FLA Audit Profile			
Country	India		
Factory name	36033206D		
IEM Monitoring Org	BVCPSI		
Date(s) in facility	October 10, 2005		
PC(s)	Nike, Inc.; Reebok International, Ltd.; Puma		
Number of workers	69		
Product(s)	Socks		
Production processes	Knitting, Sewing, Linking, Pressing, Packing		
FLA Code/Compliance Issue	Country Law/Legal Reference		
1 Code Awareness			

1. Code Awareness

2. Forced Labor

There will not be any use of forced labor, whether in the form of prison labor, indentured labor, bonc

3. Child Labor

No person will be employed at an age younger than 15 (or 14 where the law of the country of manuel education in the country of manufacture where such age is higher than 15.

Age Documentation	According to Item 1(iv) Schedule 1B of The Industrial
	Employment (SO) Central Rules 1946, Every workman
	shall indicate his exact date of birth to employer or the
	officer authorized by him in this behalf, at time of entering
	service of establishment. (e.g. matriculation certificate,
	certified copy of date of birth as recorded in the registers of
	a municipality, local authority or panchayat or register of
	birth, or doctors certificate or affidavit.)

4. Harassment or Abuse

Every employee will be treated with respect and dignity. No employee will be subject to any physical

5. Nondiscrimination

No person will be subject to any discrimination in employment, including hiring, salary, benefits, adv gender, race, religion, age, disability, sexual orientation, nationality, political opinion, or social or eth

6. Health and Safety

Employers will provide a safe and healthy working environment to prevent accidents and injury to he a result of the operation of employer facilities.

Fire Safety: Health and Safety Legal	According to Section 38 (1 & 2) of The Factories Act, 1948,
Compliance	Every factory shall provide and maintain 1) a) safe means
	of escape for all persons in event of fire and b) necessary
	equipment and facilities for extinguishing fire; 2) effective
	measures shall be taken to ensure that in every factory all
	workers are familiar with means of escape in case of fire
	and have been adequately trained in routine to be followed
	in such cases.

Evacuation Procedure	According to Section 45(3) of The Factories Act, 1948, Each first aid box or cupboard shall be kept in charge by a separate responsible person (who holds certificate in first aid treatment recognized by state government) who shall always be readily available during working hours of factory.
Evacuation Procedure	According to Rule 68(12c) of The Model Rule of The Factories Act, 1948, Fire fighting drills shall be held as often as necessary and at least once in every period of 2 months.
Evacuation Procedure	According to Section 38 (1 & 2) of The Factories Act, 1948, Every factory shall provide and maintain 1) a) safe means of escape for all persons in event of fire and b) necessary equipment and facilities for extinguishing fire; 2) effective measures shall be taken to ensure that in every factory all workers are familiar with means of escape in case of fire and have been adequately trained in routine to be followed in such cases.
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Safety Equipment	According to Rule 68 9(e) of The Modell Rules of The Factories Act, 1948, The exits shall be clearly visible and suitably illuminated with suitable arrangement, whatever artificial lighting is to be adopted for this purpose, to maintain the required illumination in case of failure of the normal source of electric supply.
Safety Equipment	According to Section 38 (1a) of the Factories Act, 1948, every factory shall provide and maintain safe means of escape for all persons in the event of fire.
Safety Equipment	According to Section 45(1) of The Factories Act, 1948, There shall in every factory be provided and maintained so as to be readily accessible during all working hours first aid boxes or cupboards equipped with prescribed contents and number of such boxes or cupboards to be provided and maintained shall not be less than 1 for every 150 workers ordinarily employed (at any 1 time) in factory.

Safety Equipment	According to Section 7A (2b) of The Factories Act, 1948, Every occupier should have arrangement in factory for ensuring safety and absence of risk to health in connection with use, handling, storage and transport of articles and substances.
Chemical Management	According to Section 41 B(1) of The Factories Act, 1948, The occupier of every factory involving hazardous processes shall disclose in manner prescribed all information regarding dangers, including health hazards and measures to overcome such hazards arising from exposure to or handling of materials or substances in manufacture or transportation, storage and other processes, to workers employed in factory, chief inspector, local authority within whose jurisdiction factory is situate and general public in vicinity.
Chemical Management	According to Section 7A (2b) of The Factories Act, 1948, Every occupier should have arrangement in factory for ensuring safety and absence of risk to health in connection with use, handling, storage and transport of articles and substances.

7. Freedom of Association and Collective Bargaining

Employers will recognize and respect the right of employees to freedom of association and collective

8. Wages and Benefits

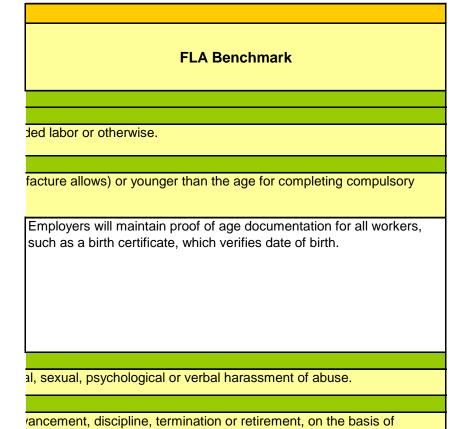
Employers recognize that wages are essential to meeting employees' basic needs. Employers will play or the prevailing industry wage, whichever is higher, and will provide legally mandated benefits.

Accurate Recording of Wage	According to Section 3 of The Payment of Wages Act,
Compensation	1936, every employer shall be responsible for payment to persons employed by him of all wages required to be paid.

Record Maintenance	According to Section 13A (1) of The Payment of Wages Act, 1936, Every employer shall maintain such register and records giving such particulars of persons employed by him, work performed by them, wages paid to them, deductions made from their wages, receipts given by them and such other particulars and in such form as may be prescribed.
Accurate and Timely Payment of Wages	The Minimum Wages Act, 1948 - Where in respect of any scheduled employment a notification under section 5 is in force the employer shall pay to every employee engaged in a scheduled employment under him wages at a rate not less than the minimum rate of wages fixed by such notification for that class of employees in that employment without any deductions except as may be authorised within such time and subject to such conditions as may be prescribed. The Payment of Wages Act, 1936 - Section 5 Time of Payment of Wages
9. Hours of Work	
	ımstances, employees will (i) not be required to work more that
	illowed by the law of the country of manufacture or, where the
week in such country plus 12 hours ov	vertime; and (ii) be entitled to at least one day off in every seve
Overtime Limitations	According to Section 64 (4) of Factories Act, 1948, In making rules under this section, State Government shall not exceed, except in respect of exemption under clause (a) of subsection (2) the following limits of work inclusive of OT: (i) total number of hours of work in any day shall not exceed 10, (ii) the spread over, inclusive of intervals for rest, shall not exceed 12 hours in any 1 day, (iii) total numbers of hours in a week, including OT, shall not exceed 60, (iv) total number of hours of OT shall not exceed 50 for any 1 quarter.

Overtime Limitations	According to Section 52(1) of Factories Act, 1948, No adult worker shall be required or allowed to work in factory on first day of week (hereinafter referred to as the said day), unless: (a) he has or will have holiday for whole day on 1 of 3 days immediately before or after said day, and (b) manager of factory has, before said day or substituted day under clause (a), whichever is earlier, (i) delivered notice at office of Inspector of his intention to require worker to work on said day and of day which is to be substituted, and (ii) displayed notice to that effect in factory.
Overtime Limitations	According to Section 13A (1) of The Payment of Wages Act, 1936, Every employer shall maintain such register and records giving such particulars of persons employed by him, work performed by them, wages paid to them, deductions made from their wages, receipts given by them and such other particulars and in such form as may be prescribed.
10. Overtime Compensation	
In addition to their compensation	for regular hours of work, employees will be compensated for overs where such laws will not exist, at a rate at least equal to their regular to the regula
OT Compensation	According to Section 13A (1) of The Payment of Wages Act, 1936, Every employer shall maintain such register and records giving such particulars of persons employed by him, work performed by them, wages paid to them, deductions made from their wages, receipts given by them and such other particulars and in such form as may be prescribed.

Miscellaneous



ealth arising out of, linked with, or occurring in the course of work or as

contradictory, the higher standards will apply. The factory will possess

Employer will comply with applicable health and safety laws and regulations. In any case where laws and code of conduct are

nic origin.

all legally required permits.

All applicable legally required or recommended elements of safe evacuation (posting of evacuation plans, unblocked aisles/exits, employee education, evacuation procedures, etc.) shall be complied with and workers shall be trained in proper safety, first aid, and evacuation procedures.

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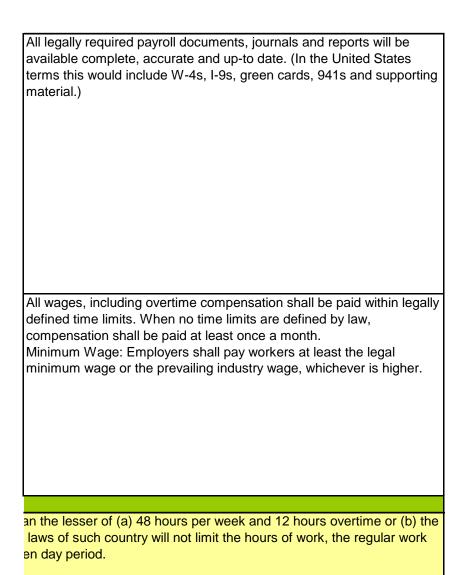
All applicable legally required or recommended elements of safe evacuation (posting of evacuation plans, unblocked aisles/exits, employee education, evacuation procedures, etc.) shall be complied with and workers shall be trained in proper safety, first aid, and evacuation procedures.

All safety and medical equipment (such as fire fighting equipment, first aid kits, etc.) shall be in place, maintained as prescribed and accessible to the employees.

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All chemicals and hazardous substances should be properly labeled and stored in accordance with applicable laws. Workers should receive training, appropriate to their job responsibilities, in safe use chemicals and other hazardous substances.	
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pay employees, as a base, at least the minimum wage required by	local



Except in extraordinary business circumstances, employees will (i) not be required to work more than the lesser of (a) 48 hours per week and 12 hours overtime or (b) the limits on regular and overtime hours allowed by law of the country of manufacture or, where the laws of such country will not limit hours of work, the regular workweek in such country plus 12 hours overtime; and (ii) be entitled to at least 1 day off in every 7 day period. An extraordinary business circumstance is a temporary period of extra work that could not have been anticipated or

alleviated by other reasonable efforts.

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alleviated by other reasonable efforts.
rtime hours at such premium rate as is legally required in the country of
gular hourly compensation rate.
The factory shall comply with applicable law for premium rates for overtime compensation.

		IEM Findings
Noncompliance	Risk of Noncompliance	Evidence of Noncompliance (Uncorroborated)
Age proof records were missing/not valid in 3 out of 25 files reviewed.		
Operating instructions in local language on/near fire extinguishers were missing in few places in production areas and fire extinguishers were blocked in 2 locations in store and production area.		

A de acceta incomela a material de la comencia de tradica a disa	
Adequate number of workers not trained in	
first aid treatment. 1 worker trained in first aid	
treatment, but was absent on day of audit.	
Fire drill is conducted once in a period of 3	
months.	
Workers are not trained in fire fighting	
techniques.	
Evacuation plan is not posted in the factory.	
Evacuation plan is not posted in the factory.	
Factory has installed emergency light	
above/near staircases; however, it light	
missing on 1 staircase leading to first floor.	
Emergency exit in finishing and packing	
section was locked and blocked.	
occitori was locked and blocked.	
E	
First aid boxes were missing minimum	
supplies like gloves, scissors and eye wash,	
etc.	
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Safety instructions were not posted near pressing machines.	
Material Safety Data Sheets (MSDS) not posted for few chemicals used by factory near generator room.	
Access control was not adequate, where chemicals and diesel were stored [near Generator Room].	
Factory applying wrong calculation formula to compute monthly wage for workers. Wages of monthly wage workers calculated using formula of wage calculation for daily wage workers.	

Inconsistency found in wage records. Documents maintained by factory in production areas showed work performed on weekly day off, but same not recorded in time records provided by factory, and records of payments of OT wages for those days not included in payroll records.	
Security guards are working in 2 shifts of 12 hours each, which means overtime of 4 hours a day.	

Documents maintained by factory in production areas showed work performed on weekly days off, also. Documents maintained by factory in production areas showed work performed on weekly days off, but same not recorded in time records provided by factory. Wage records for OT work performed by those workers working for 12 hours a day and work performed on weekly days off not made available to auditors.		
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Documents maintained by factory in production areas showed work performed on weekly days off, but same not recorded in time records provided by factory. Wage records for OT work performed by those workers working for 12 hours a day and work performed on weekly days off not made	off and some workers working on weekly days	
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Wage records for OT work performed by those workers working for 12 hours a day and work performed on weekly days off not made	weekly days on, but same not recorded in time	
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workers working for 12 hours a day and work performed on weekly days off not made	Wage records for OT work performed by those	
performed on weekly days off not made	workers working for 12 hours a day and work	
performed on weekly days off not made available to auditors.		
available to auditors.	performed on weekly days off not made	
	available to auditors.	

If Not Corroborated, Explain Why	Documentation Used for Corroborating	Notable Features
	personnel files review	
	visual observation, factory tour	

	document review;	
	management and worker	
	interviews	
	interviewe	
	document review,	
	management interview	
	document review	
	document review,	
	management interview	
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	visual observation, factory tour	
	visual observation, factory tour	
	visual observation, factory tour	
	document review, payroll analysis	

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	production records review,		
	time records review, wage		
	records review		
	review of in and out time		
	records; interview		
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review of in and out time records; interview	
review of in and out time records; interview	
record review, management interview	

		Remediati
PC Remediation Plan	Target Completion Date	Factory Response (Optional)
Factory management to attach photographs of workers to all dental records in personnel files, and obtain the signature of a dental surgeon in order to attest that photographs match dental records. In case of affidavit, it shall be replaced with valid age proof as per HR standards. (See also "Company Follow Up" section for more information.)	1/1/2006	
Factory had already partially remediated this issue by posting fire extinguisher operating instructions; PC verified completion during follow-up visit. Factory to ensure all fire extinguishers are unblocked and easily accessible to workers in case of emergency, in accordance with local health and safety regulations.		

Factory has already remediated this issue; PC will verify		
completion during next follow-up visit.		
	0 .	
Currently, factory conducts 4 fire drills per year. In the	Ongoing	
future, factory shall conduct 6 fire drills per year in		
accordance with local law. Verification shall be submitted		
to all brands.		
Eastery has already remediated this issue, and DC verified	Completed	
Factory has already remediated this issue, and PC verified	Completed	
completion during follow-up visit.		
Factory has already remediated this issue, and PC verified	Completed	
completion during follow-up visit.	Completed	
Completion during follow-up visit.		
See also "Company Follow Up" section for more	1/1/2006	
information. Factory management shall install continual		
, -		
backup power sources for all emergency lights. An		
emergency light will be installed at emergency door in		
packing division and in staircase leading to the first floor.		
Factory has already remediated this issue, and PC verified	Completed	
completion during follow-up visit.	Sompleted	
Completion during follow-up visit.		
Management shall next state on a first at the state of th	4 104 10000	
Management shall post pictures of trained first aid	1/31/2006	
attendants at box near production floor. Factory should		
develop a system for constantly keeping first aid kits		
stocked properly. System should include person(s)		
designated responsible for checking kits regularly and a		
plan for restocking automatically after an incident has		
occurred.		

Factory has already remediated this issue, and PC verified completion during follow-up visit.	Completed	
Footons to proct MCDC phoeto in longuage of suppliers for	4/24/2006	
Factory to post MSDS sheets in language of workers for chemicals in factory near generator room.	1/31/2006	
Factory to complete construction of a concrete access path to generator room.	1/31/2006	
1) Factory to begin utilizing correct wage calculation formula immediately. 2) Factory to calculate underpayment to workers based on improper calculation from November 2005 forward, and to make back payments in January 2006 to correct underpayment.	1/31/2006	

Management shall fully investigate and compute underpayment of wages and pay workers back wages in January 2006 for underpayment. In addition, management to develop system to ensure all hours worked documented accurately and workers paid appropriate wage rate for all hours worked. Management to submit plan to brands for adjustments in current system in order to ensure that this occurs, and brands will respond with any feedback as necessary.	1/31/2006	
Factory management is in process of changing to new security agency, which will comply with Human Rights standards. Further investigation required concerning what specific changes will be made.	1/1/2006	

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Management to develop a system to ensure that all hours worked documented accurately and that workers paid appropriate wage rate for all hours worked. Management to submit plan to brands for adjustments in current system in order to ensure that this occurs, and brands will respond with any feedback as necessary.	1/31/2006	
1) Factory to determine how to plan production hours without exceeding proper work hours, and will present plan to brands for feedback. 2) Factory to provide all brand auditors and their representatives, including FLA-authorized auditors, full and complete access to records in future. 3) Factory to ensure all workers paid at appropriate wage rates for all hours worked.	1/31/2006	

on		Status
Company Follow Up (December 13, 2005)	Documentation	Completed, Pending, Ongoing
Files of 81 workers inspected in order to verify findings. 10 files contained dental certificates without photos of workers and 1 file contained an affidavit as proof of age.	personnel files review	Completed
Fire extinguisher operating instructions in local languages posted in production areas and near stores during a follow-up visit to the factory.	photographs taken by PC auditor	Completed

Management presented documentation confirming a list of workers that had been trained in first aid by an authorized medical center.	copy of letter from authorized medical center kept on file in factory	Completed
PC auditor met with factory management and reviewed legal		Completed
and documentation requirements, and documented that currently 4 fire drills are conducted.		
PC monitor visited factory and found that management has trained a number of workers in fire fighting techniques.	list of workers who received fire fighting training, photos of training found in factory records	Completed
PC auditor observed during a follow-up visit that factory has posted evacuation plan in all required places.	verification photos	Completed
PC monitor found factory had installed emergency lights in staircases; however, an emergency light was still missing in 1 staircase leading to first floor. An exit on packing floor was missing a light. Factory management confirmed that they are in the process of installing an inverter for emergency power backup in the factory.		Completed
During follow-up visit, PC monitor found area cleared and unlocked.	photos taken to document corrective action	Completed
During a follow-up visit, PC monitor found all first aid boxes properly equipped, but box on production floor found missing pictures of first aid attendants.		Completed

Safety instructions found posted during physical verification of factory by PC monitor.		Completed
Factory has labeled cans of diesel in generator room. No other chemical found during physical verification. Remediation plan to post MSDS still in place.	photos of labeled diesel cans taken	Completed
During follow-up visit, PC monitor found that factory had made a rough road to reach generator room on a temporarily basis and shall soon construct a concrete path.	verification photos taken	Pending
PC monitor visited factory, verified by reviewing one of workers' payroll records dated November 2005. The formula used for monthly wages is wrong; reviewed with factory management how to calculate wages using appropriate formula.		Completed

During follow-up visit to factory, PC auditor reviewed records and corroborated finding. Specifically, PC auditor found workers in packing division performed work August 12 and September 23, 2005, but these dates were not recorded in time and payroll records.	packing division records viewed	Completed
Brands to follow up in future visit to verify that change in security company has resulted in desired change.		Pending

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Brands to follow up in future visit to verify that change in security company has resulted in desired change.		Pending
During follow-up visit to factory, PC auditor reviewed records and corroborated finding. Specifically, PC auditor found that workers in packing division performed work on August 12 and September 23, 2005, but these dates not recorded in time and payroll records.	Packing division records viewed by PC auditor	Completed
During a follow-up visit, factory management stated that there are machine operators work 12 hours a day and highly paid. Further investigation required to determine validity of statement. Management has been instructed that factory cannot exceed legal limit of working hours.		Pending

Updates		
Company Follow Up (July 2006)		
Company conducted dental tests again on workers and obtained dental certificates along with the certification of dental doctor regarding age proof. All dental certificates are updated with photos which are certified by doctor.		

Letter from medical center acknowledging attendance of		
workers has been received post training.		
Per recommendation of PCs, an auditor company is		
conducting 1 fire drill every 2 months since audit. Last dates		
on which fire drills were conducted were 20.7.06, 23.05.06,		
18.03.06.		
Emergency light is installed in packing area. Light is also provided at staircase area. Backup power source installed.		
provided at stalicase area. Backup power source iristalied.		
During fire evaluation and sofety training all workers were		
During fire evaluation and safety training, all workers were informed to keep all aisles unblocked and all emergency		
exits unlocked.		
Photos of trained medical attendants have been posted at all		
first aid boxes. A list of regular contents in medical box has been posted at each unit and will be inspected by		
compliance factory manager weekly.		
Table 1 Mariagor Wooling.		

Diesel cans have been labeled and safety instructions in
ocal language posted in room. Door has also been installed,
which did not exist prior. As no MSDS received from diesel
supplier, factory developed instructions regarding handling,
safety and disposal for diesel and posted in local language.
Proper pathway has been provided so as to reach generator
oom safely. Once construction is complete at factory,
pathway will be replaced with concrete.
As per recommendation given by PC auditor regarding
alculation of monthly wages, same has been implemented
rom month of November 2005 onwards. Arrears of
November paid separately.
Date completed: 20/12/05

PC auditors found packing department workers had performed work on August 12 and September 23, 2005 but were not paid. Factory provided back wages to workers and updated their records. Management has strengthened internal control systems and trained all staff and workers on need for accurate recording of all working hours. All workers retrained to use electronic timekeeping at time of entry and exit. Date completed: 1/2/06 Regular security agency matters are still under negotiation to appoint new security agency, but due to lack of available good quality security agencies operating in [Town name], matter still remains unresolved. However; guards are compensated with premium OT pay. Company is in process of installing new security agency, as existing one is not ready to carry out required changes. If they agree to changes, the same will be continued.

Factory is still looking for new security agency that will agree to comply with local law, PC and FLA standards. There is a lack of availability of good quality security agencies operating in this region. Further follow up required.

Per PC auditors findings that packing department workers worked August 12 and September 23, 2005, workers have been paid and updated on record. Management has strengthened internal control systems and trained all staff and workers on need for accurate recording of all work hours. All workers retrained to use electronic timekeeping at time of entry and exit.

Date completed: 1/2/06

PC has conducted further follow up. These persons no longer working in capacity of machine operators, they have been promoted to ranks of Production Assistants effective 1.4.06 and work carried out by them is purely supervisory in nature. The salary category and benefits structure are within range of mid-management. There are 3 persons in this job category, with overall 88 persons employed currently under them. They oversee work of machine operators who work on 8 hour shift basis. As exempt employees, OT wages not applicable. PC's to verify during next visit that factory management maintains all relevant wage and hour information for supervisors.

Updates		Status
Company Follow Up (July 10, 2008)	Documentation	Completed, Pending, Ongoing
Personnel files reviewed confirmed that some files have school certificate as age proof and other files have doctor's certificate with photograph and doctor's signature.	record review	Completed

During visit to factory, it was observed that factory is still conducting only 4 fire drills per year, instead of 6 fire drills.	record review	Pending
Factory has installed emergency lights with battery backups in all stairs and at exit in packing section. However, factory still needs to install emergency lights with battery backup at exits in knitting room (back side exit), linking section and embroidery section.	factory walkthrough	Ongoing
During visit to factory it was observed that factory has posted names and photographs of first aid trained personnel near first aid box.	factory walkthrough	Completed

Factory has labeled all chemicals near generator room; however, MSDS still not posted for individual chemicals. Factory to post MSDS for individual chemicals, which will be verified during next visit.	factory walkthrough	Pending
Factory has made a road with tiles for easy movement in order to access generator room.	factory tour	Completed
Factory still following same method to calculate monthly wages. Factory to calculate monthly wages as required by law, which will be verified during following visits.	record review	Pending

During visit to factory, it was observed that some workers found to be working on rest days in months of May and June 2008; the work is not reflected in working hours record and wage register.	worker and management interviews	Pending
During visit to factory, it was observed that security guards are working 8 hour shifts on a daily basis.	record review, worker interviews	Completed

During visit to factory it was observed that security guards provided with 1 rest day followed by 6 consecutive work days. However, sustainability needs to be verified during visits.	record review	Completed
During visit to factory, some workers found to be working on rest days in months of May and June 2008, which is not reflected either in salary registers or in working hour records.	management and worker interviews	Pending
During visit to factory it is observed that machine operators/technicians work 12 hours on daily basis and are paid fixed wages. However, no OT premiums paid for 4 hours extra work. Factory also should restrict OT hours to 2 hours a day and 12 hours a week. Management should make sure that work on rest days is reflected in both salary registers and work hour records, based on which actual salary, including OT premiums, to be calculated.	management and worker interviews	Pending

Updates		Status
Company Follow Up (May 2010)	Documentation	Completed, Pending, Ongoing

Facility conducted evacuation drills every 2 months as observed in drill records maintained. Records have date, number of workers participating, description of evacuation drill and time taken to evacuate. Photos maintained and were provided for review. Employees in interviews confirmed that they participated	employee interviews, document review	Completed
in evacuation drills on a regular basis.		
Factory walkthrough confirmed that factory had installed emergency light with battery backup at exits in knitting room, linking section and embroidery section.	factory walkthrough	Completed

There are no chemicals stored in generator room or in any other room for that matter. Factory, as observed in current audit, does not have any chemicals stored on premises. In addition, per meeting between PCs and factory management, it was noted that factory is using diesel and softener. MSDS for both substances have been submitted to PC and posted in storage area.	factory walkthrough	Completed
During audit, various documents and records relating to monthly wages requested and reviewed. Wages calculated in accordance with relevant laws, Payment of Wages Act (legal requirements on payment date), Minimum Wages Act (legal requirements on minimum wage) and Factories Act (OT calculation legal requirement). Relevant state rules pertaining to wages also followed. OT computed as mandated and paid at premium rate. Employees did not report any inconsistency from records provided and reviewed. Factory is computing monthly wages in proper manner as required by Minimum Wages Act. Finally, back wages paid for rest day work performed August 12 and September 23, 2005 in February 2006. Factory management also submitted payment registry for back wages paid.	documentation review, employee interviews	Completed

Contract employees never conduct OT work either on weekdays or on rest days. Some permanent employees, approximately 5%, conducted work on rest days (approximately 1 rest day a month). This was clearly reflected in time records. These employees provided with compensatory day off, which is also clearly reflected in time records. There was no instance of rest day work, which was not reflected in time records. Employees reported that when worked OT, they punched their time cards. OT has come down drastically in last 3-6 months. Finally, factory has made back payments for work performed on rest days on August 12 and September 23, 2005 and has submitted payment record as evidence.	documentation review, employee interviews	Completed

Management could not provide records such as time and payroll records for security guards. Therefore, work hours and compensation for security guards could not be verified. Verification was required in order to verify previous concerns relating to work hours of security employees.	Record review, management interview	Pending
Review of documents revealed that contract employees never conduct OT work, either on weekdays or rest days. Some permanent employees, approximately 5%, work on rest days (approximately 1 rest day a month). This was clearly reflected in time records. These employees provided with compensatory day off, which is also clearly reflected in time records. There was no instance of rest day work that was not reflected in time records. During interviews, employees reported that when they worked OT, they punched their time cards.	Documentation review, employee interviews	Completed
During current audit, time and payroll records reviewed. Factory compensates OT hours worked on weekdays at 200% of basic wage rate as mandated. However, OT hours per day continue to be excessive for most permanent employees up to 4 hours. Also, machine operators/technicians work 12 hours on daily basis and are paid fixed wages; however, no OT premiums paid for 4 hours extra work. 5 out of 250 workers work 12 hours shift. OT hours on rest days recorded in time records. Employees confirmed being paid 200% for all weekday OT work. adidas SEA and Nike compliance staff in Bangalore had teleconference with factory July 16, 2010 and factory agreed to change 12 hours shift to 8 hours shift per day from August 1, 2010. Such change will be during next visit.	record review; worker and management interviews	Ongoing

Updates		Status
Company Follow Up (January 4, 2011)	Documentation	Completed, Pending, Ongoing

Wages calculated in accordance with relevant laws such as	record review,	Pending
Payment of Wages Act (legal requirements on payment	management interview	
date) and Minimum Wages Act (legal requirements on		
minimum wage). Though OT payment computed and paid double wages, factory not found to be including HRA		
(House Rent Allowance) component for calculation of OT		
payments as required by Section 59 of Indian Factories Act		
1948. Factory has agreed to include HRA (House Rent		
Allowance) also for computation of OT wages for immediate implementation.		
implementation.		

Manual OT records maintained by factory for OT worked after 2 hours of OT and for rest day work, confirmed that out of approximately 235 workers employed by factory, 11 workers worked 8 hours OT December 25, 2010; 10 workers worked 4 hours OT December 24, 2010, which was rest day. This OT work not recorded in time recording electronic system. Also, factory did not submit manual OT records for all months; hence, actual work hours, including all OT and wages paid in lieu of all OT work, could not be verified. Factory should record all work hours, including all OT hours, in 1 record through time recording electronic system; also all wages, including all OT wages, need to be calculated and paid. Finally, records of all work hours and wages need to be made available for review at time of audit.	record review, worker interviews	Pending

Management could not provide time and payroll records for security guards; hence, actual work hours and compensation for security guards could not be verified. Verification required in order to verify previous concerns relating to work hours of security employees. However, manual attendance record maintained at security gates confirmed that 6 out of 7 security guards found to have worked on their respective weekly rest days in month of December 2010. For example, 1 security guard found to have worked December 16, 23, 30, 2010 respectively, which were his rest days. Factory should make sure that all security guards are provided 1 rest day followed by 6 consecutive work days.	worker interviews, document review	Pending
Manual OT records maintained by factory for OT worked after 2 hours of OT and for rest day work, confirmed that out of approximately 235 workers, 11 found working 8 hours OT December 25, 2010; 10 workers found working 4 hours OT December 24, 2010, which was a rest day. This OT work not recorded in time recording electronic system. Additionally, factory did not submit manual OT records for all months; hence, actual work hours, including all OT and wages paid in lieu of all OT work, could not be verified. Factory should record all work hours, including all OT hours in 1 record through time recording electronic system; also, all wages, including all OT wages, need to be calculated and paid. Finally, records of all work hours and wages need to be made available for review at time of audit.	record review; worker and management interviews	Pending
Factory changed work hours of 5 machine operators/ technicians who were working 12 hours a shift to 8 hours a shift from August 2010. However, manual OT record maintained by factory for OT worked after 2 hours of OT and for rest day, confirmed that out of around 235 workers employed in factory, 11 workers found working 8 hours OT December 25, 2010; 10 workers found working 4 hours OT December 24, 2010, which was a rest day. Also, factory did not submit manual OT records for all months; hence, actual work hours, including all OT and wages paid in lieu of all OT work, could not be verified. Factory should record all work hours, including all OT hours in 1 record through electronic time record system. Also, all wages, including all OT wages, need to be calculated and paid. Finally, records of all work hours and wages need to be made available for review at time of audit.	record review; worker and management interviews	Pending