ments for voting against the union, emphasizing its costs, risks, and other disadvantages.

The following is an example of the first week of a campaign calendar. Additional weeks follow thereafter.

FOUR WEEKS TO GO								
MONDAY	TUESDAY	WED.	THURSDAY	FRIDAY				
Receipt of NLRB Decision				Excelsior List Submitted				
Supervisory Meeting			Handout	NLRB Conference				
	Speech To All Employee	s						
		Home Mailing	Home Mailing	Bulletin Board Notice				

MONDAY

Upon receipt of the Regional Director's decision and direction of election, the employer should hold a meeting with all supervisors. The decision should be read and discussed. Throughout the next four weeks, frequent supervisory meetings should be held. Their format and purpose were discussed in Chapter VII.

THREE WEEKS TO GO

MONDAY TUESDAY WED. THURSDAY FRIDAY

Bulletin Board Notice

Handout Handout

Home Home Mailing Mailing

TWO WEEKS TO GO							
MONDAY	TUESDAY	WED.	THURSDAY	FRIDAY			
Bulletin Board Notice							
	Handout						
Small Group Meetings	Small Group Meetings	Small Group Meetings	Small Group Meetings	Small Group Meetings			
Home Mailing		Home Mailing		Home Mailing			

The format for small group meetings is discussed in Chapter III. Such meetings will now provide a vehicle for discussing issues raised in the campaign.

ELECTION WEEK								
MONDAY	TUESDAY	WED.	THURSDAY	FRIDAY				
Bulletin Board Notice								
	Speech to All Employees	Voting Demonstration and Sample Ballot Handout	Dinner and Speech to All Em- ployees	Election Day				
Handout								
	Home Mailing	Home Mailing						

The last week of campaigning can be critical. Upon returning to work after the weekend, employees realize this is the week when they must make up their minds as to how they will vote, if they have not already done so.

The company and the union will intensify their efforts. The union will accelerate its home visits and call mass meetings. The employer will have frequent meetings with supervisors and urge their active participation.

There are a number of details which require attention this week. Illustration No. 25, page 205, is a convenient checklist enumerating important items to be attended to.