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Six Year Trend Analysis 2020 New York State Dairy Farms Selected Financial and Production Factors

Dairy Farm Business Summary New York State Same 122 Farms 2015 - 2020

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Six Year Trend Analysis New York Dairy Farms Selected Financial and Production Factors Dairy Farm Business Summary New York State Same 122 Farms, 2015 – 2020

Jason Karszes and Lauren Augello¹

Trend analysis is an important use of benchmarking within a dairy businesses. While current year performance is important, understanding trends within the business and the industry may provide additional insight into strengths and areas of opportunity. To provide benchmark trends of various financial and performance factors over time, data was utilized from 122 farms that have participated in the Dairy Farm Business Summary and Analysis Project(DFBS) in New York State for six years, from 2015 through 2020. This information is reported on an average basis, the top 25% of farms as determined by average return on assets w/o appreciation over the six years, and the remaining 75% of farms. For selected factors, the trends and changes between the top 25% of farms and the remaining 75% are highlighted. The following tables present these benchmarks:

Table 1	Selected Characteristics, Six Year Comparison, Average All 122 Farms
Table 2	Top 25% of Farms vs Remaining 75% of Farms, Percent Change and Differences
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Table 5	Selected Characteristics, Six Year Comparison, Same 31 Farms, Top 25%
Table 6	Six Year per Cwt. Comparison, Same 91 Farms, Remaining 75%
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Table 8	"Legal 21" Farm Financial Ratios, Same 31 Farms, Top 25%
Table 9	"Legal 21" Farm Financial Ratios, Same 122 Farms

To utilize these tables, place your number for the appropriate benchmark next to or below the corresponding number for the appropriate year. Once all six years are recorded, then you can compare your trends to the benchmark trends. If your trends are different than the industry, then you can ask the question: "Why is it different" to help identify potential areas of improvements or strengths to continue to build. If you are a DFBS cooperator, you can work with your extension educator to look at these trends and comparisons between all farms and your farm business.

These benchmarks and comparisons are provided for use for comparison purposes only and represents the performance of those farms participating in the Dairy Farm Business Summary and Analysis Program in New York State. These numbers don't represent the average for all dairy farms across New York and are from farms that are generally considered above average dairy farms in New York. No analysis or interpretation of these benchmarks and ratios is provided.

¹ PRO-DAIRY Program, Department of Animal Science, Cornell University, Ithaca, NY

Table 1

PRODAIRY

Selected Characteristics, Six Year Comparison Same 122 Farms

New York State, Dairy Farm Business Summary & Analysis Program

% 2015 2016 2017 2018 2019 2020 Size of Business Change 867 912 969 1,033 1.091 1,131 average number of cows 30.4% 86% 87% 87% 85% 81% 79% percent heifers to cows 22,206,262 24,061,638 25,245,205 26,735,505 28,705,750 29,868,881 milk sold, pounds 34.5% 19.2 19.7 20.4 21.1 21.6 21.9 worker equivalent 2.05 2.04 1.90 tillable acres per cow 1.97 1.84 1.85 -9.8% 0.20 0.17 0.15 0.22 0.12 0.14 corn grain acres per cow Rates of Production 25.619 26.383 26.063 25.891 26.318 26.402 milk sold per cow, pounds 3.1% cull rate 35% 34% 34% 32% 35% 36% 569 417 379 302 270 274 net calf & cow sales, per cow Labor Efficiency 45.2 46.4 47.5 48.9 50.6 51.6 cows per worker 14.4% 1,156,576 1,224,511 1,238,724 1,266,485 1,332,053 1.363.876 17.9% milk sold per worker, pounds Cost Control and Milk Price \$ 8.23 \$ 7.21 \$ 7.11 \$ 7.12 \$ 6.95 \$ 7.44 dairy feed & crop expense per cwt. milk \$ \$ \$ \$ \$ 1.755 \$ 1.755 1.687 1.743 1.695 1.731 labor and machinery costs per cow \$ 2.98 \$ \$ 3.09 2.98 2.84 2.97 2.98 hired labor cost per cwt. \$ 39.931 \$ 40.362 \$ 42.468 \$ 43.384 \$ 45.505 \$ 48.103 labor cost per hired worker equivalent 20.5% \$ \$ operating cost of producing milk per cwt.1 15.60 14.46 14.81 14.95 15.36 15.78 \$ purch, input cost of producing milk per cwt.1 17.28 \$ 16.15 \$ 16.56 \$ 16.61 \$ 16.96 \$ 17.40 \$ \$ \$ \$ \$ total cost of producing milk per cwt.1 19.69 18.44 18.83 18.81 19.07 19.61 \$ \$ \$ \$ \$ \$ 17.39 16.03 18.22 net milk price per cwt. 17.39 16.11 17.19 Capital Efficiency(average for year) \$ 12.066 \$ 12.112 \$ 12.051 \$ 11.696 \$ 11.401 \$ 11.773 -2.4% farm capital per cow \$ \$ \$ \$ 1,997 \$ 1,962 1,886 1,795 1,743 \$ 1,817 machinery and equipment per cow \$ \$ \$ \$ 1,261 \$ 902 887 559 584 \$ 823 net reinvestment per cow **Profitability** \$ 217,370 \$ \$ \$ 234,043 \$ 479,048 161.781 \$ 697.874 922.198 net farm income without appreciation \$ \$ 238 \$ \$ \$ \$ 270 495 157 640 815 net farm income w/o apprec. per cow (58.826)(68.453)\$ 36.390 (98.521)119.831 195.452 labor & management income per oper. 0.9% 0.6% 3.8% -0.4% 6.1% 7.9% rate of return on equity capital w/o apprec. 6.6% 1.5% 1.6% 3.9% 1.3% 5.7% rate of return on all capital w/o apprec. **Financial Summary** 7,405,173 7.545.664 8,017,361 7,800,775 8,492,779 9,570,298 farm net worth, end of year 12.1% 0.31 0.33 0.33 0.35 0.33 0.31 debt to asset ratio \$ 3.837 3.993 4.043 4.057 3.828 3.700 farm debt per cow -3.6% 280,879 \$ (39.995)(34,508)(95,397)\$ 418.328 663,476 retained earnings \$ 54.743 41.517 130.227 (236,513)216,855 103.252 valuation equity change

¹Due to the pandemic and the government response, the increase in government receipts from 2019 to 2020 was unusually large. Therefor, this change isn't included in the calculation as an offset to the cost of milk production measures for 2020 in this report.





Top 25% of Farms vs. Remaining 75% of Farms Percent Change and Differences, Selected Measures Same 122 Farms, 2015 - 2020 Dairy Farm Business Summary, New York State

		0045	2222	01	Percent	Percent D	
		2015	2020	Change	Change	2015	2020
Average Herd Size, Milkin							
	Top 25%	1,268	1,795	527	41.6%	73.7%	98.3%
	75%	730	905	175	24.0%		
Milk per Cow, Lbs.							
	Top 25%	26,185	26,812	627	2.4%	3.6%	2.6%
	75%	25,285	26,125	840	3.3%		
Milk Sold per Farm, Lbs.							
	Top 25%	33,200,924		14,928,617	45.0%	79.8%	103.5%
	75%	18,460,827	23,648,216	5,187,389	28.1%		
Cows per Worker							
	Top 25%	46.9	55.9	9.03	19.2%	6.3%	13.9%
	75%	44.1	49.1	4.97	11.3%		
Milk Sold per Worker, Lbs.							
	Top 25%	1,228,299	1,499,830	271,531	22.1%	10.0%	16.9%
	75%	1,116,132	1,283,137	167,005	15.0%		
Hired Labor Cost per Cwt.							
	Top 25%	\$2.92	\$3.00	\$0.07	2.5%	-3.0%	-5.0%
	75%	\$3.01	\$3.15	\$0.14	4.7%		
Cost per Hired Worker							
	Top 25%	\$39,737	\$48,665	\$8,928	22.5%	-0.8%	1.9%
	75%	\$40,044	\$47,741	\$7,697	19.2%		
Investment Per Cow							
	Top 25%	\$11,416	\$11,082	-\$335	-2.9%	-8.3%	-9.5%
	75%	\$12,450	\$12,240	-\$211	-1.7%		
Machinery Invest. per Cov	/						
	Top 25%	\$1,874	\$1,604	-\$269.40	-14.4%	-9.5%	-18.2%
	75%	\$2,071	\$1,960	-\$110.47	-5.3%		
Debt Per Cow, End of Yea							
	Top 25%	\$3,191	\$2,883		-9.7%	-24.5%	-32.2%
	75%	\$4,228	\$4,251	\$23.00	0.5%		
Net Worth, Beginning of 2							
	Top 25%	\$10,365,323			50.3%	65.0%	107.1%
	75%	\$6,282,306	\$7,523,389	\$1,241,083	19.8%		



Table 3 Top 25% of Farms vs. Remaining 75% of Farms Selected Measures, Six Year Comparison Same 122 Farms, 2015 - 2020 Dairy Farm Business Summary, New York State 2015 2016 2017 2018 2019 2020 Net Reinvestment Per Cow¹ Top 25% \$1,223 \$847 \$1,177 \$737 \$684 \$812 75% \$1,284 \$934 \$446 \$519 \$831 \$710 Farm Capital per Cow Top 25% \$11,416 \$11,514 \$11,473 \$10,985 \$10,689 \$11,082 75% \$12,450 \$12,466 \$12,403 \$12,152 \$11,871 \$12,240 Tillable Acres per Cow Top 25% 1.97 1.94 1.83 1.76 1.67 1.65 75% 2.04 2.04 1.99 1.94 1.92 1.94 Corn Grain Acres per Cow 0.19 0.10 Top 25% 0.13 0.11 0.09 0.10 75% 0.24 0.20 0.25 0.14 0.17 0.19 Crop Revenue, Per Cow Top 25% \$121 \$113 \$134 \$134 \$30 \$67 75% \$106 \$83 \$131 \$118 \$63 \$95 Cull Rate, Percent Top 25% 33% 33% 33% 30% 33% 35% 75% 36% 35% 35% 33% 36% 36% Net Calf & Cow Income, per Cow² Top 25% \$464 \$401 \$323 \$280 \$265 \$593 75% \$556 \$388 \$367 \$290 \$264 \$281 Percent Heifers to Cows Top 25% 85% 87% 85% 81% 78% 75% 75% 87% 88% 89% 87% 83% 81% Operating Cost to Produce Milk per Cwt.³ \$14.86 Top 25% \$13.57 \$13.93 \$14.19 \$14.69 \$15.06 \$16.05 75% \$15.00 \$15.36 \$15.45 \$15.81 \$16.28 Total Cost to Produce Milk per Cwt.3 Top 25% \$18.69 \$17.39 \$17.79 \$17.77 \$18.15 \$18.64 75% \$20.31 \$19.08 \$19.47 \$19.50 \$19.69 \$20.29 Net Farm Income Per Cow \$1.025 Top 25% \$491 \$496 \$772 \$419 \$870 75% \$139 \$488 \$674 \$86 \$326 -\$12 Net Milk Price per Cwt. Top 25% \$17.43 \$16.17 \$17.51 \$16.15 \$18.31 \$17.40 75% \$17.37 \$16.08 \$17.31 \$15.96 \$18.17 \$17.05 Farm Operating Receipts per Cwt. Top 25% \$21.79 \$20.08 \$21.64 \$20.05 \$21.62 \$22.71 75% \$21.77 \$19.69 \$21.17 \$19.54 \$21.47 \$22.88 Working Capital as Percent of Expenses

29%

Top 25%

75%

26%

16%

27%

16%

27%

15%

30%

17%

36%

22%

^{20%} Net Reinvestment per cow is the total capital reinvested in the farm minus any capital sales

²Net calf & cow income, per cow = cattle revenue plus calf revenue - purchased replacement - expansion cattle expense

 $^{^3}$ Due to the pandemic and the government response, the increase in government receipts from 2019 to 2020 was unusually large. Therefore, this change isn't included as an offset to the cost of production measures for 2020 in this report.



Table 3 Continued

						Tubic	Continued
		2015	2016	2017	2018	2019	2020
Hired Labor (Cost per Cwt.						
	Top 25%	\$2.92	\$2.79	\$2.93	\$2.89	\$2.87	\$3.00
	75%	\$3.01	\$2.87	\$2.99	\$3.03	\$3.06	\$3.15
Purchased F	eed per Cwt.						
	Top 25%	\$6.60	\$5.84	\$5.73	\$5.81	\$5.69	\$5.95
	75%	\$6.55	\$5.64	\$5.64	\$5.69	\$5.62	\$6.03
Livestock Ex	penses, Total p	er Cwt.4					
	Top 25%	\$3.12	\$2.91	\$3.03	\$3.01	\$3.02	\$3.23
	75%	\$3.62	\$3.36	\$3.40	\$3.15	\$3.24	\$3.42
Machinery &	Fuel Expenses	s per Cwt. ⁵					
	Top 25%	\$1.95	\$1.66	\$1.79	\$1.74	\$1.81	\$1.87
	75%	\$2.20	\$1.92	\$2.10	\$2.05	\$2.19	\$2.12
Machinery D	epreciation Exp	ense per Cwt.					
	Top 25%	\$0.98	\$0.99	\$0.98	\$0.86	\$0.85	\$0.87
	75%	\$0.98	\$0.95	\$0.97	\$0.92	\$0.85	\$0.87
Crop Input C	osts per Cwt.6						
	Top 25%	\$1.19	\$1.11	\$1.07	\$0.98	\$0.88	\$0.97
	75%	\$1.45	\$1.20	\$1.15	\$1.13	\$1.04	\$1.13
Additional Fix	xed Costs per (Cwt. ⁷					
	Top 25%	\$1.69	\$1.45	\$1.43	\$1.41	\$1.44	\$1.48
	75%	\$1.78	\$1.54	\$1.61	\$1.61	\$1.58	\$1.70
Interest Cost	s per Cwt.						
	Top 25%	\$0.36	\$0.38	\$0.46	\$0.56	\$0.58	\$0.39
	75%	\$0.50	\$0.60	\$0.71	\$0.81	\$0.87	\$0.65
Total Farm C	perating Exper	nses per Cwt.					
	Top 25%	\$18.20	\$16.45	\$16.69	\$16.70	\$16.64	\$17.25
	75%	\$19.40	\$17.49	\$17.96	\$17.82	\$17.92	\$18.61

⁴Livestock Expenses = sum of replacement livestock, breeding, vet, milk marketing, bedding, milking supplies, cattle lease, custom boarding, bST, livestock professional fees, and other livestock expenses categories

⁵Machinery & Fuel Expenses = sum of machine hire, rent, & lease, machine repairs & parts, and fuel, oil, & grease expense categories

⁶Crop Input Costs = sum of fertilizer & lime, seeds & plants, spray & other crop expenses, and crop, professional fees expense categories

⁷Fixed Costs = sum of land, building & fence repair, taxes, rent & lease, insurance, utilities, other professional fees, and miscellaneous expenses categories



nondairy feed

Machinery

professional nutritional services

machine hire, rent & lease

machine repairs & parts

fuel, oil & grease

Six Year Per Cwt. Comparison Same 31 Farms, Top 25% Sorted by Return on Assets w/o Appreciation New York State. Dairy Farm Business Summary & Analysis Program

Year

Table 4

2017 2018 2020 2015 2016 2019 number of cows 1.268 1.335 1.442 1,587 1.706 1.795 milk sales in pounds 33,200,924 35,923,590 38,152,975 41,869,799 45,794,942 48,129,541 milk per cow 26,185 26,916 26,466 26,384 26,841 26,812 **RECEIPTS** \$18.39 \$17.12 \$18.61 \$17.39 \$19.50 \$18.74 milk sales-\$ dairy cattle sales \$1.93 \$1.66 \$1.61 \$1.30 \$1.22 \$1.03 dairy calf sales \$0.39 \$0.16 \$0.19 \$0.11 \$0.08 \$0.15 other livestock sales \$0.04 \$0.10 \$0.10 \$0.10 \$0.03 \$0.05 crop sales \$0.46 \$0.42 \$0.50 \$0.51 \$0.11 \$0.25 \$0.13 \$0.18 \$0.13 \$0.11 \$0.22 \$1.95 government receipts custom machine work \$0.06 \$0.07 \$0.07 \$0.07 \$0.08 \$0.09 \$0.00 \$0.00 \$0.00 gas tax refund \$0.00 \$0.00 \$0.00 \$0.37 other \$0.38 \$0.38 \$0.43 \$0.46 \$0.46 non-cash transfer (subtract) \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$22.71 Farm operating receipts \$21.79 \$20.08 \$21.64 \$20.05 \$21.62 **EXPENSES** Hired labor \$2.92 \$2.79 \$2.93 \$2.89 \$2.87 \$3.00 Feed dairy grain & concentrate \$6.60 \$5.84 \$5.73 \$5.81 \$5.69 \$5.95 dairy roughage \$0.36 \$0.30 \$0.24 \$0.29 \$0.35 \$0.35

\$0.00

\$0.00

\$0.37

\$0.87

\$0.42

\$0.00

\$0.00

\$0.37

\$0.94

\$0.48

\$0.00

\$0.00

\$0.39

\$0.81

\$0.54

\$0.00

\$0.00

\$0.44

\$0.88

\$0.49

\$0.00

\$0.00

\$0.49

\$1.00

\$0.39

\$0.00

\$0.00

\$0.36

\$1.02

\$0.57



Table 4 Continued

						1 45.0
Livestock	2015	2016	2017	2018	2019	2020
replacement livestock	\$0.00	\$0.01	\$0.01	\$0.03	\$0.08	\$0.13
breeding fees	\$0.19	\$0.20	\$0.21	\$0.19	\$0.15	\$0.18
veterinary & medicine	\$0.67	\$0.61	\$0.63	\$0.59	\$0.56	\$0.53
milk marketing	\$0.97	\$0.95	\$1.10	\$1.24	\$1.19	\$1.33
bedding	\$0.35	\$0.34	\$0.33	\$0.30	\$0.31	\$0.31
milking supplies	\$0.34	\$0.33	\$0.28	\$0.28	\$0.31	\$0.32
cattle leased	\$0.01	\$0.00	\$0.00	\$0.00	\$0.01	\$0.00
custom boarding	\$0.27	\$0.24	\$0.27	\$0.26	\$0.27	\$0.28
bST	\$0.18	\$0.12	\$0.03	\$0.00	\$0.00	\$0.00
livestock, professional fees	\$0.06	\$0.06	\$0.06	\$0.05	\$0.05	\$0.06
other livestock expense	\$0.08	\$0.05	\$0.11	\$0.07	\$0.08	\$0.07
Crops						
fertilizer & lime	\$0.54	\$0.40	\$0.38	\$0.38	\$0.36	\$0.37
seeds & plants	\$0.43	\$0.44	\$0.45	\$0.37	\$0.33	\$0.40
spray & other crop expense	\$0.21	\$0.22	\$0.22	\$0.21	\$0.18	\$0.19
crop, professional fees	\$0.02	\$0.04	\$0.02	\$0.01	\$0.01	\$0.01
Real estate						
land, build., fence repair	\$0.36	\$0.25	\$0.25	\$0.26	\$0.31	\$0.34
taxes	\$0.24	\$0.24	\$0.23	\$0.22	\$0.22	\$0.21
rent & lease	\$0.28	\$0.27	\$0.26	\$0.27	\$0.25	\$0.30
Other cash expense						
insurance	\$0.22	\$0.17	\$0.16	\$0.15	\$0.15	\$0.16
utilities	\$0.37	\$0.31	\$0.31	\$0.33	\$0.30	\$0.28
interest paid	\$0.36	\$0.38	\$0.46	\$0.56	\$0.58	\$0.39
other, professional fees	\$0.12	\$0.11	\$0.11	\$0.11	\$0.11	\$0.10
miscellaneous	\$0.11	\$0.09	\$0.10	\$0.09	\$0.10	\$0.09
Farm operating expenses	\$18.20	\$16.45	\$16.69	\$16.70	\$16.64	\$17.25
Expansion Cattle	\$0.06	\$0.09	\$0.28	\$0.14	\$0.18	\$0.06
Extraordinary Expense	\$0.00	\$0.00	\$0.03	\$0.01	\$0.00	\$0.00
Machinery Depreciation	\$0.98	\$0.99	\$0.98	\$0.86	\$0.85	\$0.87
Building Depreciation	\$0.68	\$0.71	\$0.75	\$0.75	\$0.72	\$0.71
Total Accrual Expenses	\$19.91	\$18.24	\$18.73	\$18.46	\$18.38	\$18.89
Net Farm Income w/o Appreciation	\$1.88	\$1.84	\$2.92	\$1.59	\$3.24	\$3.82



Selected Characteristics, Six Year Comparison Same 31 Farms, Top 25% Sorted by Return on Assets w/o Appreciation

New York State, Dairy Farm Business Summary & Analysis Program

Year 2015 2016 2018 2019 2020 2017 Percent Size of Business Change average number of cows 1,268 1,335 1,442 1,587 1,706 1,795 41.6% average number of heifers 1,083 1,159 1,228 1,288 1,326 1,350 24.7% percent heifers to cows 85% 87% 81% 75% 85% 78% milk sold, pounds 33,200,924 35,923,590 38,152,975 41,869,799 45,794,942 48,129,541 45.0% worker equivalent 28.99 18.7% 27.03 27.66 30.51 31.29 32.09 total tillable acres 2.496 2,588 2,645 2,788 2.845 2.957 18.5% Rates of Production milk sold per cow, pounds 2.4% 26.185 26.916 26.466 26.384 26.841 26.812 3.20 3.20 3.00 hay DM per acre, tons 3.40 3.50 3.30 -11.8% corn silage per acre, tons 17.90 16.60 18.50 18.50 18.10 17.70 -1.1% grain acres per cow 0.13 0.11 0.09 0.19 0.10 0.10 -21.0% 33% 30% 33% 35% cull rate 33% 33% 6.1% \$ 593 \$ 464 \$ 323 280 \$ net calf & cow sales, per cow \$ 401 \$ 265 Labor Efficiency cows per worker 46.9 48.3 49.7 52.0 54.5 55.9 19.2% 22.1% milk sold per worker, pounds 1.228.299 1,298,756 1,316,074 1,372,330 1.463.565 1.499.830 Cost Control and Milk Price grain & conc. purchased as % of milk sales 36% 34% 31% 33% 29% 32% dairy feed & crop expense per cwt. milk \$ 8.15 \$ 7.24 \$ 7.04 \$ 7.08 \$ 6.93 7.28 \$ labor and machinery costs per cow 1,696 \$ 1,627 \$ 1,663 \$ 1,590 \$ 1,617 \$ 1,676 -1.2% \$ 2.92 \$ \$ 2.89 \$ hired labor cost per cwt. 2.79 \$ 2.93 2.87 3.00 labor cost per hired worker equivalent \$ 39,737 \$ 40,082 \$ 42,306 \$ 43,201 \$ 45,620 \$ 48,665 22.5% \$ \$ \$ operating cost of producing milk per cwt.1 14.86 13.57 \$ 13.93 \$ 14.19 14.69 \$ 15.06 purch. input cost of prod. milk per cwt.1 \$ \$ \$ \$ \$ 16.52 15.28 15.69 15.80 16.25 \$ 16.64 \$ total cost of producing milk per cwt.1 \$ 18.69 17.39 \$ 17.79 \$ 17.77 \$ 18.15 \$ 18.64 \$ net milk price per cwt. 17.43 16.17 \$ 17.51 16.15 18.31 17.40

Table 5

¹Due to the pandemic and the government response, the increase in government receipts from 2019 to 2020 was unusually large. Therefore, this change isn't included as an offset to the cost of production measures for 2020 in this report.



									Table	5 Continued
Capital Efficiency(average for year)		2015		2016	2017		2018	2019	2020	
farm capital per cow	\$	11,416	\$	11,514	\$ 11,473	\$	10,985	\$ 10,689	\$ 11,082	-2.9%
machinery and equipment per cow	\$	1,874	\$	1,861	\$ 1,739	\$	1,601	\$ 1,525	\$ 1,604	-14.4%
asset turnover ratio		0.52		0.49	0.52		0.46	0.57	0.57	
net reinvestment per cow	\$	1,223	\$	847	\$ 1,177	\$	737	\$ 684	\$ 812	
Profitability										
net farm income without appreciation	\$	622,545	\$	662,095	\$ 1,112,747	\$	665,262	\$ 1,484,928	\$ 1,839,465	\$6,387,043
net farm income w/o apprec. per cow	\$	491	\$	496	\$ 772	\$	419	\$ 870	\$ 1,025	
net farm income with appreciation	\$	972,275	\$	990,496	\$ 1,496,709	\$	326,206	\$ 1,959,353	\$ 2,225,708	
net farm income with apprec. per cow	\$	767	\$	742	\$ 1,038	\$	206	\$ 1,149	\$ 1,240	
labor & management income per oper.	\$	40,778	\$	43,839	\$ 224,592	\$	23,598	\$ 373,321	\$ 497,423	\$1,203,550
net non-farm withdrawals per cwt.	\$	1.47	\$	1.04	\$ 0.74	\$	1.29	\$ 1.12	\$ 0.93	
rate of return on equity capital with apprec.		7.4%		7.1%	10.9%		0.9%	13.5%	13.7%	
rate of return on all capital with apprec.		6.2%		6.0%	8.8%		2.0%	10.9%	11.0%	
rate of return on equity capital w/o apprec.		4.1%		4.1%	7.6%		3.7%	9.8%	11.0%	
rate of return on all capital w/o apprec.		3.8%		3.9%	6.5%		3.9%	8.3%	9.0%	
Financial Summary										
farm net worth, end of year	\$ 1	0,701,524	\$ 1	1,418,834	\$ 12,323,131	\$ 1	2,132,266	\$ 13,482,992	\$ 15,578,964	50.3%
debt to asset ratio		0.28		0.28	0.29		0.31	0.29	0.25	
farm debt per cow	\$	3,191	\$	3,144	\$ 3,285	\$	3,286	\$ 3,051	\$ 2,883	-9.7%
debt coverage ratio		1.50		1.78	2.75		1.42	2.48	2.98	
working capital, as % of expenses		29%		26%	27%		27%	30%	36%	
retained earnings	\$	134,056	\$	288,284	\$ 829,961	\$	123,832	\$ 972,105	\$ 1,389,551	
valuation equity change	\$	83,210	\$	133,343	\$ 70,504	\$	(510,912)	\$ 317,615	\$ 172,577	



Six Year Per Cwt. Comparison Same 91 Farms, Remaining 75% Sorted by ROA w/o Appreciation New York State, Dairy Farm Business Summary & Analysis Program

Table 6

			Y	ear		
	2015	2016	2017	2018	2019	2020
number of cows	730	768	808	844	881	905
milk sales in pounds	18,460,827	20,020,753	20,848,053	21,579,867	22,884,156	23,648,216
milk per cow	25,285	26,067	25,818	25,575	25,972	26,125
RECEIPTS						
milk sales-\$	\$18.30	\$17.01	\$18.36	\$17.11	\$19.31	\$18.37
dairy cattle sales	\$1.90	\$1.51	\$1.48	\$1.14	\$1.04	\$1.04
dairy calf sales	\$0.47	\$0.21	\$0.21	\$0.07	\$0.08	\$0.16
other livestock sales	\$0.42	\$0.32	\$0.51	\$0.46	\$0.04	\$0.05
crop sales	\$0.42	\$0.32	\$0.51	\$0.46	\$0.24	\$0.36
government receipts	\$0.20	\$0.19	\$0.18	\$0.17	\$0.23	\$2.37
custom machine work	\$0.08	\$0.06	\$0.07	\$0.06	\$0.06	\$0.07
gas tax refund	\$0.01	\$0.00	\$0.01	\$0.00	\$0.00	\$0.00
other	\$0.31	\$0.36	\$0.34	\$0.43	\$0.46	\$0.47
non-cash transfer(subtract)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Farm operating receipts	\$21.77	\$19.69	\$21.17	\$19.54	\$21.47	\$22.88
EXPENSES						
Hired labor Feed	\$3.01	\$2.87	\$2.99	\$3.03	\$3.06	\$3.15
dairy grain & concentrate	\$6.55	\$5.64	\$5.64	\$5.69	\$5.62	\$6.03
	\$0.29	\$0.34	\$0.35	\$0.33	\$5.62 \$0.31	\$0.40
dairy roughage nondairy feed	\$0.29 \$0.00	\$0.00	\$0.33 \$0.00	\$0.00	\$0.00	\$0.40
professional nutritional services	\$0.00 \$0.01	\$0.00 \$0.01	\$0.00 \$0.01	\$0.00	\$0.00 \$0.01	\$0.00
Machinery	φυ.υ ι	φυ.υ ι	φυ.υ ι	φυ.υυ	φυ.υ ι	φ0.00
machine hire, rent & lease	\$0.61	\$0.53	\$0.61	\$0.56	\$0.65	\$0.65
machine repairs & parts	\$0.99	\$0.94	\$0.96	\$0.88	\$0.96	\$1.04
fuel, oil & grease	\$0.60	\$0.45	\$0.53	\$0.62	\$0.58	\$0.43
idel, oil & glease	ψ0.00	Ψ0.43	ψυ.υυ	ψ0.02	ψυ.30	ψ0.43



Table 6 Continued

						i abie
Livestock	2015	2016	2017	2018	2019	2020
replacement livestock	\$0.05	\$0.06	\$0.06	\$0.02	\$0.06	\$0.07
breeding fees	\$0.24	\$0.23	\$0.22	\$0.22	\$0.20	\$0.22
veterinary & medicine	\$0.68	\$0.64	\$0.65	\$0.60	\$0.61	\$0.58
milk marketing	\$0.92	\$0.94	\$1.05	\$1.15	\$1.15	\$1.32
bedding	\$0.41	\$0.37	\$0.35	\$0.34	\$0.37	\$0.36
milking supplies	\$0.42	\$0.34	\$0.37	\$0.35	\$0.35	\$0.37
cattle leased	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02
custom boarding	\$0.54	\$0.48	\$0.46	\$0.32	\$0.33	\$0.32
bST	\$0.19	\$0.14	\$0.05	\$0.00	\$0.00	\$0.00
livestock, professional fees	\$0.06	\$0.06	\$0.07	\$0.06	\$0.06	\$0.07
other livestock expense	\$0.10	\$0.09	\$0.10	\$0.09	\$0.10	\$0.09
Crops						
fertilizer & lime	\$0.61	\$0.44	\$0.39	\$0.40	\$0.37	\$0.42
seeds & plants	\$0.54	\$0.48	\$0.48	\$0.48	\$0.44	\$0.46
spray & other crop expense	\$0.26	\$0.26	\$0.25	\$0.22	\$0.20	\$0.22
crop, professional fees	\$0.04	\$0.03	\$0.04	\$0.03	\$0.03	\$0.03
Real estate						
land, build., fence repair	\$0.36	\$0.28	\$0.30	\$0.24	\$0.26	\$0.33
taxes	\$0.25	\$0.25	\$0.26	\$0.26	\$0.26	\$0.27
rent & lease	\$0.30	\$0.28	\$0.31	\$0.34	\$0.33	\$0.36
Other cash expense						
insurance	\$0.23	\$0.18	\$0.17	\$0.18	\$0.18	\$0.18
utilities	\$0.40	\$0.35	\$0.37	\$0.40	\$0.35	\$0.35
interest paid	\$0.50	\$0.60	\$0.71	\$0.81	\$0.87	\$0.65
other, professional fees	\$0.11	\$0.10	\$0.09	\$0.09	\$0.10	\$0.10
miscellaneous	\$0.12	\$0.10	\$0.11	\$0.10	\$0.10	\$0.10
Farm operating expenses	\$19.40	\$17.49	\$17.96	\$17.82	\$17.92	\$18.61
Expansion Cattle	\$0.12	\$0.18	\$0.20	\$0.06	\$0.05	\$0.05
Extraordinary Expense	\$0.02	\$0.00	\$0.01	\$0.02	\$0.01	\$0.00
Machinery Depreciation	\$0.98	\$0.95	\$0.97	\$0.92	\$0.85	\$0.87
Building Depreciation	\$0.70	\$0.73	\$0.75	\$0.77	\$0.76	\$0.78
Total Accrual Expenses	\$21.21	\$19.36	\$19.90	\$19.58	\$19.60	\$20.31
Net Farm Income w/o Appreciation	\$0.55	\$0.33	\$1.27	-\$0.05	\$1.88	\$2.58



net milk price per cwt.

Selected Characteristics, Six Year Comparison Same 91 Farms, Remaining 75% Sorted by ROA w/o Appreciation

New York State, Dairy Farm Business Summary & Analysis Program

Year 2015 2016 2019 2017 2018 2020 Percent Size of Business Change average number of cows 730 768 808 844 881 905 24.0% 632 733 average number of heifers 672 717 737 736 16.5% percent heifers to cows 87% 88% 89% 87% 83% 81% milk sold, pounds 18.460.827 20,020,753 20.848.053 21,579,867 22,884,156 23.648.216 28.1% worker equivalent 16.54 16.91 17.44 18.24 11.4% 17.91 18.43 total tillable acres 1,492 1,569 1,636 17.7% 1,609 1,687 1,756 Rates of Production milk sold per cow, pounds 25,285 25,818 26,067 25,575 25,972 26,125 3.3% hay DM per acre, tons 3.30 3.20 3.30 3.20 -6.1% 3.20 3.10 corn silage per acre, tons 18.00 17.50 18.00 19.10 18.60 18.40 2.2% 0.24 0.20 0.19 0.25 0.14 grain acres per cow 0.17 -27.6% 36% cull rate, % 35% 35% 33% 36% 36% 0.0% net calf & cow sales, per cow \$ \$ \$ 556 \$ 388 367 \$ 290 \$ 264 281 Labor Efficiency 44.1 48.3 11.3% cows per worker 45.4 46.3 47.1 49.1 milk sold per worker, pounds 1,116,132 1,183,959 1,195,416 1,204,906 1,254,614 1,283,137 15.0% Cost Control and Milk Price grain & conc. purchased as % of milk sales 36.00 33.00 33.00 29.00 33.00 31.00 dairy feed & crop expense per cwt. milk \$ 8.28 7.19 \$ 7.15 \$ 7.15 6.97 7.56 \$ labor and machinery costs per cow \$ 2.3% 1.790 \$ 1.722 \$ 1.792 \$ 1.762 1.806 \$ 1.831 \$ \$ hired labor cost per cwt. 3.01 2.87 2.99 3.03 3.06 3.15 \$ 19.2% labor cost per hired worker equivalent 40.044 \$ 40.532 \$ 42,566 43.503 45.429 \$ 47,741 operating cost of producing milk per cwt. 1 \$ 16.05 \$ \$ 15.36 \$ 15.45 \$ 16.28 15.00 15.81 purch. input cost of prod. milk per cwt. 1 \$ 17.74 \$ 16.68 \$ 17.10 \$ 17.15 \$ 17.44 \$ 17.93 total cost of producing milk per cwt. 1 \$ \$ \$ 20.31 19.08 19.47 19.50 19.69 20.29

\$

17.31

15.96

18.17

17.05

17.37

Table 7

^{16.08} ¹Due to the pandemic and the government response, the increase in government receipts from 2019 to 2020 was unusually large. Therefore, this change isn't included as an offset to the cost of production measures for 2020 in this report.



						Table	7 Continued
Capital Efficiency(average for year)	2015	2016	2017	2018	2019	2020	
farm capital per cow	\$ 12,450	\$ 12,466	\$ 12,403	\$ 12,152	\$ 11,871	\$ 12,240	-1.7%
machinery and equipment per cow	\$ 2,071	\$ 2,021	\$ 1,976	\$ 1,920	\$ 1,887	\$ 1,960	-5.3%
asset turnover ratio	0.47	0.43	0.46	0.40	0.50	0.51	
net reinvestment per cow	\$ 1,284	\$ 934	\$ 710	\$ 446	\$ 519	\$ 831	
Profitability							
net farm income without appreciation	\$ 101,697	\$ 65,871	\$ 263,173	\$ (9,733)	\$ 429,977	\$ 609,723	
net farm income w/o apprec. per cow	\$ 139	\$ 86	\$ 326	\$ (12)	\$ 488	\$ 674	
net farm income with appreciation	\$ 355,734	\$ 217,030	\$ 506,793	\$ (88,089)	\$ 701,975	\$ 807,671	
net farm income with apprec. per cow	\$ 487	\$ 283	\$ 627	\$ (104)	\$ 797	\$ 892	
labor & management income per oper.	\$ (93,341)	\$ (107,226)	\$ (24,953)	\$ (136,803)	\$ 40,807	\$ 101,381	
net non-farm withdrawals per cwt.	\$ 1.08	\$ 1.06	\$ 0.81	\$ 0.74	\$ 0.88	\$ 0.82	
rate of return on equity capital with apprec.	3.1%	0.8%	5.2%	-4.2%	7.8%	8.5%	
rate of return on all capital with apprec.	3.2%	1.8%	4.8%	-1.0%	6.8%	6.9%	
rate of return on equity capital w/o apprec.	-0.9%	-1.6%	1.4%	-3.0%	3.7%	5.7%	
rate of return on all capital w/o apprec.	0.4%	0.2%	2.4%	-0.2%	4.2%	5.1%	
Financial Summary							
farm net worth, end of year	\$ 6,282,240	\$ 6,226,233	\$ 6,550,561	\$ 6,325,212	\$ 6,792,817	\$ 7,523,389	19.8%
debt to asset ratio	0.33	0.36	0.36	0.38	0.36	0.34	
farm debt per cow	\$ 4,228	\$ 4,503	\$ 4,524	\$ 4,564	\$ 4,352	\$ 4,251	0.5%
debt coverage ratio	0.77	0.72	1.24	0.73	1.40	1.64	
working capital, as % of expenses	20%	16%	16%	15%	17%	22%	
retained earnings	\$ (99,287)	\$ (144,469)	\$ 93,829	\$ (170,080)	\$ 229,679	\$ 416,132	
valuation equity change	\$ 45,046	\$ 10,235	\$ 150,572	\$ (143,036)	\$ 182,531	\$ 79,636	



"Legal 21" Farm Financial Ratios Same 31 Farms, Top 25% Sorted by ROA w/o Appreciation, New York State, DFBS 2015-2020

	DFBS page	2015	2016	2017	2018	2019	2020	6 Year Average	Your Farm
Liquidity									
Current Ratio	7	3.02	2.58	2.64	2.91	3.49	3.72	2.93	
Working Capital	7	\$1,907,969	\$1,701,544	\$1,898,712	\$2,052,178	\$2,508,646	\$3,270,974	\$2,013,810	
As % of Total Expense	7	29.0%	26.0%	27.0%	27.0%	30.0%	36.0%	27.8%	
As % of Gross Revenue ¹	calc	26.4%	23.6%	23.0%	24.4%	25.3%	29.9%	24.5%	
Solvency									
Debt/Asset Ratio	7	0.28	0.28	0.29	0.31	0.29	0.25	0.29	
Equity/Asset Ratio	7	0.72	0.72	0.71	0.69	0.71	0.75	0.71	
Debt/Equity Ratio(Leverage Ratio)	7	0.38	0.38	0.41	0.45	0.40	0.34	0.40	
Profitability									
Net Farm Income w/o Apprec. (Per Cow)	1	\$491	\$496	\$772	\$419	\$870	\$1,025	\$610	
ROA w/o Apprec.	4	3.8%	3.9%	6.5%	3.9%	8.3%	9.0%	5.3%	
ROE w/o Apprec.	4	4.1%	4.1%	7.6%	3.7%	9.8%	11.0%	5.9%	
Operating Profit Margin Ratio ²	calc	0.08	0.08	0.13	0.08	0.15	0.16	0.11	
EBITDA(Per Cow) ³	calc	\$867	\$907	\$1,206	\$858	\$1,311	\$1,424	\$1,030	
Repayment Capacity									
Capital Debt Repayment Capacity(per cow) ⁴	calc	\$634	\$776	\$1,154	\$651	\$1,144	\$1,303	\$872	
Capital Debt Repayment Margin(per cow) ⁵	calc	\$213	\$340	\$734	\$194	\$682	\$866	\$433	
Replacement Margin(per cow) ⁶	calc	\$379	\$510	\$894	\$424	\$917	\$1,071	\$625	
Term Debt Coverage Ratio	1	1.50	1.78	2.75	1.42	2.48	2.98	1.99	
Replacement Margin Coverage Ratio ⁷	calc	0.9	1.1	1.7	1.0	1.7	1.9	1.27	

Financial Efficiency								Table 8 (Continued
Asset Turnover Ratio ⁸	14	0.52	0.49	0.52	0.46	0.57	0.57	0.51	
Operating Expense Ratio	14	0.82	0.8	0.76	0.81	0.75	0.74	0.79	
Depreciation Expense Ratio	14	0.08	0.08	0.08	0.08	0.07	0.07	0.08	
Interest Expense Ratio	14	0.02	0.02	0.02	0.03	0.03	0.02	0.02	
Net Farm Income from Operations Ratio	4	0.09	0.09	0.13	0.08	0.15	0.17	0.11	

- 1 Calculated utilizing gross income instead of value of farm production. (Current Assets Current Liabilities)/Gross Receipts*100
- 2 (Net Farm Income + Interest Paid Unpaid Family Labor Owner Value)/Gross Revenue
- 3 (Net Farm Income + Depreciation + Interest Value of Unpaid Owner Labor & Management)/Average Cows
- 4 (Net Farm Income + Depreciation + Net Non-Farm Income Non-Farm Cash Expenses + Interest Paid on Term Loans)/Average Cows
- 5 (Capital Debt Repayment Capacity Scheduled Principle and Interested on Term Loans/Average Cows
- 6 (Capital Debt Repayment Capacity Unfunded(cash) Capital Replacement Allowance. Annual machinery depreciation expense utilized to represent un-funded capital replacement requirement.
- 7 (Capital Debt Repayment Capacity/(Scheduled Principle & Interest on Term Loans + Unfunded(cash) Capital Replacement Allowance))
- 8 Utilizing Gross Farm Income to calculate instead of value of farm production

Source: Farm Financial Ratios and Guidelines, Farm Financial Standards Council, 2014



"Legal 21" Farm Financial Ratios Same 122 Farms, New York State, DFBS 2015-2020

	DFBS page	2015	2016	2017	2018	2019	2020	6 Year Average	Your Farm
Liquidity	10.								
Current Ratio	7	2.51	2.14	2.18	2.15	2.5	2.94	2.40	
Working Capital	7	\$1,074,444	\$905,826	\$974,531	\$979,610	\$1,211,763	\$1,623,774	\$1,128,325	
As % of Total Expense	7	23.0%	20.0%	20.0%	19.0%	22.0%	28.0%	0.22	
As % of Gross Revenue ¹	calc	22.2%	19.0%	18.1%	18.6%	19.6%	23.8%	0.20	
Solvency									
Debt/Asset Ratio	7	0.31	0.33	0.33	0.35	0.33	0.31	0.33	
Equity/Asset Ratio	7	0.69	0.67	0.67	0.65	0.67	0.69	0.67	
Debt/Equity Ratio(Leverage Ratio)	7	0.45	0.49	0.50	0.55	0.50	0.44	0.49	
Profitability									
Net Farm Income w/o Apprec. (Per Cow)	1	\$270	\$238	\$495	\$157	\$640	\$815	\$436	
ROA w/o Apprec.	4	1.6%	1.5%	3.9%	1.3%	5.7%	6.6%	3.4%	
ROE w/o Apprec.	4	0.9%	0.6%	3.8%	-0.4%	6.1%	7.9%	3.2%	
Operating Profit Margin Ratio ²	calc	0.03	0.03	0.08	0.03	0.12	0.13	0.07	
EBITDA(Per Cow) ³	calc	\$631	\$640	\$922	\$589	\$1,076	\$1,205	\$844	
Repayment Capacity									
Capital Debt Repayment Capacity(per cow) ⁴	calc	\$497	\$546	\$900	\$524	\$1,001	\$1,159	\$771	
Capital Debt Repayment Margin(per cow) ⁵	calc	\$2	\$27	\$366	-\$24	\$426	\$597	\$232	
Replacement Margin(per cow) ⁶	calc	\$247	\$291	\$645	\$293	\$777	\$930	\$530	
Term Debt Coverage Ratio	1	1.00	1.05	1.69	0.96	1.74	2.06	1.42	
Replacement Margin Coverage Ratio ⁷	calc	0.7	0.7	1.1	0.7	1.3	1.5	0.98	

Financial Efficiency								Table 9 (Continued
Asset Turnover Ratio ⁸	14	0.49	0.45	0.49	0.42	0.52	0.53	0.48	
Operating Expense Ratio	14	0.85	0.84	0.8	0.85	0.78	0.77	0.82	
Depreciation Expense Ratio	14	0.08	0.09	0.08	0.08	0.07	0.07	0.08	
Interest Expense Ratio	14	0.02	0.03	0.03	0.04	0.03	0.02	0.03	
Net Farm Income from Operations Ratio	4	0.05	0.05	0.09	0.03	0.11	0.14	0.08	

- 1 Calculated utilizing gross income instead of value of farm production. (Current Assets Current Liabilities)/Gross Receipts*100
- 2 (Net Farm Income + Interest Paid Unpaid Family Labor Owner Value)/Gross Revenue
- 3 (Net Farm Income + Depreciation + Interest Value of Un-Paid Owner Labor & Management)/Average Cows
- 4 (Net Farm Income + Depreciation + Net Non-Farm Income Non-Farm Cash Expenses + Interest Paid on Term Loans)/Average Cows
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- 8 Utilizing Gross Farm Income to calculate instead of value of farm production

Source: Farm Financial Ratios and Guidelines, Farm Financial Standards Council, 2014

OTHER A.E.M. EXTENSION BULLETINS

EB No	Title	Fee (if applicable)	Author(s)
2022-01	Six Year Trend Analysis 2020 - New York State Dairy Farms - Selected Financial and Production Factors		s, J. and Augello, L.
2021-07	Progress of the Dairy Farm Report, Selected Financial and Production Factors, Dairy Farm Business Summary, New York State, 2020	Karsze	s, J. and Augello, L.
2021-06	Effects of NY Overtime Laws on Agricultural Production Costs and Competitiveness	Wolf, C	C, Stup, R, And Karszes, J.
2021-05	Hired Labor on New York State Dairy Farms: Cost, Efficiency & Change from 2011 through 2020	Karsze	s, J. and Wolf, C.
2021-04	The Economic Contributions of Agriculture to the New York State Economy: 2019	Schmit	, Т.
2021-03	2020 New York Berry Price Information	Yang, z	Z., Park, K.S., and Gómez, M.I.
2021-02	Central NY Farmland Cash Rental Rate Survey Findings	Ifft, J., a	and Tommell, N.
2021-01	"Six Year Trend Analysis 2019, New York State Dairy Farms, Selected Financial and Production Factors", Dairy Farm Business Summary	Karsze	es, J. and Augello, L.
2020-17	Potential Economic Benefits of Using Certified Clean Hop Plants vs. Hop Stunt Viroid Disease	Davis, [.] M.	T. J., Gómez, M.I., and Twomey,
2020-16	The Covid-19 Shopper: Food Preparation Changes	Park, K K.	a., Brumberg, A., and Yonezawa,
2020-15	The Covid-19 Shopper: Shopping Habits during Covid-19	Park, K K.	a., Brumberg, A., and Yonezawa,
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