Dear Dean,

June 5, 1892

I am writing to express my concern regarding the current state of the University. As you know, the Board of Trustees met last week to discuss the financial situation of the institution.

Unfortunately, it appears that we are facing significant budget shortfalls. The university has been operating at a deficit for several years, and this year's budget is expected to be the most challenging yet. The Board has been working to find ways to address this issue, but the situation remains critical.

I believe it is imperative that we take immediate action to ensure the long-term viability of our institution. This may involve exploring new revenue streams, such as increased tuition fees or additional funding from external sources.

Please consider the following actions as we work to address this crisis:

- Exploring partnerships with local businesses or organizations to secure additional funding.
- Implementing cost-cutting measures to reduce operating expenses.
- Reevaluating programs and courses to identify areas where budget savings can be achieved.

I am confident that with your leadership, we can find solutions to these challenges and ensure the continued success of our university.

Sincerely,

[Signature]