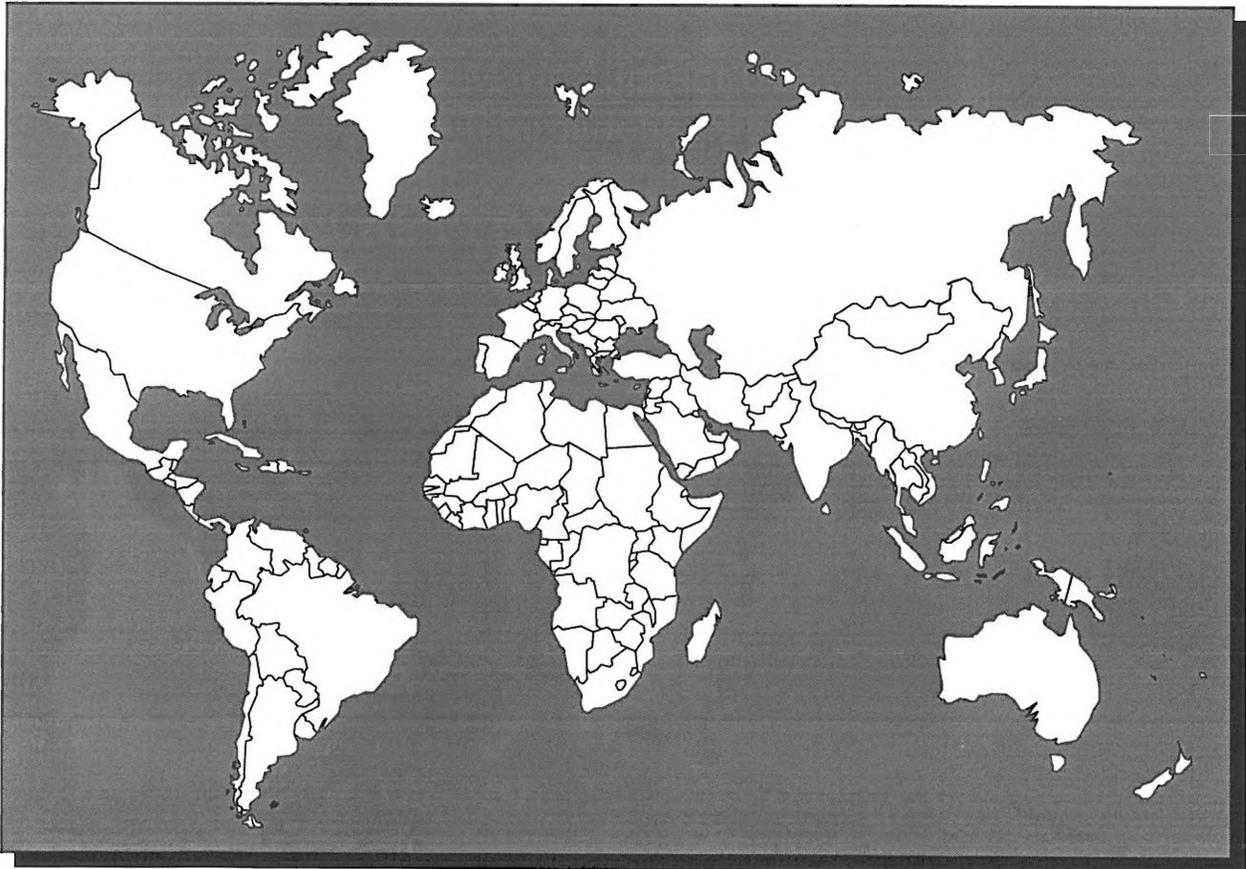


The Mario Einaudi Center
for International Studies

ANNUAL REPORT TO THE PROVOST

1996



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Annual Report to the Provost
Academic Year 1995-96

The following are highlights of the Einaudi Center for the year:

1. Leadership. Gil Levine continued as Interim Director, pending the appointment of a new director. John Kubiak has retired, and the office of the Executive Director will not be filled until the new Director is appointed.
2. Program Updates. The programs have continued to be productive in a variety of ways, and an update on their activities will be provided as a separate submission.
3. Cornell Abroad: The Cornell Abroad program is on track. The enrollment of 517 is within the target (500-550), though with significant shifts in source of students. Enrollment from the statutory units is up, notwithstanding the increasing tuition, but **that of the Arts School is down, continuing the trend of the past two years.** The financial picture is positive, in fact, perhaps, overly so. **There is a surplus of almost \$430,000** (accounting for financial aid, but not including any indirect cost.) The surplus comes from almost all the country programs, with the largest from the use of external programs (those arranged by other schools.)

In line with the recommendations of the Cornell Abroad Review Committee, I suggest that the surplus be used: 1) **to eliminate the residual of the accumulated debt** (approximately \$197,000); 2) **to provide exchange scholarships.**

4. International Students and Scholars Office: In addition to their normal activities, the ISSO has been active in relation to the many changes -- current and anticipated — in immigration regulation. The leadership of ISSO has been very active in keeping abreast of the dynamic situation in Washington, and in working with various organizations to advocate for the position of the academic community. Uncertainties about forthcoming legislation, and probabilities for substantially increased demands for reporting and other services are of growing concern to the ISSO.

ISSO has moved to its new quarters in Caldwell Hall. This has brought some additional office costs (phones, computers, etc.) adding to the burdened budget.

5. Administration Progress has been made on a number of fronts.

Financial: **The Center has cleared its debt**, incurred as a result of misunderstanding of commitments to the Carpenter chair, and is within budget. However, **we are unable to respond to numerous requests for support from student organizations**, and have had only very limited capacity to respond to special requests from the Programs.

Space: The Center has provided two offices to accommodate the Institute for African Development which has had to vacate its space in Sibley, due to renovations. This necessitated moving the office of the Einaudi Professor, and giving up an office for a visiting professor. **Center space is critically short.**

Operations: We are making the operations of the Center more efficient through the **consolidation of functions**. The Center now handles the human resource and accounting functions for approximately half of the programs of the Center, with the addition most recently of the South Asia Program and the Institute for African Development, and we have been asked to take these on by the East Asia program. Discussions are continuing with the Latin America program. We have been able to do this without additional staff, through reassignment of some duties, and utilizing work-study students. The savings are retained by the programs, to enhance their activities.

Publicity: We have made a major investment in the development of a **brochure on Cornell's international dimension**, for a general audience. The brochure, developed in conjunction with Communication Strategies, attempts to give a flavor of the university's breadth (not limited to the Einaudi Center programs), without attempting to be comprehensive. We hope it will be useful for a variety of purposes within the university. It should be available this summer.

6. Bartels World Affairs Fellowship: The Bartels fellow this year, Dr. Hannan Ashwari, was very successful, leading to the invitation to Professor Salim Tamari, of Birzeit University in the West Bank, to come as a visiting Professor for the Near East Studies Program for the Spring, 1997 semester. The fellowship for fall 1996 is being developed in conjunction with students of the Cornell Forum. It is clear, however, that the original concept of the fellowship - to provide opportunity for undergraduates to have contact with world leaders - is being supplanted by the need for a major public lecture. It also is clear that the Bartels funding is inadequate to support two lectures per year, given the current level of payment for major world figures (e.g. \$60,000 for one lecture by Gen. Colin Powell.) This is being discussed with Vice-President Dullea.

The **number one priority** of the Center is an early decision about the **leadership** of the Center. There are both needs and opportunities for charting the direction of the Center for the rest of this century, and it is critical that a Director be in place by the start of the Fall Semester.

The **second priority** is **clarification of the role of the Center**. The Center's mandate is to serve as the focal point for the university's international dimension, but often it is left out of important deliberations relating to that dimension. A **statement from the Provost or President about the Center's role, would be important**. This might be done at the President's council, after the new Director has been named.

As suggested earlier, **space is an increasingly serious constraint** on the effective development of international studies at Cornell. The opportunity to take advantage of Cornell's special strengths relating to the area programs, the development programs, the environment and public administration, **through closer interaction of the Center, the Center for the Environment, CIIFAB and CIPA** is severely inhibited by the lack of appropriate space.

Next year will be a critical year for the area programs, with an anticipated highly competitive round of National Resource Center renewals.