith, Robert Samuel	Assoc. Prof.	From Ext. Service to Farm Management, at $5840, effec. 8/1/54	Ag. Econ.
Waibel, Paul E.	Rsch. Assoc.	Salary chge. from $4168 to $4376	Poultry Husbandry

NEW YORK STATE AGRICULTURAL EXPERIMENT STATION

SABBATIC LEAVE:	Title	Dept.	Dates Effective
Moyer, James C.	Prof.	Food Sci. & Tech.	11/1/54-4/30/55 (full salary)

LEAVE OF ABSENCE - without salary

Forshey, Chester Gene	Prof.	Pomology	10/1-12/31/54
Lamb, Robert C.	Asst. Prof.	Pomology	10/16-11/15/54
Moyer, James C.	Prof.	Food Sci. & Tech.	5/1/55-6/30/55

RESIGNATION:

Wishnetsky, Theodore	Rsch. Assoc.	Food Sci. & Tech.	7/21/54

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Wilson, Dorothy Culler	Rsch. Assoc.	Food Sci. & Tech.	12/1/54	Inc.from $3732 to $4206

NEW YORK STATE COLLEGE OF HOME ECONOMICS

LEAVE OF ABSENCE: Without salary

	Title	Dept.	Dates Effective
Singer, Marcus	Professor	Child Dev. & Fam. Rel.	1 yr. begin. 12/1/54

RESIGNATIONS:

Barber, Joan	Instr.	Food & Nutri.	6/30/54
Newman, Katherine J.	Asst. Prof.	Food & Nutri.	6/30/54
Vidich, Arthur J.	Asst. Prof.	Child Dev. & Fam. Rel.	9/15/54

CHANGE IN NAMES:	Title	Name Changed to:	Date
Carmer, Barbara	Asst. HDA	Schwartz, Barbara C.	9/25/54
Hendry, Mildred M.	HDA	Bengal, Mildred H.	9/1/54
Kearl, Phyllis	Asst. HDA	Belnap, Phyllis K.	9/25/54
MacFarlane, Janet	Asst. HDA	Langley, Janet M.	10/4/54
Watkins, Muriel I.	HDA	Bolas Muriel W.	7/31/54

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Babcock, Marian L.	HDA	Ext.	10/4/54-6/30/55	$5000
Deacon, Ruth E.	Asst. Prof.	Ec. House & House Mgt.	7/1/54-6/30/57	$4600
Dietrich, M. Joyce	Teach.Assoc. PT	Food & Nutri.	10/1/54-6/30/55	$2600
Doyle, Katherine S.	State Leader HDAs	Ext.	7/1/54-6/30/55	$5600
Einset, Betty M.	Rsch. Assoc.		9/1/54-6/30/55	$3550
Foley, Agnes C.	Lecturer	Inst. Mgt.	10/1/54-2/14/55	$1900
Gallwey, Mary Osborn	Rsch. Assoc.	Child Dev. & Fam. Rel	6/16-9/15/54 1/2 time	$173.33 month.
Gallwey, Mary Osborn	Rsch. Assoc.		6/16-9/19/54	$520 term
Gallwey, Mary Osborn	Rsch. Assoc.		9/16/54-6 /30/55	$3550.
Hoddick, Nancy Ann	Instr.	Admin.-Counselors	7/1/54-6/30/55	$3550
Kersch, Vida	Instr.	Inst. Mgt.	10/1/54-6/30/55	$3325
Knoll, Marjorie May	Asst. Prof.	Ec. House. & House. Mgt.	7/1/54-6/30/57	$5000
Landsberger, Betty Hatch	Asst. Prof.	Child Dev. & Fam. Rel.	7/1/54-6/30/55	$5010
Little, Ginevera	Instr.	Food & Nutri.	7/1/54-6/30/55	$3550
MacDonald, Jessie F.	Instr.	Ec. House. & House. Mgt.	7/1/54-6/30/55	$3550
MacKay, Elizabeth L.	Teach. Assoc.	Food & Nutri.	10/1/54-6/30/55 part-time	$1800
Mapes, Martha C.	Instr.	Food & Nutri.	9/16/54-1/31/55 part-time	$1690
Montgomery, Wanda	Asst. Prof.	Tex. & Cloth.	7/1/54-6/30/57	$4150
Ramminger, Ruth R.	Instr.	Hous. & Des.	9/16/54-6/30/55	$3550
Sudsaneh, Saovanee	Vis. Fellow	Food & Nutri.	10/1/54-6/30/55	no sal.
Vidich, Virginia W.	Rsch. Assoc.	6/15-8/14/54		$2778.66

APPOINTMENTS CHANGED:

Ashkenas, Dorothy Klitzke	Asst. Prof.	Ec. House & House Mgt.	From	$4350 full time
			to	$2175 part time

Conrad, Elizabeth LaRue	Asst. Prof.	Ec. House. & House. Mgt.	7/1/54	From $3910 to $4150
Merritt, Rachel A.	HDA-at-Large	Ext.	7/1-12/31/54	From $4700 to $4900

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

SABBATIC LEAVE	Title	Dates Effective
Foltman, Felician F.	Assoc. Prof.	1 yr begin. 10/1/55 -half salary
McCarthy, Philip J.	Professor	Spring term 1954-55 -full salary

LEAVE OF ABSENCE - without salary

Aronson, Robert	Assoc. Prof.	1/1-6/30/55
Carpenter, Jesse T.	Assoc. Prof.	Spring term 1954-55

RESIGNATIONS:

Gordon, Paul J.	Asst. Prof.	8/31/54
Kalousdian, Ardemis K.	Field Rep.	6/30/54
Sargent, Edward	Asst. Prof.	8/31/54

LEAVE OF ABSENCE TERMINATED (without salary)

MacIntyre, Duncan	Assoc. Prof.	On 1/31/55 instead of 2/14/55

APPOINTMENTS:	Title	Dates Effective	Annual Salary
Coghill, Mary Ann	Rsch. Assoc.	7/1/54-6/30/55	$3730
Goodman, Eleanor M.	Rsch. Assoc.	1 yr. begin 9/16/54	$3550
Hardman, J.B.S.	Visit. Lecturer	Spring term 1954-55	$1000 term
Harris, Edwin F.	Asst. Prof.	3 yrs. begin. 10/1/54	$4600
Landsberger, Henry A.	Rsch. Assoc.	9/1/54-6/30/55	$3550
Marlow, H. LeRoy	Rsch. Assoc.	7/1/54-6/30/55	$3550
Miller, Frank	Asst. Prof.	7/1/54-6/30/55	$4600
Perrins, Harlan B., Jr.	Asst. Prof. II. Ext. Div.	3 yrs. begin. 10/1/54	$5448
Slavick, Fred	Rsch. Assoc.	9/1/54-6/30/55	$3730
Strauss, George	Rsch. Assoc.	7/1-8/31/54	$5200

NEW YORK STATE VETERINARY COLLEGE

SABBATIC LEAVES:	Title	Dept.	Dates Effective
Bentinck-Smith, John	Assoc. Prof.	Pathology	Fall term 1955-56 (full salary)
Olafson, Peter	Professor	Path.& Bact.	1 yr. begin. 12/1/54 (half salary)

SABBATIC LEAVE CHANGED:

Dougherty, R. W.	Professor	Physiology	Changed From 9/1/54-8/31/55 to 1 yr. begin. 2/1/55, half salary.
Olafson, Peter	Professor	Path. & Bact.	Changed from 1 yr. begin. 12/1/54 at half salary, to 1 yr. begin 12/16/54, half salary

LEAVE OF ABSENCE:

Bentinck-Smith, John	Assoc. Prof.	Pathology	Spring term 1955-56 without salary

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Erturk, Omar	Vis. Fellow		10/1/54-4/1/55	None
Lee, Kyu Myung	Rsch. Assoc.	Vet. Virus Inst.	1 yr. begin 10/1/54	$5000
Marshall, Vincent	Rsch. Assoc.	Vet. Virus Inst.	Begin. 10/1/54	$4200
Ratana-Olan, Sanan	Vis. Fellow		Spring term 1954-55	None
Sevoian, Martin	Asst. Prof.	Poultry Disease	begin. 9/16/54	$5600

ALLOCATIONS FROM ACADEMIC SALARY CONTINGENCY FUND NO. 153
JULY 1 - DECEMBER 31, 1954

AMOUNT	DEPARTMENT	PURPOSE
$ 500	German Literature	Increase in salary for Prof. Lange
250	English Department	Increase in salary for Prof. Healy
7,850	Mathematics Department	Net set-up in Mathematics 161
1,725	School of Education	New Assistantship
500	Law School	Needed to cover new appointment - Palsey
1,800	Soc. & Anthropology	New Teaching Assistant
1,400	Purchasing Department	New Inventory Clerk
1,705	Zoology Department	To cover that portion of Prof. Singer's salary paid by Home Economics.
$15,730	Total	

ALLOCATIONS FROM ACADEMIC MISCELLANEOUS CONTINGENCY FUND NO. 152
JULY 1 - DECEMBER 31, 1954

$1,500	Military Department	Rifle Team Expense
264	Aero Engr. Research	To cover requisition place 6/29/54
1,300	Bus & Pub Admin.	New Furniture
683.26	Arts & Science Expense	New equipment for Goldwin Smith Library
250	Proctor's Expense	To cover out-of-town football games
250	Safety Division	" " " "

$5,075	President's Annual Report	To cover cost of Annual Report to Alumni
2,620	Public Relations	Reprints of Alumni News Pictorial Issue
1,500	Arts & Sciences	Promotional Literature
1,750	Physical Education	Extra Help in Issue Room-Teagle Hall
102.09	President's Annual Report	Additional Expense
230.80	Audit by Public Accountants	To cover overdraft in account
1,500	Student Musical Orgns	Trip by Acappella Chorus to Ann Arbor Mich.
1,085	Physical Education-Women	Moving Golf Instruction Facilities to Old Armory.
$18,110.15	Total	

SUPPLEMENT TO TRUSTEES PROCEEDINGS - 1954-55
(Second Section)

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CORNELL UNIVERSITY

ANNUAL REPORT OF
PRESIDENTIAL ACTIONS IN CONNECTION WITH PERSONNEL SERVICES

B. FOR THE PERIOD JANUARY 1 TO JUNE 30, 1955

The President reports, pursuant to Article VII(5) of the By-Laws, the following personnel actions relating to the respective Colleges, Schools and Independent Departments, during the period January 1 to June 30, 1955.

COLLEGE OF ARCHITECTURE

SABBATIC LEAVE CHANGED:	Title	Dates Effective	Salary
Hartell, John A.	Chairman of Department	From academ. yr. 1955-56 at half salary, - to the fall term 1955-56, with full salary.	

APPOINTMENTS:

Atwell, Allen C.	Asst. Prof.	7/1/55-6/30/58	$4500
Clark, Frederick P.	Lecturer	Spring term 1954-55	$1000

COLLEGE OF ARTS AND SCIENCES

SABBATIC LEAVES:	Title	Dept.	Dates Effective
Albright, H.D.	Assoc. Prof. Ch. of Dept.	Speech & Drama	Fall term 1955-56 (full salary)
Anderson, Alfred L.	Professor	Geology	Spring term 1955-56 (full salary)
Blomquist, Alfred T.	Professor	Chemistry	Spring term 1955-56 (full salary)
Cole, LaMont C.	Professor	Zoology	Fall term 1955-56 (full salary)
Fox, Edward	Professor	History	Academ. yr. 1955-56 (half salary)
Gibson, James J.	Professor	Psychology	Spring term 1955-56 (full salary)
MacLeod, Robert B.	Professor	Psychology	Fall term 1955-56 (full salary)
Miller, William T.	Professor	Chemistry	Fall term 1955-56 (full salary)
Opler, Morris E.	Professor	Sociology & Anthrop.	Spring term 1955-56 (full salary)

SABBATIC LEAVE CHANGED:	Title	Dept.	Dates Effective
Nabokov, Vladimir	Professor	Romance Lit.	From acad. yr. 1955-56 to spring term 1955-56 (full salary)
Smith, Patricia C.	Assoc. Prof.	Psychology	From Fall term 1955-56 (full salary) to acad. yr. 1955-56 with half salary.

LEAVE OF ABSENCE WITH SALARY:

Myers, Henry A.	Professor	English	3 mons. begin. 2/1/55.

LEAVES OF ABSENCE WITHOUT SALARY:

Cowan, J.M.	Professor Dir. of Div.	Modern Lang.	Spring term 1954-55
Dalitz, Richard H.	Rsch. Assoc.	Lab. Nuclear Studies	Feb.,Mar.,Apr. 1955
Echols, John Minor	Assoc. Prof.	Modern Lang.	Academ. yr. 1955-56
Fairbanks, Gordon H.	Assoc. Prof.	Modern Lang.	Academ. yr. 1955-56
Gibson, James J.	Professor	Psychology	Fall term 1955-56
Golay, Frank H.	Asst. Prof.	Economics	Academ. yr. 1955-56
Grout, Donald J.	Prof. & Ch. of Dept.	Music	Fall term 1955-56
Hockett, Charles F.	Professor	Modern Lang.	Academ. yr. 1955-56
Kac, Mark	Professor	Math.	Academ. yr. 1955-56
Keast, William Rea	Assoc. Prof.	English	Academ. yr. 1955-56
Mizener, Arthur M.	Professor	English	Academ. yr. 1955-56
Palmer, Robert M.	Assoc. Prof.	Music	Academ. yr. 1955-56
Shapiro, Arnold S.	Professor	Math.	Academ. yr. 1955-56
Stern, Charles H.	Instructor	English	Spring term 1954-55

RESIGNATIONS:

Albright, Robert W.	Asst. Prof.	Speech &	End of summer session 1955
Beaty, Frederick L.	Instructor	English	June 30, 1955
Cohen, Jessie	Rsch. Assoc.	Soc. & Anthrop.	June 30, 1955
Dalitz, R. H.	Rsch. Assoc.	Lab. Nuclear Studies	5/31/55
Gloger, Jack A.	Instructor	Music	6/30/55
Goldhaber, J. K.	Instructor	Math	9/1/55
Hamilton, Norman T.	Instructor	Math	7/1/55
Hunt, J. P.	Asst. Prof.	Chemistry	7/1/55
Laskowski, Michael	Rsch. Assoc.	Chemistry	6/30/55
McCreary, Garnet E.	Act. Asst. Prof.	Soc. & Anthrop.	1/31/55
Schoeck, Richard J.	Instructor	English	6/30/55
Singer, Irving	Instructor	Philosophy	6/30/55

APPOINTMENTS:	Title	Dept.	Dates Effective	Annual Salary
Adair, John	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/56	none
Albright, Robert W.	Asst. Prof.	Speech & Drama	7/1/55-6/30/58	5000.
Angevine, Jay Bernard, Jr.	Instructor	Zoology	Academ.yr.1955-56	4000.
Arquit, Gordon J.	Rsch. Assoc.	Chemistry	7/1/55-6/30/56	6000.
Babcock, Charles Luther	Instructor	Classics	Academ. yr. 1955-56	4000
Blanchard, William C.	Rsch. Assoc. & Field Dir.	Soc.& Anth.	2/1/55-1/31/56	5000
Blauvelt, Helen	Rsch. Assoc.	Psychology	Academ. yr.1955-56 1/2 time	3504
Block, Henry D.	Instructor	Math.	Yr. 1955-56	4000
Boek, Walter	Rsch. Assoc.	Soc.& Anth.	6/1/55-5/31/56	none
Bradley, Richard C.	Rsch. Assoc.	Physics	7/1/55-6/30/56	5000
Brown, Samuel A.	Instructor	Modern Lang.	Academ. yr.1955-56	4000
Brumberger, Harry	Rsch. Assoc.	Chemistry	7/1/55-6/30/56	6000
Caputi, Anthony	Instructor	English	Academ. yr.1955-56	3600
Cardoza, Victor	Rsch. Assoc.PT	Soc.& Anth.	7/1/55-6/30/56	1320
Carter, Paul A.	Act. Asst. Prof.	History	Spring term 1954-55	for term 2500
Chaney, Thelma Mae	Instructor	Math.	Academ.yr. 1955-56	3750
Chang, Chen-Chung	Instructor	Math.	Academ.yr. 1955-56	4000
Chao, K. C.	Rsch. Assoc.	Far Eastern Studies	11 months begin. 4/1/55 for period	6000
Cox, John P.	Instructor	Astronomy	Academ.yr. 1955-56	4000
Daen, Jerome	Rsch. Assoc.	Chemistry	7/1/55-6/30/56	5000
Das, T.P.	Rsch. Assoc.	Chemistry	6/1/55-5/31/56	4500.
Davis, David Brion	Act. Asst. Prof.	History	Academ. yr. 1955-56	4750
Dohrenwend, Barbara	Rsch. Assoc.	Psychology	Academ.yr. 1955-56	none
Ehrenpreis, Seymour	Rsch. Assoc.	Chemistry	7/1/55-7/1/56	5000
Flesch, H.K.	Instructor	Math	Academ.yr.1955-56	3750
Gibson, Eleanor J.	Rsch. Assoc.	Psychology	3/1-10/14/55 (part time)	$600. mo.
Gloger, Jack	Instructor	Music	7/1/55-6/30/56	3750
Goldhaber, Jacob K.	Instructor	Math.	Academ.yr.1955-56	4000
Hacker, Andrew	Instructor	Govt.	7/1/55-6/30/56	4500
Hamilton, Norman T.	Instructor	Math.	Academ.yr.1955-56	4000
Hartmanis, Juris	Instructor	Math.	Academ.yr. 1955-56	3750

Hebert, Bernard	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/56	4000
Henson, Richard G.	Instructor	Philosophy	Academ.yr. 1955-56	4500
Hicks, John H.	Asst. Prof.	Philosophy	3 yrs. begin. 2/1/56	5000 plus $500 for spring term 1955-56
Hsu, John T. H.	Instructor	Music	Academ.yr. 1955-56	3700
Hutt, Maurice G.	Act. Asst. Prof.	History	Academ.yr. 1955-56 1/2 time	2500
Johnston, John B.	Instructor	Math	Academ. yr. 1955-56	3750
Jones, Robert Burton, Jr.	Act. Asst. Prof.	Modern Lang.	Academ.yr. 1955-56	5000
Jossem, Edmund Leonard	Act. Asst. Prof.	Physics	Academ.yr. 7/1/55 to 6/30/56	5500
Khan, Mariam Ghose	Rsch. Assoc.	Far Eastern Studies	11 mons. begin. 4/1/55	4400
Kufner, Herbert L.	Instructor	Modern Lang.	Academ.yr. 1955-56	3750
LeClair, Edward E. Jr.	Visit. Asst. Prof.	Far Eastern Studies	June,July,Aug. 1955	400 mo.
LeClair, Edward E. Jr.	Visit. Asst. Prof.	Far Eastern Studies	2 yrs - 1955-56 1956-57	5000 5500
Leighton, Dorothea C.	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/56	4250
Lesser, Richard C.	Rsch. Assoc.	Math.	yrs. 1955-57	none
Macmillan, Allister M.	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/56	7000
McCreary, Garnet E.	Rsch. Assoc.	Soc.& Anth.	2/1/55-6/30/55	2708.30
McFadden, William H.	Rsch. Assoc.	Chemistry	7/1/55-6/30/56	5000
Monaco, Richard A.	Teach. Fellow	Music	Academ.yr. 1955-56	1075
Moore, A. Ulric	Rsch. Assoc.	Psychology	Academ.yr. 1955-56 1/2 time	1800
Moore, Frank J.	Rsch. Assoc.	Soc. & Anth.	1 yr. begin. 2/1/55	5000
Muller, M. E.	Instructor	Math.	Academ.yr. 1955-56	3750
Nibbling, William H.	Rsch. Assoc.	Far Eastern Studies	10 mons. begin. 5/1/55	4000
Pandit, P. B.	Visit. Fellow	Modern Lang.	Academ.yr. 1955-56	none
Porter, Richard F.	Instructor	Chemistry	Academ.yr. 1955-56	4350
Ralis, Max	Rsch. Assoc.	Soc.& Anth.	June and July 1955	583.33 mo.
Ray, Daniel Burrill	Instructor	Math	Academ.yr. 1955-56	3750
Rice, Emmett J.	Instructor	Economics	Academ.yr. 1955-56	4500
Rice, Eugene F., Jr.	Asst. Prof.	History	3-yrs. begin. 7/1/55	5000
Romersa, Henry J.	Asst. Dir. Bands (Instructor)	Music	7/1/55-6/30/56	3750
Rubel, L.A.	Instructor	Math.	Academ.yr. 1955-56	3750

Ruchardt, Hugo	Rsch. Assoc.	Physics	7/1/55-6/30/56	4250
Ruchardt, Hugo	Rsch. Assoc.	Physics	4/7-6/30/55	4250
Sachs, David	Instructor	Philosophy	Year 1955-56	4500
Sasaki, Tom T.	Rsch. Assoc. & Field Dir.	Soc.& Anth.	7/1/55-6/30/56	6000
Schreiber, Morris	Instructor	Math.	Academ.yr. 1955-56	3750
Shapiro, Arnold S.	Asst. Prof.	Math.	2 yrs. begin. 7/1/55	4250
Singh, Rudra Datt	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/55	5000
Slatoff, Walter J.	Instructor	English	Academ.yr. 1955-56	3700
Sola, Donald F.	Instructor	Modern Lang.	Academ.yr. 1955-56	4000
Suura, Hiroshi	Rsch. Assoc.	Lab. Nuclear Studies	Feb. thru Aug. 1955	Monthly $250
Swift, William Clement	Instructor	Math.	Academ.yr. 1955-56	3750
Talwar, Imprakash	Rsch. Assoc.	Far Eastern Studies	7 mons. begin. 8/1/55	$450. mo.
Thomson, Wayne E.	Rsch. Assoc.	Soc.& Anth.	6/15/55-6/14/56	4500
Tremblay, Marc-Adelard	Rsch. Assoc.	Soc.& Anth.	7/1/55-6/30/56	5500
Turnure, James H.	Instructor	Fine Arts	Academ.yr. 1955-56	4150
Varma, Baidya N.	Rsch. Assoc.	Far Eastern Studies	9-1/2 months-5/16/55-2/28/56	$400 mo.
Vella, Walter	Rsch. Assoc.	Far Eastern Studies	6/1/55-5/31/56	3300
Waldbauer, Ivan F.	Instructor	Music	Academ.yr. 1955-56	4250
Weingartner, Russell C.	Instructor	Modern Lang.	Academ.yr. 1955-56	3750
Widom, Benjamin	Asst. Prof.	Chemistry	3 yrs. begin. July 1, 1955	4650
Widom, Harold	Instructor	Math.	Yr. 1955-56	3750
Williams, Gerald E.	Instructor	Modern Lang.	July & August 1955	Mon. $350
Williams, Gerald E.	Instructor	Modern Lang.	Academ.yr. 1955-56	1875
Wishneff, Lionel	Rsch. Assoc.	Soc. & Anth.	6/15/55-6/14/56	4500
Yen, Isabella	Instructor	Modern Lang.	Academ.yr. 1955-56	3000

APPOINTMENTS EXTENDED:

Cleveland, Eric	Rsch. Assoc.	Soc.& Anth.	Ext.for 2 mons. 7/1-8/30/55	$1291.66 2 mons.
Murray, Elsie	Rsch. Assoc.	Psychology	4/1/55-3/31/56	none
Ross, Janice	Rsch. Assoc.	Soc.& Anth.	7/1-8/15/55	Ann.Sal. 3000
Shadily, Hassan	Rsch. Assoc.	Modern Lang.	thru 6/30/55	$330. mo.
Vernon, W.H.D.	Rsch. Assoc.	Soc. & Anth.	7/1-9/15/55	$1250 for period
Yatsushiro, Toshio	Rsch. Assoc.	Soc.& Anth.	7/1-31/55	$444.44 mo.

APPOINTMENTS CHANGED:

Albritton, Rogers	Instructor	Philosophy	Academ.yr. 1955-56	Sal. inc. 4300 to 4500
Blander, Milton	Rsch. Assoc.	Chemistry	To terminate 6/30/55 instead of 10/1/55	
Bretherton, Doreen	Instructor (Part time)	Philosophy	Academ.yr. 1954-55	Sal. inc. 850 to 1150
Herz, Carl S.	Instructor	Math.	Academ.yr. 1955-56	Sal. inc. to $4250
Kaminsky, Alice	Instructor	English	Spring term 1954-55	Sal. inc. 1100 to 1650
Laskowski, M.	Rsch. Assoc.	Chemistry	5/1/55-12/31/55	Sal. inc. $375 to $420 monthly
Leja, Stanley	Instructor	Math.	Spring term 1954-55	Add'l sal. $450 for add'l. 3 hrs.per week
Lesser, R. C.	Director	Computing Center	Yr. 1955-56	Sal. inc. 6000 to 7000
Moore, Frank J.	Rsch. Assoc.	Far Eastern Studies	60% of time - 5/1/55-4/30/56 at $3300.	Changed from 1 yr. begin. full time 2/15/55 at $5000
Rawls, John	Asst. Prof.	Philosophy	Academ.yr. 1955-56	Sal. inc. 5500 to 6000
Shadily, Julia	Rsch. Assoc.	Modern Lang.	For June 1955 only	$100 mo.
Singer, Irving	Instructor	Philosophy	Academ. yr. 1955-56	Sal. inc. 4300 to 4500
Skinner, G. W. & Associates	Field Dir. S.E.Asia Program	Far Eastern Stud.	January 1, 1955	Sal. inc. 5600 to 6000
Widom, Benjamin	Instructor	Chemistry	Spring 1954-55	Part-time with 40% red. in sal

SUMMER RESEARCH APPOINTMENTS: (Department of Mathematics - 6/16-9/15/55)

		Monthly Salary
Agnew, Ralph P.	Prof.	944.44
Blackman, Jerome	Rsch. Assoc.	533.00
Blum, Julius	Rsch. Assoc.	600.00
Darling, Donald A.	Rsch. Assoc.	676.00
Fuchs, W.H.J.	Assoc. Prof.	777.78
Herz, Carl S.	Rsch. Assoc.	472.22
Hunt, Gilbert A.	Assoc. Prof.	666.67
Kac, Mark	Prof.	1,222.22
Muller, Mervin E.	Rsch. Assoc.	416.67
Pollard, Harry	Assoc. Prof.	777.78
Rubel, Lee. A.	Rsch. Assoc.	416.67
Standish, Charles	Rsch. Assoc.	444.00
Wolfowitz, Jacob	Prof.	1,166.67

SUMMER RESEARCH APPOINTMENTS: Department of Sociology and Anthropology

			Monthly
Dean, John P.	Assoc. Prof.	6/15-9/14/55	$ 722
Holmberg, Allan R.	Professor	Aug. 1955	833.33
Kaplan, Norman	Asst. Prof.	6/15-9/14/55	472.22
Leighton, A. H.	Professor	July-Aug. 1955	1000.00
Rosenberg, Morris	Asst. Prof.	6/15-9/14/55	500.00
Sharp, Lauriston	Professor	" "	1150.00
Smith, Robert J.	Asst. Prof.	" "	472.22
Streib, Gordon F.	Asst. Prof.	" "	611.11
Suchman, Edward A.	Professor	" "	700.00

Division of Modern Languages

Echols, John M.	Assoc. Prof.	July-Aug. 1955	500.00

CENTER FOR AERIAL PHOTOGRAPHIC STUDIES

RESIGNATION:

Liang, Ta	Rsch. Assoc.	4/15/55

APPOINTMENT:

Cheney, Theodore A.	Rsch. Assoc.	June 1955	$500 mo.

SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION

APPOINTMENT:

Rathmell, John M.	Asst. Prof.	3 yrs. begin. academ.yr. 1955-56	Sal. inc. from $6000 to $6250

SCHOOL OF EDUCATION

APPOINTMENTS:

Mastrotto, Lillian V.	Rsch. Assoc.	Academ. yr. 1955-56	$4500 academ. yr.
Pauk, Walter J.	Act. Asst. Prof.	Academ. yr. 1955-56	$4500 academ. yr.

COLLEGE OF ENGINEERING

SABBATIC LEAVES:	Title	School or Dept.	Dates Effective	Salary
Bryant, Nelson H.	Assoc. Prof.	Elect. Eng'ring	Acad. yr. 1955-56	half
Cottrell, C. L.	Professor	Elect. Eng'ring	Acad. yr. 1955-56	half
Crandall, Carl	Assoc. Prof.	Civil Eng'ring	Spring term 1955-56	full
Erdman, Frederick S.	Professor	Sibley Sch. Mech. Eng'ring	Fall term 1955-56	full
Fairchild, Howard N.	Assoc. Prof.	" " " "	Spring term 1955-56	full

Gebhard, J. C.	Professor	Civil Eng'ring	Fall term 1955-56	full
Malti, Michel G.	Professor	Elect. Eng'ring	Academ. yr. 1955-56	half
McGaughan, H. S.	Assoc. Prof.	Elect. Eng'ring	Academ. yr. 1955-56	half
McGuire, William	Assoc. Prof.	Civil Eng'ring	Academ. yr. 1955-56	half
McNair, Arthur J.	Professor	Civil Eng'ring	Academ. yr. 1955-56	half
Northrop, B. K.	Professor	Elect. Eng'ring	Spring term 1955-56	full
Ocvirk, Fred W.	Assoc. Prof.	Mech. Eng'ring	Academ. yr. 1955-56	half
Perkins, H. C.	Professor	Eng. Mechs.& Mats.	Spring term 1955-56	full
Reid, Lincoln	Assoc. Prof.	Civil Eng'ring	Academ. yr. 1955-56	half
Riparbelli, Carlo	Assoc. Prof.	Grad. Sch. Aero. Eng.	Academ. yr. 1955-56	half
Slate, Floyd O.	Assoc. Prof.	Eng. Mechs.& Mats.	Academ. yr. 1955-56	half
Strong, Everett M.	Professor	Elect. Eng'ring	Calendar yr. begin.7/1/55	half

RESIGNATIONS:

			Effective
Erzen, Cevdet	Asst. Prof.	Civil Eng'ring	7/1/55
Fay, James A.	Asst. Prof.	Eng. Mechs.& Mats.	close of academ. yr. 1954-55
Malgieri, Anthony, Jr.	Instructor	Mech. Eng'ring	2/2/55
Monroe, E. S.	Asst. Prof.	Mech. Eng'ring	2/2/55

APPOINTMENTS:

				Salary
Ashkenas, Harry I.	Rsch. Assoc.	Grad. Sch. Aero Eng'ring	12/1/54 to term. contract	$500 mo.
Colbert, S. M.	Rsch. Assoc.	Elect. Eng'ring	7/1/55-7/1/56	465 mo.
Dibble, Harold L.	Asst. Prof.	Eng.Mechs.& Mats.	Spring term 1954-55	2750.
Hatanaka, Takeo	Rsch. Assoc.	Elect. Eng'ring	3 mons. begin.3/1/55	550 mo.
Hewitt, William L.	Asst. Prof.	Civil Eng'ring	3 yrs. from fall term 55-56 end spring term 1958.	$5500. acad. yr.
Kawasaki, Tosio	Visit. Fellow	Grad. Sch. Aero. Eng'ring	Spring term 1955-56	none
Kear, Edward Burrow, Jr.	Instructor	Mech. Eng'ring	Spring term 1954-55	$1800 term

Moeller, C. Merrill	Instructor	Civ. Eng'ring	1/4 time Spring term 1954-55	$750. term
Moeller, C. M.	Rsch. Assoc.	Civ. Eng'ring	1 yr. begin. 12/6/54 3/4 time	4500. term
Olsefski, Stanley	Instructor-Technician	Eng.Mechs.& Mats.	Academ. yr. 1955-56	4000
Ornago, Gianfranco	Visit. Fellow	Civ. Eng'ring	6 mons. begin Sept. 1954	none
Parker, Norton S.	Instructor	Elect. Eng'ring	Spring term 1954-55	1800
Petschek, Harry E.	Rsch. Assoc.	Grad. Sch. Aero. Eng'ring.	2/1-9/15/55	500 mo.
Pfister, Hans J.	Instructor	Eng.Mechs.& Mats.	Spring term 1954-55	1800
Ray, Edward	Instructor	Part-time Mech. Eng'ring	Spring term 1954-55	600 term
Ruoff, Arthur Louis	Asst. Prof.	Eng.Mechs.& Mats.	3 yrs. begin academ. yr. 1955-56	$6000 academ. year
Schiffmacher, Edward R.	Rsch. Assoc.	Elect. Eng'ring	1/1-10/1/55	575. mo
Shu, Chi-San	Rsch. Assoc.	Civil Eng'ring	1 yr. begin. 12/20/54	6000
Weller, Donald L.	Instructor	Elect. Eng'ring	Spring term 1955-56	1800
Williams, Robert Hughes	Instructor	Mech. Eng'ring	Part-time Spring term 1954-55	600 term

APPOINTMENT CHANGED:

Fand, Richard M.	Instructor	Mech. Eng'ring	Spring term 1954-55	From full time to 3/4 time at $1500.

SCHOOL OF HOTEL ADMINISTRATION

SABBATIC LEAVE:	Title	Effective	Salary
Lattin, Gerald W.	Associate Prof.	Academ. yr. 1955-56	half

SABBATIC LEAVE CHANGED:

Lattin, Gerald W.	Associate Prof.	Changed to Spring term Academ. yr. 1955-56	full

APPOINTMENT CHANGED:

Gifft, Helen	Lecturer	changed from full time to half time at	at $4224 $2112 annually

CORNELL UNIVERSITY INFIRMARY AND CLINIC

APPOINTMENTS:	Title	Effective	Salary
Black, Victor H. Allison	Resident Physician	9/1/55 thru 8/31/56	$2500 plus maint.
Brown, David Frederick	Resident Physician	9/1/55 thru 8/31/56	$2500 plus maint.
Brown, Dennis G.	Resident Physician	9/1/55 thru 8/31/56	$2500 plus maint.
Goggin, Phoebe T.	Attend. Physician	Part-time 9/1/55 thru 6/30/56	$3500 annually
Jackson, David Montague	Resident Physician	7/1/55-6/30/56	$2500 plus maint.
Storrs, Albert Miller	Courtesy Staff	12/1/54-6/30/55	None

APPOINTMENT CHANGED:

Schuldes, Rudolf Ernst	Changed from Res. Phys. to Rsch. Assoc. Interne	2/1-10/31/55	$2500 ann. plus maint.

CORNELL LAW SCHOOL

SABBATIC LEAVE:

Whiteside, Horace E.	Professor	Fall term 1955-56	Full

CORNELL UNIVERSITY LIBRARY

LEAVE OF ABSENCE:

Shepherd, G. F., Jr.	Asst. Director	3 mons. begin. 4/1/55	Full

CORNELL UNIVERSITY MEDICAL COLLEGE

LEAVES OF ABSENCE WITHOUT SALARY:

	Title	Dept.	Effective
Akelaitis, Andrew J.	Asst. Prof.	Medicine	1/1/55-12/31/55
Fraser, Alan W.	Asst. Prof.	Psychiatry	7/1/55-6/30/56
Griffith, B. Herold	Instructor	Surgery	7/1-12/31/55
Kelly, James T.	Instructor	Surgery	12/15/54-6/30/55
Klump, Margaret M.	Asst. Prof.	Medicine	7/1/55-6/30/56
Levine, Leon I.	Asst. Prof.	Medicine	7/1/55-6/30/56
McCandlish, Howard S.	Assoc. Prof.	Obst. & Gyne.	3/1-6/30/55

LEAVES OF ABSENCE WITH SALARY:

Smillie, Wilson G.	Professor	Pub. Health & Prev. Med.	2/6-3/25/55
Swan, Roy C., Jr.	Assoc. Prof.	Physiology	8/1/55-7/31/56

LEAVES OF ABSENCE EXTENDED (without salary)

Forkner, Claude E.	Professor	Medicine	7/1/55-6/30/56
Grace, William J.	Assoc. Prof.	Medicine	7/1/55-6/30/56
Kohl, Richard N.	Asst. Prof.	Psychiatry	7/1/55-6/30/56

RESIGNATIONS:

DeHaven, Hugh	Rsch. Assoc.	Pub.Heal.,Prev.Med.	12/31/54
Spellman, Robert M.	Instructor	Surgery	12/15/54

APPOINTMENTS - Without Salary except as indicated otherwise; and from 7/1/55 to 6/30/56 except as indicated otherwise:

Bader, Genevieve	Asst. Prof.	Sloan-Kettering	
Balis, M. Earl	Asst. Prof.	Sloan-Kettering	
Barclay, Ralph K.	Asst. Prof.	Sloan-Kettering	
Berman, Mones	Rsch. Assoc.	Sloan-Kettering	
Bradlow, H. Leon	Rsch. Assoc.	Sloan-Kettering	
Breen, David S.	Instructor	Surgery 1/1-6/30/55	$1000 per annum
Burgos, Mario H.	Rsch. Fellow	Anatomy	$4750 per annum
Byers, Robert J.	Instructor	Surgery	
Carlson, Eric T.	Instructor	Psychiatry 2/1-6/30/55	$2500 per annum
Cox, Denton S.	Rsch. Fellow	Medicine	
Denues, A.R.T.	Asst. Prof.	Sloan-Kettering	
Dineen, Peter	Lewis Cass Ledyard Fellow	Surgery 6/1-6/30/55 - 7/1/55-6/30/56	
Fish, Barbara	Instructor	Pediatrics	
Friend, Charlotte	Rsch. Assoc.	Sloan-Kettering	
Fukushima, David K.	Asst. Prof.	Sloan-Kettering	
Genghof, Dorothy S.	Asst. Prof.	Micro.& Immun.	
Goldstein, Gilbert	Rsch. Fellow	Sloan-Kettering	
Greiner, Theodore H.	Asst. Prof.	Pharmacology	
Hall, Theodore	Rsch. Assoc.	Sloan-Kettering	
Hamilton, Charles K.	Instructor	Surgery	1/1-6/30/55
Hamilton, Leonard D.	Rsch. Assoc.	Sloan-Kettering	
Harvey, Joseph P.	Instructor	Surgery 1/1-6/30/55	7/1/55-6/30/56
Hollander, Alvin	Lecturer	Micro.& Immun.	
Holman, James M.	Asst. Prof.	Surgery	$2000 per annum
Holswade, George R.	Asst. Prof.	Surgery	$2000 per annum
Hutchinson, Dorris J.	Asst. Prof.	Sloan-Kettering	
Karl, Richard C.	Asst. Prof.	Surgery	$1000 per annum
Keefer, Edward B.C.	Asst. Prof.	Surgery	
Kessler, Richard H.	Fellow	Physiology	
Kestler, Otto C.	Instructor	Surgery	
Korngold, Leonhard	Asst. Prof.	Sloan-Kettering	
Koss, Leopold G.	Asst. Prof.	Sloan-Kettering	
Kwit, Nathaniel T.	Asst. Prof.	Pharmacology	
Lee, Seung Hoon	Visit. Fellow	Medicine	5/1/55-6/30/55
Loseke, Lucile	Asst. Prof.	Surgery	
Maggiore, Litterio	Rsch. Fellow	Surgery	1/1-3/31/55
McCarroll, James R.	Asst. Prof.	Pub.Heal.,Prev. Med.	$350 per annum
McCune, Robert M., Jr.	Asst. Prof.	Medicine	
Mellors, Robert C.	Asst. Prof.	Sloan-Kettering	
Michael, Stanley T.	Rsch. Assoc.	Psychiatry	2/1-6/30/55
Money, William L.	Asst. Prof.	Sloan-Kettering	
Muerk, Mary	Instructor	Sloan-Kettering	
Negrin, Juan, Jr.	Instructor	Surgery	1/1-6/30/55

Nicholas, James A.	Instructor	Surgery	
O'Donnell, Walter	Rsch. Assoc.	Sloan-Kettering	
Oppenheimer, Hans	Rsch. Assoc.	Psychiatry	2/1-6/30/55
Ovadia, Jacques	Rsch. Assoc.	Sloan-Kettering	
Paquin, Albert J.	Asst. Prof.	Surgery	
Poulos, Peter P.	Fellow	Physiology	1/1-6/30/55
Rapport, Maurice M.	Asst. Prof.	Sloan-Kettering	
Reilly, H. Christine	Asst. Prof.	Sloan-Kettering	
Reiss, Sanford M.	Rsch. Fellow	Medicine	
Richardson, Eric C.	Asst. Prof.	Surgery	
Richter, Goetz W.	Asst. Prof.	Pathology	9/1/55-6/30/56
Rosenfeld, Robert S.	Rsch. Assoc.	Sloan-Kettering	
Rubin, Albert L.	Asst. Prof.	Medicine	
Salamon, Ivan I.	Rsch. Assoc.	Sloan-Kettering	
Schoelly, Marie-Louise	Instructor	Psychiatry	5/15-6/30/55 $2500 per annum 7/1/55-6/30/56 $3000 per annum
Scholler, Jean	Instructor	Sloan-Kettering	
Schwartz, Morton K.	Instructor	Sloan-Kettering	
Seligmann, Arthur W.	Instructor	Medicine	1/1-6/30/55
Shapiro, Gerald	Instructor	Sloan-Kettering	
Siegel, Malcolm	Rsch. Assoc.	Sloan-Kettering	
Simon, Thomas	Instructor	Sloan-Kettering	
Slautterback, David B.	Instructor	Anatomy	9/1/55-6/30/56 $5500 per annum
Smith, William L.	Instructor	Surgery	3/1-6/30/55
Stearns, Maus W., Jr.	Asst. Prof.	Surgery	
Stern, Gertrude S.	Instructor	Pediatrics	1/1-6/30/55 $3500 per annum
Sternberg, Stephen S.	Asst. Prof.	Sloan-Kettering	
Stunkard, Albert J.	Instructor	Medicine	
Teller, Morris	Rsch. Assoc.	Sloan-Kettering	
Thompson, David D.	Asst. Prof.	Physiology	$5500 per annum
Toolan, Helene W.	Asst. Prof.	Sloan-Kettering	
Udin, S. Bernard	Rsch. Fellow	Medicine	5/1-6/30/55
Urdaneta, Enrique	Rsch. Fellow	Medicine	
Van Mater, John S.	Instructor	Obstetrics & Gynecology	
Venet, Louis	Asst. Prof.	Sloan-Kettering	
Vorhaus, Louis J., II	Instructor	Medicine	1/1-6/30/55
Wantz, George	Instructor	Surgery	5/1-6/30/55 $1000 per annum
Weinstock, Irwin	Rsch. Assoc.	Psychiatry	2/1-6/30/55
Werden, Virginia	Instructor	Obstetrics & Gynecology	1/1-6/30/55
Wilson, Philip D., Jr.	Instructor	Surgery	
Woodard, Helen G.	Asst. Prof.	Sloan-Kettering	
Wynder, Ernest L.	Asst. Prof.	Sloan-Kettering	
Ying, Sai Hou	Asst. Prof.	Sloan-Kettering	
Zimmer, Thomas	Rsch. Assoc.	Sloan-Kettering	
Zufall, Robert B.	Instructor	Surgery	1/1-6/30/55

DEFENSE SERVICE ROLL:

Urban, Clifford	Pathology	3/23/55

DEPARTMENT OF MILITARY SCIENCE AND TACTICS

APPOINTMENT:	Title	Effective Date
Gilroy, Robert J.	Asst. Professor	8/16/54
Morgan, Rex S.	Asst. Professor	8/20/54
Moore, Jasper S.	Assoc. Professor	9/3/54
O'Connor, Andrew R.	Asst. Professor	8/16/53
Parris, Kenneth B.	Instructor	8/6/54
Smith, David H.	Asst. Professor	9/7/53

DEPARTMENT OF NAVAL SCIENCE

Kratzer, Dale W.	Instructor (previous appointment as Asst. Prof. rescinded)	1/20/55
Tarpey, John F.	Asst. Professor	5/16/55

SCHOOL OF NUTRITION

RESIGNATION:

Berresford, Kathlene	Asst. Professor	2/6/55

APPOINTMENT:

Kare, Morley R.	Asst. Professor	2 yrs. end. 6/30/57 - no salary

DEPARTMENT OF PHYSICAL EDUCATION AND ATHLETICS

RESIGNATION:	Title	Dept.	Dates Effective	Salary
Shean, Joan	Instructor	Women's Div.	6/30/55	

APPOINTMENTS:

Adesso, Lewis J.	Instructor	Men's Div.	Nov./54-Mar./55	$1000
Fenner, James H., Jr.	Instructor	Men's Div.	Oct./54-Mar./55	$1200
Freeman, James A.	Instructor	Men's Div.	Sept./54-Mar./55	$1100
Neal, Ann Pepper	Instructor	Women's Div.	7/1/55-6/30/56	$3000
Ratkoski, Edward G.	Instructor	Men's Div.	Sept./54-May/55	$1500
	Asst.	Track	Sept./54-June/55	$1000

CORNELL UNITED RELIGIOUS WORK

APPOINTMENT:

Delattre, Roland	Asst. Director	C.U.R.W.	Yr. begin. 7/1/55	$4800 annually

CORNELL UNIVERSITY SUMMER SESSION

APPOINTMENTS:	Department	Salary
	University Summer Session	

The following appointed to the Instructional Staff, effective July 5 to August 13, 1955 (unless otherwise stated), to be paid as follows: one-half on July 22; one-half on August 13, 1955.

Abrams, Meyer H.	English	$ 500 (1/2)
Adams, Hazard S.	English	300 (1/2)
Adams, Robert M.	English	425 (1/2)
Agard, Frederick B.	Mod. Languages	1000
Albright, H. Darkes	Speech & Drama	850
Albright, Robert W.	Speech & Drama	700
Austen, Albert A.	Speech & Drama	300 (1/2)
Bernt, Hans H.	Economics	1000
Boguslavsky, G. W.	Psychology	350 (1/2)
Bronfenbrenner, Urie	Psychology	500 (1/2)
Brown, Samuel	Mod. Languages	600
Buchanan, Norman S.	Economics	1000
Cairns, John	History	700
Campbell, William A.	Music	425 (1/2)
Chapman, Robert L.	English	300 (1/2)
Cooke, Dorothy	Education	500 (1/2)
Cooke, W. Donald	Chemistry	850
Crepeau, George P.	Speech & Drama	300 (1/2)
Daly, Norman	Painting	850
Darling, C. Douglas	Mental Health	375 (3/8)
deBranges, Louis	Mathematics	300 (1/2)
Donovan, Robert A.	English	300 (1/2)
Dowd, Douglas F.	Economics	700
Dows, David A.	Chemistry	600
Flesch, Hans K.	Mathematics	600
Fogel, Ephim	English	300 (1/2)
Freeman, Frank S.	Psychology	1000
Gates, Paul W.	History	1000
Gelder, Leona	Education	350 (1/2)
Gilbert, Perry W.	Zoology	1000
Glock, Marvin D.	Education	500 (1/2)
Goff, Robert	Mech. & Matrls.	300 (1/2)
Goldhaber, Jacob K.	Mathematics	600
Hall, Robert A.	Mod. Languages	1000
Harris, Albert	Education	1000
Hathaway, Baxter	English	425 (1/2)
Hixon, Lawrence B.	Education	700
Johnson, Philip	DuPont Program	500 (1/2)
Keast, William R.	English	425 (1/2)
Kennick, William E.	Philosophy	850
Knapp, Katherine A.	Education	700
Kovary, Tom T.	Mod. Languages	600
Langbaum, Robert W.	English	300 (1/2)
Liddell, Howard S.	Psychology	1000

Linn, John G.	English	350 (1/2)
Mason, Richard	Civ. Eng.	300 (1/2)
Mastrotto, Lillian V.	Education	700
McClain, Charles	Music	300
McDonald, Arthur	Education 6/27-8/13/55	350 (1/2)
Mersand, Joseph	Education	500 (1/2)
Moore, Frank L.	Physics	700
Moulton, William G.	Mod. Languages	1000
Myers, Henry A.	English	500 (1/2)
Newhall, Herbert F.	Physics	1000
Newhouse, Joseph	Economics	600
Parrish, Stephen M.	English	300 (1/2)
Peterson, Harry	Mech. & Matrls.	600
Phillips, Donald D.	Chemistry	700
Plane, Robert A.	Chemistry	700
Ramsey, Charles	Sociology	850
Roche, John P.	Government	850
Rubel, Lee A.	Mathematics	600
Sale, William, Jr.	English	500 (1/2)
Shaw, R. William	Astronomy	1000
Shear, Bruce E.	Education	850
Smith, Marjorie C.	Education	350 (1/2)
Stainton, Walter	Speech & Drama	1000
Stoutenburg, Jane	Education	350 (1/2)
Summerskill, John	Mental Health	375 (1/2)
Taietz, Philip	Sociology	425 (1/2)
Thatcher, Romeyn Y.	Civ. Eng.	500 (1/2)
Tomboulian, Diran	Physics	1000
Waage, Frederick	Fine Arts	1000
Walk, Richard	Psychology	350 (1/2)
Wardeberg, Helen	Education	350 (1/2)
White, J. F.	Mod. Languages	700
Wichelns, Herbert	Speech & Drams	500 (1/2)
Widom, Benjamin	Chemistry	600
Young, Nancy	Education	500 (1/2)
Zall, Paul M.	English	300 (1/2)

The following appointed to the Instructional Staff effective June 13 to July 23, 1955, at salary indicated; full payment July 23, 1955.

Nevin, Charles M.	Geology	1000

The following appointed effective July 5 to September 14, 1955, salaries payable: one-half on August 5 and one-half on September 14, 1955:

Edmondson, Frederick	Architecture	1500
Wells, Frederick M.	Architecture	2000

The following appointed effective July 7 to July 22, 1955 with salary payable July 22, 1955 in full:

Grantham, Guy E.	DuPont Program	366.66 (1/3)

CHANGES IN APPOINTMENTS:

The following appointments changed because of promotion in academic rank:

Fogel, Ephim	English	(From Instructor	$300 (1/2)
		to Asst. Prof.	350 (1/2)
Langbaum, Robert	English	(From Instructor	$300 (1/2)
		to Asst. Prof.	350 (1/2)

The following appointment changed from half-time to full-time:

Wichelns, Herbert	Speech & Drama	500

The following terms of appointment changed to: July 5, 1955 to July 23, 1955, with full payment on July 22, 1955 (changed from July 5, 1955 to August 13, 1955, with salaries payable 1/2 7/22 and 1/2 8/13/55.)

Cooke, Dorothy	Education
Young, Nancy	Education

CANCELLATIONS OF APPOINTMENTS:

Agard, Frederick B.	Mod. Languages	1000
Bronfenbrenner, Urie	Psychology	500
Buchanan, Norman	Economics	1000
Moulton, William	Mod. Languages	1000
Myers, Henry A.	English	500
Rubel, Lee A.	Mathematics	600
Tomboulian, Diran	Physics	1000
Widom, Benjamin	Chemistry	600

State Summer School of Agriculture

The following appointed to the Instructional Staff, effective July 5 to August 13, 1955, at the salaries indicated, to be paid as follows: one-half on July 22; one-half on August 13, 1955:

Ahmann, J. Stanley	Education	850
Andrus, Howard G.	Education	700
Clark, Daniel G.	Botany	1000
Coffin, Robert F.	Education	600
Dildine, Glenn C.	Rural Sociology	1000
Elliott, Lloyd H.	Education	500 (1/2)
Fischer, Richard	Education	700
Foss, Edward	Agric. Engr.	1000
Glock, Marvin D.	Education	500 (1/2)
Gordon, Eva L.	Education	850
Gragg, William	Education	425 (1/2)
Johnson, Philip G.	Education	500 (1/2)
Kunsela, William R.	Education	700
Larson, Olaf	Rural Sociology	1000
Lee, Robert E.	Floriculture	525 (3/4)
Mack, John	Education	350 (1/2)
Nelson, A. Gordon	Education	850

Sibley, Charles G.	Conservation	850
Smith, Linda	Education	1000
Smith, S. E.	Animal Husbandry	1000
Smith, William A.	Education	1000
Stutz, Frederick H.	Education	850
Thomas, Howard E.	Rural Sociology	1000
Uhler, Lowell D.	Entomology	850
VanDemark, Paul	Bacteriology	850
Wardeberg, Helen	Education	350 (1/2)
Williams, Harold	Biochemistry	1000
Winsor, A. Leon	Education	1000
Wylie, Margaret	Rural Sociology	1000

The following appointed to the Instructional Staff, effective July 18 to August 5, 1955, at the salaries indicated, to be paid as follows: Full payment on August 5, 1955:

Earle, Wendell	Extension	141.66 (1/6)
Leagans, J. Paul	Extension	500 (1/2)
Moe, Edward O.	Extension	500 (1/2)
Rollins, Mabel A.	Extension	166.66 (1/6)
Warren, S. W.	Extension	500 (1/2)
Wood, Mary B.	Extension	141.66 (1/6)

The following appointed as Visiting Faculty:

Croy, Otto (U.S.D.A. Washington, D. C.)
Lang, Chester C. " " " "
Tonkin, Joseph " " " "

State Summer School of Home Economics

The following appointed to the Instructional Staff, effective July 5 to August 13, 1955, at the salaries indicated, to be paid as follows: one-half on July 22; one-half on August 13, 1955.

Arnold, Richard	Housing & Design	700
Baldwin, Alfred L.	Child Development	500 (1/2)
Blackwell, Sara	Education	425 (1/2)
Burroughs, Joseph	Child Development	700
Cutlar, Kathleen	Institution Mgmt.	no salary
Feldman, Harold	Child Development	850
Fenton, Faith	Food & Nutrition	1000
Gleiser, Fern	Institution Mgmt.	500 (1/2)
Harris, Marie	Institution Mgmt.	350 (1/2)
Hoefer, Helen	Education	425 (1/2)
Hutchins, Margaret	Education	1000
Knoll, Marjorie	Econ. of Household	700
Longree, Karla	Institution Mgmt.	425 (1/2)
Montgomery, James	Housing & Design	850
Moser, Helen	Education	425 (1/2)
Puckett, Gertrude	Textiles & Clothing	350 (1/2)
Reeves, Katherine	Child Development	1000
Shire, Albert	Child Development	600

Singleton, Ora K.	Textiles & Clothing	850
Smith, Helen	Textiles & Clothing	1000
Steininger, Grace	Food & Nutrition	500 (1/2)
Stout, Evelyn E.	Textiles & Clothing	700
Williamson, Lucille	Econ. of Household	500 (1/2)

The following appointed to the Instructional Staff, effective and at salaries indicated, as follows: June 15 to June 29, 1955, salary to be paid as follows: Full payment June 29, 1955:

Edwards, Esther	Child Development	350

July 5 to July 23, 1955, salary to be paid as follows: Full payment July 22, 1955:

Spratt, Frances	Textiles & Clothing	350 (1/2)

CHANGES IN APPOINTMENTS:

The following appointment changed because of promotion in academic rank. Period of appointment also changed to July 5 - July 23: full payment on July 22:

Longree, Karla	Promoted from Assoc Prof. (850) to Prof. (1000)	Institution Mgmt.	75 (1/2)

The following appointment periods were changed to July 5 - July 23, with full payment on July 22nd:

Blackwell, Sara	Education
Gleiser, Fern	Institution Mgmt.

CANCELLATION OF APPOINTMENT:

Puckett, Gertrude	Textiles & Clothing	350

State Summer School of Hotel Administration

The following appointed to the Instructional Staff, effective for the periods indicated, at the salaries indicated, to be paid as indicated:

APPOINTMENTS:	Period	Salary	Date Paid
Beck, Robert A.	6/27-7/16/55	350	7/16/55
Bernatsky, Matthew	6/27-7/9/55	400	7/9/55
Brigham, Grace	7/25-7/30/55	200	7/30/55
Cladel, Charles	7/4-8/6/55	1000	8/6/55
Conner, J. William	6/27-7/30/55	700	7/30/55
Grohmann, H. Victor	7/11-7/16/55	200	7/16/55
Lattin, Gerald W.	7/18-7/23/55	200	7/23/55
Lesure, John D.	8/6-8/13/55	200	8/13/55
Meek, H. B.	6/27-7/30/55	1000	7/30/55
Wanderstock, Jeremiah J.	7/18-8/6/55	525	8/6/55

The following were appointed Summer Practice Coordinators as indicated:

Beck, Robert	7/18-8/6/55	$100 per week
Lattin, Gerald W.	7/4-7/16/55 7/25-8/20/55	$100 per week

CANCELLATION OF APPOINTMENT:

Lane, Harold

State Summer School of Industrial and Labor Relations

The following appointed to the Instructional Staff, effective July 5 to August 13, 1955, at the salaries indicated, to be paid as follows: one-half on July 22; one-half on August 13, 1955:

Brophy, John M.	$ 850
Emerson, Lynn A.	1000
Ferguson, Robert H.	425 (1/2)
McConnell, John W.	500 (1/2)
Perlman, Mark	350 (1/2)
Risley, Robert F.	350 (1/2)
Windmuller, John P.	850

The following appointed, effective July 5 to July 22, 1955, with salary paid in full on July 22, 1955:

Kent, Ronald W.	500 (1/2)

The following appointed, effective July 25, 1955 to August 13, 1955, with salary paid in full on August 13, 1955:

Morgenroth, George W.	500 (1/2)

CANCELLATION OF APPOINTMENT:

Emerson, Lynn A.	1000

NEW YORK STATE COLLEGE OF AGRICULTURE

SABBATIC LEAVES:	Title	Department	Dates Effective
Ayers, John C.	Assoc. Prof.	Conservation	Fall term 1955-56 (full salary)
Baker, Robert C.	Assoc. Prof.	Poult. Husb.	Acad. yr. 1955-56 (half salary)
Burckmyer, Elizabeth L.	Assoc. Prof.	Flor. & Hort.	Spring term 1955-56 (full salary)
Conklin, Howard E.	Assoc. Prof.	Agr. Econ.	Spring term 1955-56 (full salary)
Dahlberg, A. C.	Professor	Dairy Industry	Spring term 1955-56 (full salary)
Daniel, Louise J.	Assoc. Prof.	Biochem. & Nutri.	Spring term 1955-56 (full salary)

Fisher, Elwood G.	Assoc. Prof.	Pomology	Acad. yr. 1955-56 (half salary)
Glock, Marvin D.	Professor	Rural Education	Spring term 1955-56 (full salary)
Gyrisco, George G.	Assoc. Prof.	Ento. & Limnology	Fall term 1955-56 (full salary)
Henderson, Charles R.	Professor	Animal Husb.	One term-begin. 8/1/55 - full sal.
Moore, Harold E., Jr.	Assoc. Prof.	Bailey Hortorium	Acad. yr. 1955-56 (half salary)
Peabody, George Eric	Professor	Ext. Teach. & Info.	Spring term 1955-56 (full salary)
Peech, Michael	Professor	Agronomy	Fall term 1955-56 (full salary)
Porter, Joseph P.	Assoc. Prof.	Flor. & Hort.	Fall term 1955-56 (full salary)
Reid, J. Thomas	Professor	Animal Husb.	One term begin. 12/1/55 - full sal.
Schultz, Loris H.	Professor	Animal Husb.	Spring term 1955-56 (full salary)
Thomas, Howard E.	Assoc. Prof.	Rural Soc.	Acad. yr. 1955-56 (half salary)
Winch, Fred E., Jr.	Assoc. Prof.	Conservation	Acad. yr. 1955-56 (half salary)
Winsor, A. Leon	Professor & Head	Rural Educ.	Fall term 1955-56 (full salary)

SABBATIC LEAVES CHANGED:

Banks, Harlan P.	Professor & Head	Botany	Postponed from 1955-56 to 1956-57
Fisher, Elwood G.	Assoc. Prof.	Pomology	Changed from acad. yr. 1955-56 with half salary - to - Fall term 1955-56 with full salary.

LEAVES OF ABSENCE:

Ames, Robert J.	Assoc. Prof.	Ext. Teach. & Info.	3/1-8/31/55 without salary
Lawrence, George H. M.	Director	Bailey Hortorium	6/13-9/14/55 with salary
Stout, Phyllis E.	Assoc. Agt.	4-H Club Ontario County	7/5-8/31/55 with salary
Wilkinson, Robert E.	Assoc. Prof.	Plant Path.	Yr. begin 7/1/55 without salary

RESIGNATIONS:

Bradfield, Richard	Head Dept.	Agronomy	7/31/55
Brady, Nyle C.	Professor	Los Banos	1/23/55
Coffin, Robert Frederick	Instructor	Rural Ed.	8/31/55
Garman, William Lee	Asst. Prof.	Agronomy	1/31/55
Harshbarger, Kenneth E.	Asst. Prof.	Animal Husb.	6/30/55

Noakes, Harold	Instructor	Rural Ed.	4/15/55
Parker, L. Mayland	Asst. Prof.	Agri. Econ.	5/31/55
Seacord, Ruth A. (Mrs. Frederick Miller)	Asst. Prof. & Asst. State 4-H Club Leader	Ext. Service	6/30/55
Sweet, Harold B.	Agent-at-Large	4-H Club	6/30/55
White, Helen Rachel Barbara	Rsch. Assoc.	Animal Husb.	2/28/55

APPOINTMENTS:	Title	Department	Dates Effective	Annual Salary
Anderson, Donald L.	Rsch. Assoc.	Poultry Husb.	2/1-8/31/55	$500 mo.
Brandenburg, Ernst	Visit. Fellow	Veg. Crops	7/1-9/1/55	none
Brown, Leland R.	Visit. Fellow	Entomology	6/15-11/15/55	none
Cocklin, Paul H.	Rsch. Assoc.	Plant Path.	7/1/55-3/31/56	$4206
Dunton, Rupert C.	Asst. Prof.	Flor. & Orn. Hort.	7/1- 9/30/55	5010
Fowden, Leslie	Visit. Fellow	Botany	2/1/55-1/31/56	none
Hewitt, William L.	Asst. Prof.	Agri. Eng.	6/1-7/31/55	5448
Jeffrey, Arthur David	Asst. Prof.	Agri. Econ.	2/1/55-1/31/58	3500
Kinbacher, Edward John	Instructor	Plant Breed.	1 yr. begin. 3/1/55	none
Kreizinger, Harold F.	Asst. Prof.	Agronomy	7/1/55-2/28/58	5448
Marrese, Richard J.	Rsch. Assoc.	Agronomy	6/1/55-6/30/56	4206
Nobe, Kenneth Charles	Instructor	Agri. Econ.	2/1-3/31/55	4206
Silber, Gustave	Rsch. Assoc.	Plant Path.	7/1/55-3/31/56	4206
Simpson, Beulah	Visit. Fellow	Botany	9/1/55-9/30/56	none
Solomon, Darwin Dale	Instructor	Rural Soc.	Part time 7/1/55-6/30/56	3200
Terry, Miriam Alice	Instructor	Rural Soc.	Part time Yr. begin. 9/16/55	3200
Ullrich, Donald E.	Asst. Prof.	Entomology	2/1-6/30/55	5010
Wallace, Donald Howard	Asst. Prof.	Veg. Crops	2/1/55-1/31/58	5448
Wilde, Mary E.	Rsch. Assoc.	Flor. & Orn. Hort.	1/1-7/31/55	150 mo.
Yajima, Takeshi	Visit. Fellow	Agric. Econ.	Fall term 1955-56	none

APPOINTMENTS EXTENDED:

Brunson, Arthur M.	Professor	Los Banos	ext.from 9/1/55 to 2/29/56	no change
Work, Paul	Professor	Los Banos	ext. from 4/1/55 to 6/21/55	no change

APPOINTMENTS CHANGED:

Eipper, Alfred W.	Rsch. Assoc.	Conservation	4/1/55	Sal. inc. from $4794 to $5010
Kerr, Harry A.	Assoc. Prof.	Trans'fd. from Off. Dir. Ext.- to Agronomy	7/1/55	no change

Wilson, Hugh M.	Assoc. Prof.	Trans'fd. from Off. Dir. Ext. to Agronomy	7/1/55	No change

NEW YORK STATE AGRICULTURAL EXPERIMENT STATION

SABBATIC LEAVE:	Title	Department	Dates Effective
Braun, Alvin J.	Assoc. Prof.	Plant Path.	Yr. begin. 7/1/55 (half salary)
Glass, Edward H.	Assoc. Prof.	Entomology	10/1/55-3/31/56 (full salary)
Holley, Robert W.	Assoc. Prof.	Food Sc.& Tech.	Yr. begin. 9/1/55 (half salary)
Howe, George H.	Assoc. Prof.	Pomology	1/1-6/30/55 (full salary)

APPOINTMENTS:	Title	Department	Dates Effective	Annual Salary
Glegg, Ronald Edward	Asst. Prof.	Food Sci.& Tech.	Yr. begin.7/1/55	$5910
Joffe, Aubrey	Visit. Fellow	Agronomy	Sept./55 to April /56	none
Kim, Chang-Sik	Visit. Fellow	Biochem. & Nutri.	7/1/55-6/30/56	none

NEW YORK STATE COLLEGE OF HOME ECONOMICS

SABBATIC LEAVES:	Title	Department	Dates Effective
Erway, Dora	Assoc. Prof.	Housing & Design	Fall term 1955-56 (full salary)
Fenton, Faith	Professor	Food & Nutri.	Fall term 1955-56 (full salary)
Ford, Mary	Professor	Child Dev.& Family Relationships	Spring term 1955-56 (full salary)
Humphreyville, Theresa	Assoc. Prof. Student Coun.	Home Econ. Admin.	Fall term 1955-56 (full salary)
McMurry, Elsie	Assoc. Prof.	Textiles & Cloth.	Spring term 1955-56 (full salary)
Merritt, Rachel A.	Agent-at-Large	H. D. A.	9/1/55-2/15/56 (full salary)
Reed, Hazel	Assoc. Prof. Assoc. State Leader	Extension Serv. H. D. A.	Spring term 1955-56 (full salary)
Rollins, Mabel	Professor	Econ.of Household & Household Mgt.	Fall term 1955-56 (full salary)

SABBATIC LEAVES CHANGED:

Bronfenbrenner, Urie	Professor	Child Dev.& Family Relationships	Postponed from fall term 1954-55 - to-acad. yr. 1955-56 (half salary)

Failing, Jean	Professor	Administration	Postponed from Spring term 1955-56 - to - Fall term 1955-56 (full salary)
Fenton, Faith	Professor	Food & Nutri.	Postponed from Fall term 1955-56 - to - Spring term 1955-56 (full salary)
Montgomery, James E.	Assoc. Prof.	Hous.& Design	Postponed from fall term 1955-56 -to - acad. yr. 1956-57 (half salary)

LEAVE OF ABSENCE: (Without salary)

Thomas, Ruth	Assoc. Prof.	Child Dev. & Family Relations.	Acad. yr. 1955-56

RESIGNATION:

Puckett, L. Gertrude	Asst. Prof.	Textiles & Cloth.	3/31/55

APPOINTMENTS:	Title	Department	Dates Effec.	Annual Salary
Armbruster, Gertrude	Asst. Prof.	Food & Nutri.	7/1/55-6/30/58	$5226
Dietrich, Millicent Joyce	Instructor	Food & Nutri.	7/1/55-6/30/56	4206
Donkin, Thomas	Instructor	Hous. & Design	7/1/55-6/30/56	4800
Dyar, Elizabeth	Visit. Fellow	Food & Nutri.	2/1-6/15/55	none
Gardels, Sylvia M.	Rsch. Assoc.	Home Ec. Education	7/1-9/30/55	4206
Gardels, Sylvia	Rsch. Assoc.	Home Ec. Education	10/1/55-6/30/56	3155
Hagan, Leo Francis	Instructor	Hous. & Design	2/15-6/30/55	4206
Hynes, Dorothy Robina	Asst. Prof.	Administration	3 yrs. begin. 7/1/55	5129
Koch, Alma Ann C.	Instructor	Instit. Mgt.	10/1/55-6/30/56	4206
Lamb, Anne Forde	Ext. Assoc.	Food & Nutri.	7/1/55-6/30/56	4206
Mackay, Elizabeth Linn	Instructor	Food & Nutri.	7/1/55-6/30/56	4206
Manning, Sarah	Asst. Prof.	Econ. of House-hold & Hsld Mgt.	7/1/55-6/30/58	5226
Mapes, Martha C.	Lecturer	Food & Nutri.	9/16/55-1/31/56	2003
Merritt, Rachel A.	Agent-at-Large	H. D. A.	1/1-12/31/55	5100
Schmidt, James K.	Instructor	Hous. & Design	7/1/55-6/30/56	4206
Williams, Eleanor	Asst. Prof.	Food & Nutri.	3 yrs. begin. 7/1/55	4916
Wood, Doris T.	Asst. Prof.	Administration	7/1/55-6/30/58	5010

APPOINTMENT EXTENDED:

Mapes, Martha Clark	Lecturer	Food & Nutri.	Part time 2/1-6/15/55	2003

NEW YORK STATE SCHOOL OF INDUSTRIAL AND LABOR RELATIONS

SABBATIC LEAVE:	Title	Dates Effective
Blumen, Isadore	Asst. Professor	1 yr. begin. 10/1/55 (half salary)

LEAVE OF ABSENCE: (without salary)

Konvitz, Milton	Professor	Fall term 1955-56

LEAVE OF ABSENCE CANCELLED:

Konvitz, Milton	Professor	Fall term 1955-56

RESIGNATION:

Seward, Ralph	Visiting Professor	1/31/55

APPOINTMENTS:	Title	Dates Effective	Annual Salary
Beck, Mary	Rsch. Assoc.	6/2-10/1/55	$6000
Hale, Merle C.	Visit. Lecturer	Academ. yr. 1955-56	5000 limit
Landis, Elizabeth S.	Rsch. Assoc.	1/1-6/1/55	6000
		6/2-10/1/55	6000
Rosenzweig, Margaret	Rsch. Assoc.	2/16-6/1/55	6000
		6/2-10/1/55	6000
Sayre, J. Woodrow	Asst. Prof. II (P-14)	3 yrs. beginning 7/1/55	5448
Slavick, Fred	Asst. Prof. II	5/1/55-6/30/56	5448

APPOINTMENT CANCELLED:

Hale, Merle C.	Visit. Lecturer	Academ. yr. 1955-56	5000 limit

NEW YORK STATE VETERINARY COLLEGE

SABBATIC LEAVE:	Title	Department	Dates Effective
Bruner, Dorsey W.	Professor	Path. & Bact.	Spring term 1955-56 (full salary)
Dye, Joseph A.	Professor	Physiology	Spring term 1955-56 (full salary)

SABBATIC LEAVE CHANGED:

Dougherty, R. W.	Professor	Changed from 1 yr. begin. 2/1/55 with half salary -to- Spring term 1954-55 with full salary.

APPOINTMENT:	Title	Department	Dates Effective	Annual Salary
Geary, Jack C.	Asst. Prof.	Vet. Surgery	3 yrs. begin. 7/1/55	$6000

ALLOCATIONS FROM ACADEMIC SALARY CONTINGENCY FUND

January 1 - June 30, 1955

ALLOCATIONS FROM ACADEMIC MISCELLANEOUS CONTINGENCY FUND
January 1 - June 30, 1955

ALLOCATIONS FROM ACADEMIC SALARY CONTINGENCY FUND NO. 153
January 1 - June 30, 1955

AMOUNT	DEPARTMENT	PURPOSE
$ 150	Graduate School	Hourly Wages
750	Engr. - Civil	Part-time Instructor
325	Proctor	Temporary Employee
283	Weekly Calendar	Part-time personnel
644.90	President's Office	Overdraft due to new VP
533.46	Admission's Office	To cover overdraft
.57	Placement Service	To cover overdraft
500.41	Cornell Bread Litigation	Case being carried to higher court
91.56	University Concerts	To cover overdraft
1,083.88	Library-Architect Studies	To cover Mr. Wood's services
3,772.18	Alumni Secretary	To offset additional volume in Service Department
4,040.04	Social Security	Increased taxes
1,100.81	Machine Records	Partial underwriting of this division.
$13,295.81	Total	

ALLOCATIONS FROM MISCELLANEOUS CONTINGENCY FUND NO. 152
January 1 - June 30, 1955

$ 800	Festival of Contemporary Arts	To underwrite this activity
675	Dean of Men and Women	Purchase of Dictating Machine
2,063.30	Music-Special	To underwrite visit of Prof. Williams
143.37	Teagle Hall Dedication	Expense not covered by gift
1,000	Diploma Expense	Increased cost
450	Photostat Expense	Purchase of supplies
900	Graduate School Expense	Increase in postage and supplies
670	Placement Service Expense	Increase in travel funds
500	Sumner-Maynard Symposium	Special deal
675	Arts & Sciences Expense	Arts Promotional Brochure
400	University Concerts	Special musical project
4,614.74	Commencement Expense	To cover overdraft
$12,891.41	Total	

CORNELL UNIVERSITY

October 1, 1954

CHANGES IN INVESTMENTS SINCE JULY 1, 1954

Corporation Bonds, Notes and Stocks July 1, 1954 . . . . . $53,858,251.53

Acquired			Book Value
***Allied Chemical & Dye Corp. (Common)			
		100 shares @ 93 3/8	$ 9,337.50
***American & Foreign Power Co. (Deb.)			
2030	5%	3,000 @ 85	2,550.00
American Telephone & Telegraph Co. (Capital)			
		500 shares @ 170 3/8 . .	85,187.50
		***30 shares @ 169	5,070.00
American Tobacco Co. (Deb.)			
1962	3%	255,000 @ 100 3/8	255,956.25
Bendix Aviation Corp. (Common)			
		1,000 shares @ 83.	83,000.00
		500 shares @ 82.	41,000.00
***Boston & Albany Railroad Co. (Deb.)			
1963	5%	2,000 @ 98.	1,960.00
x British American Oil Co. Ltd. (SF Deb.)			
1974	3 1/2%	300,000 @ 98 3/4 (Canadian Funds) .	305,739.26
Celanese Corp. of America (Deb.)			
1965	3%	100,000 @ 99 1/2.	99,500.00
Central Hudson Gas & Electric Corp. (Common)			
		16,323 shares (rec'd a/c conv. 200M Central Hudson Gas & Electric Corp. 3% Conv. Deb. due 9/1/63.	-
***Chase National Bank of New York (Common)			
		50 shares @ 48.	2,400.00
Columbia Broadcasting System, Inc. (Class "A" Com.)			
		100 shares @ 66 1/4. . . .	6,625.00
		600 shares @ 66.	39,600.00
		100 shares @ 65 3/4. . . .	6,575.00
Columbia Broadcasting System, Inc. (Class "B" Com.)			
		500 shares @ 66 1/4. . . .	33,125.00
		500 shares @ 66.	33,000.00
		100 shares @ 65 3/4. . . .	6,575.00
		100 shares @ 65 1/2. . . .	6,550.00
Columbia Gas System, Inc. (Series "D" SF Deb.)			
1979	3 1/2%	300,000 @ 101 5/8.	304,875.00

Acquired			Book Value
***Commonwealth Edison Co. (Common)			
		100 shares @ 40 3/8.	$ 4,037.50
Consolidated Gas Elec. Light & Power Co. of Baltimore (Common)			
		2,000 shares @ 31	62,000.00
		3,000 shares @ 30 1/4 . . .	90,750.00
***Dividend Shares, Inc. (Capital)			
		1,804 shares @ 2.14	3,860.56
First National Bank in Houston, Texas (Common)			
		500 shares @ 44 1/2 . . .	22,250.00
First National Bank of Ithaca, New York (Capital)			
		1,760 shares @ 30 1/4 . . .	53,240.00
General Motors Acceptance Corp. (Deb.)			
1964	2 3/4%	380,000 @ 99.	376,200.00
1969	3%	200,000 @ 100 3/8	200,750.00
*Goodrich (B. F.) Co. (Common - no par)			
		100 shares @ 101 1/4. . . .	10,125.00
		100 shares @ 100 1/8. . . .	10,012.50
		100 shares @ 94	9,400.00
Goodrich (B. F.) Co. (Common - $10 par)			
		300 shares (exchanged for 300 shares no par). . .	-
**Great Northern Railway Co. (Common - no par)			
		200 shares (rec'd. a/c re-classification of Great Northern Ry. Co. $4 Non-Cum. Pfd.).	-
*Imperial Oil Ltd. (Capital)			
		2,000 shares @ 34	68,000.00
x Industrial Acceptance Corp. Ltd. (Common)			
		450 shares @ 43	19,777.22
***Lehman Corp. (Capital)			
		130 shares @ 38	4,940.00
Manufacturers Trust Co. of New York (C/D da. 7/6/54)			
1/7/55	1/2%	50,000 @ 100.	50,000.00
***Massachusetts Investors Growth Stock Fund, Inc. (Cap.)			
		550 shares @ 21.15.	11,632.50
Middle South Utilities, Inc. ($10 par)			
		8,600 shares (exchanged for 8,600 shares no par)	-
		8,600 rights (rec'd from Co.)	-
**National Dairy Products Corp. (Common)			
		100 shares (100% stk. div.)	-
New York State Thruway Authority (Gen. Revenue Bonds Series "A")			
7/1/94	3.10%	185,000 @ 100 3/4 . . .	186,387.50

Acquired		Book Value	
**Outboard Marine & Mfg. Co. (Common 83 1/3¢ par)			
240 shares (rec'd as 3-1 stock split).		$ -	
120 shares ($2.50 par exch. for 83 1/3¢ par). . .		-	
Pitney-Bowes, Inc. (Common)			
500 shares @ 28		14,000.00	
700 shares @ 27 1/2 . . .		19,250.00	
100 shares @ 27 3/8 . . .		2,737.50	
600 shares @ 27 1/4 . . .		16,350.00	
100 shares @ 27		2,700.00	
Security Trust Co. of Rochester, N.Y. (Capital)			
2,000 shares @ 51 1/2 . . .		103,000.00	
***Standard Oil Co. of California (Capital)			
88 shares @ 62 1/8 . . .		5,467.00	
Swift & Co. (Capital)			
600 shares @ 47		28,200.00	
100 shares @ 46 7/8 . . .		4,687.50	
200 shares @ 46 3/4 . . .		9,350.00	
500 shares @ 46 1/2 . . .		23,250.00	
100 shares @ 46 3/8 . . .		4,637.50	
Western Natural Gas Co. (5% Cum. Conv. SF Pfd.)			
4,600 shares @ 34 1/4 . . .		157,550.00	
100 shares @ 34		3,400.00	$ 2,906,567.79
			$56,764,819.32

***Received under Agreement with James F. Tuthill, deceased.
**Separately Invested.
*Gift.
x Book Value includes Canadian premium at various rates.

Sold or Redeemed			Received	Book Value
American Chain and Cable Co., Inc. (Common)				
		100 shr. @ 35	$ 3,500.00	$ 3,007.50
		800 shs. @ 34 7/8 . . .	27,900.00	24,060.00
		100 shs. @ 34 3/4 . . .	3,475.00	3,007.50
		1,000 shs. @ 34 5/8 . . .	34,625.00	30,075.00
American & Foreign Power Co., Inc. (Deb.)				
2030	5%	3,000 @ 85 3/8.	2,561.25	2,550.00
American Tabacco Co. (Deb.)				
1962	3%	255,000 @ 101.	257,550.00	256,172.35
Boston & Albany Railroad Co. (Deb.)				
1963	5%	2,000 @ 98 1/4	1,965.00	1,960.00
British Columbia, Province of (Deb.)				
1955	3%	175,000 @ 103 1/8.	180,468.75	175,000.00
Canada, Dominion of (8th Victory Loan)				
1963	3%	250,000 @ 104 5/8.	261,562.50	232,968.75
Canadian National Railway Co. (Deb. Gtd.)				
1957	4 1/2%	200,000 @ 109 1/2	219,000.00	211,828.24
Celanese Corp. of America (Deb.)				
1965	3%	100,000 @ 100.	100,000.00	101,582.87
Central Hudson Gas & Elec. Corp. (Conv. Deb.)				
1963	3%	200,000 (conv. into 16,323 shs. com.)	-	-
Central Hudson Gas & Elec. Corp. (Common)				
		2,600 shs. @ 14 1/2 . . .	37,700.00	28,082.60
		73 shs. @ 14 3/8 . . .	1,049.38	788.49
Dividend Shares, Inc. (Capital)				
		1,804 shs. @ 2.189. . . .	3,948.96	3,860.56
General Cigar Co., Inc. (7% Cum. Pfd.)				
		110 shs. @ 129.	14,190.00	12,886.23
		100 shs. @ 128 1/4. . .	12,825.00	11,714.75
Goodrich (B. F.) Co. (Common - no par)				
		300 shs. (exch. for 300 shs. $10 par)	-	-
**Great Northern Railway Co. ($4 Non-Cum. Pfd.)				
		200 shs. (exch. for 200 shs. com. a/c reclassification of $4 Pfd.)	-	-
Indianapolis Power & Light Co. (Common)				
		300 shs. @ 24 1/2 . . .	7,350.00	4,964.31
		800 shs. @ 24 1/4 . . .	19,400.00	13,238.16
		1,100 shs. @ 24 1/8 . . .	26,537.50	18,202.47
Jewel Tea Co., Inc. (Common)				
		1,000 shs. @ 47	47,000.00	33,284.25
Lehman Corp. (Capital)				
		100 shs. @ 39 5/8 . . .	3,962.50	3,800.00
		30 shs. @ 39 1/2 . . .	1,185.00	1,140.00

Sold or Redeemed			Received	Book Value
Manufacturers Trust Co. of N. Y. (C/D dated 1/4/54				
7/6/54	1%	50,000 @100 (a/c matured)	$ 50,000.00	$ 50,000,00
Massachusetts Investors Growth Stock Fund, Inc. (Capital)				
		550 shs. @ 21.55	11,852.50	11,632.50
Massachusetts Turnpike Authority (Revenue Bonds Ser. of 1954)				
5/1/94	3.30%	145,000 @ 104	150,800.00	145,000.00
		50,000 @ 103 1/8	51,562.50	50,000.00
Michigan Cons. Gas Co. (SF Deb.)				
1967	3 7/8%	2,000 @ 101.28 (a/c red.)	2,025.60	2,023.47
Middle South Utilities, Inc. (Common - no par)				
		8,600 shs. (exch. for 8,600 shs. $10 par)	-	-
New York State Thruway Authority (Gen. Revenue Bonds Series "A")				
7/1/94	3.10%	100,000 @ 106 1/8	106,125.00	100,750.00
		35,000 @ 104 3/4	36,662.50	35,262.50
		50,000 @ 104 5/8	52,312.50	50,375.00
**Outboard Marine & Mfg. Co. (Common - $2.50 par)				
		120 shs. (exch. for 120 shs. 83 1/3¢ par)	-	-
**Pacific Gas & Electric Co. (Common)				
		60 shs. @ 44 3/8 . .	2,632.83	1,908.22
Peoples Gas Light & Coke Co. (1st & Ref. Series "F")				
1956	3%	250,000 @ 100 (a/c red.)	250,000.00	251,575.00
Pittsburgh Cons. Coal Co. (Deb.)				
1965	3 1/2%	5,500 @ 101 1/2 (a/c red.)	5,582.50	5,577.81
		10,000 @ 100 (a/c red.)	10,000.00	10,141.48
Republic Steel Corp. (6% Cum. Conv. Prior Pfd. "A")				
		300 shs. @ 123 1/2 .	37,050.00	29,700.00
		100 shs. @ 123 3/8 .	12,337.50	9,900.00
		200 shs. @ 123 1/4 .	24,650.00	19,800.00
		400 shs. @ 123 . . .	49,200.00	39,600.00
Robbins Mills, Inc. (4.50% Cum. Conv. Pfd. "A")				
		100 shs. @ 36 1/4. .	3,625.00	4,174.48
		300 shs. @ 36. . . .	10,800.00	12,523.44
		600 shs. @ 34. . . .	20,400.00	25,046.88
Todd Company, Inc. (Class "B" Common)				
		100 shs. @ 12 3/4. .	1,275.00	825.00
		**200 shs. @ 12 1/2. .	2,493.50	1,800.00

Sold or Redeemed		Received	Book Value	
U.S. Savings Bonds Series "G" Reg.				
7/1/54	2 1/2% 75,100 @ 100 (a/c mat.)	$ 75,100.00	$ 75,100.00	
9/1/54	1,000 @ 100 " "	1,000.00	1,000.00	
U.S. Savings Bonds Series "J" Reg.				
1954	2 1/2% 350 @ 72	257.90	252.00	
Amortizations		21,187.91	21,187.91	$ 2,129,329.72
Bonds, Notes and Stocks October 1, 1954				$54,635,489.60

*Separately invested.

MORTGAGES

Mortgages July 1, 1954			$ 645,572.66
Mortgages Paid Off:			
No. 3682 - 1964-76 Coney Island Ave., Brooklyn, N.Y.		$21,250.00	
No. 3935 - 305 Avenue O, Brooklyn, N. Y.		100.00	
No. 4078 - NEC Lyell Ave. and Burrows Street, Rochester, N. Y.		2,960.00	
		$24,310.00	
Amortization Payments		4,891.75	29,201.75
Mortgages October 1, 1954			$ 616,370.91

Respectfully submitted,
Lewis H. Durland
Treasurer

CORNELL UNIVERSITY

January 1, 1955

CHANGES IN INVESTMENTS SINCE OCTOBER 1, 1954

Corporation Bonds, Notes and Stocks October 1, 1954. . . . . $54,635,489.60

Acquired	Book Value
*Abbott Laboratories (Common)	
300 shares @ 46 1/4. . . .	$ 13,875.00
American Pipe & Construction Co. (Common)	
5,000 shares @ 21.	105,000.00
**American Telephone & Telegraph Co. (Capital)	
100 shares @ 174 7/8 . . .	17,537.50
*Ashland Oil & Refining Co. (VTC for Common)	
4,752 shares @ 13 1/8. . . .	62,370.00
Campbell Soup Co. (Capital)	
1,800 shares @ 39 1/4. . . .	70,650.00
Columbia Broadcasting System, Inc. (Class "A" Com.)	
100 shares @ 78 3/4. . . .	7,875.00
600 shares @ 73 1/4. . . .	43,950.00
200 shares @ 73.	14,600.00
1,100 shares @ 72 1/2. . . .	79,750.00
100 shares @ 72 1/4. . . .	7,225.00
100 shares @ 71 3/4. . . .	7,175.00
60 shares (2% stock dividend)	-
Columbia Broadcasting System, Inc. (Class "B" Com.)	
500 shares @ 79.	39,500.00
700 shares @ 73.	51,100.00
500 shares @ 72 1/2. . . .	36,250.00
100 shares @ 72.	7,200.00
60 shares (2% stock dividend)	-
*Corning Glass Works (Common)	
10 shares @ 155	1,550.00
*Eastman Kodak Co. (Common)	
100 shares @ 71 5/8. . . .	7,162.50
Electric Auto-Lite Co. (Common)	
40 shares (2% stock dividend)	-
*Falstaff Brewing Corp. (Common)	
100 shares @ 15 7/8. . . .	1,587.50
Federal Land Banks Cons. Federal Farm Loan	
11/1/58 2 1/4% 50,000 @ 100 2/32	50,031.25
950,000 @ 100	950,000.00

Acquired		Book Value
*Goodrich (B.F.) Co. (Common - $10 par)		
	30 shares @ 117 1/2. . .	$ 3,525.00
Grumman Aircraft Engineering Corp. (Common)		
	** 50 shares @ 36 5/8 . . .	1,852.62
	**100 shares @ 36 1/2 . . .	3,683.25
	*600 shares @ 35 5/8 . . .	21,375.00
Gulf Oil Corp. (Capital)		
	208 shares (4% stock dividend)	-
Hackensack Water Co. (Common)		
	11,000 rights (rec'd from Co.)	-
	1,375 shares @ 40 (a/c subs.)	55,000.00
*Hammond Organ Co. (Common)		
	1,600 shares @ 27	43,200.00
x Industrial Acceptance Corp. (SF Deb.)		
1974 4 1/2%	250,000 @ 100 (Canadian Funds)	257,939.06
**Ingersoll-Rand Co. (Common)		
	200 shares (stock distri.- 2 shs. for ea. sh. held)	-
International Paper Co. (Common)		
	*13 shares @ 87	1,131.00
	390 4/20ths shares (5% stock dividend) . . .	-
	16/20 ths shares @ 86 . . .	68.93
	1 share (scrip exchanged for full share) . . .	-
Intertype Corp. (Common)		
	100 shares (2½% stock dividend)	-
Marine Midland Corp. (Common)		
	1,400 shares @ 17 1/8 . . .	23,975.00
	3,600 shares @ 15 3/4 . . .	56,700.00
Mead Corporation (4.30% Cum. Conv. Prior 2nd Pfd.)		
	6,000 shares @ 52	312,000.00
Mead Corporation (Common)		
	3,000 shares @ 45 3/4 . . .	137,250.00
Middle South Utilities, Inc. (Common)		
	26 shares @ 31 1/2 . . .	819.00
	800 shares @ 31 3/8 . . .	25,100.00
	574 shares @ 28 (a/c subs)	16,072.00
National City Bank of New York (Capital)		
	2,085 rights (rec'd from Co.)	-
	2,000 shares @ 53 1/2 . . .	107,000.00
	695 shares @ 52 1/2 (a/c subs.)	36,487.50
National Steel Corp. (Capital)		
	900 shares @ 51 1/2 . . .	46,350.00
	100 shares @ 51 3/8 . . .	5,137.50

Acquired		Book Value
National Tea Co. (Common)		
	100 shares (2% stock dividend)	$ -
	** 4 shares (2% stock dividend)	-
*Neuss Hesslein & Co., Inc. (5% 2nd Cum. Pfd.)		
	60 shares @ 100.	6,000.00
*North American Cement Corp. (Class "A" Common)		
	100 shares @ 51 1/2 . . .	5,150.00
Otis Elevator Co. (Common)		
	400 shares @ 68 1/2 . . .	27,400.00
	100 shares @ 68 3/8 . . .	6,837.50
	1,000 shares @ 68 1/4 . . .	68,250.00
	100 shares @ 68 1/8 . . .	6,812.50
	400 shares @ 68	27,200.00
Pennsylvania Co. for Banking and Trusts (Capital)		
	117 22/34ths shares (stock div. 1 for each 34 shs. held)	-
	4,117 rights (rec'd from Co.)	-
	13 rights @ 28¢.	3.64
	295 shares @ 42 (a/c subs.)	12,390.00
*Phillips Petroleum Co. (Capital)		
	100 shares @ 68 3/8 . . .	6,837.50
Public National Bank and Trust Co. of New York (Ctf. of Deposit dated 11/12/54)		
2/11/55 1½%	1,000,000 @ 100	1,000,000.00
Quaker Oats Co. (Common)		
	2,000 shares @ 33	66,000.00
Republic National Bank of Dallas (Common Capital)		
	25 shares (8½% stock dividend)	-
Republic Steel Corp. (Common)		
	5,000 shares @ 67 7/8 . . .	339,375.00
**Sheraton Corp. of America (Common)		
	210 shares @ 12.8125 . .	2,690.63
Standard Oil Co. of California (Capital)		
	304 shares (5% stock dividend)	-
Standard Oil Co. of Indiana (Capital)		
	4,000 shares (100% stock dividend)	-
Standard Oil Co. (New Jersey) (Capital)		
	*10 shares @ 110.	1,100.00
	xx 3,600 shares.	182,735.15
	66 shares (stock div. - 1 sh. of Jersey received for ea. 60 shs. of Std. of Indiana held). . .	6,600.00

Acquired		Book Value	
**Standard Oil Co. of Ohio (Common)			
	100 shares @ 40 1/4. . .	$ 4,060.13	
Thompson Products, Inc. (Common)			
	3,000 shares (stock distribution-1 sh. for ea sh. held) . .	-	
**United Aircraft Corp. (Common)			
	140 shares @ 62 1/2. . .	8,750.00	
**United Fruit Co. (Common)			
	50 shares @ 53 1/2. . .	2,704.88	
	100 shares @ 56 3/8. . .	5,678.14	
*United States Rubber Co. (Common)			
	20 shares @ 43 1/2. . .	870.00	
U. S. Treasury			
12/15/54 2%	2,000,000 @ 100.39	2,007,812.50	
8/15/63 2½%	2,000,000 (exch. for $2 million 2- 12/15/54)	-	
8/15/63	*20,000 (exch. for $20,000 2-12/15/54).	-	
Western Auto Supply Co. (Common)			
	1,200 shares @ 52.	62,400.00	
	1,300 shares @ 51 1/2. . .	66,950.00	
	100 shares @ 51 1/4. . .	5,125.00	
	400 shares @ 51.	20,400.00	
	**100 shares @ 50 1/8. . .	5,052.51	
Western Natural Gas Co. ($5 Cum Conv. Pfd.)			
	300 shares @ 36 1/2. . .	10,950.00	
**Wrenn Paper Co. (Capital)			
	300 shares @ 33.	9,900.00	$ 6,705,089.69
			$61,340,579.29

*Gift.
**Separately invested.
x Book value (total cost) includes Canadian premium at various rates.
xx 4,000 shares of Humble Oil exchanged for 3,600 shares of Jersey - book value of Humble reduced and Jersey increased by same amount.

Sold or Redeemed			Received	Book Value
Abitibi Power & Paper Co. Ltd. (Conv. Deb.)				
1961	4 1/4%	75,000 @ 108 1/4	$ 81,187.50	$ 70,669.24
American Chain & Cable Co., Inc. (Common)				
		100 shs. @ 38 3/4	3,875.00	3,007.50
		100 shs. @ 38 5/8	3,862.50	3,007.50
		200 shs. @ 38 1/2	7,700.00	6,015.00
		100 shs. @ 38 3/8	3,837.50	3,007.50
		1,500 shs. @ 38	57,000.00	45,112.50
**American Cyanamid Co. (Common)				
		50 shs. @ 49 7/8	2,465.93	2,350.47
American Tobacco Co. (Deb.)				
1962	3%	2,000 @ 101 (a/c red.)	2,020.00	2,007.03
**Ashland Oil & Refining Co. (Common)				
		14,256 shs. @ 12.30	175,341.65	200,772.00
**Baldwin-Hill Co. (Deb. Reg.)				
1961	6%	17,200 @ 100 (a/c red.)	17,200.00	17,200.00
Bank of Manhattan Co. (Capital)				
		1,400 shs @ 42 3/4	59,850.00	38,617.70
		1,000 shs. @ 42 1/2	42,500.00	27,584.10
		2,000 shs. @ 42 1/4	84,500.00	55,168.20
Bendix Aviation Corp. (Common)				
		300 shs. @ 98 7/8	29,662.50	24,800.01
		200 shs. @ 98 3/4	19,750.00	16,533.34
Cleveland Union Terminals (1st Mtge. Series "D")				
12/1/54	3¼%	200,000 @ 100 (a/c red.)	200,000.00	200,000.00
Dewey & Almy Chemical Co. (Deb.)				
1976	2 7/8%	50,000 @ 135 1/2	67,750.00	50,641.62
El Paso Natural Gas Co. (SF Deb. Reg.)				
1957	3 1/4%	16,000 @ 100 (a/c red.)	16,000.00	16,000.00
1958	3%	8,000 @ 100 (a/c red.)	8,000.00	8,000.00
Federal Land Banks Cons. Federal Farm Loan				
11/1/54	2½%	1,200,000 @ 100 (a/c mat.)	1,200,000.00	1,198,800.00
Firestone Tire & Rubber Co. (Deb.)				
1961	3%	3,000 @ 100 1/4 (a/c red.)	3,007.50	3,011.72
Florida Power & Light Co. (1st Mtge.)				
1974	3 1/2%	2,000 @ 104.50 (a/c red.)	2,090.00	2,092.14
**Florida Power & Light Co. (Common)				
		200 shs. @ 55 3/8	10,973.69	6,562.56
General Cigar Co., Inc. (7% Cum. Pfd.)				
		10 shs. @ 129	1,290.00	1,171.48
		380 shs. @ 128	48,640.00	44,516.04

Sold or Redeemed		Received	Book Value
Hackensack Water Co. (Common)			
	11,000 rights (a/c subs.)	$ -	$ -
Hanover Bank (Capital)			
	1,125 shs. @ 94 1/2	106,312.50	104,085.16
Hotels Statler Co., Inc. (Common)			
	18,900 shs. @ 50	945,000.00	370,247.40
	**20,500 shs. @ 50	1,025,000.00	535,000.00
xx Humble Oil & Refining Co. (Capital)			
	4,000 shs.	182,735.15	182,735.15
Idaho Power Co. (Common)			
	1,000 shs. @ 55	55,000.00	31,791.66
Indianapolis Power & Light Co. (Common)			
	1,000 shs. @ 24 1/4	24,250.00	16,547.70
	400 shs. @ 24 1/8	9,650.00	6,619.08
	2,000 shs. @ 24	48,000.00	33,095.40
Industrial Acceptance Corp. Ltd. (Promissory Note)			
10/29/54 2 1/8%	500,000 @ 100 (a/c mat.)	500,000.00	494,265.40
International Paper Co. (Common)			
	20/20ths shs. (exch. for full share)	-	-
Jewel Tea Co., Inc. (Common)			
	100 shs. @ 54 1/4	5,425.00	3,328.42
	200 shs. @ 53 3/4	10,750.00	6,656.84
	1,700 shs. @ 53 1/2	90,950.00	56,583.39
**Kansas City Southern Ry. Co. (4% Non-Cum. Pfd.)			
	200 shs. @ 47	9,308.81	6,800.00
Middle South Utilities, Inc. (Common)			
	8,600 rights (a/c subs.)	-	-
National City Bank of New York (Capital)			
	2,085 rights (a/c subs.)	-	-
**National Tea Co. (Common)			
	200 shs. @ 39 3/4	7,871.48	5,734.30
	4 shs. @ 39 5/8	152.27	114.70
Pennsylvania Co. for Banking and Trusts (Cap.)			
	22/34ths sh. @ 43½	28.15	28.15
	4,130 rights (a/c subs.)	-	-
Peoples First National Bank and Trust Co. of Pittsburgh (Capital)			
	1,000 shs. @ 49 1/4	49,250.00	41,375.00
Pittsburgh Cons. Coal Co. (Common)			
	200 shs. @ 69 3/4	13,950.00	5,193.00
	200 shs. @ 69 1/4	13,850.00	5,193.00
	200 shs. @ 68 3/4	13,750.00	5,193.00
	200 shs. @ 68 1/2	13,700.00	5,193.00
	200 shs. @ 68 1/4	13,650.00	5,193.00

Sold or Redeemed			Received	Book Value
Pittsburgh Cons. Coal Co. (Common) (Con't.)				
	400 shs. @ 68		$ 27,200.00	$ 10,386.00
	600 shs. @ 67½		40,500.00	15,579.00
	1,000 shs. @ 62		62,000.00	25,965.00
**Plainfield Lumber & Supply Co. (7% Cum. 1st Pfd.)				
	2 shs. @ 25		50.00	50.00
Puget Sound Power & Light Co. (1st Mtge.)				
1972	4 1/4%	36,000 @ 106 (a/c red.)	38,160.00	37,014.73
Republic National Bank of Dallas (Common)				
	325 shs. @ 53		17,225.00	11,973.00
**Sheraton Corp. of America (Common)				
	200 shs. @ 14 1/4		2,805.39	2,562.50
	10 shs. @ 14 1/8		134.89	128.13
Sherwin-Williams Co. (Common)				
	300 shs. @ 105		31,500.00	17,188.86
Standard Oil Co. of Indiana (Capital) (book value reduced a/c distribution of 66 shs. of Standard(N.J.) 1 sh. for ea. 60 shs. of Indiana held)			6,600.00	6,600.00
Swift & Co. (Capital)				
	500 shs. @ 48 7/8		24,437.50	17,867.75
	500 shs. @ 48 3/4		24,375.00	17,867.75
	600 shs. @ 48 5/8		29,175.00	21,441.30
	400 shs. @ 48 1/2		19,400.00	14,294.20
	400 shs. @ 48		19,200.00	14,294.20
	200 shs. @ 47 7/8		9,575.00	7,147.10
	700 shs. @ 47 3/4		33,425.00	25,014.85
	200 shs. @ 47 5/8		9,525.00	7,147.10
	1,200 shs. @ 47 1/2		57,000.00	42,882.60
	200 shs. @ 47 3/8		9,475.00	7,147.10
	**200 shs. @ 47 3/8		9,386.42	6,552.50
	400 shs. @ 47 1/4		18,900.00	14,294.20
	1,700 shs. @ 47 1/8		80,112.50	60,750.35
**Todd Company (Class "B" Common)				
	800 shs. @ 12 1/2		9,974.00	7,200.00
Toronto, City of, Canada (Cons. Loan Deb.)				
12/1/54	3%	50,000 @ 100 (a/c mat.)	50,000.00	50,000.00
U. S. Savings (Series "G" Reg.)				
10/1/54	2½%	1,000 @ 100 (a/c mat.)	1,000.00	1,000.00
11/1/54		2,000 @ 100 (a/c mat.)	2,000.00	2,000.00

Sold or Redeemed			Received	Book Value	
U. S. Treasury					
12/15/54 2%	2,000,000	(exch. like amt. 2½ - 8/15/63)	$ -	$ -	
	**20,000	"			
6/15/62-1959 2¼%	2,000,000	@ 100.14	2,002,812.50	2,015,054.18	
Amortizations.			11,072.62	11,072.62	$ 6,438,095.42

Bonds, Notes and Stocks January 1, 1955 . . . . . $54,902,483.87

**Separately invested.

xx 3,600 shares of Standard Oil Co. (New Jersey) received in exchange for 4,000 shares of Humble - book value of Humble reduced and Jersey increased by same amount.

MORTGAGES

Mortgages October 1, 1954		$616,370.91
Mortgages Paid Off:		
No. 4018 - 307 Seventh St., Brooklyn, N. Y.	$ 1,922.60	
No. 4309 - 25 Benedict Ave., Tarrytown, N. Y.	33.14	
No. 4380 - 54-58 South Ave., Rochester, N. Y.	14,000.00	
	$15,955.74	
Amortization Payments	11,718.47	27,674.21
Mortgages January 1, 1955		$588,696.70

Respectfully submitted,
Lewis H. Durland
Treasurer

CORNELL UNIVERSITY

April 1, 1955

CHANGES IN INVESTMENTS SINCE JANUARY 1, 1955

Corporation Bonds, Notes and Stocks January 1, 1955. . . . . $54,902,483.87

Acquired		Book Value
Aluminium, Ltd. (Capital)		
	4,500 rights (rec'd. from Co.)	$ -
	50 shares @ 75 1/2. . .	3,775.00
	450 shares @ 47.60 (U.S. Funds - a/c subs.)	21,420.00
American Agricultural Chemical Co. (Common)		
	100 shares @ 84 1/4. . .	8,425.00
	100 shares @ 83.	8,300.00
American Potash and Chemical Co. (Conv. Deb.)		
1970 3 5/8%	80,000 @ 101.	80,800.00
*American Telephone & Telegraph Co. (Capital)		
	1 share @ 180 1/2. . .	180.50
Babcock & Wilcox Co. (Capital)		
	150 shares (a/c 5% stock div.)	-
Borg-Warner Corp. (Common)		
	2,000 shares (stock distri. - 2 shs. for each sh. held)	-
Campbell Soup Co. (Capital)		
	600 shares @ 39 5/8. . .	23,775.00
	800 shares @ 39 1/2. . .	31,600.00
	700 shares @ 39 3/8. . .	27,562.50
	100 shares @ 39 1/4. . .	3,925.00
***Chemical Corn Exchange Bank of New York (Capital)		
	220 shares @ 51 3/8. . .	11,302.50
***Cincinnati Gas & Electric Co. (Common)		
	1,048 shares @ 24 1/4. . .	25,414.00
Consolidated Gas Elec. Lt. & Power Co. of Baltimore (Common)		
	2,000 shares @ 31.	62,000.00
Continental Baking Co. (Subordinate Conv. Deb.)		
1980 3 5/8%	175,000 @ 102.	178,500.00
Continental Can Co. (Promissory Note da. 3/25/55)		
9/21/55	500,000 @ 99.125	495,625.00
**Corning Glass Works (Common)		
	30 shares @ 150	4,500.00
	60 shares (a/c stock distri.)	-

Acquired			Book Value
Eastman Kodak Co. (Common)			
	5 shares (5% stock div.)	$	-
Endicott Johnson Corp. (Common)			
	5,100 shares @ 32 3/4. . .		167,025.00
	100 shares @ 32 1/2. . .		3,250.00
Federal Home Loan Banks (Cons. Notes Series "D")			
8/15/55 1.80%	650,000 @ 100.		650,000.00
Federal Land Banks Cons. Federal Farm Loan			
6/1/60 2½%	500,000 @ 98 3/4		493,750.00
	500,000 @ 98 23/32		493,593.75
Federal National Mtge. Assn. (Notes Series ML 1958-A)			
1/20/58 2½%	560,000 @ 100.		560,000.00
Firestone Tire & Rubber Co. (Common - $6.25 par)			
	2,000 shares (1 sh. $6.25 par for each $12.50 par held).		-
	2,000 shares (exch. for like amt. $12.50 par) . .		-
***Florida Power & Light Co. (Common)			
	600 shares @ 56 1/2. . .		33,900.00
General Motors Acceptance Corp. (Deb.)			
1961 3 7/8%	500,000 @ 102.75		513,755.35
General Motors Corp. (Common)			
	6,000 rights (rec/d from Co.)		-
	1,000 shares @ 94 1/2. . .		94,500.00
	600 shares @ 93 7/8. . .		56,325.00
	100 shares @ 93 3/4. . .		9,375.00
	300 shares @ 75 (a/c subs.)		22,500.00
General Portland Cement Co. (Common)			
	1,001 shares (a/c stock distri. - 1 sh. for ea. sh. held)		-
*Goodrich (B.F.) Co. (Common - no par)			
	300 shares @ 65 1/8. . .		19,537.50
	100 shares @ 62 3/8. . .		6,237.50
Goodrich (B.F.) Co. (Common - $10 par)			
	*98 shares @ 65 1/8. . .		6,382.25
	*100 shares @ 64 5/8. . .		6,462.50
	*100 shares @ 64 1/8. . .		6,412.50
	400 shares (exch. for 400 shs. no par stock) .		-
	6,480 shares (a/c stock distri. - 1 sh. for ea. sh. held)		-
***Gulf Interstate Gas Co. (Common)			
	500 shares @ 10 7/8. . .		5,437.50
Hilton Hotels Corp. (to pur. 4 3/4% Debs. due 1/1/70)			
	75,600 rights (rec'd from Co.)		-
	**82,200 rights " " "		-

Acquired			Book Value
Hilton Hotels Corp. (to pur. 4½% Conv. Debs. due 1/1/70)			
	18,900	rights (rec'd from Co.)	$ -
	**20,550	rights " " "	-
Houston Lighting & Power Co. (Common)			
	350	shares (a/c 5% stock div.)	-
***Hugoton Production Co. (Common)			
	1,000	shares @ 47 3/4. . .	47,750.00
x Imperial Oil Ltd. (SF Deb. 1955 Issue)			
1975 3 5/8%	750,000	@ 99 3/4 (Canadian Funds)	775,010.75
***International Universities Press, Inc. ($5 Cum. Pfd.)			
	20	shares @ 30.	600.00
***Iowa Southern Utilities Co. (Common)			
	1,000	shares @ 21 1/2. . .	21,500.00
Lehman Corp. (Capital)			
	***300	shares @ 46.	13,800.00
	3,800	shares @ 45 1/4. . .	171,950.00
	600	shares @ 45 1/8. . .	27,075.00
	500	shares @ 45.	22,500.00
	400	shares @ 44 7/8. . .	17,950.00
	400	shares @ 44 3/4. . .	17,900.00
	20,000	rights @ 6/32. . . .	3,750.00
	300	rights (rec/d from Co.)	-
	2,000	shares @ 43 1/4 (a/c subs.)	86,500.00
McIntyre Porcupine Mines Ltd. (Capital)			
	900	shares @ 72.	64,800.00
	100	shares @ 71 3/4. . .	7,175.00
Manufacturers Trust Co. (C/D da. 1/7/55)			
7/8/55 1/2%	50,000	@ 100.	50,000.00
Marine Midland Corp. (Common)			
	5,000	rights (rec'd from Co.)	-
Massachusetts Investors Trust (Ctf. of Beneficial Int.)			
	56	shares (a/c capital distri.)	-
*Mathieson Chemical Corp. (VTC for Common)			
	565	shares @ 55 3/8. . .	31,286.88
Mead Corp. (Common - $25 par)			
	3,000	shares (exch. for 3,000 shs. no par stock) .	-
***Minnesota Power & Light Co. (Common)			
	600	shares @ 23 1/4. . .	13,950.00
***Montana Power Co. (Common)			
	500	shares @ 37 7/8. . .	18,937.50

Acquired			Book Value
National Bank of Commerce of Houston (Common Capital)			
	3,000	rights (rec'd from Co.)	$ -
	3	rights @ 5.	15.00
	429	shares @ 60 (a/c subs.)	25,740.00
***National City Bank of New York (Capital)			
	140	shares @ 58 3/8 . . .	8,172.50
***National Dairy Products Corp. (Common)			
	400	shares @ 39 1/8 . . .	15,650.00
National Gypsum Co. (Common)			
	200	shares (a/c 2% stock div.)	-
	** 6	12/50th sh. " " "	-
	**	38/50th sh. @ 51 3/4	39.33
	1	share (full sh. rec'd in exch. for scrip). . .	-
	8,000	rights (rec'd from Co.)	-
	** 319	rights " " "	-
	4	rights @ 1.	4.00
	666	shares @ 45 3/8 . . .	30,219.75
Nipissing Mines Co. Ltd. (Common)			
	100	rights (rec'd from Co.)	-
Northern Illinois Gas Co. (Common)			
	3,030	shares (a/c stock distri. - 3 shs. for ea. 10 shs. Commonwealth Edison Co. Common held).	-
***Oklahoma Gas & Electric Co. (Common)			
	400	shares @ 33 1/2 . . .	13,400.00
Olin Mathieson Chemical Corp. (VTC for Common)			
	565	shares (exch. for 565 shs. Mathieson Chemical Corp. Common)	-
Olin Mathieson Chemical Corp. (Common)			
	500	shares @ 56 1/4 . . .	28,125.00
	35	shares @ 55 1/4 . . .	1,933.75
	400	shares @ 55	22,000.00
	3,500	shares @ 54 3/4 . . .	191,625.00
Pennsylvania Railroad Co. (Equip. Trust Ser. "X" Gtd.)			
5/1/57 2½%	245,000	@ 100.22.	245,539.00
***Phelps Dodge Corp. (Capital)			
	200	shares @ 50 3/4 . . .	10,150.00
***Phillips Petroleum Co. (Common)			
	300	shares @ 72 7/8 . . .	21,862.50
Pitney-Bowes, Inc. (Common)			
	100	shares (2% stock div.)	-
Power Authority of the State of New York (General Revenue Series "A")			
1995 3.20%	195,000	@ 100	195,000.00
Public National Bank & Trust Co. of New York (C/D da. 2/11/55)			
5/13/55 1½%	1,000,000	@ 100	1,000,000.00

Acquired		Book Value	
Security First National Bank of Los Angeles (Common)			
	833 shares (a/c 33 1/3% stock dividend) . . .	$ -	
Security Trust Co. of Rochester, N. Y. (Common)			
	1,142 6/7th sh. (a/c stock div. 4 shs. for ea. 7 shs. held)	-	
Simonds Saw & Steel Co. (Common)			
	1,500 shares @ 43	64,500.00	
***Sinclair Oil Corp. (Common)			
	900 shares @ 52 1/4 . . .	47,025.00	
**Stouffer Corp. (Common)			
	10 shares (a/c 4% stock div.)	-	
Texas Gulf Sulphur Co. (Capital)			
	7,000 shares (a/c stock distri. - 2 shs. for ea. sh. held)	-	
***Texas Utilities Co. (Common)			
	900 shares @ 65	58,500.00	
Thatcher Glass Mfg. Co., Inc. (Common)			
	5,000 shares @ 17 1/2 . . .	87,500.00	
Union Oil Co. of California (Conv. Subord. Deb.)			
1975 3%	174,000 @ 100	174,000.00	
United-Carr Fastener Corp. (Common - $5 par)			
	2,000 shares (exch. for 2,000 shs. no par).	-	
*U. S. Rubber Co. (Common)			
	25 shares @ 42 1/4 . . .	1,056.25	
U. S. Steel Corp. (Serial Deb.)			
1958 2¼%	500,000 @ 98 1/2.	492,500.00	
U. S. Treasury			
2/15/95 3%	500,000 @ 100.27.	501,328.13	
***Washington Water Power Co. (Common)			
	500 shares @ 32 5/8 . . .	16,312.50	
West Penn Electric Co. (Common - $5 par)			
	10,000 shares (a/c 2-1 stock split).	-	
	10,000 shares (exch. for 10,000 no par stock)	-	
Western Auto Supply Co. (Common)			
	1,100 shares @ 52 5/8 . . .	57,887.50	
***Wisconsin Public Service Corp. (Common)			
	500 shares @ 22 1/8 . . .	11,062.50	
*Woolworth (F.W.) Co. (Capital)			
	200 shares @ 51	10,200.00	$ 8,859,331.19
			$63,761,815.06

*Gift.
**Separately invested.
***Received u/w C. P. Oberndorf
x Book value includes Canadian premium.

Sold or Redeemed		Received	Book Value
Abbott Laboratories (Common)			
	300 shs. @ 44 3/8	$ 13,312.50	$ 13,875.00
Allied Chemical & Dye Corp. (Common)			
	100 shs. @ 94	9,400.00	5,046.37
Aluminium, Ltd. (Capital)			
	4,500 rts. (a/c subs.)	-	-
Aluminum Co. of Canada Ltd. (SF Deb.)			
1973 4 1/2%	4,000 @ 101 (a/c red.) (plus Can. prem.)	4,075.35	4,128.15
American Can Co. (Common)			
	600 shs. @ 40 7/8	24,525.00	17,827.20
	1,300 shs. @ 40 3/4	52,975.00	38,625.60
	600 shs. @ 40 3/8	24,225.00	17,827.20
American Pipe & Construction Co. (Common)			
	200 shs. @ 21 3/4	4,350.00	4,200.00
	100 shs. @ 21 1/2	2,150.00	2,100.00
	4,700 shs. @ 21	98,700.00	98,700.00
American Viscose Corp. (Common)			
	400 shs. @ 45	18,000.00	16,306.09
	700 shs. @ 44 7/8	31,412.50	28,535.64
	300 shs. @ 44 1/2	13,350.00	12,229.58
	500 shs. @ 44 3/8	22,187.50	20,382.62
	1,100 shs. @ 44 1/4	48,675.00	44,841.82
	200 shs. @ 43 1/4	8,650.00	8,153.05
	500 shs. @ 43 1/8	21,562.50	20,382.63
	300 shs. @ 43	12,900.00	12,229.57
Babcock & Wilcox Co. (Capital)			
	100 shs. @ 68 3/8	6,837.50	4,586.50
	50 shs. @ 68 1/8	3,406.25	2,293.50
Bendix Aviation Corp. (Common)			
	100 shs. @ 111 3/4	11,175.00	8,266.66
	100 shs. @ 110 1/8	11,012.50	8,266.66
	300 shs. @ 110	33,000.00	24,799.98
	100 shs. @ 108 3/4	10,875.00	8,266.67
	100 shs. @ 108 1/2	10,850.00	8,266.67
	300 shs. @ 108	32,400.00	24,800.01
Bethlehem Steel Corp. (7% Cum. Pfd.)			
	400 shs. @ 166 3/4	66,700.00	58,060.00
	600 shs. @ 166 1/2	99,900.00	87,090.00
Butler Brothers (4 1/2% Cum. Pfd.)			
	1,000 shs. @ 95	95,000.00	103,000.00
California Packing Corp. (Capital)			
	2,000 shs. @ 37 1/2	75,000.00	49,241.60
	2,000 shs. @ 36	72,000.00	49,241.70
	2,000 shs. @ 35 1/4	70,500.00	49,241.70
Canadian Pacific Ry. Co. (Equip. Trust Series "M" Gtd.)			
1/2/55 3¼%	100,000 @ 100 (a/c mat.)	100,000.00	100,000.00

Sold or Redeemed		Received	Book Value
Carolina Power & Light Co. (Common)			
	400 shs. @ 24 3/8$	9,750.00 $	6,443.20
	100 shs. @ 24 1/4	2,425.00	1,610.80
Central Maine Power Co. (1st & Gen. Ser. "L")			
1970 3 1/2%	2,000 @ 105 (a/c red)	2,100.00	2,093.20
Chemical Corn Exchange Bank of N. Y. (Cap.)			
	220 shs. @ 49 3/4	10,945.00	11,302.50
Columbia Broadcasting System, Inc. (Class "A")			
	200 shs. @ 90 1/2	18,100.00	13,946.00
	300 shs. @ 90 3/8	27,112.50	20,919.00
	60 shs. @ 89 3/4	5,385.00	4,185.00
Columbia Broadcasting System, Inc. (Class "B")			
	300 shs. @ 90 1/2	27,150.00	20,911.50
	200 shs. @ 90 3/8	18,075.00	13,941.00
	60 shs. @ 89 1/4	5,355.00	4,185.00
Commonwealth Edison Co. (Common)			
	100 shs. @ 47 1/8	4,712.50	3,704.50
Continental Baking Co. (Sub. Conv. Deb.)			
1980 3 5/8%	50,000 @ 105 1/4	52,625.00	51,000.00
	125,000 @ 105	131,250.00	127,500.00
Crane Co. (Common)			
	1,700 shs. @ 45	76,500.00	62,050.00
	500 shs. @ 44 5/8	22,312.50	18,250.00
	300 shs. @ 44 1/2	13,350.00	10,950.00
Electric Auto-Lite Co. (Common)			
	500 shs. @ 39	19,500.00	25,647.50
	400 shs. @ 38 1/2	15,400.00	20,518.20
	40 shs. @ 38 3/8	1,535.00	2,052.55
	100 shs. @ 38 1/4	3,825.00	5,129.55
Firestone Tire & Rubber Co.(Common - $12.50 par)			
	2,000 shs.(exch. for like amount $6.25 par)	-	-
Foremost Dairies, Inc.(4% Cum. Conv. Pfd.)			
	500 shs. @ 90 1/2	45,250.00	51,700.00
General Motors Corp. (Common)			
	6,000 rts. (a/c subs.)	-	-
Gimbel Brothers, Inc. ($4.50 Cum. Pfd.)			
	1,500 shs. @ 94	141,000.00	151,575.00
Goodrich (B.F.) Co. (Common - no par)			
	400 shs. (exch. for 400 shs. $10 par)	-	-

Sold or Redeemed		Received	Book Value
Goodrich (B.F.) Co. (Common - $10 par)			
	100 shs. @ 62 3/4$	6,275.00 $	1,569.49
	300 shs. @ 62 1/2	18,750.00	4,708.47
	58 shs. @ 62 1/4	3,610.50	910.60
Gulf Interstate Gas Co. (Common)			
	500 shs. @ 12 1/4	6,125.00	5,437.50
Hackensack Water Co. (Common)			
	300 shs. @ 44	13,200.00	9,796.50
	75 shs. @ 43 3/4	3,281.25	2,449.50
Hilton Hotels Corp. (to pur. 4½% Conv. Deb. due 1/1/70)			
	18,900 rts. @ 30¢	5,670.00	-
	**20,550 rts. @ 30¢	6,165.00	-
Hilton Hotels Corp. (to pur. 4 3/4% Deb. due 1/1/70)			
	75,600 rts.(no market - expired 2/14/55)	-	-
	**82,200 rts. "	-	-
Hugoton Production Co. (Common)			
	100 shs. @ 59 1/2	5,950.00	4,775.00
	300 shs. @ 58 1/2	17,550.00	14,325.00
	100 shs. @ 57 1/2	5,750.00	4,775.00
	100 shs. @ 56	5,600.00	4,775.00
	200 shs. @ 54 1/2	10,900.00	9,550.00
	200 shs. @ 53 1/2	10,700.00	9,550.00
Indianapolis Power & Light Co. (Common)			
	1,000 shs. @ 26	26,000.00	16,547.70
	1,000 shs. @ 25 1/8	25,125.00	16,547.70
International Paper Co. (Common)			
	200 shs. @ 83 1/2	16,700.00	5,175.80
	8 shs. @ 83 1/4	666.00	207.13
**International Universities Press, Inc. ($5 Cum. Pfd.)			
	20 shs. @ 30	600.00	600.00
Intertype Corp. (Common)			
	100 shs. @ 36	3,600.00	2,971.63
Iowa Southern Utilities Co. (Common)			
	1,000 shs. @ 23	23,000.00	21,500.00
Jewel Tea Co. (Common)			
	400 shs. @ 50	20,000.00	13,313.76
	300 shs. @ 49 3/4	14,925.00	9,985.32
	300 shs. @ 49 1/2	14,850.00	9,985.32
Lehman Corp. (Capital)			
	300 rts. @ 15¢	45.00	45.00
	20,000 rts. (a/c subs.)	-	-
Loblaw Groceterias Ltd. (SF Deb.)			
1974 4 3/4%	17,000 @ 102 (a/c red.- plus Can. Prem.)	17,535.08	17,629.28
Manufacturers Trust Co. (C/D da.7/6/54)			
1/7/55 1/2%	50,000 @ 100 a/c mat.	50,000.00	50,000.00

Sold or Redeemed	Received	Book Value
Marine Midland Corp. (Common)		
5,000 rts. @ 6/32nds	930.55	930.55
Mathieson Chemical Corp. (VTC for Common)		
565 shs.(exch. for 565 shs. Olin Mathieson Chem. Corp. VTC for Common)	-	-
Mead Corp. (Common - no par)		
3,000 shs.(exch. for 3,000 shs. $25 par)	-	-
Minnesota Power & Light Co. (Common)		
600 shs. @ 23 1/2	14,100.00	13,950.00
Montana Power Co. (Common)		
500 shs. @ 38	19,000.00	18,937.50
Murphy (G.C.) Co. (Common)		
100 shs. @ 46 3/4	4,675.00	4,162.50
400 shs. @ 46 1/2	18,600.00	16,650.00
100 shs. @ 46 1/4	4,625.00	4,162.50
2,000 shs. @ 43 3/4	87,500.00	83,250.00
200 shs. @ 43 1/4	8,650.00	8,325.00
100 shs. @ 43	4,300.00	4,162.50
100 shs. @ 42 1/2	4,250.00	4,162.50
National Bank of Commerce of Houston (Com. Cap.)		
3,003 rts. (a/c subs.)	-	-
National Dairy Products Corp. (Common)		
300 shs. @ 38 5/8	11,587.50	11,737.50
100 shs. @ 38 1/4	3,825.00	3,912.50
National Gypsum Co. (Common)		
200 shs. @ 50 1/2	10,100.00	4,754.00
200 shs. @ 49 7/8	9,975.00	4,753.92
1,800 shs. @ 49 3/4	89,550.00	42,785.28
** 50/50ths sh.(exch. for full share)	-	-
**100 rts. @ 1 1/16	100.13	100.13
** 33 rts. @ 1	31.20	31.20
National Tea Co. (Common)		
200 shs. @ 38 3/8	7,675.00	4,773.40
900 shs. @ 38 1/4	34,425.00	21,486.60
Newport News Shipbuilding & Dry Dock Co. (Common)		
2,000 shs. @ 56	112,000.00	69,950.00
New York Central R.R.Co. (Equip. Trust)		
1/15/55 2 5/8%50,000 @ 100 (a/c mat.)	50,000.00	49,604.98

Sold or Redeemed			Received	Book Value
New York Central & Hudson River R.R. Co. Lake Shore Coll.				
1998 3 1/2%	24,000 @ 71		$ 17,040.00	$ 16,345.80
	76,000 @ 70 1/2		53,580.00	51,761.70
New York State Elec. & Gas Corp. (Common)				
	200 shs. @ 41		8,200.00	5,766.80
	50 shs. @ 40 3/4		2,037.50	1,441.70
Nipissing Mines Co. Ltd. (Common)				
	100 rts. @ 6/32nds		17.56	17.56
North American Cement Co. (Class "A" Common)				
	100 shs. @ 51 3/4		5,175.00	5,150.00
Northern Illinois Gas Co. (Common)				
	3,000 shs. @ 18 1/2		55,402.50	55,402.50
	30 shs. (del.a/c claim vs. sale 100 shs. Commonwealth Edison)		-	-
Oklahoma Gas & Electric Co. (Common)				
	400 shs. @ 33		13,200.00	13,400.00
Pennsylvania Co. for Banking & Trusts (Capital)				
	412 shs. @ 50		20,600.00	15,797.54
Phillips Petroleum Co. (Common)				
	300 shs. @ 75 1/2		22,650.00	21,862.50
	100 shs. @ 72 3/4		7,275.00	6,837.50
Pittsburgh Plate Glass Co. (Capital)				
	800 shs. @ 65		52,000.00	41,245.00
	200 shs. @ 64 1/2		12,900.00	10,311.25
Power Authority of the State of New York (Gen. Revenue Series "A")				
1995 3.20%	195,000 @ 101 5/8		198,168.75	195,000.00
Public National Bank & Trust Co. of N.Y. (C/D da. 11/12/54)				
2/11/55 1½%	1,000.000 @ 100 (a/c matured)		1,000,000.00	1,000,000.00
**Reading Trust Co. (Ctf. of Partic. No. 208 in Mtge. Pool Ser. "A")				
	x	Final Distribution	2,877.37	1.00
Republic Steel Corp. (1st Mtge. SF)				
1965 3%	31,000 @ 100.70 (a/c red.)		31,217.00	31,283.03
Security Trust Co. of Rochester, N.Y. (Capital)				
	6/7ths @ 42		36.00	36.00

Sold or Redeemed		Received	Book Value	
Sherwin-Williams Co. (Common)				
	100 shs. @ 117 1/2	$11,750.00	$ 5,729.60	
	100 shs. @ 117	11,700.00	5,729.60	
	300 shs. @ 116 3/4	35,025.00	17,188.80	
	700 shs. @ 105	73,500.00	40,107.34	
	300 shs. @ 103	30,900.00	17,188.80	
Swift & Co. (Capital)				
	400 shs. @ 46 3/4	18,700.00	14,294.20	
	600 shs. @ 46 1/2	27,900.00	21,441.30	
Texas Gulf Sulphur Co. (Capital)				
	400 shs. @ 38 7/8	15,550.00	8,517.20	
	100 shs. @ 38 3/4	3,875.00	2,129.30	
**Todd Company (Class "B" Common)				
	1,000 shs. @ 16	15,967.50	9,000.00	
	1,000 shs. @ 14	13,968.65	9,000.00	
United-Carr Fastener Corp. (Common - no par)				
	2,000 shs. (exch. for 2,000 shs. $5 par)	-	-	
U.S. Rubber Co. (Common)				
	200 shs. @ 41 1/8	8,225.00	6,292.50	
	20 shs. @ 40 7/8	817.50	629.50	
U.S. Savings (Series "G" Reg.)				
1/1/55 2½%	55,000 @ 100 (a/c mat.)	55,000.00	55,000.00	
3/1/55	5,100 @ 100 " "	5,100.00	5,100.00	
U.S. Steel Corp. (7% Cum. Pfd.)				
	100 shs. @ 161 1/4	16,125.00	12,587.25	
	500 shs. @ 161	80,500.00	62,936.25	
	400 shs. @ 160 1/4	64,100.00	50,349.00	
Washington Water Power Co. (Common)				
	500 shs. @ 36	18,000.00	16,312.50	
West Penn Electric Co. (Common - no par)				
	10,000 shs.(exch. for 10,000 shs. $5 par)	-	-	
Wisconsin Public Service Corp. (Common)				
	500 shs. @ 23 3/8	11,687.50	11,062.50	
Woolworth (F.W.) Co. (Capital)				
	200 shs. @ 50 5/8	10,125.00	8,209.50	
Amortizations		11,448.13	11,448.13	$ 4,052,053.08
Bonds, Notes and Stocks April 1, 1955				$59,709,761.98

**Separately invested.

x Final distribution of 3.29754% on original face value of $87,258.26 - value on our books before final distribution - $10,361.90.

MORTGAGES

Mortgages January 1, 1955		$588,696.70
Mortgages Paid Off:		
No. 4309 - 120 Nelson Avenue., Harrison, N. Y.	$ 45.84	
Amortization Payments	3,997.01	4,042.85
Mortgages April 1, 1955		$584,653.85

Respectfully submitted,
Lewis H. Durland
Treasurer

CORNELL UNIVERSITY

July 1, 1955

CHANGES IN INVESTMENTS SINCE APRIL 1, 1955

Corporation Bonds, Notes and Stocks April 1, 1955 . . . . . $59,709,761.98

Acquired	Book Value
Aluminum Co. of America (SF Deb.)	
1964 3 1/8% 200,000 @ 102 1/4	$ 204,500.00
**Amerada Petroleum Corp. (Common)	
25 shs. (a/c 2-1 split)	-
American Agricultural Chemical Co. (Common)	
300 shs. @ 84 1/2 . . .	25,350.00
300 shs. @ 84	25,200.00
200 shs. @ 83	16,600.00
**American Gas & Electric Co. (Common)	
10 shs. @ 43 7/8 . . .	446.20
American Potash & Chemical Corp. (Conv. Sub. SF Deb.)	
1970 3 5/8% 25,000 @ 115	28,750.00
Baltimore Gas & Electric Co. (Common)	
7,000 rts. (rec'd from Co.)	-
** 200 rts " " "	-
700 shs. @ 30 1/4 (a/c subs.)	21,175.00
Bankers Trust Co. of New York (Capital)	
2,587 shs. (rec'd exch. 2,300 shs. Public NB & T Co. of N.Y. a/c merger). .	83,195.00
Bethlehem Steel Corp. (Conv. Red. SF Deb.)	
1980 3 1/4% 80,000 @ 111 1/2	89,200.00
20,000 @ 100 (a/c subs.)	20,000.00
Bethlehem Steel Corp. (Common)	
1,000 rts. (rec'd from Co.)	-
Central Banks for Cooperatives (Cons. Coll. Trust Deb.)	
6/1/56 2.35% 1,000,000 @ 100	1,000,000.00
Chase Manhattan Bank of New York (Capital)	
3,812 shs. (rec'd exch. 3,050 shs. Chase NB of N.Y. a/c merger with Bank of Manhattan)	93,635.10
*Christiana Securities Co. (Common)	
85 shs. @ 12,200 . . .	1,037,000.00
Columbia Broadcasting System, Inc. (Class "A")	
5,000 shs. (a/c 3-1 split)	-

Acquired		Book Value
Columbia Broadcasting System, Inc. (Class "B")		
5,000 shs. (a/c 3-1 split)		$ -
**Consolidated Liquidating Corp. (Common)		
100 shs. (hold awaiting liquidation). . . .		-
Corn Products Refining Co. (Common - $10 par)		
6,000 shs. (a/c 3-1 split)		-
** 200 shs. " " "		-
Corning Glass Works (Common)		
2,200 shs. @ 58 3/4 . . .		129,250.00
Creole Petroleum Corp. (Capital)		
8,000 shs. (stock distri. 2 shs. for ea. sh. held)		-
Delaware, Lackawanna & Western R.R.Co. (Equip. Trust Series "M")		
2/15/58 2¾%	100,000 @ 99.61	99,605.35
Detroit Edison Co. (Gen'l. & Ref. Mtge. Series "O")		
5/15/80 3¼%	210,000 @ 100 1/2	211,050.00
	210,000 @ 100 3/8	210,787.50
	80,000 @ 100	80,000.00
**Detroit Edison Co. (Capital)		
35 shs. @ 36 1/8 . . .		1,280.44
*Falstaff Brewing Corp. (Common)		
50 shs. @ 15 3/4 . . .		787.50
Federal Intermediate Credit Banks (Cons. Coll. Trust Deb.)		
2/1/56 2.15%	1,000,000 @ 100	1,000,000.00
Federal National Mtge. Assn. Notes (Ser. ML-1958-A)		
1/20/58 2½%	440,000 @ 100	440,000.00
First Natioanl Bank in Houston, Texas (Common)		
3,000 rts. (rec'd from Co.)		-
600 shs. @ 40 (a/c subs.)		24,000.00
400 shs. (stock distri. - 2 for ea. 15 shs. held)		-
Florida Power Corp. (Common)		
5,000 shs. @ 43 1/4 . . .		216,250.00
Florida Power & Light Co. (Common)		
400 shs. @ 63 1/2 . . .		25,400.00
5,000 shs. (a/c 2-1 stock split)		-
General Dynamics Corp. (Conv. SF Deb.)		
1975 3 1/2%	247,000 @ 102 1/2	253,175.00
*Goodrich (B.F.) Co. (Common)		
100 shs. @ 69.4375. . .		6,943.75
Great Northern Ry. Co. (Equip Trust of 1948)		
3/1/59 2 3/8%	100,000 @ 98.31	98,312.82
Great Northern Ry. Co. (2nd Equip. Trust of 1954)		
6/1/61 2 5/8%	100,000 @ 98.22	98,215.22

Acquired			Book Value
Hackensack Water Co. (Common)			
		3,000 shs. @ 43 1/2 . . .	$ 130,500.00
Hudson's Bay Oil & Gas Co. Ltd. (1st SF Series "A")			
1975	4%	100,000 @ 99 1/2 (Can. Funds)	99,500.00
Illinois Central R.R.Co. (Equip. Trust Series "AA")			
10/1/56	2¼%	100,000 @ 99.66	99,664.84
Industrial Acceptance Corp. Ltd. (Prom. Note da. 5/5/55)			
11/4/55	2 1/8%	500,000 @ 98.93	494,672.95
x Industrial Acceptance Corp. Ltd. (SF Deb.)			
10/1/74	4½%	50,000 @ 103 1/2 (Canadian Funds)	52,590.94
		25,000 @ 103 3/8 (Canadian Funds)	26,247.56
*International Business Machines Corp. (Capital)			
		35 shs. @ 435.	15,225.00
Mercantile National Bank at Dallas (Capital)			
		2,000 shs. @ 30 1/2 . . .	61,000.00
Middle South Utilities Co., Inc. (Common)			
		2,000 shs. @ 31 5/8 . . .	63,250.00
National Gypsum Co. (Common)			
		1,334 shs. @ 40 (a/c subs.)	53,360.00
		** 31 shs. @ 40 " "	1,240.00
**North American Cement Corp. (Class "A" Common)			
		100 shs. @ 50	5,000.00
Ohio Oil Co. (Common)			
		5,000 shs. (a/c 2-1 stock split)	-
		**100 shs. (a/c 2-1 stock split)	-
Paramount Pictures Corp. (Common)			
		200 shs. @ 41 5/8 . . .	8,325.00
		700 shs. @ 41 1/2 . . .	29,050.00
		700 shs. @ 40	28,000.00
		400 shs. @ 39 3/4 . . .	15,900.00
Peoples Trust Co. of Bergen County (Capital)			
		10,000 shs. @ 15	150,000.00
Public Service Co. of Colorado (Common)			
		2,000 shs. @ 42 3/4 . . .	85,500.00
Public Service Electric & Gas Co. (Deb.)			
1963	3%	75,000 @ 100 3/8	75,281.25
		75,000 @ 100 1/4	75,187.50
Pure Oil Co. (Common - $5 par)			
		4,000 shs. (1 sh. rec'd for ea. sh. no par held)	-
Ralston Purina Co. (SF Deb.)			
1977	3 1/8%	100,000 @ 101 1/2	101,500.00

Acquired			Book Value	
Republic Steel Corp. (Common - $10 par)				
	5,000 shs. (1 sh. for ea. no par held). . . .		$ -	
	**52 shs. (1 sh. for ea. no par held). . . .		-	
*Singer Mfg. Co. (Capital)				
	500 shs. @ 38		19,000.00	
Southern California Edison Co. (Conv. Deb.)				
7/15/70 3¼%	50,000 @ 113 1/2		56,750.00	
	50,000 @ 112 3/8		56,187.50	
	50,000 @ 100 (a/c subs.)		50,000.00	
Southern California Edison Co. (Common)				
	10,000 rts. (rec'd from Co.)		-	
Southern Railway Co. (Equip. Trust Series "00")				
10/15/56 2¼%	100,000 @ 99.59		99,587.31	
Standard Oil Co. of California (Capital)				
	108 shs. @ 79 3/4 . . .		8,613.00	
State Bank of Albany (C/D da. 5/2/55)				
8/2/55 1½%	1,000,000 @ 100		1,000,000.00	
Sunray Mid-Continent Oil Co. (5 1/2% Cum. Conv. 2nd Preferred)				
	1,000 shs. @ 33 7/8. . .		33,875.00	
	3,900 shs. @ 33 3/4 . . .		131,625.00	
	100 shs. @ 33 1/2 . . .		3,350.00	
Union Oil Co. of California (Conv. Sub. SF Deb.)				
1975 3%	126,000 @ 105 1/4		132,615.00	
*U. S. Savings (Series "J" Reg.)				
1967 2 1/2%	125 @ 72.		90.00	
U. S. Steel Corp. (Serial Deb.)				
8/1/58 2¼%	100,000 @ 98 1/2.		98,500.00	
U. S. Steel Corp. (Common - par $16 2/3)				
	2,000 shs. (1 sh. rec'd for ea. no par sh. held)		-	
Virginia Electric & Power Co. (1st & Ref. Series "L")				
6/1/85 3¼%	500,000 @ 100.959		504,795.00	
Western Auto Supply Co. (Common)				
	1,800 shs. @ 28 1/8 . . .		50,625.00	
	4,100 shs. (100% stock dividend)		-	
	**100 shs. (100% stock dividend)		-	$ 9,456,716.73
				$69,166,478.71

*Gift.
**Held separately invested.
x Book value includes Canadian premium.

Sold or Redeemed		Received	Book Value
Afran Transport Co. (Gtd. Note da. 4/29/54)			
4/21/55	1,000,000 @ 100 (a/c matured)	$1,000,000.00	$ 982,645.83
Allied Laboratories, Inc. (Common)			
	250 shs. @ 58½	14,625.00	8,320.15
	500 shs. @ 58	29,000.00	16,640.30
American Gas & Electric Co. (Common)			
	100 shs. @ 48 1/8	4,812.50	1,803.40
	600 shs. @ 48	28,800.00	10,820.37
	100 shs. @ 46 1/2	4,650.00	1,803.40
	200 shs. @ 46 1/8	9,225.00	3,606.78
American Republics Corp. (Common)			
	2,500 shs. @ 70 (a/c liquidating div.)	175,000.00	141,675.00
	2,500 shs. @ 2 (a/c final liquidating div.)	5,000.00	-
Baltimore Gas & Electric Co. (Common)			
	7,000 rts. (a/c subs.)	-	-
	**200 rts @ 7/32nds	40.75	40.75
Bankers Trust Co. of New York (Capital)			
	587 shs. @ 61 1/4	35,953.75	27,596.50
	1,000 shs. @ 61	61,000.00	47,012.71
Bethlehem Steel Corp. (Common)			
	1,000 rts.(a/c subs. to bonds)	-	-
	600 shs. @ 145 7/8	87,525.00	29,208.60
	100 shs. @ 145 1/2	14,550.00	4,868.10
	300 shs. @ 145 1/4	43,575.00	14,604.30
Central Hudson Gas & Electric Corp. (Common)			
	500 shs. @ 18	9,000.00	5,400.30
	1,900 shs. @ 17 1/8	32,537.50	20,521.14
	3,100 shs. @ 17	52,700.00	33,481.86
Chase National Bank of N. Y. (Capital)			
	3,050 shs.(exch. for 3,812 shs. Chase Manhattan Bank of N.Y. a/c merger)	93,635.10	93,635.10
Christiana Securities Co. (Common)			
	5 shs. @ 13,500	67,500.00	34,914.00
	10 shs. @ 13,000	130,000.00	69,826.00
Cincinnati Gas & Electric Co. (Common)			
	500 shs. @ 27 3/8	13,687.50	12,125.00
	548 shs. @ 27 1/4	14,933.00	13,289.00
Cleveland Builders Supply Co. (Capital)			
	150 shs. @ 35	5,250.00	9,900.00
Columbia Broadcasting System, Inc. (Class "A")			
	800 shs. @ 27 1/2	22,000.00	18,594.80

Sold or Redeemed			Received	Book Value
Creole Petroleum Corp. (Capital)				
		200 shs. @ 140½	$ 28,100.00	$ 8,600.00
		25 shs. @ 140 3/8	3,509.38	1,075.00
Detroit Edison Co. (Gen'l & Ref. Mtge. Ser. "O")				
5/15/80	3¼%	400,000 @ 101 1/2	406,000.00	401,470.00
		100,000 @ 101 1/4	101,250.00	100,367.50
Dow Chemical Co. (Deb.)				
1961	2.35%	300,000 @ 98	294,000.00	291,006.25
DuPont (E.I.) de Nemours & Co. (Common)				
		500 shs. @ 187	93,500.00	17,864.71
Eastman Kodak Co. (Common)				
		100 shs. @ 80	8,000.00	6,821.43
		5 shs. @ 79 3/4	398.75	341.07
Electric Auto-Lite Co. (Common)				
		600 shs. @ 43 3/8	26,025.00	30,777.00
		200 shs. @ 42 7/8	8,575.00	10,259.00
		200 shs. @ 42 3/4	8,550.00	10,259.00
El Paso Natural Gas Co. (SF Deb. Reg.)				
11/1/57	3¼%	16,000 @ 100 (a/c red.)	16,000.00	16,000.00
11/1/58	3%	8,000 @ 100 " "	8,000.00	8,000.00
Federal Home Loan Banks (Cons. Notes Ser. D-1955)				
8/15/55	1.80%	650,000 @ 100	650,000.00	650,000.00
Federal Intermediate Credit Banks (Cons. Coll. Trust Deb.)				
2/1/56	2.15%	500,000 @ 100	500,000.00	500,000.00
Firestone Tire & Rubber Co. (Deb.)				
1961	3%	5,000 @ 100 1/4 (a/c red.)	5,012.50	5,018.05
		**1,000 @ 100 1/4 (a/c red.)	1,002.50	1,011.24
First National Bank in Houston (Common)				
		3,000 rts. (a/c subs.)	-	-
First National Bank of New York City (Capital)				
		100 shs. @ 550 (called a/c merger)	55,000.00	92,859.15
Florida Power & Light Co. (Common)				
		1,000 shs. @ 70	70,000.00	33,981.25
General Dynamics Corp. (Conv. SF Deb.)				
1975	3½%	18,000 @ 108	19,440.00	18,450.00
		28,000 @ 107 7/8	30,205.00	28,700.00
		1,000 @ 107 3/4	1,077.50	1,025.00
General Motors Corp. (Common)				
		500 shs. @ 98	49,000.00	23,151.00
Goodrich (B.F.) Co. (Common)				
		1,200 shs. @ 65	78,000.00	19,720.80

Sold or Redeemed				Received	Book Value
Gulf Oil Corp. (Capital)					
		100 shs. @ 69		$ 6,900.00	$ 2,124.14
		100 shs. @ 68 3/4		6,875.00	2,124.14
		200 shs. @ 68 1/2		13,700.00	4,248.28
		8 shs. @ 68 1/4		546.00	169.94
Gulf States Utilities Co. (Common)					
		50 shs. @ 33 5/8		1,681.25	882.80
		1,200 shs. @ 33 1/2		40,200.00	21,187.20
Hercules Powder Co.(Common)					
		1,000 shs. @ 111		111,000.00	72,208.30
Houston Lighting & Power Co. (Common)					
		300 shs. @ 43 1/2		13,050.00	4,748.25
		50 shs. @ 43 1/4		2,162.50	790.50
Hudson's Bay Oil & Gas Co. Ltd. (1st SF Ser. "A")					
1975	4%	100,000 @ 99 5/8 (Canadian Funds)		99,625.00	99,500.00
Illinois Central RR Co. (Eq. Tr. Series "EE")					
4/1/55	2 7/8%	100,000 @ 100 (a/c mat.)		100,000.00	100,000.00
Intertype Corp. (Common)					
		100 shs. @ 51		5,100.00	2,971.54
		100 shs. @ 50 1/2		5,050.00	2,971.54
		1,300 shs. @ 50 1/4		65,325.00	38,630.02
		1,600 shs. @ 50		80,000.00	47,544.64
		500 shs. @ 49 3/4		24,875.00	14,857.70
		400 shs. @ 49 1/2		19,800.00	11,886.16
Kroger Co. (Common)					
		400 shs. @ 41 7/8		16,750.00	6,665.00
Mead Corp. (4.30% Cum. Conv. 2nd Prior Pfd.)					
		1,000 shs. @ 65 1/2		65,500.00	52,000.00
Mead Corp. (Common)					
		300 shs. @ 62 3/4		18,825.00	13,725.00
		700 shs. @ 62 5/8		43,837.50	32,025.00
Murphy (G.C.) Co. (Common)					
		500 shs. @ 42		21,000.00	20,812.50
		500 shs. @ 41 7/8		20,937.50	20,812.50
National Gypsum Co. (Common)					
		8,004 rts. (a/c subs.)		-	-
		**186 rts. " "		-	-
Nipissing Mines Co. Ltd. (Capital)					
		100 shs. @ 2 14/32nds		243.75	1,317.44
Oregon-Washington RR & Navigation Co. (Ref. Mtge. Ser. "A" Gtd.)					
1960	3%	7,000 @ 100 1/2 (a/c red.)		7,035.00	7,066.99

Sold or Redeemed			Received	Book Value
**Penn Industrial Instrument Corp. (Class "B" Com.)		25 shs. @ 116	$ 2,900.00	$ 1.00
Pennsylvania Water & Power Co. (Ref. Mtge. & Coll. Trust)				
1964	3 1/4%	3,000 @ 103 (a/c red.)	3,090.00	3,074.67
Pitney-Bowes, Inc. (Common)		1,100 shs. @ 49	53,900.00	27,683.20
Pittsburgh Plate Glass Co. (Capital)		100 shs. @ 69 3/4	6,975.00	5,155.63
		500 shs. @ 69 5/8	34,812.50	25,778.12
		400 shs. @ 69 1/2	27,800.00	20,622.50
Public National Bank & Trust Co. of New York (C/D da. 2/11/55)				
5/13/55	1½%	1,000,000 @ 100 (a/c mat.)	1,000,000.00	1,000,000.00
Public National Bank & Trust Co. of N.Y. (Com.)		2,300 shs. (exch. for 2,587 shs. Bankers Trust Co. of N.Y. a/c merger)	83,195.00	83,195.00
Pullman, Inc. (Capital)		100 shs. @ 68	6,800.00	4,011.25
		700 shs. @ 67 1/2	47,250.00	28,078.75
		200 shs. @ 67	13,400.00	8,022.50
Republic Steel Corp. (1st Mtge. SF)				
1965	3%	43,000 @ 100.70 (a/c red.)	43,301.00	43,392.59
Sinclair Oil Co. (Common)		400 shs. @ 54 5/8	21,850.00	15,646.80
Southern California Edison Co. (Common)		10,000 rts.(a/c subs. to bonds)	-	-
Southern Company (Common)		4,400 shs. @ 20 7/8	91,850.00	73,898.00
		1,200 shs. @ 20 3/4	24,900.00	20,154.00
		300 shs. @ 19 3/4	5,925.00	5,038.50
Standard Oil Co. (New Jersey) (Capital)		600 shs. @ 116	69,600.00	24,697.38
		83 shs. @ 115 3/4	9,607.25	3,416.65
State Bank of Albany (C/D da. 1/27/54)				
4/27/55	1½%	2,000,000 @ 100 (a/c mat.)	2,000,000.00	2,000,000.00
*State Bank of Albany (C/D da. 5/2/55)				
8/2/55	1½%	1,000,000 @ 100	1,000,000.00	1,000,000.00
**Stichter Hardware Co. (Mtge.)				
1965	4%	500 @ 100(a/c red)	500.00	-

Sold or Redeemed	Received	Book Value	
Texas Utilities Co. (Common)			
900 shs. @ 72	$ 64,800.00	$ 58,500.00	
**Todd Co. (Class "B" Common)			
3,500 shs. @ 15	52,500.00	31,500.00	
**U.S. Savings (Series "F" Reg.)			
4/1/55 2 1/2% 5,000 @ 100 (a/c mat.)	5,000.000	3,700.00	
U.S. Savings (Series "G" Reg.)			
6/1/55 2 1/2% 100 @ 100 (a/c mat.)	100.00	100.00	
U.S. Savings (Series "J" Reg.)			
6/1/66 2 1/2% 275 @ 72.40 (a/c red.)	199.10	198.00	
U.S. Treasury			
6/15/58 2 3/8% 500,000 @ 100 5/64ths	500,390.63	500,000.00	
500,000 @ 99 31/32nds	499,843.75	500,000.00	
Amortizations	10,781.86	10,781.86	$ 9,957,006.82

Bonds, Notes and Stocks July 1, 1955 . . . . . $59,209,471.89

*Removed from list to show as cash over fiscal year-end.
**Separately invested.

MORTGAGES

Mortgages April 1, 1955 . . . . . $584,653.85

Mortgages Paid Off:

No. 3281 - 108-10 Franklin St., Tarrytown, N.Y.	$ 4,297.56	
Amortization Payments	24,847.96	29,145.52

Mortgages July 1, 1955 . . . . . $555,508.33

Respectfully submitted,
Lewis H. Durland
Treasurer

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